

MEMORANDUM

TO: Prospective Proposers on the following Bond Sale:

\$840,000 Heron Drain Drainage District, Drain Bonds, Series 2016 (County of Oakland, State of Michigan)

Proposal Due Date: December 22, 2016 at 11:00 a.m. EST

FROM: Meredith A. Shanle, President Municipal Financial Consultants Incorporated

DATE: December 8, 2016

Enclosed herewith please find the following in connection with the captioned bond issue:

- 1. An Optional Proposal Form;
- 2. The Request for Proposal;
- 3. General and Economic Information Regarding the County of Oakland;
- 4. County of Oakland Comprehensive Annual Financial Report for the fiscal year ending September 30, 2015.

In addition, if you have any questions or require further information, including copies of the County's past audited financial statements, please give me a call at 313-408-5990 or email me at merediths@mfci.com.

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OPTIONAL PROPOSAL FORM

\$840,000 HERON DRAIN DRAINAGE DISTRICT, DRAIN BONDS, SERIES 2016 (County of Oakland, State of Michigan)

Mr. Jim Nash Oakland County Water Resources Commissioner and Chairperson, Heron Drain Drainage District Municipal Advisory Council of Michigan Buhl Building 535 Griswold, Suite 1850 Detroit, Michigan 48226

Dear Mr. Nash:

With respect to the Request for Proposal (the "RFP") for the above-described bonds (the "Bonds"), please be advised as follows:

1. As described in the RFP, we will pay you par, less a discount of \$_____, or plus a premium of \$_____, for the Bonds maturing as follows:

October 1, 2017	%	October 1, 2022	%
October 1, 2018	%	October 1, 2023	%
October 1, 2019	%	October 1, 2024	%
October 1, 2020	%	October 1, 2025	%
October 1, 2021	%	October 1, 2026	%

(Note: Bonds maturing in any year shall bear interest at a rate that is not less than the rate borne by the bonds maturing in any preceding year.)

2. This proposal is for all of the Bonds.

3. This proposal is subject to the opinion of Dickinson Wright PLLC as to the legality of the Bonds.

By submitting its proposal, the proposer is not an "Iran-Linked Business" within the meaning of the Iran Economic Sanctions Act, Act 517 of the Public Acts of Michigan, 2012.

(List other account member, if any)

Respectfully submitted,

Signature:_____

Authorized Representative

Name (Print): ______

ACCEPTANCECLAUSE

Subject to the terms and conditions set forth in the RFP, the foregoing proposal is hereby accepted by the Heron Drain Drainage District this 22nd day of December, 2016.

HERON DRAIN DRAINAGE DISTRICT

By: _

Jim Nash, Chairperson

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The following is a computation of the interest cost on the above proposal. This computation is not to be considered as a part of the proposal and is subject to verification.

Gross Interest Cost \$_____

(+)Discount(-)Premium \$_____

Interest Cost \$_____

%

True Interest Rate

Return of the deposit check is hereby acknowledged on this 22nd day of December, 2016.

By:_____

December 22, 2016

#### REQUEST FOR PROPOSAL \$840,000 OAKLAND COUNTY, MICHIGAN HERON DRAIN DRAINAGE DISTRICT DRAIN BONDS, SERIES 2016

**SEALED OR ELECTRONIC PROPOSALS:** Sealed written proposals for the purchase of the Bonds described herein (the "Bonds") will be received, on behalf of the Heron Drain Drainage District (the "District"), at the offices of the Municipal Advisory Council of Michigan, Buhl Building, 535 Griswold Avenue, Suite 1850, Detroit, Michigan 48226, or at the office of Municipal Financial Consultants Incorporated, 500 Woodward Ave., Suite 3500, Room #3559, Detroit, Michigan, 48226, phone: 313-408-5990, e-mail: merediths@mfci.com on December 22, 2016 until 11:00 a.m., Eastern Standard Time, at which time and place said proposals will be publicly opened and read.

<u>In the alternative, electronic proposals</u> will also be received on the same date and until the same time by an agent of the undersigned Bidcomp/Parity. Further information about Bidcomp/Parity, including any fee charged, may be obtained from Bidcomp/Parity, Eric Washington, 1359 Broadway, 2nd Floor, New York, New York 10018, (212) 849-5021.

If any provision of this Request for Proposal shall conflict with information provided by Bidcomp/Parity as the approved provider of electronic proposing services, this Request for Proposal shall control.

The Bonds will be awarded or all proposals will be rejected by the Oakland County Water Resources Commissioner within twenty-four hours of the sale.

**<u>BOND DETAILS</u>**: The Bonds will be dated the date of delivery and will be fully registered bonds in any one or more denominations of \$5,000 or a multiple of \$5,000, numbered from 1 upwards and will bear interest from their date payable on April 1, 2017 and semi-annually thereafter until maturity. The Bonds will mature on the 1st day of October in each year as follows:

<b>YEAR</b>	<b>PRINCIPAL</b>	<b>YEAR</b>	<b>PRINCIPAL</b>
2017	\$80,000	2022	\$85,000
2018	80,000	2023	85,000
2019	80,000	2024	90,000
2020	80,000	2025	90,000
2021	80,000	2026	90,000

**PRIOR REDEMPTION:** The Bonds shall not be subject to redemption prior to maturity.

**INTEREST RATE AND PROPOSING DETAILS:** The Bonds shall bear interest at a rate or rates not exceeding 5% per annum, to be fixed by the proposals therefor, expressed in multiples of 1/8 or 1/100 of 1%, or both. The interest on any one bond shall be at one rate only. All bonds maturing in any one year must carry the same interest rate. THE INTEREST RATE BORNE

BY BONDS MATURING IN ANY YEAR SHALL NOT BE AT A RATE LOWER THAN THE RATE BORNE BY BONDS MATURING IN ANY PRECEDING YEAR. No proposal for the purchase of less than all of the Bonds, at a price less than 99.5% or more than 100.5% of their par value or at an interest rate or rates that will result in a net interest cost exceeding 5%, will be considered.

**<u>SINGLE BOND OPTION</u>**: If requested by the initial purchaser, the Bonds may be issued in the form of a single Bond with an exhibit containing the principal maturity amounts and applicable interest rates and due dates.

**BOOK-ENTRY-ONLY:** At the option of the original purchaser of the Bonds, the Bonds may be issued in book-entry-only form as one fully-registered bond per maturity and may be registered in the name of Cede & Co., as nominee for The Depository Trust Company ("DTC"), New York, New York. DTC may act as securities depository for the Bonds. Purchase of the Bonds may be made in book-entry-only form, in the denomination of \$5,000 or any multiple thereof. Purchasers may not receive certificates representing their interest in Bonds purchased.

**BOND REGISTRAR, PAYING AGENT AND DATE OF RECORD:** The initial purchaser of the Bonds may select a paying agent and bond registrar for the Bonds so long as such selection is acceptable to the District. In the alternative, if the original purchaser does not wish to select a paying agent and bond registrar (the "Bond Registrar") for the Bonds, The Huntington National Bank, Grand Rapids, Michigan will serve as paying agent and bond registrar for the Bonds. The Bond Registrar will keep records of the registered holders of the Bonds, serve as transfer agent for the Bonds, authenticate the original and any re-issued Bonds and pay interest to the registered holders of the Bonds as shown on the registration books of the District kept by the Bond Registrar on the applicable date of record. The date of record for each interest payment shall be the 15th day of the month before such payment is due. If DTC, or its nominee CEDE & Co., is the registered owner of the Bonds, payments will be made directly to such registered owner. Disbursement of such payments to DTC participants is the responsibility of DTC and disbursement of such payments to the beneficial owners of the Bonds is the responsibility of DTC participants and indirect participants. The District may from time to time as required designate a successor bond registrar and paying agent.

**PURPOSE AND SECURITY:** The Bonds are being issued pursuant to the provisions of Act No. 34 of Public Acts of Michigan of 2001, as amended ("Act 34") and Act 40, of Public Acts of Michigan of 1956, as amended ("Act 40"), for the purpose of defraying part of the cost of acquiring and constructing the Heron Drain. The Bonds are to be issued in anticipation of, and are primarily payable from, the collection of the several installments of special assessments against the Charter Township of West Bloomfield and the County of Oakland (the "County") on the Special Assessment Roll for the Heron Drain. The special assessment installments and interest thereon are sufficient to pay the principal of and interest on the Bonds when due. The tax levying officials of the public corporations assessed shall levy sufficient taxes to pay assessment installments and interest as the same become due unless there have been set aside moneys sufficient therefor. Taxes imposed by the public corporations are subject to applicable constitutional and statutory tax limitations.

**FULL FAITH AND CREDIT OF COUNTY:** Pursuant to a resolution adopted by its Board of Commissioners, the County has pledged its limited tax full faith and credit as additional security for the payment of principal of and interest on the Bonds. The ability of the County to raise funds with which to meet such pledge is subject to applicable statutory and constitutional tax limitations.

<u>AWARD OF THE BONDS – TRUE INTEREST COST</u>: The Bonds will be awarded to the proposer whose proposal produces the lowest true interest cost determined in the following manner: the lowest true interest cost will be the single interest rate (compounded on April 1, 2017 and semi-annually thereafter) necessary to discount the debt service payments from their respective payment dates to the date of delivery in an amount equal to the price proposed. January 11, 2017 is the anticipated date of delivery of the Bonds.

**LEGAL OPINION:** Proposals shall be conditioned upon the approving opinion of Dickinson Wright PLLC, attorneys of Detroit, Michigan, the original of which opinion will be furnished without expense to the purchaser of the Bonds at the delivery thereof. The fees of Dickinson Wright PLLC for services rendered in connection with such approving opinion are expected to be paid from bond proceeds. Except to the extent necessary to issue its approving opinion as to the validity of the Bonds, Dickinson Wright PLLC has made no inquiry as to any financial information, statements or material contained in any financial documents, statements or materials that have been or may be furnished in connection with the authorization, issuance or marketing of the Bonds and, accordingly, will not express any opinion with respect to the accuracy or completeness of any such financial information, statements or materials.

TAX MATTERS: In the opinion of Bond Counsel, subject, however to certain qualifications described herein, under existing law, the interest on the Bonds (a) is excluded from gross income for federal income tax purposes, and (b) is not an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations; such opinion will note, however, that certain corporations must take into account interest on the Bonds in determining adjusted current earnings for the purpose of computing such alternative minimum tax. The opinion set forth in clause (a) above will be subject to the condition that the District comply with all requirements of the Internal Revenue Code of 1986, as amended (the "Code"), that must be satisfied subsequent to the issuance of the Bonds in order that interest thereon be (or continue to be) excluded from gross income for federal income tax purposes. Failure to comply with certain of such requirements could cause the interest on the Bonds to be included in gross income retroactive to the date of issuance of the Bonds. The District has covenanted to comply with all such requirements. The opinion will express no opinion regarding other federal tax consequences arising with respect to the Bonds. In the further opinion of Bond Counsel, the Bonds and the interest thereon are exempt from all taxation by the State of Michigan or a political subdivision thereof, except estate taxes and taxes on gains realized from the sale, payment or other disposition of the Bonds.

**NOT "QUALIFIED TAX EXEMPT OBLIGATIONS":** The Bonds have **not** been designated as "qualified tax-exempt obligations" within the meaning of Section 265(b)(3) of the Code.

**CERTIFICATE OF PURCHASER:** The purchaser will be required as a condition of delivery of the Bonds, to certify, in form and substance satisfactory to bond counsel, the "issue price" of the Bonds within the meaning of Section 1273 of the Code, which, unless the Bonds are purchased for the purchaser's account and not with a view to distribution or resale, will include a representation that (i) the purchaser made a bona fide public offering to members of the general public of all Bonds and all maturities at initial offering prices and yields indicated in the information furnished in connection with the successful proposal and (ii) at least the first 10 percent of each maturity of the Bonds has been sold, or was reasonably expected at the time of pricing of the Bonds to be sold, to the public at an initial offering price not exceeding the price for such maturity, or the price corresponding to the yield for such maturity, indicated in the information furnished in connection with the successful proposal. If the purchaser is purchasing the Bonds for its own account and not with a view to distribution or resale, it will be required to sign a "sophisticated investor" certificate as a condition of delivery of the Bonds. The form of an acceptable certificate will be provided by bond counsel.

**DELIVERY OF BONDS:** The County will furnish Bonds ready for execution at its expense. Bonds will be delivered without expense to the purchaser. The usual closing documents, including a certificate that no litigation is pending affecting the issuance of the Bonds, will be delivered at the time of delivery of the Bonds. January 11, 2017 is the anticipated date of delivery of the Bonds. However, proposers are expected to hold their proposals for no less than 30 days to allow for closing.

<u>**CUSIP NUMBERS</u>**: At the option of the initial purchaser of the Bonds, CUSIP identification numbers may be printed on the Bonds, but neither the failure to print such numbers nor any improperly printed number shall constitute cause for the purchaser to refuse to accept delivery of or to pay for the Bonds. All expenses for printing CUSIP numbers on the Bonds shall be paid for by the District, except that the CUSIP Service Bureau charge for the assignment of such numbers shall be the responsibility of and shall be paid for by the purchaser.</u>

**PROPOSER CERTIFICATION: NOT "IRAN-LINKED BUSINESS":** By submitting a proposal, the proposer shall be deemed to have certified that it is not an "Iran-Linked Business" as defined in Act No. 517, Public Acts of Michigan, 2012; MCL 129.311 et seq.

**<u>NO OFFICIAL STATEMENT, CONTINUING DISCLOSURE OR RATING</u>:** There will not be an official statement or continuing disclosure undertaking, and a rating will not be requested, in connection with the offer or sale of the Bonds.

**FURTHER INFORMATION:** Additional information may be obtained from Meredith A. Shanle, Municipal Financial Consultants Incorporated, 500 Woodward Ave., Suite 3500, Room #3559, Detroit, Michigan 48226, telephone (313) 408-5990.

#### THE RIGHT IS RESERVED TO REJECT ANY OR ALL PROPOSALS.

**ENVELOPES:** Envelopes containing the proposals should be plainly marked "Heron Drain Drainage District, Drain Bonds, Series 2016."

#### JIM NASH

Oakland County Water Resources Commissioner & Chairperson, Drainage Board for the Heron Drain Drainage District

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#### EXHIBIT A

#### GENERAL AND ECONOMIC INFORMATION REGARDING THE COUNTY

#### Introduction

Oakland County continues to be a great place to live, work, shop and establish your business. The County is a special place to live where families enjoy a quality of life that is second to none and where business grows and prospers. The County's taxable value for real and personal property has begun to rebound along with the overall economy and has grown 2.16% since 2011. With only 3.9% of taxable valuation coming from the ten largest taxpayers, the County continues to have a well-diversified tax base.

Residential developments in the County include some of the finest in the State. The median sales price of a single family home was \$197,596 in 2015. 82% of the county's residential development since the start of 2009 has been single-family units, compared to 67% for the entire Southeast Michigan region. More than 30% of new residential construction in the region has been in Oakland County since 2009.

The unemployment rate for Oakland County averaged 5.0% in 2015. Oakland County did experience some job loss due to manufacturing reorganization in 2006 but is expecting consistent job growth for the next several years due to our skilled and educated workers and a best in class economic diversification strategy, including Automation Alley, Emerging Sectors, and Medical Main Street featuring the new William Beaumont/Oakland University Medical School.

Oakland County has been recognized as one of the most prosperous counties in the nation. In comparing Oakland County with 35 other prosperous counties of similar population throughout the nation, economists rank Oakland County eleventh overall based on selected indicators of prosperity. Our goal is to ensure Oakland County and its work force continues to thrive today and tomorrow as a premier technology hub and Oakland County maintains the coveted AAA bond rating thanks to sound fiscal stewardship and a 3-year budget balanced through 2018.

Oakland County has the highest level of personal income per capita of the major labor markets in Michigan. The estimated per capita income of Oakland County residents in 2014 was \$59,759.

Source: Oakland County Department of Planning and Economic Development

#### The County

The County is a public corporation created under the Constitution and Statutes of the State of Michigan, and has general governmental powers and authority. Under Act 206, the Treasurer of the County is the officer responsible for the collection of delinquent real property taxes returned to the County as uncollected on March 1 of any year. In addition, the County Treasurer is responsible for the application of the borrowing proceeds and the preservation of the security related to these funds. The County uses a modified accrual basis for accounting purposes.

#### Form of Government

The 21 member Board of Commissioners is the governing and legislative body of the County and is elected from districts for two (2) year terms. The County Executive is the chief administrative officer of the County and is elected for a four (4) year term.

The County Executive is responsible for the overall supervision of all County departments, except those headed by other elected officials. The County Executive also has veto powers over any ordinance or resolution adopted by the Board of Commissioners including appropriating ordinances, which may be over ridden by a 2/3 vote of all members elected and serving on the County Board of Commissioners.

#### **County Budget Process**

<u>Conservative Budget Practices</u>. The County's budgetary practices encourage favorable variances against actual operations. The County conservatively budgets for all authorized positions at full funding, regardless of whether they are filled or not. In doing so, vacancies arising from turnover, transfers or separation from County employment provide departments latitude in operating flexibility. Favorable variances are created as a financial management strategy and are relied upon to ensure that the General Fund equity (and other equities throughout the County) is maintained.

<u>Multiple-Year Budgeting</u>. After years of preparing and managing an operating budget for two-year periods of time, in 2009, the County expanded its budget practices to a triennial budget. The current County Executive Recommended Triennial Budget is balanced through FY 2018. On September 17, 2015, the Oakland County Board of Commissioners adopted the current FY-2016 to FY-2018 budget. The County maintains the triennial budget with periodic amendments. Each new program or action is considered for the current year and the subsequent two years on a line-item basis.

<u>Dynamic Budgeting</u>. The County continually monitors budget and supplementary data, including real estate trends, foreclosure data and other information which impacts County Revenue. This data is continually evaluated to determine long-term budget trends and to adjust current budgets.

<u>Operating and Other Reserves.</u> The General Fund balance is projected to be above the minimum operating reserve through FY2020 based on the Executive's Recommended Budget. The County also has a formally expressed policy of maintaining at least \$200,000,000 in its delinquent tax revolving fund.

Additional information on the County's budget is available at:

http://www.oakgov.com/exec/Pages/budget/default.aspx.

#### **County Location, Transportation and Character**

The County of Oakland is located in the southeast portion of Michigan's Lower Peninsula. The County covers an area of 910 square miles, which includes 30 cities, 10 villages and 21 townships. Within the county there are more than 5 rivers, 1,400 lakes, 900 miles of shoreline, and numerous small streams. There are approximately 82 private and public golf courses, including Groveland Oaks, the first park in Michigan to be environmentally certified by the Michigan Turfgrass Environmental Stewardship Program, which attracts many businesses and residents to Oakland County.

<u>Oakland (County) International Airport</u> is capable of accommodating jets as large as a 727 and is home base for over 800 corporate and general aviation aircraft. It is the world's sixth busiest general aviation airport and is the second busiest airport in Michigan with approximately 333,000 aircraft flying in and out each year. In 1996 the airport opened a full time U.S. customs office and expanded the airport to international commerce, tripling the amount of international flights to over 1,200 flights per year. The airport contributes over \$150 million to the County's economy each year.

<u>Detroit Metropolitan Airport (DTW)</u>, located 18 miles south of the County, offers direct and connecting flights daily to nearly everywhere in the world. With more than 31 million passengers each year, Detroit Metropolitan Airport is one of the busiest airports in the United States. As the second-largest hub and primary Asian gateway for Delta, the world's largest airline, DTW serves as the SkyTeam Alliance's major Midwestern hub. With two new passenger terminals, 145 gates, six jet runways and two modern Federal Inspection Services facilities for international arrivals it is one of the newest, most operationally-capable and efficient airports in North America.



The Port of Detroit, located south of the County (in Wayne County), serves as Southeast Michigan's link to the Great Lakes, the St. Lawrence Seaway and the world. An international port of entry with full U.S. Customs Service and a Free Trade Zone, enhancing the area's attractiveness to foreign manufacturers. Detroit is ranked third in exports (based on dollar value) after Los Angeles and New York.

<u>Roads and Highways</u> - Major investments in widening and in upgrades to many Interchanges along the 87 miles of interstate freeways serving Oakland County continue to be made. Interstate 75 and I-275 link the area with the states of Ohio, Kentucky, Tennessee, Georgia and Florida; and I-94, I-96 and I-696, Major east/west freeways in the state, link east to Canada and west through Chicago.

Oakland County and the surrounding area is free of toll roads.

<u>Rail Service</u> – CSX offers class-one industrial/commercial freight shipping from Wixom, Michigan to Detroit or Chicago. Canadian National Railway operates class-one industrial/commercial freight shipping from Birmingham, Michigan to Detroit or Windsor, Ontario. Amtrak Passenger Rail Service has stations in the Michigan cities of Birmingham, Pontiac, and Royal Oak for trains traveling to Chicago Union Station and points in between.

<u>Residential</u> – With more than 13,000 new construction permits since the start of 2009, the highest total in the sevencounty Southeast Michigan region, Oakland County continues to post strong numbers in residential development. The estimated median housing value of a single family home in Oakland County was \$192,800 in 2014, a 16% increase since 2010.

<u>Commercial</u> – While new development has slowed across the region, there are still multiple major projects progressing in Oakland County, including the Children's Hospital of Michigan (Troy), new student housing at Oakland University, and redevelopment to the stalled Bloomfield Park project has begun (Bloomfield Township).

<u>Agriculture</u> - Agriculture has been declining steadily due to farm property being converted into residential, commercial and industrial sites, but remains an important part of the county's economic diversification strategy.

<u>Retail Activity</u> – The County is home to an extensive collection of malls and shopping centers ranging from small village malls and popular local downtown shopping districts, to multi-floor regional malls found in most major cities. From luxury retailers at Somerset Collection to value-oriented stores at Great Lake Crossing Outlets, Oakland County offers shopping to meet the needs of residents and visitors alike.

<u>Corporate</u> - More than 60 percent of Fortune 500 companies do business in Oakland County, increasing 14 percent in two years. Of the Fortune Global 500 companies, 57 percent have business locations in Oakland County.

Oakland County continues to lead all Michigan counties in the number of business incorporating and forming in the state. Of the total new incorporations that took place in Michigan, Oakland County had 26 percent. Oakland County also has the state's largest number of business proprietorships and partnerships.

<u>Hotels-Motels</u> - Oakland County has 98 hotels and motels with 20 or more rooms, including the Townsend of Birmingham and Somerset Inn of Troy. Several new hotel/motel properties are under construction and should be available in the very near future.

Source: Oakland County Department of Planning and Economic Development Construction

<u>Office Buildings</u> – More than eight million square feet of floor space has been completed in Oakland County since the start of 2007, accounting for nearly 25% of Southeast Michigan's total nonresidential development. According to real estate brokerage firm Grubb & Ellis, office lease and vacancy rates in Oakland County sub-markets remain competitive with the rest of metro Detroit. Birmingham sub-market has the lowest vacancy rates in the region at 5.0%.

<u>Industrial & Research Parks</u> - Oakland Technology Park, located in Auburn Hills, is one of the top five research parks in the nation in size. Fiat Chrysler (FCA) US, LLC's \$1 billion R & D headquarters and \$1.4 billion corporate world headquarters is located on 500 acres just outside the Tech park. Electronic Data Systems, Comerica Bank, World Computer, ITT Automotive and other major firms are located in this Tech Park. Oakland County leads all Michigan counties with more than 240 business parks totaling more than 10,000 acres.

#### Source: U.S. Census Bureau and Dodge Local Construction Potentials for non-residential projects Utilities

All of southern Oakland County buys water from the Great Lakes Water Authority. When projects now underway are completed, the Great Lakes Water Authority will treat all of southern Oakland County's sewage (other than that of the City of Pontiac). Major drainage systems have been and are being built in the County. Following is a list of the Utility Suppliers for Oakland County:

Supplier	Detroit Edison
Supplier	Consumers Power
<i>a</i> <b>u</b>	
	Consumers Energy
Supplier	MichCon
Supplier	Semco Energy
Supplier	Great Lakes Water Authority
Source	Lake Huron
	Ground Water from Wells
Supplier	Great Lakes Water Authority
	Community Water Treatment Facilities and Septic Fields
System Types	Separate Storm and Sanitary Community Treatment Facilities
	Supplier Supplier Supplier Source Supplier

#### Population

Oakland County's 2015 population was estimated to be over 1,240,000. Out of 83 counties in Michigan, it has the second largest population. Oakland County is also projected to have the second largest actual population gain in the metro Detroit area by 2040 with nearly 45,000 new residents.

#### Table 1 – Population Trends, 1960 – 2015

<u>Year</u>	<b>Population</b>	Year	<b>Population</b>
1960	650,259	2011	1,211,211
1970	907,871	2012	1,221,391
1980	1,011,793	2013	1,232,713
1990	1,083,592	2014	1,239,897
2000	1,194,156	2015	1,242,304
2010	1,202,635		

Sources: U.S. Department of Commerce, Bureau of the Census Bureau

#### Education

There are 28 school districts in Oakland County, all offering preschool programs and all but one providing childcare or latchkey services. *Newsweek* rated the International Academy in Bloomfield Hills number 8 in the nation's top 100 U.S. high schools. Also listed as being in the top 6% of high schools in the country are 9 other public high schools from 8 different school districts.

In the fall of 2006 Oakland County launched a Mandarin Chinese language program in four school districts. Today, all school districts in Oakland County and 3 consortium schools offer this language program.

Thirty institutions of higher learning with a total enrollment of over 100,000 are located in the County. The largest public degree-granting institutions headquartered in Oakland County are Oakland University, Oakland Community College, M-Tech and Lawrence Technological University. Over 75% of Michigan's schools offer dual-enrollment programs which give high school students the opportunity to earn college credits. The national average of schools offering dual-enrollment is only 65%.

<u>Oakland University</u> -The Schools of Management and Engineering work with industrial firms in developing personnel versed in manufacturing technologies and technology development processes, and management. The university's faculty consults with many industrial firms and facilitates on the transfer of technology between the University and the business community. The new William Beaumont/Oakland University School of Medicine is a game changing development for Oakland University, Oakland County, and the practice of medicine.

<u>Oakland Community College</u> - Nearly 38,000 students attend this multi-campus college specializing in technical and vocational education. To lead a consortium of educational institutions in Oakland County and Southeastern Michigan to support the Emerging Sectors initiative Oakland Community College was given \$285,000 in federal appropriations.

<u>Lawrence Technological University</u> - One of the Midwest's leading technical schools, Lawrence's engineering, architecture, business and industrial management and associate studies graduate 1,000 students yearly.

<u>Other Educational Institutions</u> - Central Michigan University, Wayne State University and Michigan State University have graduate studies and programs in the County. Wayne State University opened a 100,000 square foot continuing education center in Farmington Hills in 1995; Wayne State University consolidated several satellite facilities in operation throughout the County. Walsh College concentrates on business and accounting education as does Baker College.

The main campuses of the University of Michigan, Wayne State University and Michigan State University are approximately 20 to 90 miles from the County. These are major centers of research. Each university has institutes established for the purpose of providing technology research, development and transfer to the business sector for economic development. The Polymer Institute is located at the University of Detroit, less than two miles from the southern border of the County.

Source: Oakland County Department of Planning and Economic Development

#### Job Growth

The Oakland County economy is now in its seventh year of recovery since the recession's low point at the end of 2009. In 2011 during the initial phase of economic recovery, Oakland County experienced our second best year of job growth since 1994. The 24,412 new jobs created in the County during that turn-around year constituted almost one-third of all new jobs created in Michigan in 2011. The job growth continued in 2012 with 24,865 new jobs added in that year, once again more than double the initial projections. After the initial recovery burst in 2011-2012 when almost 50,000 new jobs were added, job growth continues at a moderate pace with an estimated 18,146 jobs added in 2013 and 12,808 in 2014. Since 2009, the cumulative job growth in Oakland County through 2013 was 13%, which outpaced both the state's growth of 8% and the nation's growth of 6%.

The county's economic base continues to diversify since Oakland County's Emerging Sectors Initiative was put into place. Since the inception of Emerging Sectors in 2004, more than 380 Emerging Sector companies have generated nearly \$3.5 billion in investment while creating or retaining nearly 60,000 jobs. The vast majority of those jobs are in the high-wage category. It is clear that Oakland County is succeeding at attracting companies from emerging sectors from around the country, and in some instances, from around the globe.

#### Source: Oakland County Department of Planning and Economic Development

#### **Industrial and High Technology**

Companies believe that if you are a part of the automotive industry, you must have a presence in southeast Michigan, and preferably Oakland County. Certainly research and development organizations continue to select Oakland County as one-third of all Michigan's R & D facilities are located in Oakland County. Automation Alley, founded in Oakland County and headquartered in Troy, is Southeast Michigan's leading technology business association. The organization fosters growth and economic development and is home to more than 311,000 technology workers and 7,800 technology businesses from a variety of industries, and to help communities make the transition from a manufacturing economy to a knowledge economy, Oakland County has developed the Technology Planning Toolkit. This relates global economic trends with local actionable items.

Source: Oakland County Department of Planning and Economic Development

#### **Foreign Investment**

Over 1,000 businesses representing 38 foreign parent companies doing business in Michigan are located in Oakland County. Sixty-seven percent of all foreign owned firms in southeastern Michigan are in Oakland County.

#### **County Tax Rates**

In August, 1978, the voters of Oakland County approved, as part of County wide fixed millage, a maximum millage of \$5.26 per \$1,000, subject to Headlee Amendment reductions. The maximum authorized operating millage for 2016, after the Headlee reduction, is 4.1868 mills. See "Tax Rate Limitation" section.

	2016	2015	2014	2013	2012	2011	2010	2009
Operating	4.0400	4.0900	4.1900	4.1900	4.1900	4.1900	4.1900	4.1900
Parks & Recreation	0.2392	0.2410	0.2415	0.2415	0.2415	0.2415	0.2415	0.2415
Huron Clinton Authority	NA*	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146
Zoo Authority	0.0990	0.0998	0.1000	0.1000	0.1000	0.1000	0.1000	0.0000
Arts Authority	NA*	0.1996	0.2000	0.2000	0.2000	0.0000	0.0000	0.0000
Total	NA*	4.8450	4.9461	4.9461	4.7461	4.7461	4.6461	4.6461
*Not vet available.								

#### Table 2 - County Tax Rates (in mills) \$1.00/\$1,000 of Taxable Valuation

Not yet available.

Source: Oakland County Treasurer

#### **Tax Rate Limitation**

Article IX, Section 6, of the Michigan Constitution of 1963 provides, in part:

"Except as otherwise provided in this Constitution, the total amount of general ad valorem taxes imposed upon real and tangible personal property for all purposes in any one year shall not exceed 15 mills on each dollar of the assessed valuation of property as finally equalized."

Section 6 further provides that by a majority vote of qualified electors of the County, the 15 mill limitation may be increased to a total of not to exceed 18 mills, and the millage of the local units involved shall then be permanently fixed within that greater millage limitation.

Act 62, Public Acts of Michigan, 1933, as amended, defines local units as counties, townships, villages, cities, school districts, community college districts, intermediate school districts, districts and other organizations or districts which may be established with the power to levy taxes, except villages and cities for which there are provisions in their charters or general law fixing maximum limits on the power to levy taxes against property.

The County voted in 1978 to fix millage rates pursuant to Section 6 of the 1963 Michigan Constitution and eliminate the Tax Allocation Board. The fixed rates are as follows (per \$1,000 of equalized valuation):

<u>Unit of Government</u>	<u>Millage Rate</u>
Any School District	9.54
County of Oakland	5.26
Any Township	1.41
Oakland County Intermediate School District	0.25
Total Millage Rate	16.46

In addition, Article IX, Section 6, permits the levy of millage in excess of the above for:

- 1. All debt service on tax supported notes issued prior to December 23, 1978 or tax supported issues which have been approved by the voters for which the issuer has pledged its full faith and credit.
- 2. Operating purposes for a specified period of time provided that such increased millage is approved by a majority of the qualified electors of the local unit.

#### **County Operating Tax Collection Record**

#### Table 3 – Collection Record of County's Tax Levy, 2006 - 2015

Collections Due

Year of Tax Levy	Tax Levy*	Collections to March 1 of Each Levy Year Amount**	Percent	Delinquent Tax Funding Percent
2015	\$207,429,739	202,760,984	97.55%	100.00%
2014	204,966,211	199,927,994	97.54	100.00
2013	201,089,193	195,528,055	97.23	100.00
2012	201,724,853	189,692,721	94.04	100.00
2011	206,524,166	198,931,022	96.32	100.00
2010	223,423,778	214,041,473	95.80	100.00
2009	253,987,318	241,943,443	95.26	100.00
2008	262,899,380	251,050,564	95.49	100.00
2007	262,814,606	251,354,868	95.64	100.00
2006	252,400,473	241,012,251	95.49	100.00

* Includes real and personal property taxes.

** Reflects only real property delinquency and assumes 100% collection of personal property taxes.

#### Source: Oakland County Treasurer

Prior to 1997, the County's fiscal year began on January 1st and ended on December 31st. Starting in 1997, the County's Fiscal Year started on October 1st ended on September 30th. Taxes are due December 1, and become delinquent the following March 1. The County has issued General Obligation Limited Tax Notes and established a 100% Tax Payment Fund at the County level, and after March 1st, the County pays, from the 100% Tax Payment Fund, all delinquent real property taxes from all municipalities in the County. The fund does not cover personal, buildings on

leased land, DNR-PILT, or tax abated property taxes. Delinquent personal property taxes are negligible, and therefore, 100% Tax Collections are reported above.

Year of Tax Levy	Tax Levy*	Collections to March 1 of Each Levy Year Amount**	Percent	Collections Plus Delinquent Tax Funding Percent
2015	\$2,286,212,705	2,212,322,514	96.77%	100.00%
2014	2,217,628,392	2,140,231,078	96.51	100.00
2013	2,170,304,164	2,083,958,031	96.02	100.00
2012	2,155,447,277	2,059,602,174	95.55	100.00
2011	2,196,145,824	2,081,982,974	94.80	100.00
2010	2,317,084,920	2,179,375,143	94.06	100.00
2009	2,552,222,639	2,388,595,610	93.59	100.00
2008	2,608,706,372	2,451,081,244	93.96	100.00
2007	2,655,538,647	2,505,486,055	94.34	100.00
2006	2,557,038,960	2,423,216,598	94.77	100.00

#### Table 4 - Collection Record of County Wide Tax Levy, 2006 - 2015

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* Includes real and personal property taxes.

** Reflects only real property delinquency and assumes 100% collection of personal property taxes.

Source: Oakland County Treasurer

#### **Property Subject to Taxation**

The State Constitution limits the proportion of true cash value at which property can be uniformly assessed to 50% or less. By statute, the state Legislature has provided that the property shall be assessed at 50% of its true cash value. The state Legislature or the electorate may at some future time reduce the percentage below the present 50% of true cash value.

Responsibility for assessing local taxable property rests with the assessing officers of cities, villages, and townships. Any property owner may appeal his or her assessment to the local Board of Review and ultimately to the Michigan State Tax Tribunal.

The State Constitution also mandates a system of equalization for assessments. Although the assessors for each local unit of government are responsible for actually assessing at 50% of true cash value, the final state equalized assessment against which local property tax rates are applied is derived through several steps. County equalization is brought about by adjustments of the various local unit assessment ratios to the same levels; thereafter, the State equalizes the various counties in relation to each other.

On March 15, 1994, the electors of the State approved an amendment to the Michigan Constitution, limiting the increase in taxable value of property in any year, commencing 1995, to 5% or the rate of inflation, whichever is less, until ownership of the property is transferred at which time the assessment reverts to 50% of the true cash value of the property, as equalized. The effect of this assessment cap will be that different parcels of property will be taxed on different percentages of their cash value. The legislation implementing this constitutional amendment adds a new measure of property value for property taxes levied after 1994, known as taxable value. For the year 1995, the taxable value of property is based on the state equalized value (SEV) of that property in 1994. For each year after 1994, increases in the taxable value of property are limited by the constitutional assessment cap or the percentage change in the SEV of such property from the prior year until the transfer of ownership of the property at which time the taxable value shall be the property's SEV.

#### **Industrial Facilities Tax**

The Michigan Plant Rehabilitation and Industrial Development District Act (Act 198, Public Acts of Michigan, 1974, as amended), provides significant tax incentives to industry to renovate and expand aging plants and to build new plants in Michigan. Under the provisions of Act 198, qualifying cities, villages and townships may establish districts in which industrial firms are offered certain property tax incentives to encourage restoration or replacement of obsolete industrial facilities and to attract new plants to the area. The issuance of any exemption certificate must be approved by the State Treasurer. Firms situated in such districts pay an Industrial Facilities Tax in lieu of property taxes on plant and equipment for a period of up to 12 years. For rehabilitated plant and equipment, the assessed value is frozen at previous levels. New plant and equipment is taxed at one-half the current millage rate. It must be emphasized, however, that ad valorem property taxes on land and inventory are not reduced in any way since both land and inventory are specifically excluded under Act 198. For abatements granted prior to January 1, 1994, new plant and equipment is taxed at one half the current millage rate, except for mills levied for local and intermediate school operating purposes or under the State Education Tax Act, plus one-half of the number of mills levied for school operating purposes in 1993. For abatements granted after 1993, new plant and equipment is taxed at one-half of the total mills levied as ad valorem taxes by all taxing units, except mills levied under the State Education Tax Act. For abatements granted after 1993, the State Treasurer may also permit abatement of one-half of the mills levied or exempt the abatement totally from mills levied under under the State Education Act. Abatements under Act 198 have been granted to properties in the County with a total 2014 taxable valuation of \$233,252,110 for real and personal property. The total number of parcels with exemptions in 2014 under Act 198 within the County was 223.

#### Others

The Obsolete Properties Tax (Act 146, Public Acts of Michigan, 2000) provides partial property tax abatements to property owners on the value of improvements made to certain types of commercial and residential properties. Currently, the City of Pontiac is the only community in Oakland County to utilize this tax abatement.

The Taxation of Lessees or Users of Tax-exempt Property Act (Act 189, Public Acts of Michigan, 1953) states that if real property exempt for any reason from ad valorem property taxation is leased, loaned, or otherwise made available to and used by a private individual, association, or corporation in connection with a business conducted for profit, the lessee or user of the real property is subject to taxation in the same amount and to the same extent as though the lessee or user owned the real property. The total number of lessees or users in 2014 under Act 189 within the County was 31.

Source: Oakland County Treasurer

#### Largest Taxpayers

The 10 largest taxpayers in the County and their April 1, 2015 taxable valuations are:

Table 5 –	Ten Largest	Taxpayers
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Taxpayer	<b>Taxable Valuation</b>
DTE	\$491,486,460
Consumers	232,127,640
Auburn Hills Owner LLC	152,400,000
General Motors	117,936,260
Enbridge Energy	84,699,670
Chrysler Group	83,622,270
SL Town Etal	76,507,990
Taubman	74,287,020
Oakland Management	63,689,380
ITC Transmission	52,881,350
Total	\$1,429,638,040

Note: The taxable values have been compiled from a number of sources/reports and may include estimated figures. Source: Oakland County Equalization Department

#### **Major Employers**

The 25 largest employers in the County and number of employees in 2015.

Employer Name	Approximate Number of Employees
Beaumont Health	14,525
FCA US LLC	12,416
General Motors Co.	9,305
Ascension Michigan	4,440
U.S. Postal Service	4,225
Henry Ford Health System	3,381
Oakland County	3,340
Trinity Health Michigan	2,353
Magna International of America	2,328
Comerica Bank	2,052
Lear Corp.	1,863
Flagstar Bancorp Inc.	1,819
Oakland University	1,610
Delphi Automotive plc	1,449
Rochester Community Schools	1,358
Kelly Services Inc.	1,336
Huron Valley Schools	1,300
The Suburban Collection	1,282
Farmington Public Schools	1,273
Comau Inc.	1,232
State of Michigan	1,209
Nissan North America Inc.	1,174
Blue Cross Blue Shield of Michigan	1,140
Faurecia North America	1,129
Detroit Medical Center	1,116

#### Table 6 – Twenty-Five Largest Employers in the County

Source: Oakland County Department of Planning and Economic Development

#### Labor Force

The unemployment rate for Oakland County averaged 5.0% and 5.4% for the State of Michigan in 2015.

Month	Total Labor Force	Unemployment	Percent Unemployed
January	630,445	28,291	4.5%
February	634,243	26,519	4.2
March	641,620	27,900	4.3
April	634,947	22,457	3.5
May	646,099	24,984	3.9
June	649,766	30,411	4.7
July	655,160	31,294	4.8
August	654,700	30,868	4.7
September	654,888	27,857	4.3
October	652,193	27,411	4.2

Table 7 – Unemployment History in the County – Calendar Year 2016

Source: State of Michigan, Department of Technology, Management & Budget

Year	Total Work Force	Unemployment	Percent Unemployed
2015	625,346	31,385	5.0%
2014	624,893	41,362	6.6
2013	623,368	48,936	6.6
2012	613,987	50,485	8.2
2011	610,881	58,221	9.5
2010	621,876	73,177	11.8
2009	606,548	78,817	13.0
2008	609,423	40,300	6.6
2007	625,693	36,277	5.8
2006	634,540	35,882	5.7

 Table 8 – Unemployment History in the County, 2006-2015 (Annual Averages)

Source: State of Michigan, Department of Technology, Management & Budget

Year	Total Work Force	Unemployment	Percent Unemployed
2015	4,751,000	258,000	5.4%
2014	4,754,000	346,000	7.3
2013	4,730,000	418,000	8.8
2012	4,672,000	426,000	9.1
2011	4,685,000	487,000	10.4
2010	4,799,000	605,000	12.6
2009	4,904,000	670,000	13.7
2008	4,921,000	392,000	8.0
2007	5,011,000	352,000	7.0
2006	5,077,000	356,000	7.0

 Table 9 – Unemployment History in the State of Michigan, 2006-2015 (Annual Averages)

Source: State of Michigan, Department of Technology, Management & Budget

#### Income

Oakland County's per capita income (PCI) was \$59,759 in 2014, the highest among Michigan's 83 counties. Oakland's PCI also compares favorably to the national average and state average of \$40,740.

Year	Per Capita Income
2014	\$59,759
2013	57,512
2012	57,483
2011	54,060
2010	50,390
2009	49,837
2008	54,224
2007	53,782
2006	52,527
2005	51,533
2004	49,584

Table 10 - Per Capita Personal Income in Oakland County, 2004-2014

Source: U.S. Department of Commerce, Bureau of Economic Analysis

#### **County Labor Contracts**

As of December 2016, Oakland County had 5,066 full and part time positions of which 1,554 are represented by 8 certified bargaining units.

There are no current labor problems which might have a material effect upon Oakland County.

	Number of	
County Employee Group	Positions	Contract Expiration Date
Sheriff's Law Enforcement	417	9/30/2018
Corrections and Services	337	9/30/2018
Sheriff's Command Officers	115	9/30/2018
Children's Village Employees	135	9/30/2018
Family Court Employees	87	9/30/2016
Prosecutor's Investigators	9	9/30/2018
Oakland County Employees Union	364	9/30/2018
Public Health Nurses	90	9/30/2018
	1,554	

#### Table 11 – Oakland County Employees Represented by Bargaining Unit

Source: Oakland County Human Resources Department.

#### **Major Corporations**

Oakland County is host to Major Corporate Headquarters and Major Regional Division Offices. Below is a listing of the top ten doing business in Oakland County:

#### Table 12 – Companies With Major Corporate or Regional Division Offices in Oakland County

Company	Sales (millions)
FCA US LLC	\$86,057.0
Penske automotive Group	19,484.9
Lear Corporation	18,211.4
Delphi Automotive, PLC	17,023.0
IAC Group North America Inc.	9,743.6
BORGWARNER Inc.	8,023.2
Federal-Mogul Corporation	7,419.0
TK Holdings Inc.	6,963.4
Guardian Industries Corporation	5,600.0
Kelly Services, Inc.	5,518.2

Source: Hoover's; as of Dec. 6, 2016

#### **Revenue Sharing from the State of Michigan**

The County receives revenue sharing payments from the State of Michigan under the State Constitution and the State Revenue Sharing Act of 1971, as amended (the "Revenue Sharing Act").

The State's fiscal year begins October 1 of each year and end September 30 of the following calendar year. Before the State's 1996-97 fiscal year, the State shared revenues received from personal income tax, intangibles tax, sales tax and single business tax collections with counties, cities, townships and villages. In 1996, the State legislature began reform of both the formula for distribution of State revenue sharing and the designated sources of revenue to be shared. At that time, the State expressly designated the revenues of the sales tax as the sole source for revenue sharing.

Act Nos. 356 and 357, Public Acts of Michigan, 2004 signed into law on September 30, 2004 made a number of changes. The most important change is a movement of the county fixed or allocated millage from December 1 to July 1. This movement occurs transitionally beginning in 2004 and is complete in July of 2007. In addition, a special Revenue Sharing Reserve Fund ("RSRF") was established and used to reduce the State's obligation to pay revenue sharing to counties. This allows counties to collect part of their millage earlier in the year thereby advancing their cash flows.

The RSRF could be drawn on by counties to replace the revenue sharing payments which they would have otherwise received from the State. Once money in the RSRF was depleted, revenue sharing payments to the counties resumed. In Oakland County, revenue sharing distributions from the State resumed in 2015.

#### Tax Collection and Levy Date for County Fixed or Allocated Millage

The money which is generated by a cash flow shift which will accelerate the collection of county <u>fixed</u> or <u>allocated</u> millage. All counties collect a base tax (which is, of course, reduced by Headlee rollbacks and limited by Proposal A caps) which is either fixed by a vote of the county voters or allocated to the county by a tax allocation board. In addition, counties have a right to vote extra millages for various purposes for up to 20 years. THIS DOES NOT APPLY TO EXTRA VOTED TAXES WHICH CONTINUE TO BE LEVIED AND COLLECTED ON DECEMBER 1.

#### **Resumption of Actual Revenue Sharing Payments**

The statutory guarantee to counties to receive revenue sharing payments from the State remain in full force and effect.

Purchasers of the Bonds offered herein should be alert to further modifications to revenue sharing payments to Michigan local government units, to the potential consequent impact upon the County's general fund condition, and to the potential impact upon the market price or marketability of the Bonds resulting from changes in revenues received by the County from the State.

#### Pensions

As of September 30, 2015, the actuarial value of assets was used to determine both the funded status and the required employer contribution. The resulting System funded percent is 103%.

The following data is taken from the latest actuarial report prepared by Gabriel, Roeder, Smith & Company as of September 30, 2015:

#### Table 13 – Oakland County Employees Retirement System – Present Financial Report

	General Union	Command Officers	Road Deputies	Corrections Deputies	Total
A. Accrued Liability					
1. For retirees and beneficiaries	\$469,198,067	\$38,436,114	\$43,187,752	\$45,890,525	\$596,712,458
<ol> <li>For vested /terminated members</li> <li>For present active members         <ul> <li>a. Value of expected future benefit</li> </ul> </li> </ol>	8,424,955	277,541	130,237	941,584	9,774,317
payments	107,454,955	16,061,563	26,265,825	15,967,651	165,749,994
b. Value of future normal costs	8,006,396	829,584	1,624,259	937,218	11,397,457
c. Active member liability: (a) – (b)	99,448,559	15,231,979	24,641,566	15,030,433	154,352,537
4. Total	577,071,581	53,945,634	67,959,555	61,862,542	760,839,312
B. Valuation Assets	597,888,600	55,055,384	70,146,203	63,061,378	786,151,565
C. Unfunded Accrued Liability: (A.4) – (B)	(20,817,019)	(1,109,750)	(2,186,648)	(1,198,836)	(25,312,253)

#### **Other Post-Employment Benefits (OPEB)**

As of September 30. 2015, valuation assets represent over 124% of accrued liabilities, while prior year the funded percent was 121%.

The following data is taken from the latest actuarial report prepared by Gabriel, Roeder, Smith & Company as of September 30, 2015:

#### Table 14 – Oakland County Retirees' Health Care Trust* – Present Financial Report

	General Union	Command Officers	Road Deputies	Corrections Deputies	Total
A. Accrued Liability		onicers	Roud Deputies	Deputies	Total
1. For retirees and beneficiaries	\$375,309,370	\$27,502,525	\$42,219,144	\$36,671,241	\$481,702,280
<ol> <li>2. For vested terminated members</li> <li>3. For present active members         <ul> <li>a. Value of expected future benefit</li> </ul> </li> </ol>	50,239,100	920,330	3,055,975	3,613,297	57,828,702
payments	294,404,697	30,579,258	81,556,258	49,692,439	456,232,652
b. Value of future normal costs	57,256,900	4,270,789	22,821,907	13,105,548	97,455,144
c. Active member liability: (a) – (b)	237,147,797	26,308,469	58,734,351	36,586,891	358,777,508
4. Total	662,696,267	54,731,324	104,009,470	76,871,429	898,308,490
B. Valuation Assets	817,857,080	59,472,552	138,574,476	102,423,259	1,118,327,367
C. Unfunded Accrued Liability: (A.4) – (B)	(155,160,813)	(4,741,228)	(34,565,006)	(25,551,830)	(220,018,877)

* The State of Michigan adopted new legislation – Public Act 329, effective October 9, 2012 – which authorized local units of government to issue taxable general obligation bonds to fund OPEB obligations. This created the opportunity for the County to take advantage of lower bond interest rates and to refinance the 2007 COPS debt. On September 27, 2013, Oakland County initiated a private placement of \$350 million in bonded debt to refinance the outstanding long-term OPEB COP's debt of \$422.1 million which were subsequently called on April 1, 2014. The remaining amount of \$72.1 million needed to call the debt came from surplus assets in the Interim trust fund set up to keep the VEBA Trust fully funded.

Assessment		Personal		% Change	
Year	Real Property	Property	Total	In Total	Taxable Value
2016	\$61,675,751,998	\$3,409,099,116	\$65,084,851,114	7.04%	\$52,786,202,473
2015	56,923,321,000	3,882,782,774	60,806,103,774	10.39	51,895,341,437
2014	51,433,104,533	3,651,502,760	55,084,607,293	7.11	50,048,650,087
2013	47,639,423,175	3,790,500,640	51,429,923,815	1.17	49,235,110,306
2012	47,131,932,645	3,707,092,321	50,839,024,966	-3.08	49,235,933,993
2011	48,766,831,153	3,686,629,190	52,453,460,343	-9.16	50,798,540,257
2010	53,979,517,024	3,765,559,483	57,745,076,507	-14.90	55,081,707,586
2009	63,909,419,815	3,949,566,334	67,858,986,149	-8.97	62,416,676,895
2008	70,503,451,609	3,987,629,953	74,491,081,562	-3.67	64,745,976,336
2007	73,207,702,808	4,123,379,228	77,331,082,036	4.16	64,720,016,857
2006	72,291,329,373	4,148,396,210	76,439,725,583	5.56	62,133,415,235

### Table 15 – History of State Equalized Valuation (SEV) (Represents 50% of true cash value)

Source: Oakland County Equalization Department

SEV does not include any value of tax exempt property (e.g., governmental facilities, churches, public schools, etc.) or property granted tax abatements. See "Taxing Procedures" herein. In accordance with Act 409, Public Acts of 1965, as amended, and Article IX, Section 3, of the Michigan Constitution of 1963, SEV represents 50% of true cash value.

<b>Type of Property</b>	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Residential	76.7%	75.3%	73.7%	71.3%	69.9%	68.5%	67.6%	68.7%	70.9%	71.9%
Commercial	15.2	15.5	16.7	18.0	19.3	20.6	19.6	19.0	17.6	16.7
Industrial	2.8	2.7	2.9	3.1	3.4	3.7	6.0	6.3	6.0	5.9
Personal Property	5.2	6.4	6.6	7.4	7.3	7.0	6.5	5.8	5.4	5.3
Agricultural	0.1	.1	.1	0.1	0.1	0.2	0.2	0.2	0.2	0.2
Developmental	0.0	0.0	0.00	0.0	0.0	0.0	0.0	0.0	0.0	0.09
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table 16 – History and	Percentage Breakdown	of State Equalized	Valuation by Tax Year

Source: Oakland County Equalization Department

#### **Personal Property Tax Revenues**

In an effort to entice businesses to locate in Michigan and to encourage existing businesses to expand, the Michigan Legislature approved a series of bills in December 2012 to phase out and eventually eliminate industrial and commercial personal property tax (PPT). These bills were tie-barred together, were to be implemented in phases, and required approval by statewide vote in August 2014 to take full effect. Based on these bills passed in 2012, local units of government would have received partial but not full reimbursement from the State for reduced PPT revenue. The budget as adopted in September 2013 included a reduction in the PPT revenue based on the 2012 PPT reduction bills.

The **Legislature passed a series of new PPT bills in 2014** to fix some technical problems identified with the 2012 bills and also to provide funding **to eventually fully reimburse local governments** for the reduction in PPT revenue. These bills also were dependent upon voter approval in August 2014. On August 5, 2014 the voters of the State of Michigan approved a ballot proposition having the effect of approving the PPT plan contained in the 2012 bills as modified by the 2014 bills.

The first phase of the PPT plan took effect on January 1, 2014, with an exemption for business owners if their personal property has a combined true cash value of less than \$80,000 (taxable value of less than \$40,000). However, eligible property owners must have filed an affidavit by February 2014 in order to claim the exemption. The triennial budget

as adopted in September 2013 included the assumption that all eligible property owners filed for the required affidavit by the state-imposed February deadline and that PPT revenue will be reduced by \$1.5 million annually in FY 2014 and FY 2015. The previously adopted budget also included further additional reductions in PPT for the subsequent implementation of the second and third phases based on the legislation passed in 2012, with the exemption amounts budgeted at **\$2.8 million in FY 2016 and increasing to \$4.5 million in FY 2017**.

Based on the new legislation passed in 2014, the lost revenue from the PPT exemptions would be restored through State reimbursement beginning in FY 2016 which is reflected in this recommended budget as positive adjustments in the amounts of \$2.8 million in FY 2016 and \$4.5 million in FY 2017 and beyond.

	Levy Year	<b>Real Property</b>	<b>Personal Property</b>
_	2015	\$ 68,796,395.48	\$4,791,215.74
	2014	72,532,013.95	4,669,385.41
	2013	80,215,223.23	6,132,887.66
	2012	89,699,373.20	5,702,067.01
	2011	107,675,895.41	6,032,598.54
	2010	130,215,501.20	7,271,064.88
	2009	155,464,907.26	7,809,985.47
	2008	149,883,620.70	7,387,710.43
	2007	138,097,525.69	9,102,775.59
	2006	122,129,735.43	8,898,821.42
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#### Table 17 – History of County Wide Tax Delinquencies

Source: Oakland County Treasurer

#### **Debt-History**

The County of Oakland has no record of default.

#### **Short-Term Financing**

The County has issued short-term notes in order to establish the 100% Delinquent Tax Payment Fund. Notes issued in each of the years below have been in a face amount less than the actual real property tax delinquency. The County has pledged its full faith and credit and limited taxing power to the payment of principal and interest on notes issued since 1979. The County does not issue short-term obligations for cash flow purposes.

#### Table 18 – History of Oakland County Delinquent Tax Anticipation Notes

Year Issued	Notes Issued	Amount Outstanding
2016	\$25,000,000	\$25,000,000
2015	25,000,000	0
2014	25,000,000	0
2013	25,000,000	0
2012	25,000,000	0
2011	50,000,000	0
2010	50,000,000	0
2009	50,000,000	0
2008	25,000,000	0
2007	25,000,000	0

#### Lease Obligations

The County leases a portion of its Law Enforcement Complex, Rochester Hills 52-3 District Court, Executive Office Building, Airport T-Hangars, Airport Terminal Building, Animal Control Building and various Facility Infrastructure and Information Technology Capital Projects from the Oakland County Building Authority. Since ownership of the property will ultimately transfer to the County from the Building Authority, the leases have been capitalized. There are also a number of sub-leases between the County and various governmental entities with the debt being funded from payments from the benefiting community over the life of the debt issues, with the structures being collateral. Current sub-leases are in place with the City of Rochester Hills, Oakland County Community Mental Health Authority, City of Keego Harbor, and City of Oak Park. All County Building Authority Debt is listed in the Debt Statement.

The County leases certain office and computer equipment and facilities. Total lease expense and future minimum annual payments are not significant.

#### **Future Financing**

The County will be moving ahead with its projects and has bond offerings planned for 2016.

#### Banking

The banking needs of the County are adequately handled by:

Bank of America Bank of Birmingham Charter One Bank, NA Chief Financial Credit Union Citizens Community Federal Clarkston State Bank Comerica Bank Crestmark Bank First Merit Bank Flagstar Bank Genisys Credit Union Huron Valley State Bank Independent Bank JP Morgan Chase Bank Lakes Community Credit Union Level One Bank mBank Main Street Bank Mercantile Bank Michigan First Credit Union Oxford Bank PNC Bank Talmer Bank and Trust The Huntington National Bank The Private Bank TCF Bank Wolverine Bank

#### Table 19 –Oakland County Net Direct Debt as of 09/30/2016 - Unaudited

		Self-Supporting	
		or Portion Paid Directly by	
		Benefited	
	Gross	Municipalities	Net
Limited Tax			
Building Authority	\$ 46,685,000	\$ 3,195,000	\$ 43,490,000
Building Authority Refunding	34,225,000	-	34,225,000
Retirees Health Care Bonds	306,390,000	-	306,390,000
Sewer Disposal Bonds	6,900,000	3,550,000	3,350,000
Water Supply Bonds	15,035,000	15,035,000	-
Water & Sewage Refunding	1,205,000	1,205,000	-
Mich. Bond AuthSewage Disp. Bonds	29,238,690	2,230,727	27,007,963
General Obligation Limited Tax Notes	25,000,000	25,000,000	-
Total	\$464,678,690	\$50,215,727	\$414,462,963
Drain District			
Drain Bonds	\$ 70,880,000	\$ 63,773,906	\$ 7,106,094
Drain Refunding	11,205,000	9,388,630	1,816,370
Michigan Bond Authority Drain	196,583,841	108,828,213	87,755,628
Total	\$278,668,841	\$181,990,749	96,678,092

#### Table 20 – Oakland County Overlapping Debt as of 09/30/2016

Cities, Villages and Townships	\$ 980,754,376
School Districts	2,276,341,593
Community College, Intermediate School Districts and Library	49,579,079
County Issued Debt Paid by Local Municipalities	207,206,476
Net County Overlapping Debt	3,306,675,048
NET COUNTY DIRECT AND OVERLAPPING DEBT	3,817,816,103

Overlapping Debt: Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County.

Source: Oakland County Treasurer and Municipal Advisory Council of Michigan

Year	Building <u>Authority</u>	Building Authority <u>Refunding</u>	Water Supply Bonds	Water & Sewage <u>Refunding</u>	MBA Sewer Disposal <u>Bonds</u>
2016	2,525,000	0	50,000	0	0
2017	2,575,000	2,320,000	790,000	205,000	2,205,000
2018	2,655,000	2,410,000	745,000	205,000	2,260,000
2019	2,705,000	2,465,000	730,000	200,000	1,725,000
2020	2,780,000	2,460,000	740,000	220,000	1,770,000
2021	2,885,000	2,345,000	775,000	215,000	1,805,000
2022	2,960,000	2,430,000	785,000	160,000	1,850,000
2023	815,000	1,200,000	800,000	-	1,895,000
2024	820,000	755,000	835,000	-	1,940,000
2025	870,000	100,000	845,000	-	1,985,000
Beyond					
2025	4,320,000	<u>0</u>	7,940,000		11,803,690
	\$25,910,000	<u>\$16,485,000</u>	<u>\$15,035,000</u>	<u>1,205,000</u>	<u>\$29,238,690</u>

# Table 21 – Oakland County Schedule of Bond Maturities County Credit and Limited Tax Principal Only as of 09/30/2016

#### Table 22 – Oakland County Schedule of Drain Bond Maturities County Credit and Limited Tax Principal Only as of 09/30/2016

	Drain	Drain	M.B.A.
Year	Bonds	<u>Refunding</u>	Drain Bonds
2016	145,000	0	0
2017	3,665,000	1,830,000	13,135,000
2018	3,615,000	1,385,000	13,445,000
2019	3,720,000	1,370,000	13,770,000
2020	3,860,000	1,395,000	13,964,370
2021	3,975,000	1,440,000	14,145,000
2022	4,060,000	1,460,000	14,480,000
2023	3,735,000	960,000	13,690,000
2024	3,855,000	930,000	14,007,676
2025	3,995,000	435,000	8,925,000
Beyond 2025	36,255,000	0	77,021,795
	\$ <u>70,880,000</u>	\$ <u>11,205,000</u>	\$ <u>196,583,841</u>

Year	Bldg. <u>Authority</u>	Bldg. Authority <u>Refunding</u>	Retirees Health Care <u>Bonds</u>	Sewage	Tax Notes
2016	600,000	0	0	0	0
2017	890,000	2,335,000	23,020,000	305,000	25,000,000
2018	925,000	2,425,000	23,870,000	315,000	0
2019	945,000	2,490,000	24,750,000	325,000	0
2020	960,000	2,575,000	25,660,000	335,000	0
2021	970,000	2,655,000	26,605,000	350,000	0
2022	1,010,000	2,685,000	27,585,000	355,000	0
2023	1,030,000	1,265,000	28,605,000	375,000	0
2024	1,075,000	1,310,000	29,660,000	390,000	0
2025	1,100,000	0	30,750,000	405,000	0
Beyond 2025	<u>11,270,000</u>	0	<u>65,885,000</u>	<u>3,745,000</u>	<u>0</u>
	<u>\$20,775,000</u>	<u>\$17,740,000</u>	<u>\$306,390,000</u>	<u>\$6,900,000</u>	\$25,000,000

#### Table 23 – Oakland County Schedule of Bond Maturities with Limited County Pledge - Taxable Principal Only as of 09/30/2016

# Table 26 – Oakland County Schedule of Principal and Interest Requirements as of 09/30/2016

Year	Principal	Interest	Total
2016-2019	191,045,000.00	61,347,393.05	252,392,393.05
2020-2024	284,652,046.00	64,646,092.29	349,298,138.29
2025-2030	209,672,758.00	25,365,428.30	234,738,186.30
2031-2040	<u>58,277,727.27</u>	3,607,261.42	<u>61,884,988.69</u>
	743,347,531.27	154,966,176.06	898,313,706.33

Bonds and Notes with County Credit and Limited Tax			
GOLT Bldg. Authority		\$	25,910,000.0
GOLT Bldg. Authority Refunding			16,485,000.0
GOLT Water			15,035,000.0
GOLT Water & Sewage Refunding			1,205,000.0
Michigan Bond Authority Sewage Disposal			29,238,690.0
	Total	<u>\$</u>	87,873,690.0
Drain Bonds			
Drain Bonds		\$	70,880,000.0
Drain Refunding			12,205,000.0
Michigan Bond Authority Drain			196,583,841.2
	Total	\$	278,668,841.2
Bonds and Notes with County Credit and Limited-Taxab	le		
Bonds and Notes with County Credit and Limited-Taxab GOLT Bldg Authority	le	\$	20,775,000.0
	le	\$	
GOLT Bldg Authority	le	\$	17,740,000.0
GOLT Bldg Authority GOLT Bldg Authority Refunding	le	\$	17,740,000.0 306,390,000.0
GOLT Bldg Authority GOLT Bldg Authority Refunding GOLT Retirees Health Care Bonds	le	\$	17,740,000.0 306,390,000.0 6,900,000.0
GOLT Bldg Authority GOLT Bldg Authority Refunding GOLT Retirees Health Care Bonds GOLT Sewage GOLT Tax Notes	le Total	•	17,740,000.0 306,390,000.0 6,900,000.0 25,000,000.0
GOLT Bldg Authority GOLT Bldg Authority Refunding GOLT Retirees Health Care Bonds GOLT Sewage GOLT Tax Notes		\$	17,740,000.0 306,390,000.0 6,900,000.0 25,000,000.0 376,805,000.0
GOLT Bldg Authority GOLT Bldg Authority Refunding GOLT Retirees Health Care Bonds GOLT Sewage GOLT Tax Notes		<u>\$</u>	17,740,000.00 306,390,000.00 6,900,000.00 25,000,000.00 376,805,000.00 743,347,531.2
GOLT Bldg Authority GOLT Bldg Authority Refunding GOLT Retirees Health Care Bonds GOLT Sewage GOLT Tax Notes Total All County Debt		<u>\$</u>	20,775,000.00 17,740,000.00 306,390,000.00 25,000,000.00 376,805,000.00 743,347,531.2 508,485,111.40 743,347,531.2

# Table 26 – Oakland County Statement of Legal Debt Margin as of 09/30/2016

FOURTH OF JULY FESTIVAL • LAKE ORION, MI

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

Fiscal Year ending September 30, 2015

PREPARED BY: Department of Management & Budget • Laurie Van Pelt, Director



OAKLAND COUNTY, MICHIGAN COMPREHENSIVE ANNUAL FINANCIAL REPORT Fiscal Year Ended September 30, 2015 (With Independent Auditor's Report Thereon)

Prepared by:

Department of Management and Budget Fiscal Services Division

> Project Manager Carol Morin-Jablonski

Illustrated cover by Pamela Tremble, Graphic Artist for Oakland County

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# I. INTRODUCTORY SECTION

The Introductory Section contains:

- A. Letter of Transmittal
- B. Organizational Chart
- C. List of Principal Officials
- D. Government Finance Officers Association of the United States and Canada Certificate of Achievement for Excellence in Financial Reporting



Laurie Van Pelt, Director (248) 858-2163 | vanpeltl@oakgov.com

March 21, 2016

# To the Oakland County Board of Commissioners and Citizens of Oakland County

State law requires all general purpose local governments publish, within six months of the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards (GAAS) by a firm of licensed certified public accountants. Pursuant to those requirements, we hereby issue the Comprehensive Annual Financial Report (CAFR) of Oakland County, Michigan for the fiscal year ended September 30, 2015.

This report consists of management's representations concerning the finances of Oakland County. Consequently, management assumes full responsibility for the completeness and reliability of the financial information presented in this report. To provide a reasonable basis for making these representations, the management of Oakland County has established a comprehensive internal control framework designed to protect the government's assets from loss, theft or misuse and to compile sufficient and reliable information for the preparation of Oakland County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, Oakland County's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement. As management, we assert to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Oakland County's financial statements have been audited by Plante & Moran, PLLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Oakland County for the fiscal year ended September 30, 2015 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall presentation of the financial statements. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that Oakland County's financial statements for the fiscal year ended September 30, 2015 are fairly presented in conformity with GAAP. The independent auditor's report is presented in the financial section of this report.

The independent audit of the financial statements of Oakland County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. Those reports are available in Oakland County's separately issued Single Audit Report

The Fiscal Year 2015 CAFR includes a Statement of Net Assets and a Statement of Activities, which provides readers with the financial position of Oakland County, viewed as a single entity. In addition, the report provides a narrative introduction, overview and analysis to accompany the basic financial statements in the form of the Management's Discussion and Analysis (MD&A). Oakland County's MD&A, which provides a detailed discussion of the County's fiscal year 2015 financial performance, can be found immediately following the report of the independent auditors. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

## Profile of Oakland County

Incorporated on March 28, 1820, Oakland County covers approximately 910 square miles in southeast Michigan, immediately north of the City of Detroit and Wayne County. With a population of 1,237,868 (2014 estimate) and the County seat in Pontiac, Oakland County is home to a mix of urban and rural communities, encompassing 62 cities, villages and townships, including thirty-two (32) downtown areas and many scenic natural settings, providing a good quality of life for any lifestyle. Measuring per capita income, the County ranks as the ninth (9th) wealthiest county in the nation among counties with populations between 900,000 and 1,600,000 as sited in an April 2015 report by University of Michigan economists. Oakland County enjoys a world class reputation due to its renowned business environment and its many attributes that contribute to an excellent quality of life.

## Government Structure

Oakland County operates under the authority of Michigan Public Act 139 of 1973, the Optional Unified Form of County Government Act, approved by the electorate in 1974. An elected County Executive is responsible for the management of County affairs as specified under Public Act 139. Specific programs and services under the County Executive include human services in the form of public health, child care, and homeland security; community and economic development; planning; public safety; public records; public works; airports; and a wide range of other services, such as Michigan State University Cooperative Extension, animal control, work force development, veterans' services and senior programs. All of these activities are supported by administrative services, central services and information technology.

The Treasurer, Clerk/Register of Deeds, Prosecutor, and Sheriff are offices established by the State's constitution. A Water Resources Commissioner was established as an elected position in 1909 and currently operates under Public Act 40 of 1956 (as amended), the Uniform Drain Code. These offices, including the County Executive, are elected countywide with four-year terms. The Treasurer is responsible for collection of delinquent taxes, settlements with local units, cash management and investments. The Clerk/Register of Deeds is responsible for recording vital statistics, maintaining court records, Board of Commissioner proceedings, and documents affecting property ownership. The Sheriff and Prosecutor are responsible for law enforcement. The Water Resources Commissioner is responsible for construction and maintenance of drains, lake level controls, water supply systems and sewer interceptors.

The Oakland County Courts consist of the Sixth Judicial Circuit (including Family Division), Probate and 52nd District Courts. The Circuit Court, with nineteen (19) judges, has jurisdiction over criminal cases where the minimum penalty is over one year of incarceration, civil damage cases where the claim exceeds \$25,000, and domestic relation matters. The Probate Court, with four (4) judges, is responsible for estates and mental health matters. The 52nd District Court, with ten (10) judges, has jurisdiction over misdemeanors, ordinance and charter violations, civil cases under \$25,000, and preliminary examinations in felony cases.

The Board of Commissioners is comprised of twenty-one (21) members elected to two-year terms by their respective districts and serves as the legislative body responsible for establishing policy and appropriating funds.

## Component Units

A three-member Road Commission, established under Michigan Public Act 283 of 1909 and appointed by the County's Board of Commissioners, is responsible for more than 2,700 miles of roads. Its budget of more than \$100.8 million is funded principally by State-collected vehicle fuel and registration taxes under Public Act 51 of 1951. Other sources of funds are provided by federal and local governments and proceeds from the sale of bonds. The Road Commission is not subject to the Board of Commissioners' appropriation process and, therefore, is reflected as a discretely presented component unit in the County's CAFR, as required by GASB Statement Number 14, *The Financial Reporting Entity*, as amended by Statement Number 39, *Determining Whether Certain Organizations are Component Units*, and Statement Number 61, *The Financial Reporting Entity: Omnibus*.

A three-member Drain Board was established pursuant to Michigan Public Act 40 of 1956, and consists of the Oakland County Water Resources Commissioner, the Chairperson of the County Board of Commissioners, and the Chairperson of the County Board of Commissioners' Finance Committee. This board is responsible for the construction and maintenance of drainage districts created under Chapter 20 of Act 40, funding for which is provided by assessments against the benefiting municipalities. Debt issued is backed by the full faith and credit of Oakland County.

A ten-member commission, appointed by the Board of Commissioners, is responsible for Parks and Recreation, which acquires and develops County parks. Currently, Parks and Recreation maintains and operates thirteen (13) parks that provide camping, golf, swimming and a variety of other recreational activities. Parks and Recreation is supported, in part, by a separately voted ¹/₄mill tax levy, subject to annual tax limitation adjustments pursuant to the Michigan constitution. Parks and Recreation's activity is blended into the County's CAFR due to the specific agency relationship established by State statute, as required by GASB Statements Number 14, Number 39, and Number 61.

## County Budget

Oakland County maintains a focus on long-term financial planning. As described below, the County operates under a three-year rolling budget, which allows for continuous planning at least three fiscal years into the future. Such a process allows the County to anticipate financial challenges and take appropriate timely management action in response to major budgetary fluctuations.

Under the provisions of the State of Michigan's Uniform Budget Act for Local Units of Government (PA 621 of 1978 as amended by P.A. 493 of 2000), the Triennial Budget and General Appropriations Act (GAA) serves as the foundation for Oakland County's financial planning and control; this covers the County's fiscal year of October 1 through September 30. The County Executive is required to submit a proposed budget and recommended GAA to the Board of Commissioners no later than 90 days prior to the beginning of the next fiscal year (July 1). The Board of Commissioners is required to hold public hearings on the proposed budget and adopt the final budget and GAA for the ensuing fiscal year no later than September 30, the close of the current fiscal year.

The appropriated budget is prepared by fund (e.g. General Fund), function (e.g., Administration of Justice), and department (e.g., Circuit Court). Control categories are established at the department level for Personnel Expenditures (e.g., salaries, overtime, and fringe benefits), Operating Expenditures (e.g., contractual services and commodities), and Internal Support Expenditures (e.g., Internal Service charges for information technology, motor pool, office space, etc.). Departments may exceed individual line item appropriations (e.g., professional services, office supplies, etc.) within the aforementioned categories provided the Control Category is not overspent. Budget amendments providing additional spending authorization are required to be made by action of the Board of Commissioners, upon recommendation of the County Executive.

It is important to note that, although the appropriated budget is prepared on the fund/function/department basis, Oakland County's financial system also has the ability to budget and account by program cost center. The ability to budget and account for County activity by program is a valuable tool for policy makers to analyze and determine where to appropriate limited County resources in order to maximize their positive impact on County residents.

Budget-to-actual comparisons are provided in the Financial Section of this report for each individual governmental fund for which an appropriated annual budget has been adopted.

# **Economic Condition of Oakland County**

Oakland County is traditionally one of the most prosperous local economies in the United States. Oakland County's economy is continuing to improve since the days of the "Great Recession". Over the period of 2009 to 2014, the County's job growth rate of 12.8% greatly outpaced both the nation's growth rate of 6.0% and the state's growth rate of 8.0%. Calendar year 2011 was the turning point in the County's economic recovery with the creation of 24,412 jobs, the second best year for job growth since 1994. Job growth continued in calendar year 2012 and 2013 with the creation of an additional 24,865 jobs in 2012 and 18,146 jobs in 2013. In their April 2015 report, University of Michigan economists estimated an additional 11,812 jobs were created in 2014. Further, it is projected that an additional 49,032 jobs will be created in the County over the three-year period of 2015-2017; a pace averaging 2.3% per year. While the job growth is expected to increase for higher-education, blue-collar, and lower-education service industries, the most rapid growth is projected to occur in the higher-education service industries.

Due to its educated work force, Oakland County is well positioned to continue its transformation to a knowledge-based economy. Nearly half of all County residents hold a degree (bachelor, graduate/professional and doctorate) from an institute of higher education. In addition, innovative programs such as Automation Alley and Emerging Sectors continue to identify industries and businesses that are projected to have increasing employment opportunities.

Oakland County's unemployment rate has fallen (improved) steadily from the 2009 high rate of 12.9%. The December 2015 Oakland County unemployment rate was 4.2%. This rate is lower than the State of Michigan average of 4.5% and the national average of 4.8%

Enhanced by the County's investment in dynamic economic development programs, Oakland County remains an ideal location for business. Since its creation in 2004, the Emerging Sectors program has had 371 business successes and has attracted over \$3.3 billion in investment, creating approximately 37,000 jobs and retaining 21,000. The most successful sectors in terms of total investment are health care/life science at \$1.0 billion, IT/Communications at \$623.0 million, alternative energy at \$548.9 million and advanced materials at \$516.0 million. In 2015, Oakland County recognized \$357.0 million of foreign direct investment, more than double the \$171.0 million from 2014, and accounts for about 43% of the County's total private business investment of nearly \$835.0 million.

Oakland County's 2014 per capita personal income (PCPI) of \$59,759 is the highest among Michigan's 83 counties according to the U.S. Bureau of Economic Analysis (BEA) most recent published data on November 19, 2015. The 2014 PCPI reflects an increase of 3.9 percent from 2013. The Oakland County's per capita income also compares favorably to the national average (\$46,049) and the state average (\$40,740).

The 2015 market value of property in Oakland County is approximately \$121.6 billion, an increase of approximately \$11.4 billion from 2014 to 2015 (10.39%). The State Taxable Value (STV), which is the calculation on which property tax revenue is based, increased 3.69%. This is the third year of increased property value following five (5) consecutive years of decline and is further evidence that Oakland County's economy is on the rebound. Current budget assumptions include a 3.0% increase in taxable value as of December 31, 2015 (FY 2016 revenue); a further 4.0% increase in taxable value as of December 31, 2016 (FY 2017 revenue); and an additional 4.0% increase in taxable value as of December 31, 2017 (FY 2018 revenue).

Oakland County's collective property values remain the highest of all 83 counties in Michigan, and represents 15.9% of the state's total value (even though Oakland County's population represents only approximately 10% of Michigan's total). The majority of Oakland County's taxable value is within the residential class of property, which is approximately 72.7% of the total property tax base. The average residential sale price of a home in Oakland County increased from \$207,110 in 2014 to \$222,670 in 2015, a 7.5% increase.

The average 2015 property tax rate is \$42.17 per thousand dollars of taxable value, a decrease from the 2014 average of \$42.30 per thousand dollars of taxable value. The average property tax rate is distributed to the following taxing authorities:

Local School Districts	31.93%
Cities, Villages, Townships	30.90%
State Education Tax	13.96%
County Operating	9.70%
Intermediate School District	7.97%
Community College	3.75%
Parks & Recreation/Zoo/Art/Huron Clinton	<u>1.79%</u>
	100.00%

The County continues to exercise a prudent and conservative approach to tax revenues by controlling the millage rate levied on the tax base. In fact, the County millage rate for the July 1, 2015 property tax levy was reduced from 4.19 mills to 4.09 mills (out of an authorized levy of 4.2240 mills) for operations, one of the lowest county tax rates in the State of Michigan. Further, the millage rate effective with the July 1, 2016 tax levy has been reduced from 4.09 mills to 4.04 mills.

## **Fiscal Policies**

Oakland County has established a number of financial policies to ensure that the business of the County is conducted in an effective and efficient manner. Some of these policies, such as those related to Debt Administration and Cash Management affect the daily financial operations and thus the financial statements. The impact of these policies are demonstrated in the financial statements themselves as well as the notes accompanying the financial statements; particularly Note #3 (Cash Management) and Note #8 (Debt Administration).

Other policies and practices are not as fully explained in other parts of the ensuing document yet they equally impact the County's financial position in FY 2015 and beyond and, therefore, some discussion of these policies is appropriate. Among these policies and practices meriting fuller discussion are the Budgeting and Forecasting activities; the capital improvement activities particularly associated with the Delinquent Tax Revolving Fund and the innovative Pension and Other Post-Employment Benefit practices.

## Budgeting and Forecasting

A primary reason for Oakland County's solid financial position is the fact that County elected officials and administration continuously engage in long-term financial planning. Financial policies have been implemented to support practices that focus on how decisions made today will affect the County's financial position in years to come. The County Executive, based on recommendations from his Budget Task Force and finance team, keep constant focus on the County's financial position in making all budgeting and fiscal decisions.

The hallmark of the County's focus on long-term financial planning is preparation and adoption of a triennial budget and five-year forecast. Not only is the budget adopted for the next three fiscal years, the triennial budget is considered a "rolling" budget in that when it is amended, the amendment always reflects the impact for both the remainder of the current fiscal year and the impact on the entire next two fiscal years. The mantra adopted by the County Administration is "thoughtful management" not "crisis management."

The development and use of the triennial budget allows the County to maintain financial stability. Oakland County understands, however, that sound financial management actually begins with maintaining a solid financial position. The first financial question Oakland County officials ask is not "how do we balance the budget," but "where do we want to be financially in the next five years?" County officials first set a long-term goal of a solid financial position and "work backwards" to develop a budget which will achieve that goal.

Oakland County's sustainable long-term goal is to maintain a General Fund balance equating to approximately 20% of annual General Fund / General Purpose expenditures. This figure is calculated based upon two criteria. The first criterion is the Government Finance Officers' Association (GFOA) recommendation to retain at least two months of annual expenditures (approximately 17%) in fund balance. In fact, the County adopted Miscellaneous Resolution #15175 on July 16, 2015 to formally codify the fund balance policy for the General Fund; this has been a highly recognized and proven best practice that has been instrumental to Oakland County's long-term financial sustainability. Such practice provides a cushion against unexpected crises, allowing the County to meet emergency demands without severely disrupting ongoing operations and services.

The second criterion is the need for additional cash flow reserves arising from Michigan Public Act 357 of 2004 that requires the County to collect property taxes in arrears. Under this State Act, counties levy property taxes in July of each calendar year, which is ten months AFTER the beginning of Oakland County's fiscal year. Prior to enacting P.A. 357, the County levied property taxes in December only three months after the beginning of the fiscal year. Because of the prudent management of the General Fund balance, the County has been able to maintain its

cash flow needs, despite the shift to a later levy date. However, the County will continue to monitor its cash flow needs and will take appropriate actions if short-term borrowing is needed to augment General Fund cash balances.

In accordance with PA 139 of 1973, the County Executive is required to report the current financial position of the County to the Board of Commissioners on a quarterly basis. These quarterly reports are prepared by the Fiscal Services Division of the Department of Management and Budget and presented to the Board of Commissioners' Finance Committee. The County Executive has traditionally exceeded this requirement by not only reporting the current financial position of the County each quarter, but has also provided a quarterly forecast of the projected financial condition of the County at the close of the current fiscal year. These reports include a comparison of the amended budget to the forecasted amounts and explanations for major variances. Any recommended budget amendments are presented at that time and individual departments may be called to appear before the Finance Committee during this process. This process means the budget remains current throughout the year and that actual expenditures are continually monitored, compared to the budget, and reported to the Board of Commissioners. The quarterly forecast documents as well as monthly budget to actual reports are posted on the County's website.

The County further maintains a strong position control and position budgeting system and adheres to the practice of budgeting for full employment. Salary and fringe benefit appropriations are tied to specific authorized positions. Should vacancies occur or if positions are filled at a level lower than authorized, the resulting favorable variance falls to fund balance.

The result of these practices is a balanced County budget (adopted by the Board of Commissioners in September 2015) for fiscal years 2016, 2017 and 2018. Further analysis was conducted since that time on fiscal year 2019 and 2020 needs. Considering the state of the County's finances as of September 30, 2015, as well as on-going "thoughtful management" practices, the County anticipates a balanced budget through FY 2021 without additional budget tasks or reductions.

# Capital Improvement Program and the Delinquent Tax Revolving Fund – Fiscal Responsibility Plan

The Delinquent Tax Revolving Fund (DTRF) was established in 1974 to help stabilize local revenues by paying the local taxing units 100% of their respective shares of delinquent ad valorem real property taxes in anticipation of the collection of those taxes by the County Treasurer. The County funds the DTRF by borrowing money and issuing revolving fund notes. Payment of the notes is made from the proceeds of delinquent tax collections. State law provides that once the notes are paid in full, any surplus in the fund may be transferred to the County General Fund by appropriate action of the Board of Commissioners. Oakland County's DTRF has consistently provided its local units of government with a stable revenue stream while also generating a surplus. Responsible use of this surplus is the purpose of the Fiscal Responsibility Plan. The Fiscal Responsibility Plan, contained in the annual GAA, provides clear guidance regarding the conditions and functions for which surplus DTRF funds may be used.

The law demands the purpose of the DTRF not be jeopardized, which purpose is to regularly pay local taxing units within the County 100% of their respective share of delinquent ad valorem real property taxes prior to the collection of those taxes by the County Treasurer. The policy therefore, is to maintain a sufficient corpus in the DTRF to meet this primary purpose and only then to prudently utilize any surplus in excess of this baseline amount.

Oakland County's Fiscal Responsibility Plan directs that any appropriations from unrestricted DTRF funds, except penalties and investment interest, are limited to one-time and/or limited purpose expenditures. Further, the use of these funds for one-time and/or limited purpose expenditures requires a minimum two-thirds approval by the Board of Commissioners. As a result of Oakland County's DTRF utilization policy, the corpus of the DTRF continues to be available not only to protect the revenue stream for the local units of government but also to generate interest earnings that, prudently managed, can be utilized in lieu of new taxes as a funding source for necessary capital projects.

The net position in the DTRF as of September 30, 2015, was approximately \$202.8 million; an amount in excess of that required to guarantee timely payments to local units of government and to pay outstanding notes on delinquent taxes. Rather than simply leave excess assets in the fund, the County has engaged in the practice (within provisions of the Fiscal Responsibility Plan) by using the DTRF to cover debt service on certain major Board-approved capital projects that house essential public services. There are three major building projects that were initiated in the early 2000's where debt service of approximately \$4.7 million annually is being covered by the DTRF. The debt on two of these projects will be paid in full by the end of FY 2022 with the third project to be paid in full by the end of FY 2024; thus freeing up approximately \$2.8 million to support new debt beginning in FY 2023 and another \$1.9 million starting in FY 2025. Additionally, in November 2015 the County issued debt of approximately \$15.5 million to construct a new animal shelter. The debt service is being covered by the General Fund for the first seven years, with a transfer of \$7.0 million from the General Fund to a separate debt service fund, and subsequent years to be covered by the Delinquent Tax Revolving Fund.

Even using the DTRF to support these capital initiatives, the fund's net position is still approximately \$2.8 million higher than required to meet all the fund commitments. As a result, the County has used a portion of the DTRF equity (the amount higher than required to meet funding commitments) to support General Fund / General Purpose operations. Historically, prudent stewardship of the Fund has enabled the County to draw \$10.8 million annually from the DTRF to support General Fund / General Purpose operations. The five-year forecast anticipates the continuation of annual transfers from the DTRF to support General Fund / General Purpose operations; \$10.8 million in FY 2016, \$9.0 million for FY 2017, \$9.0 million for FY 2018, \$8.0 million for FY 2019, and \$8.0 million for FY 2020.

## Pension and Other Postemployment Benefits

Realizing employees are its most valuable resource, Oakland County established two pension plans. The first plan is the Defined Benefit Pension Program, referred to as the County's Public Employees' Retirement System (PERS). The second plan is the Defined Contribution Pension Program, referred to as the Oakland Performance Retirement System (OPRS), which qualifies under Internal Revenue Code Section 401(a).

Individuals employed on or before July 1, 1994 had a one-time choice to belong either to the PERS or the OPRS. All eligible individuals employed since July 1, 1994 were enrolled in the OPRS.

Due to the voluntary shifting of 1,126 employees from the PERS OPRS, and the fact that all newly hired employees participate in the OPRS, the OPRS has resulted in a savings of over \$100 million since inception of the program without jeopardizing the retirement security of valued employees.

Oakland County has also been a true innovator and leader in exploring methods to providing and financing Other Post-Employment Benefits (OPEB). Specifically, the County has implemented benefit changes that will limit the growth of the cost of these benefits in the future, while still providing employees with a method to retain health care insurance once they leave County service. Rather than receiving a specific level of health care insurance when they retire from County service, employees hired after January 1, 2006 are enrolled in a "Retirement Health Savings Plan" (RHS). Under the RHS, for non-represented employees and most represented employees, the County contributes \$1,950 annually (\$75 per pay) to each employee's retirement health savings account (\$3,250 annually for those bargaining units bound by state law to binding arbitration). Upon leaving County service, the employee is entitled to the vested funds the County contributed based upon their length of service. In 2014, the Board of Commissioners approved Miscellaneous Resolution #14005 that provided a one-time window which allowed certain eligible employees to voluntarily and irrevocably convert from the defined benefit VEBA Plan to the defined contribution RHS Plan. The "buy out" provided a lump sum deposit equivalent to \$2,000 per year for each year of eligible service. The result was that 83 employees opted out of the VEBA Plan with approximately \$2.1 million being set aside in individual RHS Plan accounts for these employees. It is estimated that the ratio of savings is approximately 5:1; meaning for every \$1 provided for the one-time voluntarily conversion, \$5 in savings is anticipated in present value liabilities. The resolution also lowered the longevity requirements for the graduated vesting schedule with the RHS Plan. The previous vesting schedule allowed for a partial benefit (60%) provided after 15 years of service with full benefit provided after 25 years of service. The revised vesting schedule allows for partial vesting after 6 years of employment with employees becoming fully vested in the RHS Plan after 10 years of County service. Once the employee separates employment and receives the vested cash benefit, the County's financial obligations ends.

Employees hired prior to January 1, 2006, qualify for participation in the County's Voluntary Employees' Benefit Association (VEBA). The VEBA is an irrevocable trust fund; assets from this fund can only be used to pay retiree health care cost. Although this is an increasingly popular vehicle to support retiree health care, Oakland County has gone one significant step further - it has fully funded its OPEB obligation.

In July 2007 the County issued \$557.0 million in Trust Certificates of Participation (COPs). COPs are taxable debt, which were issued over a period of 20 years at a 6.23% interest rate. Subsequent to the issuance of the 2007 COPs, new legislation was adopted by the State of Michigan (Public Act 329 effective October 9, 2012) that allowed local units of government to issue limited taxable general obligation bond to fund OPEB obligations. On September 27, 2013, Oakland County issued private placement debt of \$350.0 million in securities and used \$72.1 million from available assets in the Interim Retiree Medical Care Benefits Trust (IRMBT) and VEBA in order to refinance the outstanding \$422.1 million 2007 COPs debt. The \$350.0 million in securities were sold in two series; \$316.0 million was placed with Bank of America/Merrill Lynch, which was chosen as the Senior Underwriter in a competitive bid process, and \$34.0 million was placed with the County Treasurer as part of the County's investment portfolio which previously held a portion of the COPs. The refinancing reduced the annual debt interest rate from 6.23% to an all-inclusive interest rate of 3.80% over the remaining life of the debt with the obligation to be paid in full by April 2027. As a result, the annual debt service payment is reduced by an average of \$13.2 million per year and provides gross cumulative savings of \$171.1 million. This refinancing not only saved the County taxpayers money, but also established a superseding plan to secure health care for all eligible County retirees and employees, and their covered dependents, to the end of their eligibility. As of September 30, 2014, the last actuary report issued as of this writing, the VEBA fund assets were 121% of the fund actuarially determined liabilities.

A more detailed discussion of Oakland County's pension and VEBA performance may be found in the Notes #12, 13, and 14 to the financial statements.

County governments have faced a number of financial challenges over the past several years. However, because of its long-term financial planning, prudent management of capital projects, the use of alternative funding sources, sound cash and investment management, and solid pension and post-employment benefit planning along with the efforts of elected officials and employees, Oakland County has met the challenges. It is in a position to ensure the long-term fiscal stability of Oakland County government and preserve its ability to provide necessary public services to its citizens.

## **Major Initiatives**

Even through the most fiscally challenging years spanning the recent Great Recession, Oakland County government continued to provide the services expected by its citizens, supported its local cities, villages and townships, and worked with the private sector to revitalize the local economy – all while still balancing a multi-year budget and ending each fiscal year with a surplus of revenues over expenditures. This was accomplished through the combined efforts of Oakland County's elected officials, administrators, and employees who realize that their job is to keep providing necessary services in perpetuity, not just for a short period of time. Oakland County's focus has always been on <u>long-term</u> sustainability.

Oakland County's operational model is based upon "thoughtful management" not "crisis management." By recognizing problems in advance and making necessary adjustments BEFORE the problems fully manifested themselves, the County Government was able to survive the "Great Recession" without layoffs or massive reductions in services. Even though the fiscal condition has improved, County elected officials and administrators continue to be mindful of potential problem areas and stand ready to implement any necessary changes so that services can be maintained at optimum levels.

In order to maintain quality citizen services, Oakland County officials realize that they must maintain an effective, professional workforce. After salary reductions of 2.5% in FY 2010, 1.5% in FY 2011, and no salary changes in FY 2012 and FY 2013, the County did provide a 2% general salary increase in FY 2014, a 3% general salary increase in FY 2015 and a 3% general salary increase in FY 2016. However, over the past 10 years, Oakland County employee general salary increases have been conservative and lagged behind the private sector. As the economy continues to improve, the County faces challenges of not only recruiting new talent, but retaining existing employees. Without a strong workforce, quality services cannot be provided.

To recruit and retain quality staff requires a number of items including a safe work environment, effective and efficient tools to perform duties, advancement opportunities, and an appropriate compensation package, both in terms of salaries and benefits. That said, the funding for compensation comes from the taxpayers and a balance must be established between finding the resources to attract quality staff and meeting the expectation of the taxpayers. The County continues to engage in this balancing act, to the benefit of all parties.

To partially address recruitment and retention concerns, there was a 3% salary increase effective FY 2016 as previously mentioned, with budgetary placeholders for a 2% salary increase in FY 2017 and another 1% salary increase for FY 2018. In addition to salary increases, the County increased annual tuition reimbursement in FY 2015 from \$2,400 per year to \$4,200 per year as a way for employees to further their education and be ready to take advantage of promotional opportunities as they arise. Effective in FY 2016, the County increased the RHS Plan contribution from \$1,300 per year to \$1,950 per year as well as reinstated the \$300 employer match for the 457(b) Deferred Compensation plan.

With over a third of the County workforce eligible to retire, the County continues to look for ways to further build and sustain our future County workforce. In fact, the County Executive is recommending a paid parental leave program which he announced at his State of the County Address that was held on February 10, 2016. While the program design details have yet to be worked out, the goal of the program is to provide six weeks of paid leave for new parents, mother and father. This is in addition to the standard maternity leave already provided through the short-term disability benefit. The program design will be geared to compete with the private sector in order to attract and retain the next generation of employees with new workforce expectations and provide a fair balance between work and family life.

Health care benefits are another important factor in this balancing act. The County has been able to constrain its overall health care costs, including the cost of retiree health care. Much of the success in managing costs is due to the County's employee wellness program, OakFit. The mission of the OakFit program is to assist employees, retirees and dependents in taking ownership of their health and wellness in order to improve quality of life, enhance productivity, and stabilize long-term employee/employer health care costs. OakFit offers a multitude of programs such as health screenings, lunch 'n' learn opportunities, vaccination/immunization programs, and discounted rates at a local pool and fitness center. OakFit continues to be an effective program to manage health care costs and enhance employee quality of life. The OakFit program has also garnered awards and recognition for its focus to improve overall health of the employees while saving taxpayers millions of dollars in healthcare costs.

County Departments are actively engaging in succession planning efforts in order to identify future leaders and retain institutional knowledge. Primarily, efforts are initiated within individual departments to identify the future leaders, as well as identify training needs and other actions which can assist these individuals' development. In addition, the County Human Resources Department continues to develop County-wide programs to identify and train future leaders.

Again in FY 2015, considerable Oakland County leadership resources were involved with the Great Lakes Water Authority (GLWA). A Memorandum of Understanding was signed on September 9, 2014 by representatives from the City of Detroit, Macomb County, Oakland County, Wayne County, and the State of Michigan. The agreement calls for the creation of the Great Lakes Water Authority (GLWA) to lease, operate and manage all wholesale water and sewer lines that serve the suburbs that were previously part of the Detroit Water and Sewerage Department (DWSD) as well as common-to-all assets such as the filtration and water plants, pumping stations and other assets providing benefit to all ratepayers. The formal lease was signed on June 12, 2015 between the GLWA and the DWSD with the lease effective date of January 1, 2016. The lease provides a new governance structure that shares water and sewer utility decision-making authority across the region to protect the interests of all ratepayers. Suburban ratepayers are protected by "super majority" voting requirements, meaning five out of the six members, are required for major issues. Such issues include appointment of the GLWA's general manager/executive director, approval of rates, rate setting protocols, issuance of debt which shall be revenue backed debt, approval of the GLWA annual operating budget, annual approval of a rolling Five Year Capital Improvement Plan, adoption of a procurement policy, approval of a lease of the systems from the City of Detroit, removal of any board member for

cause, and determination of any compensation of Board Members which shall be consistent with practices for other large public utilities. Another key provision of the lease agreement is that the required \$50 million annual lease payment from the GLWA to the City of Detroit must be used toward capital improvements for the Detroit local retail water and sewer system, or to contribute Detroit's share of the costs of GLWA's capital improvements, and cannot be diverted outside of the water and sewer system for use in other City of Detroit operations. The lease also calls for a Water Residential Assistance Program (WRAP) to help qualifying, low-income customers pay their water and sewer bills and manage their water use.

The State of Michigan awarded a Competitive Grant Assistance Program (CGAP) grant in the amount of \$3.8 million for Oakland, Macomb, Wayne Counties and the City of Detroit, with Oakland County acting as the fiduciary. The grant period is October 1, 2013 through September 30, 2018 and reimburses approved expenditures back to June 1, 2013. The grant is to assist with the research, creation and implementation of the GLWA and was formally accepted by the Oakland County Board of Commissioners via Miscellaneous Resolution #14261 on November 19, 2014. The resolution also authorized the execution of inter-local agreements with the participating communities incorporating the conditions required by the grant. The grant resources were fully committed by the end of fiscal year 2015 with final grant draws and the grant close out process to take place in fiscal year 2016. With approximately 86% of Oakland County residents relying on wholesale water and sewer system services, Oakland County leadership is committed to actively participating in the GLWA to best serve and protect Oakland County ratepayers.

Effective in fiscal year 2015, the County came back on line with the restoration of revenue sharing payments from the State of Michigan. Over the past eleven (11) years the County has drawn annual amounts from the Reserve Sharing Reserve Fund (RSRF) as the measure that was put in place when the State adopted legislation to shift the collection period of county taxes from winter to summer over a three-year period. The State revenue sharing payments to counties were eliminated with the State's 2005 budget. The legislation authorized an additional property tax levy as a temporary measure to replace these payments. The accelerated one year's worth of additional property tax revenue was required by State law to be placed in a restricted Revenue Sharing Reserve Fund. The final draw from the RSRF occurred in fiscal year 2015. The revenue sharing program has two components; approximately eighty percent that falls under general County Revenue Sharing (CRS) and twenty percent falls under the County Incentive Program (CIP). The CIP requires counties to meet all Accountability and Transparency requirements in order to receive the CIP portion of the revenue sharing distribution. In summary, the CIP requires counties to make available to the public a Citizens Guide, Performance Dashboard, Debt Service Report, and Projected Budget Report. Oakland County has complied with the County Incentive Program requirements and made these documents available to the public by the required deadline; the documents can be viewed at http://www.oakgov.com/mgtbud/Pages/Accountability-and-Transparency.aspx. As a result of meeting the CIP requirements, the County received the maximum revenue sharing distribution in fiscal year 2015 and again will receive the maximum distribution in fiscal year 2016 due to continued compliance, approximately \$26.1 million.

With the improving economic conditions and restoration of revenue sharing payments from the State of Michigan, the County is moving from a maintenance mode toward a reinvesting and rebuilding mode for continued long-term sustainability. During the "Great Recession" the County's Capital Improvement Plan projects were limited to critical repairs and the most essential maintenance projects. In fiscal year 2015 the General Fund transfer to the Building Improvement Fund was increased from \$300,000 to \$1.5 million. Most recently with the budget adopted in September 2015, the annual transfer was increased to \$5.5 million per year for the ten-year Capital Improvement Plan. Also as previously noted, the County has issued debt of approximately \$15.5 million to construct a new animal shelter facility on the main County campus. Once constructed, the old facility property will be able to be sold, returning the property to the tax rolls and allowing the sales proceeds to be used for one-time capital improvement projects or towards related debt service obligations. The County has already proactively set aside \$7.0 million for the first seven years of debt in a separate debt service fund with subsequent years to be covered by the Delinquent Tax Revolving Fund. The County has also taken measures to assign fund balance for major technology initiatives; including such initiatives as future replacement of the financial and human resource systems, imaging system, analog telephone system and mainframe applications.

The initiatives that the County Administration and Elected Officials have implemented are designed to provide a stable financial environment so that County government can continue to provide services to its citizens in an effective and efficient manner. A prime measurement of that financial stability is Oakland County's sustainable practice to maintain a minimum level of General Fund balance equating to approximately 20% of annual General Fund / General Purpose expenditures. Although this had been a working practice at the County for many years, the County recently formalized the policy. The Fund Balance Policy for the General Fund was adopted by the Board of Commissioners with Miscellaneous Resolution #15175 on July 16, 2015. The minimum long-term fund balance target of 20% of annual operating expenditures conforms with the Government Finance Officers' Association (GFOA) recommended best practice. This formalized policy as well as cash flow requirements generated under Michigan Public Act 357 of 2004, should be sufficient to maintain services, without disruptive financial swings.

As noted in the accompanying financial statements, Oakland County's General Fund balance totaled \$260.2 million as of September 30, 2015. This level of fund balance equates to 60.4% of budgeted fiscal year 2016 GF/GP expenditures. However, of that amount \$29.4 million is assigned to balance the fiscal year 2016 budget, \$31.2 million is assigned to balance the fiscal year 2017 budget; and \$26.8 million is assigned to balance the fiscal year 2018 budget. When the above assignments are removed, the General Fund balance still stands at \$172.8 million or 40.1% of General Fund/General Purpose expenditures.

The County leadership takes great pride in being good stewards of the financial resources available to the County. As a result of the County's ability to maintain financial stability while providing key services to its constituents, the County was able to reduce the County's tax rate by .10 mills from 4.19 mills to 4.09 mills for the July 2015 tax levy. With the budget adopted in September 2016, the County further reduced the millage rate by .05 mills for the July 2016 tax

levy to bring the millage rate to 4.04 mills. It is projected that each .01 mill rollback is equivalent to a \$500,000 tax reduction. It is estimated that these millage reductions will result in approximately \$75.0 million in savings to the taxpayers over the next ten (10) years. Even after applying these millage rollbacks, Oakland County's budget is projected to be balanced through fiscal year 2021.

## Awards and Acknowledgements

The financial community has acknowledged the County's solid tax base and financial policies in recent years. The County earned the highest bond rating achievable, AAA, from Standard and Poor's and Moody's Investor Services, Incorporated. In a recent rating report reaffirming Oakland County's AAA status, Moody's stated:

"Oakland County has demonstrated very strong management characteristics for a number of years. Despite the onset and lingering effects of the 2007-09 recession and the corresponding loss of operating revenue, the county posted annual operating surpluses and continued to strengthen its financial position. The county annually adopts a threeyear operating budget within a rolling five-year forecast. The county recently adopted a formal fund balance policy that targets maintenance of no less than 20% of expenditures in reserves. We anticipate continuation of these prudent practices will support stability of the high credit rating ."

Oakland County has retained a AAA bond rating since 1998. Oakland County's AAA bond rating, affirmed by two rating agencies, allows the County to borrow at the lowest possible interest rate, saving County taxpayers millions of dollars in future costs.

The Government Finance Officers Association (GFOA) of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to Oakland County for its CAFR for the fiscal year ended September 30, 2014; this was the 24th consecutive year Oakland County received this prestigious award. In order to be awarded the Certificate of Achievement, Oakland County is required to publish an easily readable and efficiently organized CAFR. This report satisfied both generally accepted accounting principles (GAAP) and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.

In addition, Oakland County also received the GFOA's Distinguished Budget Presentation Award for its triennial budget document dated October 1, 2012. This latest award is the 14th in a row. In order to qualify for the Distinguished Budget Presentation Award, Oakland County's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operation guide, and a communications device. Oakland County was the first governmental entity in the state of Michigan to achieve this honor in 1984, the first year of the program.

# County of Oakland Letter of Transmittal

Lastly, Oakland County is the proud recipient of the GFOA award for its Popular Annual Financial Report (PAFR). The fiscal year 2014 PAFR award was the County's 18th consecutive citation. Oakland County is one of two counties in the state of Michigan that holds all three of the GFOA awards simultaneously.

Acknowledgements:

The preparation of the CAFR would not have been possible without the efficient and dedicated services of the entire staff of the Fiscal Services Division of the Department of Management and Budget. We would like to express our appreciation to all members of the division who assisted and contributed to the preparation of this report. Credit must also be given to all Countywide elected officials, including the Sheriff, Prosecuting Attorney, Clerk/Register of Deeds, Treasurer, and Water Resources Commissioner, as well as the County Board of Commissioners and the members of the Circuit, Probate, and 52nd District Court, for their unfailing support for maintaining the highest standards of professionalism in the management of Oakland County's governmental finances.

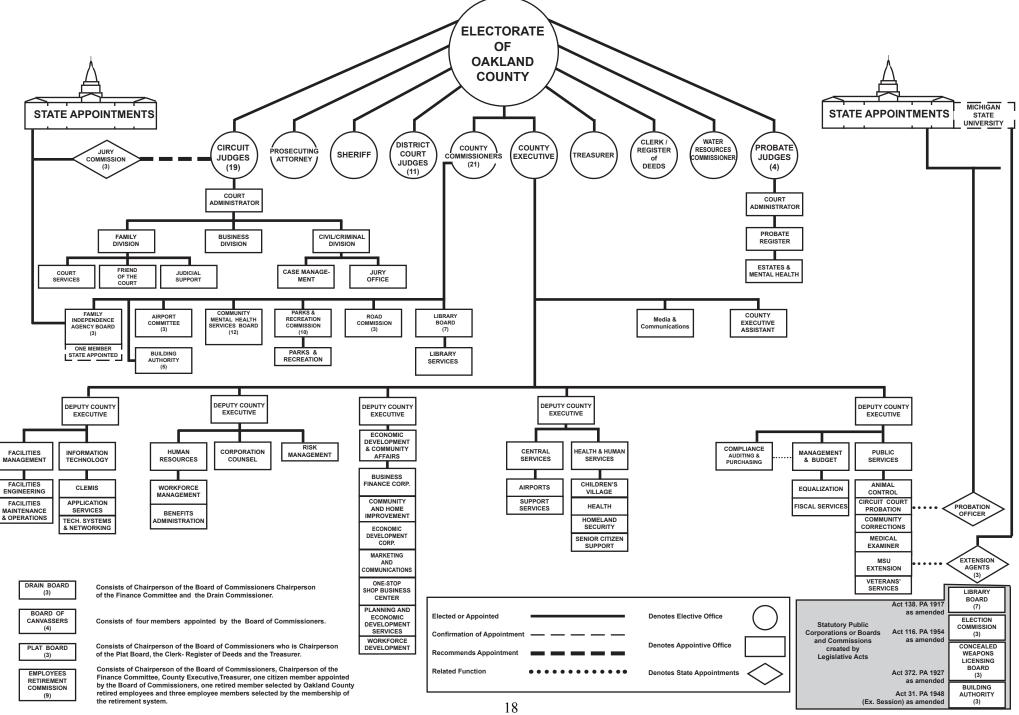
Respectfully submitted,

L. Brooks Patterson ' Oakland County Executive

Laurie Van Pelt, CPFO Chief Fiscal Officer and Director, Department of Management and Budget

Lynn C. Sonkiss Manager, Fiscal Services Division

# OAKLAND COUNTY GOVERNMENT ORGANIZATIONAL CHART



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#### L. Brooks Patterson

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Nanci J. Grant

Treasurer Andy Meisner Water Resources Commissioner Jim Nash

Prosecuting Attorney Jessica R. Cooper

> Chief Probate Judge Elizabeth M. Pezzetti

Chief District Judge Julie A. Nicholson

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As of September 2015



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Oakland County Michigan

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

September 30, 2014

Executive Director/CEO

# **II.** Financial Section

The Financial Section contains:

- A. Independent Auditors' Report
- B. Management's Discussion and Analysis
- C. Basic Financial Statements
- D. Notes to Basic Financial Statements
- E. Required Supplementary Information
- F. Combining and Individual Fund Financial Statements and Schedules Non-Major Funds



Independent Auditor's Report

To the Board of Commissioners Oakland County, Michigan

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Oakland County (the "County") as of and for the year ended September 30, 2015, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



To the Board of Commissioners Oakland County, Michigan

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Oakland County as of September 30, 2015 and the respective changes in its financial position and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

As discussed in Note 20 to the basic financial statements, the 2014 basic financial statements have been restated to correct a misstatement. Our opinion is not modified with respect to this matter.

As discussed in Note 20 to the basic financial statements, in 2015, the County adopted the new accounting guidance of GASB No. 68, *Accounting and Financial Reporting for Pensions*, which established accounting and financial reporting standards for defined benefit pension plans provided to the employees of governmental employers through pension plans. Adopting GASB Statement No. 68 resulted in a net pension liability and significant changes to the defined benefit pension plan related note disclosures. Our opinion is not modified with respect to this matter.

#### **Other Matters**

#### Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the other required supplemental information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund statements and schedules and introductory section and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

To the Board of Commissioners Oakland County, Michigan

The combining and individual fund statements and schedules, as identified in the table of contents, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund statements and schedules, as identified in the table of contents, are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section, as identified in the table of contents, have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we will also issue a report on our consideration of Oakland County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Oakland County's internal control over financial reporting and compliance.

Alante & Moran, PLLC

March 21, 2016

## MANAGEMENT'S DISCUSSION AND ANALYSIS

The following is a discussion and analysis of Oakland County's (the "County") financial performance, providing an overview of the activities for the fiscal year ended September 30, 2015. This analysis should be read in conjunction with the Transmittal Letter, beginning on page 1 of this report, and with the County's financial statements, which follow this section.

## FINANCIAL HIGHLIGHTS

- Government-wide:
  In total, Oakland County's financial position declined \$13.6 million or 1.2 percent during fiscal year 2015, decreasing from \$1,146.3 million to \$1,132.7 million, net of a \$63.8 million adjustment for the implementation of Governmental Accounting Standards Board (GASB) Statement No. 68 and restatement of approximately \$11.5 million in capital assets and approximately \$12.1 million in debt from the Pontiac Sewer Fund (Enterprise Fund) to the Pontiac Wastewater Treatment Facility Drainage District (Component Unit). These restatements are further detailed later in this analysis and in Note 20.
- Governmental activities net position decreased by approximately \$19.7 million, decreasing from \$444.2 million to \$424.5 million, net of a \$63.8 million adjustment for the implementation of GASB 68.
- Business-type activity net position increased \$6.1 million from \$702.1 million to \$708.2 million, net of the adjustment for the restatement of capital assets and related debt referenced above.

## Fund Level:

- At the close of the fiscal year, the County's governmental funds reported a combined ending fund balance of \$304.4 million, a decrease of \$13.3 million from the fiscal year 2014 governmental funds combined ending fund balance, primarily reflecting a reduction of bond issuance proceeds compared to fiscal year 2014 activity.
- The General Fund balance increased by \$6.2 million from \$254.0 million at the end of fiscal year 2014 to \$260.2 million at the end of fiscal year 2015. The increase is primarily attributed to the restoration of revenue sharing payments from the State of Michigan and continued expenditure favorability.
- At the close of the fiscal year, the County's proprietary funds reported a combined ending net position of \$846.1 million, consisting of \$708.2 million for the Enterprise Funds (a \$6.1 million increase from fiscal year 2014) and \$137.9 million for the Internal Service Funds (a \$24.7 million decrease from fiscal year 2014). This overall reduction is primarily due to the implementation of GASB 68.

## Capital and Long-term Debt Activities:

- The County's capital assets experienced a net increase of \$20.0 million during fiscal year 2015, primarily for increases in building and improvements, infrastructure, and construction in progress activities.
- The County reported \$3.0 million in new general government debt and business-type debt during fiscal year 2015, which supported Michigan Bond Authority debt for Sewage Disposal System projects.
- The County's general government bond and note obligations decreased by \$42.3 million during fiscal year 2015, which reflects \$10.3 million in payments related to Building Authority debt, \$21.4 million

in payments related to Retirees Health Care bonds, and \$10.6 million in payments related to Water and Sewer Debt.

• The County is \$5.4 *billion* below its authorized debt limit.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The annual financial report of the County consists of the following components: 1) Introductory Section which includes the *Transmittal Letter*; 2) Financial Section which includes the *Auditor's Report*, the *Management's Discussion and Analysis*, the *Basic Financial Statements* (government-wide financial statements, fund financial statements, notes to the financial statements), *Required Supplementary Information* such as a budget to actual comparison for the General Fund, additional *Non-Required Information* including combining financial statements for all non-major governmental funds, proprietary funds and fiduciary funds; and 3) Statistical Section which provides a ten (10) year history on specific data regarding the County.

#### Government-wide Financial Statements (Reporting the County as a Whole)

The set of *basic financial statements* includes the Statement of Net Position and the Statement of Activities, which report information about the County as a whole and about its activities. Their purpose is to assist in answering the question: is the County, in its entirety, better or worse off as a result of this fiscal year's activities? These statements, which include all non-fiduciary assets and liabilities, are reported on the *accrual basis of accounting*, similar to a private business. Accrual accounting means revenues are accounted for when they are *earned*, and expenses are accounted for when an *obligation* is incurred, regardless of when the actual cash is received or disbursed.

The Statement of Net Position presents the entire County's assets and liabilities, recording the difference between the two as "net position." Over time, increases or decreases in net position measure whether the County's financial position is improving or declining.

The Statement of Activities presents information showing how the County's net position changed during fiscal year 2015. All changes in net position are reported based on the period for which the underlying events occur, regardless of the timing of related cash flows. Therefore, revenue and expenses are reported in these statements for some items that will only result in cash flows in future financial periods, such as uncollected taxes and earned but unused employee annual leave.

Both statements report the following activities:

- *Governmental Activities* Most of the County's basic services are reported under this category. Taxes, charges for services, and intergovernmental revenues primarily fund these services. Most of the County Executive departments, law enforcement, the courts, the Board of Commissioner operations, and other countywide elected official operations are reported under these activities.
- *Business-type Activities* These activities operate like private businesses. The County charges fees to recover the cost of the services provided. The Oakland County International Airport and the Parks and Recreation Fund operations are examples of these activities.

 Discretely Presented Component Units – Component units are legally separate organizations for which the Board of Commissioners appoints a majority of the organization's policy board and there is a degree of financial accountability to the County. Two organizations are included as component units: the Road Commission for Oakland County and the Drainage Districts.

As stated previously, the government-wide statements report on an *accrual* basis of accounting. However, the governmental funds report on a *modified accrual basis*. Under modified accrual accounting, revenues are recognized when they are available to pay obligations of the fiscal period and expenditures are recognized when they are due and able to be paid from available resources.

Because of the different basis of accounting between the fund statements (described below) and the government-wide statements, a reconciliation between the two statement types is presented in the financial section. The following summarizes the impact of transitioning from modified accrual to accrual accounting:

- Capital assets used in governmental activities (depreciation) are not reported on the governmental fund financial statements.
- Capital outlay spending results in capital assets on the government-wide statements, but is reported as expenditures on the governmental fund financial statements.
- Internal service funds are reported as governmental activities on the government-wide statements, but are reported as proprietary funds on the fund financial statements.
- Long-term contingencies, such as litigation, etc., appear as liabilities on the government-wide statements; however, they will not appear on the governmental fund financial statements unless current resources are used to pay a specific obligation.
- Bond proceeds are reported as liabilities on the government-wide statements, but are recorded as other financing sources on the governmental fund financial statements.

## Fund Financial Statements (Reporting the County's Major Funds)

The fund financial statements provide information on the County's significant (major) funds – not on the County as a whole. A fund is a fiscal and accounting entity with a self-balancing set of accounts that the County uses to keep track of specific sources of funding and spending for a particular purpose. State law or policy requires some separate funds, such as the Child Care Fund; other funds are required by bond or grant agreements, such as the Friend of the Court Fund. Funds are also utilized to track specific operations, which include the internal services funds (e.g., Motor Pool, Building and Liability Insurance, etc.) and enterprise funds (e.g., Airports and Parks and Recreation).

The *basic financial statements* only report major funds as defined by the GASB and the Michigan Department of Treasury. All other funds are classified as non-major funds. The County includes detailed information on its non-major funds in other sections of this report.

The County's funds are divided into three categories – governmental, proprietary, and fiduciary – and use different accounting approaches:

• *Governmental Funds* – Most of the County's basic services are reported in the governmental funds. The focus of these funds is how cash and other financial assets that can be readily converted to cash, flow in and out during the course of the fiscal year, and how the balances left at year-end are available for spending on future services. Consequently, the governmental fund statements provide a detailed *short-term* view that helps determine whether there are more or fewer financial resources that may be expended in the near future to finance the County's programs. These funds are reported using the *modified accrual* basis of accounting as described above. Because this basis of accounting differs from the government-wide statements, additional information is provided reconciling the governmental fund statements to the government-wide statements.

Governmental funds include the *General Fund*, as well as *Special Revenue Funds* (use of fund balance is restricted), *Capital Projects Funds* (used to report major capital acquisitions and construction), and *Debt Service Funds* (account for resources used to pay long-term debt principal and interest).

- *Proprietary Funds* Services, for which the County charges customers (whether outside the County structure or a County department) a fee, are generally reported in proprietary funds. Proprietary funds use the *accrual* basis of accounting used in the government-wide statements and by private business. There are two types of proprietary funds. *Enterprise funds* report activities that provide supplies and services to the general public as well as the cities, villages, and townships. An example is the Oakland County International Airport. *Internal Service Funds* report activities that provide supplies and a service primarily to the County's other operations, such as the Motor Pool fund. Internal Service funds are reported as governmental activities on the government-wide statements.
- *Fiduciary Funds* The County acts as a trustee or fiduciary for its employee pension plans. It is also responsible for other assets that, because of trust arrangements, can only be used for the trust beneficiaries. The County's fiduciary activities are reported in separate statements of Fiduciary Net Position and Changes in Fiduciary Net Position. These funds, which include pension, VEBA, and agency funds, are reported using the accrual basis of accounting. The government-wide statements *exclude* the fiduciary fund activities and balances because these assets are not available to the County to fund its operations.

#### Notes to the Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the detail provided in the government-wide and fund financial statements.

#### **Required Supplementary Information**

Following the basic financial statements is additional Required Supplementary Information (RSI) which further explains and supports the information in the financial statements. RSI includes a budgetary comparison schedule for the General Fund and pension trend data.

#### **Other Supplementary Information**

Other supplementary information includes combining financial statements for non-major governmental, proprietary, and fiduciary funds. These funds are added together, by fund type, and are presented in single columns in the basic financial statements, but are not reported individually, as are the major funds, on the government-wide statements.

#### **Special Note:**

#### **Implementation of GASB Statement No. 68**

The fiscal year 2015 Comprehensive Annual Financial Report reflects the implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions*.

#### Restatement of Capital Asset and Debt Related to Pontiac Sewer System and Pontiac Wastewater Treatment Projects

In August 2012, the County issued debt to acquire the Pontiac Wastewater Treatment Facility under Chapter 20 of the Drain Code of 1956, as amended, and the establishment of forty (40) year contracts for the Pontiac Water Supply System and the Pontiac Sewage Disposal system. The Pontiac Wastewater Treatment Facility acquisition was facilitated under Chapter 20 of the Drain Code and is therefore accounted for as a separate Drainage District and reported as a component unit in the County's Comprehensive Annual Financial Report (CAFR). The water and sewer system contracts were facilitated under Act 342 and therefore are accounted for as separate enterprise funds.

When the Wastewater Treatment Facility and the sewer system were under the City of Pontiac's authority, these operations were accounted for as <u>one</u> sewer fund. The City of Pontiac also maintained a separate water system fund. In total, the City of Pontiac maintained <u>two</u> funds, a Water Fund and a Sewer Fund. However, because of the structure of the transition to Oakland County, the Pontiac Wastewater Treatment Facility is accounted for as a separate Drainage District (component unit), the Sewer Fund is accounted for as a separate enterprise fund, and the Water Fund is accounted for as a separate enterprise fund. In total, the County has <u>three</u> separate funds.

At the time of transition in August 2012, there were several projects that were already initiated by the City of Pontiac under their <u>one</u> sewer fund. Specifically, there were two projects where Pontiac issued debt for system improvements that benefited both the Pontiac Wastewater Treatment Facility and the sewer system. The delineation between treatment facility improvements and sewer system improvements was not specifically identified at the time of the transition and said projects and related debt were retained and reported under the Pontiac Sewer Fund. The repayment of the related debt was included in the applicable sewer rates when under the City of Pontiac's authority and that is still the case under the County's control.

Upon completion of the two projects, the *actual* costs for the capital projects were used to determine the split between the benefit to the Pontiac Wastewater Treatment Facility and the Pontiac Sewer System. Based on the information received from the project engineer, it was determined that one of the projects was split with 54% benefit to the Pontiac Sewer Fund and 46% benefit to the Pontiac Wastewater Treatment Facility. The other project was determined to be 100% benefit to the Pontiac Wastewater Treatment Facility. As a result, the County moved approximately \$11.5 million of capital assets and

approximately \$12.0 million of debt from the Pontiac Sewer System Fund (enterprise fund) to the Pontiac Wastewater Treatment Facility (component unit) to be reported in the proper funds.

### FINANCIAL ANALYSIS OF THE COUNTY AS A WHOLE

As previously stated, Oakland County's overall financial position declined during fiscal year 2015. As reflected on the table below, the County's combined net position decreased by \$13.6 million over the course of fiscal year 2015 operations. In particular, the net position of the governmental activities decreased by approximately \$19.7 million (4.4 percent) primarily reflecting the implementation of GASB 68. The business-type activities increased \$6.1 million in net position (0.9 percent) which reflects an increase of capital asset contributions primarily related to the Evergreen Farmington Sewage Disposal System (EFSDS) projects and also reflects the capital asset and debt restatement previously noted.

#### **Oakland County's Net Position**

(in millions of dollars)

	Governmental Activities			Business-type Activities			Total Primary Government		
	<u>2015</u>	<u>2014</u>		<u>2015</u>	<u>2014</u>		<u>2015</u>	<u>2014</u>	
Current Assets	\$ 494.5	\$ 531.8		\$ 478.2	\$ 477.0		\$ 972.7	\$ 1,008.8	
Capital Assets	203.5	198.2		306.0	291.3	#	509.5	489.5	
Other Long-term Assets	238.8	322.9	#	-	-		238.8	322.9	
Total Assets	936.8	1,052.9		784.2	768.3		1,721.0	1,821.2	
<b>Deferred Outflows of Resources</b>	40.3	-		-	-		40.3	-	
Current Liabilities	127.5	154.1		56.2	46.2		183.7	200.3	
Other Liabilities	425.1	454.6		19.8	20.0	#	444.9	474.6	
Total Liabilities	552.6	608.7		76.0	66.2		628.6	674.9	
Net Position:									
GASB 68 adjustment	-	63.8		-	-		-	63.8	
Restatement of capital assets	-	-		-	(11.5)		-	(11.5)	
Restatement of debt	-	-		-	12.1		-	12.1	
Net Investment in Capital Assets	156.5	145.9		284.7	269.0		441.2	414.9	
Restricted	39.6	53.9		89.7	78.3		129.3	132.2	
Unrestricted	228.4	180.6		333.8	354.2		562.2	534.8	
Total Net Position	\$ 424.5	\$ 444.2		\$ 708.2	\$ 702.1		\$ 1,132.7	\$ 1,146.3	

#Beginning balance adjusted per restatement. See note #20.

The following condensed financial information was derived from the government-wide Statement of Activities and reflects how the County's net position changed during the fiscal year:

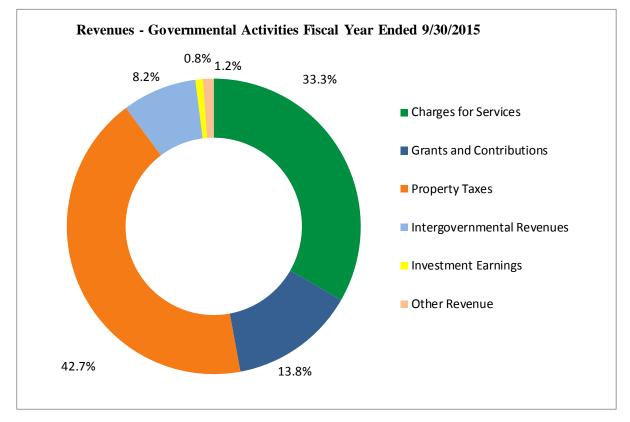
#### Changes in Oakland County's Net Position

(in millions of dollars)

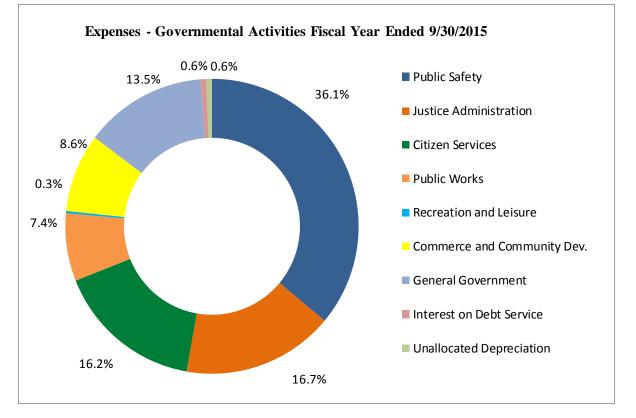
	Governmental		Busines	ss-type	Total Primary		
	Activities		Activities		Gover	rnment	
	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	
<b>Revenues</b> Program Revenues							
Charges for Services	\$ 159.6	\$ 164.2	\$ 261.4	\$ 251.5	\$ 421.0	\$ 415.7	
Grants and Contributions							
Operating	60.0	66.3	1.7	0.1	61.7	66.4	
Capital	5.9	3.8	11.1	4.8	17.0	8.6	
General Revenues							
Property Taxes	204.2	206.3	11.8	11.6	216.0	217.9	
Intergovernmental Revenue	39.2	14.1	-	-	39.2	14.1	
Investment Earnings	3.6	4.9	2.9	5.2	6.5	10.1	
Other Revenue	5.6	3.4	-	-	5.6	3.4	
Gain on Sale of Assets	0.2	0.2		-	0.2	0.2	
Total Revenues	478.3	463.2	288.9	273.2	767.2	736.4	
Expenses							
Public Safety	186.1	201.6	21.3	21.3	207.4	222.9	
Justice Administration	86.2	93.5	-	-	86.2	93.5	
Citizen Services	83.7	87.2	7.0	6.9	90.7	94.1	
Public Works	38.3	42.3	211.6	205.9	249.9	248.2	
Recreation and Leisure	1.3	1.4	23.7	22.9	25.0	24.3	
Commerce and Community Dev.	44.4	48.4	-	-	44.4	48.4	
General Government	69.5	23.9	1.2	1.3	70.7	25.2	
Interest on Debt Service	3.3	3.2	-	-	3.3	3.2	
Unallocated Depreciation	3.2	2.1	-	-	3.2	2.1	
Total Expenses	516.0	503.6	264.8	258.3	780.8	761.9	
Revenues (Under) Over							
Expenditures	(37.7)	(40.4)	24.1	14.9	(13.6)	(25.5)	
Transfers - On-going	18.0	19.5	(18.0)	(19.5)	-	-	
Increase (Decrease) in Net Position	(19.7)	) (20.9)	6.1	(4.6)	(13.6)	(25.5)	
Net Position - Beginning	444.2	401.3	702.1	706.1	1,146.3	1,107.4	
Net Position - Ending	424.5	380.4	708.2	\$ 701.5	1,132.7	1,081.9	
GASB 68 adjustment		63.8 #		-	-	63.8	
Restatement of capital assets	-	-	-	(11.5) #	-	(11.5)	
Restatement of debt		-		12.1 #		12.1	
Adjusted Net Position - Ending	\$ 424.5	\$ 444.2	\$ 708.2	\$ 702.1	\$ 1,132.7	\$ 1,146.3	

#Beginning balance adjusted per restatement. See note #20.

## **Governmental Activities:**



The following charts depict revenue and expenses of the governmental activities for the fiscal year:



In total, fiscal year 2015 governmental activity <u>revenue collections</u> increased by \$15.1 million (3.3 percent) from fiscal year 2014. Of this amount, intergovernmental revenue increased by \$25.1 million and other revenue increased by \$2.2 million. These increases were offset by declines in charges for services revenue of \$4.6 million, \$4.2 million in grants and contributions, \$2.1 million in property tax revenue, and \$1.3 million in investment earnings from the fiscal year 2014 amounts.

Property taxes generated \$204.2 million in revenue, remaining the largest source of support for governmental activities, comprising 42.7 percent of all governmental activity revenue. Governmental activities have decreased their dependency on property taxes; the fiscal year 2015 percentage is far below fiscal year 2008, when property taxes represented 60.6 percent of governmental activity revenue. However, this reduced reliance on property tax revenue is due to reduced property values when compared to 2008 rather than substantial increases from other revenue sources.

Property tax revenue decreased by approximately \$2.1 million from the amount realized during fiscal year 2014. This decrease reflects a reduction of the County's millage rate from 4.19 mills to 4.09 mills and is partially offset by increasing property taxable values over the past year. The County's operating millage rate of 4.09 mills is one of the lowest county general operating millage rates in the state. For more details regarding actual property tax collections, please see the statistical section appearing in the last section of this document.

Charges for services, which reflects revenue generated by county operations charging specific benefiting parties for services performed, as well as recognition of other revenues generated by specific programs, is the second largest source of governmental activity revenue, generating \$159.6 million or 33.4 percent of the total. There are a wide variety of activities invoiced under this category, including service rendered to individuals, such as fees for marriage licenses, passports, and access to county records; as well as services rendered to other governmental units including contracted law enforcement and dispatch services, and the housing of state wards in the County's juvenile facility.

The \$159.6 million collected in fiscal year 2015 represents a \$4.6 million decrease (2.8 percent) from the previous fiscal year. The decrease in collection reflects a number of factors including \$6.2 million for multiple debt service special assessments, and \$1.5 million reduced revenue for sale of forfeited property through the annual Tax Sale as the number of delinquent parcels has declined. These revenue reductions were partially offset by increased revenue related to contracted law enforcement services provided to local communities of \$1.7 million due to restoring some of the contracted deputy positions previously reduced during the "Great Recession"; and a variety of Citizen Services activity revenue of \$1.1 million for such items as increased vaccination services offered through the Health Department, revenue recognized for community home and improvement program activities, and increased concealed pistol licensing.

The third largest source of support for governmental activities is the \$65.9 million received in operating and capital grants and contributions during fiscal year 2015, which is 13.8 percent of the total revenue for governmental activities. This amount represents a \$4.2 million net decrease (6.0 percent) from fiscal year 2014. Included in this total change is \$6.3 million for decreased <u>operating</u> grants (9.5 percent). This reduction primarily reflects the transition of the substance abuse prevention and treatment program from the Oakland County Health Department to the Oakland County Community Mental Health Authority (OCCMHA) of \$7.6 million as OCCMHA became the coordinating agency under statute in fiscal year

2015. Also, it reflects a decline of community home and improvement and workforce development grants of \$1.4 million, and \$1.2 million for human services related grants. This is partially offset by a State of Michigan awarded Competitive Grant Assistance Program (CGAP) grant in the amount of \$3.8 million for Oakland, Macomb, and Wayne Counties and the City of Detroit, with Oakland County acting as the fiduciary; the grant is to assist with the research, creation, and implementation of the Great Lakes Water Authority (GLWA). The <u>capital</u> contributions and grants increased by \$2.1 million over the \$3.8 million reported in fiscal year 2014. The majority represents capital contributions from a Building Authority project for various information technology and facility improvement projects as well as capital contributions from the Major Departmental Support Projects Fund for a tax/assessing software upgrade and a Cyber Security project.

Oakland County governmental activities also recorded \$39.2 million in intergovernmental revenue during fiscal year 2015, a \$25.1 million increase over the \$14.1 million amount received in fiscal year 2014, primarily due to the restoration of revenue-sharing payments from the State of Michigan occurring in fiscal year 2015 as well as an increase of convention facility liquor tax distributions. Intergovernmental revenue is "shared" revenue by the state and federal government, and is <u>not</u> tied to contractual obligations such as grant agreements. However, in the case of the convention facility liquor tax revenue, one-half of the revenues distributed by the State under the authority of the State Convention Facility Development Act, P.A. 106 of 1985, must be earmarked for substance abuse prevention and treatment programs.

Governmental activities generated \$3.6 million in investment earnings during fiscal year 2015; this amount reflects a decrease of \$1.3 million (26.5 percent) from the amount earned in fiscal year 2014. The decrease is due to a one-time capital gain realized in fiscal year 2014 from the redemption of Certificates of Participation that were held in the County's investment portfolio. The County's investment pool rates continue to outperform U.S. Treasury rates.

Governmental activity fiscal year <u>expenses</u> increased \$12.4 million from the fiscal year 2014 expense level, a 2.5 percent increase from the previous fiscal year.

Public Safety continued to be the largest governmental activity, expensing \$186.1 million of the \$516.0 million total governmental activities amount (36.1 percent). Public Safety, which encompasses law enforcement, crime prevention, incarceration, emergency management, and technical support, saw expenses decrease by \$15.5 million (7.7 percent) from the previous fiscal year. The majority of the decrease reflects the internal service look-back allocation of \$4.7 million and \$9.5 million for the amortization of Other Post-Employment Benefits (OPEB) debt.

Closely linked to Public Safety, Justice Administration is the second largest expense category accounting for \$86.2 million, or 16.7 percent, of the total governmental activity expenses. The Justice Administration activity, which centers on the operations of the 6th Judicial Circuit Court, 52nd District Court, as well as the Prosecuting Attorney, County Clerk functions which support the courts, and the Reimbursement Unit of the Fiscal Services Division, experienced a \$7.3 million decrease (7.8 percent) from the previous fiscal year which primarily reflects internal service look-back allocation and OPEB amortization noted above.

Citizen Services, which includes all public health activities, public services such as Veterans' Services, and the care of children who have been declared wards of the Oakland County Family Court, is the third largest governmental activity with \$83.7 million in expenses, or 16.2 percent, of the total governmental

activities. Expenses decreased by \$3.5 million from the fiscal year 2014 level (4.0 percent). The majority of the decrease reflects the internal service look-back allocation and OPEB amortization noted above.

The General Government activity, which is comprised of the administration and financial management of County business, expensed \$69.5 million in fiscal year 2015, or 13.7 percent of the total governmental activities expenses. The level of expenses in fiscal year 2015 increased by approximately \$45.6 million from the fiscal year 2014 level. This is due to \$36.3 million for the pension expense recognized as a result of the GASB No. 68 implementation; \$4.1 million due to the increased amount and timing of claims processed through the Building and Liability Fund; \$3.8 million for expenses related to the CGAP grant award previously referenced; and \$1.1 million for the internal service look-back allocation noted above.

Commerce and Community Development, which reflects all efforts to promote and sustain a strong economic business climate and vibrant communities, experienced \$44.4 million in expenses (8.6 percent of the total governmental activities expenses), a decrease of approximately \$4.0 million (8.3 percent) from fiscal year 2014. This decrease reflects reduced grant expenditures for community home and improvement and workforce development programs as well as the OPEB amortization previously noted.

The Public Works activity, which includes the operating systems that form the infrastructure of basic county functions, expensed \$38.3 million in fiscal year 2015, or 7.4 percent of the total governmental activities expenses. This level of expenses is a net decrease of \$4.0 million or 9.5 percent from fiscal year 2014. The change reflects a reduction related to the internal service look-back allocation and OPEB amortization noted above of \$4.3 million; \$3.2 million for various water and sewer improvement projects; and \$700,000 for reduction of building space and ground maintenance. This is partially offset by a \$2.0 million increase related to a one-time payment to the Road Commission of Oakland County (RCOC) toward the purchase of equipment in order to make monies available within the RCOC budget for pothole repairs and emergency road repairs. Also, there was an increase of \$2.2 million for the continuation of building and infrastructure maintenance projects that had been put on hold in previous years due to economic conditions.

Interest on Debt Service is reported at \$3.3 million in fiscal year 2015, less than 1.0 percent of the total expenses for governmental activities. This amount is approximately \$100,000 higher (3.1 percent) than the amount reported for fiscal year 2015.

Finally, operating transfers reflect a net transfer of \$18.0 million from business-type activities to the governmental activities; this is a decrease of approximately \$1.5 million from the net transfer amount in fiscal year 2014. This decrease is primarily due to a reduced transfer amount from the Delinquent Tax Revolving Fund of \$600,000 as the number of delinquent parcels has declined. Also, there was a reduction in the transfers of \$800,000 from the various water and sewer enterprise funds for the one-time purchase and renovation of a water and sewer billing/customer service office that occurred in fiscal year 2014.

As stated previously, the result of fiscal year 2015 governmental activity was an overall decrease of \$19.7 million in net position, to \$424.5 million. This amount reflects the fact that the County's governmental activities expended \$37.7 million more than the revenue generated, offset by \$18.0 million

in transfers in from business-type activities. Of the total \$424.5 million in governmental activities' net position, \$156.5 million is invested in capital assets net of related debt; \$39.6 million is reported as restricted, meaning these assets are legally committed for a specific purpose through statute or by another authority outside the County government; and \$228.4 million is reported as unrestricted.

### **Business-type Activities**

Net position in business-type activities is reported at \$708.2 million for fiscal year 2015, an increase of \$6.1 million (0.9 percent) over the amount reported at the end of fiscal year 2014. The overall change reflects the restatement of assets and debt between the Pontiac Sewer Fund (Enterprise Fund) and the Pontiac Wastewater Treatment Facility (Component Unit) for two projects previously noted. Of the total net position, \$284.7 million is for the net investment in Capital Assets, \$89.7 million is restricted by agreement or covenant, and \$333.8 million is reported as unrestricted. It is important to note that although reported as unrestricted, many of these assets have been reserved through Board of Commissioners resolutions to be spent on specific activities. Although the overall net change in business-type activities was not large, individual activities' revenue and expenses did change.

During fiscal year 2015, business-type activities generated \$288.9 million in <u>revenue</u>; this is an increase of \$15.7 million (5.7 percent) from the previous fiscal year. The overall increase reflects a net \$6.3 million increase of capital asset contributions primarily related to the Evergreen Farmington Sewage Disposal System (EFSDS), \$11.6 million of additional Charges for Services revenue recognized in sewage disposal funds for rate and usage fluctuations, and increased Recreation and Leisure activity. Also, additional revenue of \$1.6 million was received in the way of grants for Public Works infrastructure projects. This is partially offset by decreased revenue of \$1.8 million experienced in the Delinquent Tax Revolving Fund as the number of delinquencies has declined and \$2.3 million in reduced investment earnings as there was a one-time capital gain realized in fiscal year 2014 from the redemption of Certificates of Participation that were held in the County's investment portfolio that was not repeated in fiscal year 2015.

Business-type activity recorded <u>expenses</u> of \$264.8 million, an increase of \$6.5 million from fiscal year 2014 (2.5 percent). Approximately \$5.7 million of this increase is reflected in the Public Works activity due to general operating expense fluctuations for the various sewage disposal systems and water and sewer retail systems; this is more than offset by the revenue increases for these systems that are noted above. Also, Recreation and Leisure expenses increased by \$800,000 from the amount reported in fiscal year 2014 due to increased contractual services experienced for the maintenance of the county parks.

The remaining activities experienced insignificant changes.

### FINANCIAL ANALYSIS OF THE COUNTY'S MAJOR FUNDS

GASB Statement 34 requires that funds designated as "major" be presented as a separate column on the face of the financial statements. Statement 34 defines a "major fund" as the General Fund, and any governmental or enterprise fund which has either total assets, total liabilities, total revenues or total expenditures/expenses that equal at least ten (10) percent of those categories for either the governmental funds or the enterprise funds *and* where the individual fund total also represents five (5) percent of those categories for governmental and enterprise funds combined.

#### Governmental Funds

Three (3) governmental funds are designated as major funds of the County; the *General Fund*, the *Building Authority Debt Act 31 Fund*, and the *Water and Sewer Debt Act 342 Fund*. As the County completed fiscal year 2015, the governmental funds reported *combined* fund balances of \$304.4 million with the fund balances of the General Fund, the Building Authority Debt Act 31 Fund and the Water and Sewer Debt Act 342 Fund, representing 85.7 percent of the combined governmental funds balance.

The fiscal year ending combined fund balances of \$304.4 million represents a decrease of \$13.3 million from the combined fund balances reported at the end of fiscal year 2014. The overall decrease in the combined governmental fund balances reflects a \$6.2 million addition to the General Fund balance, reflecting various revenue increases and the continuing efforts to limit increases in expenditures. The Building Authority Debt Act 31 Fund and Water and Sewer Debt Act 342 Fund remained relatively unchanged. The increase in the General Fund was offset by a \$19.4 million reduction in the non-major governmental funds. The majority of this decrease reflects the final distribution of \$8.4 million from the Revenue Sharing Reserve special revenue fund (RSRF) as required by state law and is partially offset by \$2.3 million from State Revolving Fund loan proceeds for the Evergreen Farmington Sewage Disposal System Middlebelt Tunnel sewer project. Also, the overall decrease reflects a \$12.4 million decrease in the non-major Capital Project funds, primarily related to project costs being expended in fiscal year 2015 from bond proceeds received in previous fiscal years.

### **General Fund**

The General Fund is the principal operating fund of the County. Unless otherwise required by statute, contractual agreement, or policy, all County revenues and expenditures are recorded in the General Fund. As of September 30, 2015, the General Fund reported a fund balance of \$260.2 million. This amount reflects an increase of \$6.2 million (2.4 percent) from the fund balance of \$254.0 million reported as of September 30, 2014.

The overall \$6.2 million increase in the General Fund balance is a result of General Fund revenues exceeding General Fund expenditures by \$26.8 million. In addition, the General Fund received \$24.0 million transfers from other funds, while transferring \$44.8 million to other funds, rendering a net "transfer out" of \$20.8 million. Finally, the General Fund received approximately \$222,000 for insurance recoveries related to storm damage claims made for helicopter equipment.

General Fund revenues were recorded at \$372.1 million for fiscal year 2015. This amount is an increase of \$24.6 million (7.1 percent) from the \$347.5 million received in fiscal year 2014. The majority of the increase reflects the restoration of revenue-sharing revenue from the State that was restored in fiscal year 2015 with the County receiving \$24.8 million.

General Fund expenditures were \$345.3 million, an increase of \$10.0 million from the fiscal year 2014 level. This increase primarily reflects \$12.1 million for payments of prior year restricted fund balance and fiscal year 2015 activity to the Oakland County Community Health Authority (OCCMHA) as the substance abuse coordinating agency changed from the Oakland County Health Department to OCCMHA in fiscal year 2015. The amount is determined by the convention facility liquor tax revenue as one-half of the revenues distributed by the State under the authority of the State Convention Facility Development Act, P.A. 106 of 1985, must be used for substance abuse prevention and treatment programs. The overall

change also includes a 3.0 percent general salary increase and is partially offset by fluctuations in various operating expenditures.

The General Fund received \$24.0 million in transfers from other funds; this is a decrease of \$18.9 million (44.1 percent) from the amounts transferred during fiscal year 2014. This decrease primarily reflects a reduction of \$17.1 million from the Revenue Sharing Reserve Fund as the final balance transfer occurred in fiscal year 2015. Also, the decrease relates to activity fluctuations from the Delinquent Tax Revolving Fund of \$600,000 and various Restricted Funds of \$500,000.

The General Fund transferred \$44.8 million to other funds during fiscal year 2015. This amount is \$600,000 more (1.4 percent) than the fiscal year 2014 transfers. The net \$600,000 increase reflects an increased transfer to the Building Improvement Fund of \$1.2 million for capital project support, \$1.2 million to increase funding in the Long Term Revolving Fund for water and sewer projects, additional operational requirements for the Information Technology Fund of \$900,000, an additional \$300,000 transfer to the Project Work Order Fund for various maintenance projects, and \$100,000 for operational requirements for other grants. This is partially offset by a reduction of transfers for a \$1.0 million transfer to the Major Department Support Projects Fund that did not reoccur in fiscal year 2015 as well as operational requirements related to the Fringe Benefit Fund of \$1.2 million, the Child Care Fund of \$800,000, and the Friend of the Court Fund of \$100,000.

Of the total \$260.2 million General Fund balance, all but \$1.7 million is Non-Spendable, Restricted, or Assigned for specific purposes. The total fiscal year 2015 General Fund balance represents 66.7 percent of the fiscal year 2015 General Fund operations. However, it should be noted that \$126.0 million from General Fund balance has been assigned for "Budget Transition" to support future operations. This assignment was developed through the acceleration of budget reductions planned for use in future fiscal year 2015 General Fund operations. The General Fund balance represents 34.4 percent of the fiscal year 2015 General Fund operations. The General Fund balance of \$260.2 million represents 85.5 percent of the combined fund balances of the governmental funds.

### General Fund Budgetary Highlights

Oakland County's budget is a dynamic document. Although adopted on September 18, 2014 (prior to the start of the fiscal year), the budget is frequently amended during the course of the fiscal year to reflect changing operational demands.

The General Fund <u>revenue</u> budget was increased by \$13.0 million (3.8 percent) during the fiscal year 2015 from \$345.8 million to \$358.8 million. The revenue budget was amended in a number of areas. Most significant was the additional revenue from the State of Michigan for Revenue Sharing of \$5.9 million and Convention Facility Liquor Tax of \$4.8 million. Other amendments included \$1.2 million for Sheriff Law Enforcement and Dispatch Services contracts and Insurance Recovery monies of \$220,000 for Sheriff helicopter repairs; also, \$325,000 for Health Division Immunizations; \$185,000 for Water Resources Commissioner Soil Erosion Fees; \$120,000 for Circuit Court Civil Mediation payments; \$95,756 in grant funding for Courts, Sheriff Drug Trafficking and Health Division Beach monitoring; and \$85,932 for various Registration Fees related to Sheriff and Economic Development programs.

Actual General Fund revenue totaled \$372.1 million, \$13.3 million more than the amended budget. Although variances naturally occur in every revenue line item, the most significant reason for this

variance is reflected in the Other Intergovernmental category of \$9.4 million and is largely due to the increased Revenue Sharing and Convention Facility Liquor Tax from the State of Michigan. The Charges for Services category was favorable by \$7.8 million primarily related to the sale of foreclosed property, favorable Mortgage and Land Transfer Tax revenue and Commission Public Telephone revenue. There was also Investment Income favorability of \$411,903 in comparison to the budgeted amount, due to the investment base and market rate adjustments.

The Taxes revenue category was unfavorable by nearly \$4.0 million. This is primarily attributed to a millage reduction approved by the Board of Commissioners, whereby the millage rate was reduced from 4.19 mills to 4.09 mills. This was partially offset by a countywide taxable value increase which was a 0.7 percent improvement over the adopted budget amount. Also, there was a decline of \$327,334 in Other Revenues for less than anticipated prior years' adjustments and lower grant match obligations.

The General Fund <u>expenditure</u> budget increased \$14.1 million from \$356.7 million to \$370.8 million (4.0 percent) during fiscal year 2015. Changes included almost \$2.0 million in operating appropriations from fiscal year 2014 that were carried forward for specific projects which were not yet completed. Most notably, the funds carried forward included \$924,247 for Tri-Party Road Improvement Program projects, which is a collaborative effort between Oakland County, the Road Commission of Oakland County (RCOC), and the individual cities, townships, and villages (CVTs) located within the County, in which each one contributes a one-third share of the program to the RCOC once projects have been identified; \$414,553 for evaluation of Detroit Water and Sewerage Department (DWSD) alternatives; \$239,000 in the Sheriff's Office primarily for a helicopter radio equipment project; \$186,000 for various Economic Development activities; \$176,974 to continue Circuit Court's State Judicial Technology Improvement and Online Judges project, and the use of mediation funds for equipment and furniture; \$34,093 for Board of Commissioner special projects; and \$22,000 for Probate Court office furniture.

There were additional appropriations made during fiscal year 2015 for distribution to the County's designated Substance Abuse Coordinating Agency of almost \$6.5 million due to the transition of the coordinating agency from the Oakland County Health Department to the Oakland County Community Mental Health Authority (OCCMHA); a one-time appropriation and payment of \$2.0 million to the Road Commission of Oakland County toward truck and equipment replacement; new Tri-Party Road Improvement Program projects in the amount of \$1.7 million; \$1.1 million related to Sheriff Law Enforcement and Dispatch Services contracts; and \$1.0 million for capital outlay and equipment for various departments.

Finally, the General Appropriations Act requires that appropriations accumulate at the following three summary levels of expenditures: Personnel Expenditures, Operating Expenditures, and Internal Support Expenditures. Due to unfavorable variances in the Personnel, Operating and Internal Support Expenditure categories related to overtime, operating costs including defense attorney fees, guardian ad litem fees, professional services, contractual services, laboratory fees, medical supplies, metered postage, and internal service fund charges, the end of fiscal year 2015 resulted in several departments reflecting actual expenses in excess of total budgeted appropriations. Therefore, amendments netting \$329,000 were made to cover the shortage in Personnel Expenditures, Operating Expenditures, and Internal Support Expenditures.

The General Fund expenditures for fiscal year 2015 were \$25.5 million below budget. This favorable variance from the budget reflects continued conscious efforts on behalf of the County's elected officials to limit expenditures wherever and whenever possible.

Of the total variance, \$9.6 million is attributed to salary and fringe benefits savings resulting from leaving vacant full-time, benefit eligible, authorized positions unfilled or filled with part-time non-benefit employees; or filling those positions at a lower classification than budgeted.

In addition, \$8.7 million savings in the Non-Departmental budget mainly reflects fewer adjustments were necessary to transfer funds to operating departments due to the conscious efforts of the departments to work within the constraints of their original budgets. Total savings also include unspent funds for Tri-Party Road Improvement Projects, which were carried forward into the fiscal year 2016 budget to complete the projects.

Further, the Sheriff's Office reflects favorable variances of \$1.9 million including Miscellaneous Capital Outlay of \$749,237 which was carried forward to Fiscal Year 2016 for a helicopter repair project. Additional favorability of almost \$565,000 is primarily due to savings achieved from the jail inmate food and jail clinic service contracts and over \$313,000 in favorable Fees Civil Service expense due to the continuing decline in the number of home foreclosures (this line item is offset by corresponding unfavorable Civil Action Service Fee revenue); \$1.7 million in savings for Circuit Court related to favorable Defense Attorney Fees, Attorney Fees Mediators, and Juror Fees and Mileage due to less activity; about \$517,000 favorability in the Department of Human Services for Professional Services, Laboratory Supplies, Office Supplies and Tornado Siren Equipment; approximately \$414,000 favorability in County Executive Administration related to unspent funds for professional services regarding DWSD evaluation; \$409,000 favorability in the Clerk / Register of Deeds office due to Election supplies, Court Transcripts and Professional Services; and \$371,000 favorability in Economic Development and Community Affairs related to Professional Services, Printing, Workshops and Meetings and Supplies.

The adopted budget also included other financing sources and uses for General Fund operations; essentially the net result of the General Fund receiving resources from other funds less the amount of General Fund resources provided to (or transferred) to other funds. The adopted budget assumed that the General Fund would transfer \$23.2 million more in resources to other funds (financing uses) than it would take in from these funds (financing sources). The financing uses budget was increased during fiscal year 2015 by \$6.1 million from \$46.5 million to \$52.6 million. Major amendments included \$1.6 million to the Friend of the Court Fund from the Circuit Court for the Cooperative Reimbursement program grant; \$1.2 million for a Treasurer's Office Tax Management System; \$1.0 million for an Information Technology Reference Architecture project; \$472,555 in grant match for Community and Home Improvement Division grants; \$280,324 to the Project Work Order Fund for various projects including Animal Control security, Sheriff building security enhancements, Economic Development renovations and Children's Village clinic space; and \$130,642 for the Sheriff's Office Auto Theft grant and several other smaller amendments related to transfers for various grants and projects.

Actual financing uses from the General Fund were \$7.8 million less than budgeted. This variance largely reflects the reduced resources needed by the Child Care Fund (\$5.5 million) and the Friend of the Court Grant Fund (\$2.0 million).

### The Building Authority Debt Act 31 Fund

The *Building Authority Debt Act 31 Fund* pays the debt service for projects authorized under Michigan Public Act 31 of 1948. That act authorized the issuance of bonds to build and equip various public buildings, which are then leased back to the County. Proceeds from those leases are used to repay the bonds.

During fiscal year 2015, the *Building Authority Debt Act 31 Fund* balance decreased by \$57,792 to report a total fund balance of \$837,488. This is relatively unchanged from the previous fiscal year and reflects on-going activity to support debt service payments.

The remaining governmental fund classified as major: the *Water and Sewer Debt Act 342 Fund*, experienced a decrease in fund balance of \$15,340, to report a total fund balance of \$16,637.

#### Enterprise Funds

There are seven (7) *Enterprise Funds* that are classified as major: the *Parks and Recreation Fund*, the *Delinquent Tax Revolving Fund*, the *County Airport Fund*, the *Water and Sewer Trust Fund*, the *Evergreen-Farmington Sewage Disposal System (EFSDS) Fund*, the *Southeast Oakland County Sewage Disposal System (SOCSDS) Fund*, and the *Clinton Oakland Sewage Disposal System (COSDS) Fund*. As of September 30, 2015, the Enterprise Funds had combined net position of \$708.2 million, an increase of \$6.1 million from the combined net position sof \$638.6 million (90.2 percent of the total combined enterprise net position). The net position of these seven major Enterprise Funds increased by \$11.4 million during fiscal year 2015.

Four of the seven major Enterprise Funds experienced an increase in net position. The *Water and Sewer Trust Fund* increased in net position by \$1.4 million (1.0 percent) to \$145.9 million. This increase primarily reflects fluctuating operating activity as well as revenue recognized for principal forgiveness on Pontiac Water and Sewer debt and funding from a local community toward the Walled Lake Novi Waste Water Treatment improvement project.

The *Evergreen-Farmington Sewage Disposal System Fund (EFSDS)* ended fiscal year 2015 with a net position of \$35.9 million, \$9.2 million (34.5 percent) more than the net position recorded at the end of fiscal year 2014. The increase in net position is attributed largely to capital asset contributions from Act 342 projects of \$7.4 million as well as fluctuating operating activity over the prior year.

The Southeast Oakland County Sewage Disposal System Fund (SOCSDS) experienced a \$6.5 million increase (18.3 percent) in net position to \$42.0 million. The primary reason for the increase is attributed to higher sewage disposal revenue of \$3.0 million while expenses remained relatively unchanged from previous year as well as a credit from the Detroit Water and Sewerage Department (DWSD) of \$3.7 million related to prior year sewage disposal services expense that occurred in fiscal year 2015.

The *Clinton Oakland Sewage Disposal System Fund (COSDS)* reported a net position of \$39.4 million, approximately \$279,000 (0.7 percent) more than the net position reported at the end of fiscal year 2014. The increase is primarily due to minor fluctuating operating activity over the prior year.

The *Parks and Recreation Fund* net position decreased \$1.6 million (1.7 percent) during fiscal year 2015 to a total of \$94.2 million in net position. This decrease resulted from contractual services and personnel costs increasing more than operating revenues while property tax revenue remained relatively unchanged from the previous year.

The *Delinquent Tax Revolving Fund (DTRF)* ended fiscal year 2015 with a net position of \$202.8 million, \$2.6 million (1.3 percent) less than the net position recorded at the end of fiscal year 2014. This decrease is the result of reduced charges for services revenue as the amount of delinquencies declined. It is important to note that approximately \$200.0 million in net position is required to remain in the DTRF in order to meet its statutory and financial requirements; the fiscal year 2015 net position of \$202.8 million still exceeds that requirement.

The *County Airport Fund* recorded a net position of \$78.5 million as of September 30, 2015. This reflects a reduction of \$1.7 million (2.1 percent) in net position from fiscal year 2014. The primary reason is due to the reduction of capital contributions recognized from State administered grants in fiscal year 2015 as well as fluctuating operating activity over the prior year.

### CAPITAL ASSETS AND DEBT ADMINISTRATION

<u>Capital Assets</u> - At the end of fiscal year 2015, the County had invested \$509.5 million, net of accumulated depreciation, in a broad range of capital assets (see table below). This amount of net capital assets reflects an increase of \$20.0 million from fiscal year 2014. This can be attributed to a \$5.3 million increase in governmental activities and a \$14.7 million increase to business-type activities.

#### **Oakland County's Capital Assets**

(net of depreciation, in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>
Land	\$ 7.4	\$ 7.4	\$ 68.2	\$ 68.2	\$ 75.6	\$ 75.6
Land Improvements	0.2	0.1	9.1	9.9	9.3	10.0
Buildings and Improvements	141.3	130.5	60.3	59.6	201.6	190.1
Equipment and Vehicles	26.9	21.2	19.5	24.9	46.4	46.1
Infrastructure	12.8	13.3	95.9	90.5	108.7	103.8
Subtotal	188.6	172.5	253.0	253.1	441.6	425.6
Construction in Progress	14.9	25.7	53.0	38.2	# 67.9	63.9
Total Capital Assets	\$ 203.5	\$ 198.2	\$ 306.0	\$ 291.3	\$ 509.5	\$ 489.5

#Beginning balance adjusted per restatement. See note #20.

Net capital assets for the <u>governmental activities</u> increased by \$5.3 million in fiscal year 2015. This change includes increases of \$10.8 million in buildings and improvements, \$5.7 million in equipment and vehicles, and \$100,000 in land improvements. The increase was offset by reductions of \$10.8 million in construction in progress and \$500,000 in infrastructure assets. In terms of gross numbers, the County's

governmental activities had additions to capital assets of \$19.1 million, \$5.5 million in disposals of capital assets, and a \$7.8 million increase in net accumulated depreciation.

Of the \$19.1 million in additions to capital assets during fiscal year 2015, \$15.2 million reflects additions to construction in progress. This reflects projects for buildings, building improvements and renovations including \$2.7 million on the Oakland County Sheriff's Office Jail intercom, console and video system; \$1.2 million for a new intercom system at the Children's Village complex; \$725,000 for Sheriff's Office Forensic Lab renovations; \$653,000 for a separate building to facilitate counseling sessions at Children's Village thus enabling them to more efficiently and confidentially meet counseling needs of children and parents; \$550,000 for elevator improvements to various buildings; \$515,000 to the 2015 roof replacement project for buildings where the roofs had surpassed their warranty life; \$163,000 for the engineering and design phase of a new Animal Control and Pet Adoption Center; \$151,000 for building security enhancements; \$91,000 for improvements to the Emergency Operations Center; \$76,000 on the building to house the Oakland County Community Mental Health Authority programs, and \$60,000 in renovations related to the building used by the Water Resources Commissioner's office for billing and collections. Additions to construction in progress also include \$6.9 million for software and hardware projects consisting of the reference architecture project of \$2.0 million, cyber security project of \$1.6 million, server replacements of \$1.1 million, an upgrade to the Supervisory Control and Data Acquisition (SCADA) program of \$734,000 which allows for monitoring of systems and the development of a comprehensive asset management plan to watch, evaluate, and assist in the maintenance of infrastructure assets, tax assessment and management software of \$725,000, and firewall and network applications of \$196,000. Furthermore, \$1.2 million was used for the parking lot replacement program which reflects full reclamation work on four (4) parking lots and entrance ways, \$88,000 for a portable incinerator used at the Oakland County Sheriff's Office Forensic Lab, and \$83,000 for security at an offsite location that is used for the storage of emergency vehicles and equipment.

The remaining \$3.9 million reflects additions to equipment and vehicles. Among those additions is \$2.9 million in replacement vehicles and \$233,000 for eleven (11) additional fleet vehicles for the Sheriff's Office and various other departments. Equipment purchases included \$117,000 for a gas chromatograph to be used in the Sheriff's Office forensic lab, and \$78,000 for a telescoping scoop loader assigned to the Facilities Management department.

The County disposed of \$2.8 million in buildings and improvements and \$2.6 million in equipment and vehicles during fiscal year 2015. The disposals primarily reflect an adjustment to remove the original asset cost information of the former medical care facility as that building was renovated and repurposed for the Oakland County Community Mental Health Authority with the new asset cost information now reflected in the asset management system. Also, disposal included vehicles which were replaced by the new purchases discussed above, disposal of an armored vehicle, as well as computer and maintenance equipment which were sold at auction.

Net capital assets for the <u>business-type activities</u> increased \$14.7 million during fiscal year 2015. This change is comprised of increases of \$14.8 million to construction in progress, \$5.4 million to infrastructure, and \$700,000 to buildings and improvements. The increase was offset by decreases of \$5.4 million in equipment and vehicles and \$800,000 in land improvements. In terms of gross numbers, the County's business-type activities had additions to capital assets of \$65.1 million, although \$30.3

million were assets capitalized out of construction in progress leaving current year outflows for capital purchases at \$34.8 million, \$6.0 million in disposals of capital assets, and \$14.1 million net increase in accumulated depreciation.

As stated above, the net increase of \$14.7 million in current assets consists of various additions, disposals, and depreciation. There were additions of \$33.6 million to construction in progress including \$8.4 million in the Evergreen Farmington Sewage Disposal System for various projects such as the construction of the 10" Middlebelt Road tunnel sewer to eliminate sanitary sewer overflows, pipe lining to maintain system integrity, and the replacement of a metering system; \$9.8 million in the Clinton Oakland Sewage Disposal System for projects reflecting the construction of a pump station and force main, development of the Perry Street pump station and force main which links the Clinton Oakland Sewage Disposal System and the Pontiac Wastewater Treatment Facility, and pump replacements and improvements; \$1.6 million in the South Oakland County Sewage Disposal System for structural and mechanical improvements primarily due to damage incurred during an extreme rain event; \$7.9 million in the various Water and Sewer Systems including \$4.0 million for Pontiac Water and Sewer system infrastructure improvements, \$1.6 million for building improvements to allow for more efficient service to the customers of the Pontiac Water and Sewer system, and various other systems improvements such as replacements of pipes, pumps and wells in order to maintain the integrity of the systems. There were \$4.7 million in projects for the Parks and Recreation Fund consisting of a variety of park improvements including building and roofing projects, improvements to play lots, trails, bridges, sidewalks, docks, campgrounds, and irrigation systems. The Courts and Law Enforcement Management Information System (CLEMIS) Fund incurred \$412,000 toward the Computer Aided Dispatch (CAD) upgrade project, and the Fire Records Management Fund expended \$241,000 toward the replacement of the Fire Records Management System (FRMS) which will increase efficiencies for multiple fire agencies that use the FRMS in recording events, sharing data, and meeting State reporting requirements. Further, there were additions of \$337,000 for the Oakland County Airport Fund related to the purchase of snow removal equipment.

Furthermore, there were additions of \$328,000 in the CLEMIS activity for law enforcement technology equipment and \$174,000 for upgraded equipment for the Oak Video system. Also, the Parks and Recreation activity comprised \$579,000 in capital asset additions including replacement of grounds maintenance equipment and the addition of a mobile zip line. Finally, the Radio Communications Fund included \$149,000 for server replacements and communication coverage enhancement equipment, and the George W. Kuhn Sewage Disposal System purchased maintenance equipment for \$55,000.

The remaining capital additions were previously recorded in construction in progress and have now been completed and converted to depreciable assets.

Disposals included equipment sold in the County auction at an original cost of \$6.0 million with a remaining book value of \$291,000. The above additions were further offset by \$19.8 million in depreciation expense.

Please review Note 7 to the financial statements for additional information regarding capital assets and Note 20 for information regarding the restatement of fiscal year 2014 balances.

<u>Long-term Debt</u> - As of September 30, 2015, the Primary Government had \$463.3 million in bonds and notes outstanding. Of this amount, \$438.3 million are bonds with limited taxing authority, and \$25.0 million are notes with limited taxing authority. This represents a \$39.4 million reduction from September 30, 2014 in the limited tax authority bonds and a \$12.4 million increase in the limited taxing authority notes. In addition, the County uses its full faith and credit (as a secondary obligor) to back \$264.6 million of Drainage District component unit debt. The Drainage District component unit debt experienced a \$17.0 million net obligation increase during fiscal year 2015. This is the result of \$36.1 million in new debt issues, offset by \$19.1 million in debt reductions.

#### Outstanding Debt as of September 30, 2015

(in millions of dollars)

	Governm Activit			Busine Activ	·	-		To Prin Gover		•
	<u>2015</u>	<u>2014</u>	<u>2</u>	<u>015</u>	2	<u>014</u>		<u>2015</u>	4	<u>2014</u>
Bonds - Limited Tax Authority	\$ 417.1 \$	\$ 455.9	\$	21.2	\$	21.8	# \$	438.3	\$	477.7
Total Bonds	\$ 417.1 \$	\$ 455.9	\$	21.2	\$	21.8	\$	438.3	\$	477.7
Notes - Limited Tax Authority	<u></u> \$ - \$	6 -	\$	25.0	\$	12.6	\$	25.0	\$	12.6
Total Outstanding Debt	\$ 417.1 \$	\$ 455.9	\$	46.2	\$	34.4	\$	463.3	\$	490.3

	Drainage Districts Component Unit		Total County Commitment		
	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	
Bonds - Limited Tax Authority	\$ 264.6	\$ 247.6 #	\$ 702.9	\$ 725.3	
Total Bonds	\$ 264.6	\$ 247.6	\$ 702.9	\$ 725.3	
Notes - Limited Tax Authority	\$ -	\$ -	\$ 25.0	\$ 12.6	
Total Outstanding Debt	\$ 264.6	\$ 247.6	\$ 727.9	\$ 737.9	
Debt Limit (10% of SEV)			\$ 6,080.6	\$ 5,508.5	
Available Statutory Debt Limit			\$ 5,352.7	\$ 4,770.6	

# Beginning balance adjusted per restatement. See note #20.

Oakland County issued \$3.0 million in general government and business-type activity debt in fiscal year 2015. Of this total, \$2.3 million represents Michigan Bond Authority – Sewage Disposal debt draws for the Evergreen Farmington Sewage Disposal System – Middlebelt Transport and Tunnel project. The remaining \$700,000 relates to new business-type activity for State Revolving Fund loans for capital improvements related to the Pontiac Water and Sewer System to address current and future capacity issues.

The Drainage Districts component unit issued \$36.1 million in new debt during fiscal year 2015. Of this amount, \$4.2 million includes draws for State Revolving Fund loans for facility improvements to the Pontiac Wastewater Treatment Facility Drain Chapter 20 Drainage District. Additionally, the Drainage District's component unit includes \$7.2 million in new drain bonds and \$24.7 million in draws for State Revolving Fund loans for the Oakland Macomb Drainage District construction project. The Oakland Macomb Interceptor Drainage District is a Chapter 21 Drainage District under Act 40 of the Public Acts of 1956, as amended. Chapter 21 Drainage Districts are Inter-County Drains that involve more than one (1) county. The Oakland Macomb Interceptor Drainage District involves Oakland County (48.5%) and Macomb County (51.5%) with each County pledging its full faith and credit, as a secondary obligor, for their respective communities.

Finally, \$25.0 million in limited taxing authority notes related to the Delinquent Tax Revolving Fund were issued. This represents an increase of \$12.4 million from the prior year. The increase does not reflect an additional dollar amount of notes issued but rather the fact that there was an early principal payment of \$12.4 million in fiscal year 2014. These notes are routinely paid off within a year of issuance.

During fiscal year 2015, \$42.3 million in outstanding general government debt was paid, primarily reflecting the retirement of Retirees Health Care bonds of \$21.4 million, the retirement of various water and sewer bonds/refunding bonds of \$10.6 million, and retirement of Building Authority bonds/refunding bonds of \$10.3 million.

A more detailed discussion of the County's long-term debt obligations is presented in Note 8 to the financial statements as well as Note 20 for information regarding the restatement of fiscal year 2014 balances related to business-type and component unit debt.

### **Bond Ratings**

The County's general obligations are rated AAA by Standard and Poor's and Aaa by Moody's Investors Services Incorporated.

### Limitations on Debt

State statute limits the County's debt obligations to 10 percent of the current state equalized value (SEV). The County's SEV as of September 30, 2014 was \$55.1 billion.

### ECONOMIC OUTLOOK

Oakland County's economy is continuing to improve. As is detailed in the *Transmittal Letter* preceding this *Management's Discussion and Analysis*, the County's unemployment rate has fallen to 4.2 percent (December 2015) and employment is projected to grow by 49,032 new jobs over the next three years.

The improvement in the economic outlook should positively impact the County's fiscal stability; this is already being evidenced through revised estimates of the value of property located within the County's borders. The current budgeted projections assume an increase in state taxable value of property within Oakland County borders of 3.0 percent for December 2015; an additional 4.0 percent increase for December 2016; and an additional 4.0 percent increase by December 2017. Market value of property is projected to be even higher. Every 1.0 percent increase in taxable value adds approximately \$2.0 million to the County's revenue.

The initiatives taken by the County's Elected Officials and Administration have resulted in structural reductions of county expenses as well as generating additional fund balance in excess of the 20 percent of annual operating expenditures targeted fund balance level. The *planned* drawdown of excess equity provides additional time to achieve structural balance while maintaining target fund balance levels. On September 17, 2015, the Oakland County Board of Commissioners adopted a balanced budget for fiscal years 2016, 2017, and 2018 (through September 30, 2018). That document also includes official estimates for fiscal years 2019 and 2020.

### CONTACTING THE COUNTY'S DEPARTMENT OF MANAGEMENT AND BUDGET

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to demonstrate the County's accountability for the money it receives. If there are questions about this report, or a need for additional information, contact the Department of Management and Budget, Fiscal Services Division at (248) 858-0940.

### Basic Financial Statements

## County of Oakland Statement of Net Position September 30, 2015

	J	Primary Governme	ent	
		Business-		
	Governmental	Туре		Component
	Activities	Activities	Totals	Units
Assets				
Current assets				
Pooled cash and investments	\$ 428,842,162	\$ 332,099,494	\$ 760,941,656	\$ 38,102,559
Cash and cash equivalents	-	-	-	55,910,954
Receivables (net of allowance for				
uncollectibles where applicable)	1 < 100 0.1 <		1 < 100 0.1 <	
Current property taxes	16,433,046	-	16,433,046	-
Delinquent property taxes	615,058	64,349,651	64,964,709	-
Special assessments	-	-	-	5,362,018
Due from other governmental units Due from primary government	25,437,883	25,198,326	50,636,209	9,795,759 116,940
Due from component units	- 644,904	- 75,575	720,479	110,940
Accrued interest receivable	739,932	2,138,427	2,878,359	- 95.840
Accounts receivable	2.826.665	45,059,100	47,885,765	18,904,164
Contracts receivable	12,953,010	1,282,121	14,235,131	
Internal balances - note 19	(5,153,900)	5,153,900	-	_
Inventories and supplies	1,492,390	418,993	1,911,383	4,648,821
Prepayments and other assets	9,714,698	2,424,415	12,139,113	3,817,207
Total current assets	494,545,848	478,200,002	972,745,850	136,754,262
Noncurrent assets				
Special assessments receivable	58,146,004	-	58,146,004	210,278,991
Contracts receivable	17,550,000	-	17,550,000	
OPEB asset	163,092,632	-	163,092,632	-
Capital assets, net	, ,		, ,	
Land and other nondepreciable assets	22,266,619	121,118,357	143,384,976	361,448,049
Land improvements, net	159,910	9,128,044	9,287,954	1,078,684
Buildings and improvements, net	141,344,957	60,324,916	201,669,873	60,993,215
Equipment and vehicles, net	26,887,760	19,521,316	46,409,076	7,384,313
Infrastructure, net	12,837,648	95,900,694	108,738,342	978,942,776
Total capital assets, net	203,496,894	305,993,327	509,490,221	1,409,847,037
Total noncurrent assets	442,285,530	305,993,327	748,278,857	1,620,126,028
Total assets	936,831,378	784,193,329	1,721,024,707	1,756,880,290
Deferred Outflows of Resources				
Deferred outflows related to pension	40,245,669	-	40,245,669	17,222,616
•	-10,2-13,009		-10,2-13,009	17,222,010
Total deferred outflows of resources	\$ 40,245,669	\$ -	\$ 40,245,669	\$ 17,222,616
resources	\$ 40,245,669	<u>\$</u> -	\$ 40,245,669	\$ 17,222,610

## County of Oakland Statement of Net Position (Continued) September 30, 2015

		Primary Governm	ent	
		Business-		
	Governmental	Туре		Component
	Activities	Activities	Totals	Units
Liabilities				
Current liabilities				
Vouchers payable	\$ 15,301,679	\$ 5,715,968	\$ 21,017,647	\$ 13,819,963
Accrued payroll	4,763,306	-	4,763,306	-
Due to other governmental units	2,090,449	14,960,954	17,051,403	13,083,203
Due to primary government	-	-	-	720,479
Due to component units	495	116,445	116,940	-
Accrued interest payable	294,771	-	294,771	38,462
Other accrued liabilities	21,208,056	7,064,811	28,272,867	10,137,534
Accrued compensated absences	1,250,552	-	1,250,552	-
Unearned revenue	47,558,467	1,866,397	49,424,864	25,007,961
Claims and judgments	4,405,765	-	4,405,765	572,340
Bonds and notes payable	30,660,000	26,480,200	57,140,200	19,314,800
Total current liabilities	127,533,540	56,204,775	183,738,315	82,694,742
Noncurrent liabilities				
Accrued compensated absences	11,254,965	-	11,254,965	3,018,250
Claims and judgments	14,667,837	-	14,667,837	673,860
Net pension liability	12,718,628	-	12,718,628	26,527,162
Other postemployment benefits	-	-	-	23,527,919
Bonds and notes payable	386,428,202	19,780,412	406,208,614	245,751,674
Total noncurrent liabilities	425,069,632	19,780,412	444,850,044	299,498,865
Total liabilities	552,603,172	75,985,187	628,588,359	382,193,607
Net Position				
Net investment in capital assets	156,456,894	284,732,715	441,189,609	1,144,780,563
Restricted for	, ,			-
Property tax forfeiture	15,190,786	-	15,190,786	-
General Government	1,297,407	-	1,297,407	-
Public safety	6,111,317	-	6,111,317	-
Citizens services	1,866,475	-	1,866,475	-
Public works	4,329,337	-	4,329,337	10,571,582
Justice Administration	1,624,078	-	1,624,078	-
Commerce and community				
development	8,273,176	-	8,273,176	-
Debt service	899,136	-	899,136	196,028,896
Airports	-	700	700	-
Community water and sewer	-	89,643,164	89,643,164	-
Unrestricted	228,425,269	333,831,563	562,256,832	40,528,258
Total net position	\$ 424,473,875	\$ 708,208,142	\$ 1,132,682,017	\$ 1,391,909,299

## County of Oakland Statement of Activities Year Ended September 30, 2015

		1	Program Revenue	es	
			Operating	Capital	
		Charges for	Grants and	Grants and	Net (Expense)
	Expenses	Services	Contributions	Contributions	Revenue
Functions/Programs					
Primary government					
Governmental activities					
General government, administrative	\$ 69,539,633	\$ 24,225,570	\$ 4,448,510	\$ -	\$ (40,865,553)
Public safety	186,050,353	64,625,234	17,630,677	163,231	(103,631,211)
Justice administration	86,238,778	31,830,801	741,357	-	(53,666,620)
Citizen services	83,738,255	8,414,435	14,728,273	-	(60,595,547)
Public works	38,300,439	12,855,569	362,098	5,761,319	(19,321,453)
Recreation and leisure	1,322,395	14,686	-	-	(1,307,709)
Commerce and community development	44,364,348	17,646,879	22,065,499	-	(4,651,970)
Unallocated depreciation	3,164,143	-	-	-	(3,164,143)
Interest on debt	3,273,505	-	-	-	(3,273,505)
Total governmental activities	515,991,849	159,613,174	59,976,414	5,924,550	(290,477,711)
Business-type activities					
Airports	7,023,922	4,421,496	287,991	485,207	(1,829,228)
Community safety support	21,312,944	12,833,963	-	761,013	(7,717,968)
Community tax financing	1,230,707	16,657,070	-		15,426,363
Community water and sewer	81,572,797	80,058,849	807,591	1,294,332	587,975
Recreation and leisure	23,741,356	9,978,385	69,032	308,000	(13,385,939)
Sewage disposal systems	129,927,356	137,441,935	518,864	8,219,302	16,252,745
Total business-type activities	264,809,082	261,391,698	1,683,478	11,067,854	9,333,948
Total primary government	\$ 780,800,931	\$ 421,004,872	\$ 61,659,892	\$ 16,992,404	\$ (281,143,763)
Component units					
Drainage districts	\$ 94,953,221	\$ 86,988,736	\$ 782,103	\$ 58,354,011	\$ 51,171,629
Road commission	111,085,883	17,668,474	65,173,330	56,459,414	28,215,335
Total component units	\$ 206,039,104	\$ 104,657,210	\$ 65,955,433	\$ 114,813,425	\$ 79,386,964

continued...

## County of Oakland Statement of Activities (Continued) Year Ended September 30, 2015

	Pr	imary Governmer	nt	
		Business-		
	Governmental	Туре		Component
	Activities	Activities	Totals	Units
Changes in net position				
Net (expense) revenue	\$ (290,477,711)	\$ 9,333,948	\$ (281,143,763)	\$ 79,386,964
General revenues				
Taxes				
Property taxes	204,218,641	11,832,814	216,051,455	-
State-shared revenue (unrestricted)	39,238,141	-	39,238,141	-
Unrestricted investment earnings	3,589,453	2,914,365	6,503,818	1,109,874
Gain on sale of capital assets	135,786	-	135,786	-
Other revenues	5,623,075	-	5,623,075	-
Transfers in (out)	17,940,753	(17,940,753)	-	-
Total general revenues and				
transfers	270,745,849	(3,193,574)	267,552,275	1,109,874
Change in net position	(19,731,862)	6,140,374	(13,591,488)	80,496,838
Net position				
Beginning (as restated, see note 20)	444,205,737	702,067,768	1,146,273,505	1,311,412,461
Ending	\$ 424,473,875	\$ 708,208,142	\$ 1,132,682,017	\$ 1,391,909,299
				concluded

# **Governmental Fund Financial Statements**

# **Major Funds**

**General Fund** - The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

**Building Authority Debt Act 31 Fund** - This fund was established to accumulate the resources for the payment of bonded debt issued for the construction of, or improvement to various facilities (currently four issues). The fund also includes debt issued as assistance in obtaining favorable lending rates for other units of government within the County.

Water and Sewer Debt Act 342 Fund - This fund was established to account for the accumulation of resources, mainly special assessments, for the payment of bonded debt issued for the construction of water and sewer systems under Public Act 342 of 1939 (currently eight issues).

# **Non-Major Funds**

Non-major governmental funds are presented, by fund type, in the following sections:

Special revenue funds Debt service funds Capital projects funds

### County of Oakland Balance Sheet Governmental Funds September 30, 2015

		Major Funds	
		Building	Water and
		Authority	Sewer
		Debt	Debt
	General	Act 31	Act 342
Assets			
Pooled cash and investments	\$ 257,903,628	\$ 109,349	\$ 767,364
Receivables (net of allowance for uncollectibles			
where applicable)			
Current property taxes	16,433,046	-	-
Delinquent property taxes	615,058	-	-
Due from other governmental units	8,727,955	-	-
Due from component units	144,771	-	-
Accrued interest receivable	96,596	-	288
Accounts receivable	525,577	729,051	-
Contracts receivable	12,913,610	13,505,000	-
Special assessments receivable	-	-	55,550,727
Due from other funds	4,454,639	-	-
Advances receivable	-	-	-
Inventories	141,377	-	-
Prepayments and other assets	349,122	-	
Total assets	\$ 302,305,379	\$ 14,343,400	\$ 56,318,379
Liabilities			
Vouchers payable	\$ 8,763,067	\$ -	\$ 743,675
Accrued payroll	4,763,306	-	-
Due to other governmental units	332,331	-	-
Due to other funds	16,857	912	-
Advances payable	-	-	-
Unearned revenue	11,436,921	-	33,197,525
Other accrued liabilities	5,758,617	-	7,340
Total liabilities	31,071,099	912	33,948,540
Deferred Inflows of Resources			
Unavailable revenue-property taxes	10,773,845	-	-
Unavailable revenue-special assessments	-	-	22,353,202
Unavailable revenue-grants	105,053	-	-
Unavailable revenue-contracts receivable		13,505,000	_
Unavailable revenue-other	150.989	15,565,666	
		12 505 000	
Total deferred inflows of resources	11,029,887	13,505,000	22,353,202
Fund Balances	100,100		
Nonspendable	490,499	-	-
Restricted	15,190,786	837,488	16,637
Committed	-	-	-
Assigned	242,777,177	-	-
Unassigned	1,745,931	-	-
Total fund balances	260,204,393	837,488	16,637
Total liabilities, deferred inflows of resources,			
and fund balances	\$ 302,305,379	\$ 14,343,400	\$ 56,318,379

## **County of Oakland** Balance Sheet (Continued) Governmental Funds September 30, 2015

Assets	N	Non-Major Funds		Totals September 30, 2015	
Pooled cash and investments	\$	54,412,003	\$	313,192,344	
Receivables (net of allowance for uncollectibles	φ	54,412,005	φ	515,192,544	
where applicable)					
Current property taxes		_		16,433,046	
Delinquent property taxes		_		615,058	
Due from other governmental units		16,173,609		24,901,564	
Due from component units		473,534		618,305	
Accrued interest receivable		31,339		128,223	
Accounts receivable		649,458		1,904,086	
Contracts receivable		4,084,400		30,503,010	
Special assessments receivable		2,595,277		58,146,004	
Due from other funds		1,013,822		5,468,461	
Advances receivable		1,611,207		1,611,207	
Inventories		-		141,377	
Prepayments and other assets		2,704,232		3,053,354	
Total assets	\$	83,748,881	\$	456,716,039	
Liabilities	ψ	03,740,001	ψ	430,710,037	
Vouchers payable	\$	3.221.779	\$	12,728,521	
Accrued payroll	Ψ		Ψ	4,763,306	
Due to other governmental units		1,477,892		1,810,223	
Due to other funds		10,447,141		10,464,910	
Advances payable		1,611,207		1,611,207	
Unearned revenue		2,215,078		46,849,524	
Other accrued liabilities		9,934,777		15,700,734	
Total liabilities		28,907,874		93,928,425	
Deferred Inflows of Resources		20,707,071		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Unavailable revenue-property taxes		-		10,773,845	
Unavailable revenue-special assessments		2,595,277		24,948,479	
Unavailable revenue-grants		3,330,726		3,435,779	
Unavailable revenue-contracts receivable		4,045,000		17,550,000	
Unavailable revenue-other		1,519,862		1,670,851	
Total deferred inflows of resources		11,490,865		58,378,954	
Fund balances					
Nonspendable		1,176,207		1,666,706	
Restricted		18,440,171		34,485,082	
Committed		27,813,859		27,813,859	
Assigned		-		242,777,177	
Unassigned		(4,080,095)		(2,334,164)	
Total fund balances		43,350,142		304,408,660	
Total liabilities, deferred inflows of resources,					
and fund balances	\$	83,748,881	\$	456,716,039	

### County of Oakland Reconciliation of the Balance Sheet – Governmental Funds to the Statement of Net Position September 30, 2015

Total fund balances for governmental funds		\$304,408,660
Amounts reported for governmental activities in the Statement of		
Net Position are different because:		
Capital assets used in governmental activities are not financial		
resources and therefore are not reported in the funds.		
Land, not being depreciated	\$ 7,235,551	
Construction in progress, not being depreciated	5,462,091	
Land improvements, net of \$1,090,723 depreciation	159,910	
Buildings and improvements, net of \$107,238,482 depreciation	139,947,950	
Equipment and vehicles, net of \$18,885,024 depreciation	13,152,795	
Infrastructure, net of \$14,778,710 depreciation	12,723,028	170 (01 205
		178,681,325
Internal service funds are used by management to charge the		
cost of certain activities, such as insurance and		
telecommunications, to individual funds. The assets and liabilities of the internal service funds are included in governmental		
activities in the Statement of Net Position.		137,910,335
		157,910,555
Other post-employment benefits assets do not represent financial resources and are not reported in the funds.		162 002 622
		163,092,632
Property tax revenues in the Statement of Activities that do		
not provide current financial resources are deferred and not reported as revenue in the funds.		10,158,787
		10,130,707
Long-term receivables such as special assessments and contracts receivable are expected to be collected over several years and are		
deferred in the governmental funds and are not available to pay for		
current year expenditures.		47,605,109
• •		47,005,107
Long-term bonded debt is not due and payable in the current period and therefore is not reported in the funds. Unamortized		
premiums, loss on refundings, and interest payable are not		
reported in the funds. However, these amounts are included in		
the Statement of Net Position. This is the net effect of these		
balances on the statement:		
Bonds and notes payable	(417,088,202)	
Accrued interest payable	(294,771)	
		(417,382,973)
Net position of governmental activities		\$424,473,875
-		

### **County of Oakland** Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds Year Ended September 30, 2015

		Major Funds	
	General	Building Authority Debt Act 31	Water and Sewer Debt Act 342
Revenues			
Taxes	\$ 206,368,131	\$ -	\$ -
Special assessments	-	1,097,029	10,280,376
Federal grants	359,400	-	-
State grants	4,583,253	-	-
Other intergovernmental revenues	41,448,728	-	-
Charges for services	108,783,651	3,080	1,888
Contributions	135,744	-	-
Investment income	2,276,803	98	1,741
Indirect cost recovery	7,946,958	-	-
Other	183,233		
Total revenues	372,085,901	1,100,207	10,284,005
Expenditures			
Current operations			
County Executive	85,114,190	15,674	-
Clerk/Register of Deeds	8,788,748	-	-
Treasurer	8,881,564	-	-
Justice administration	50,712,524	-	-
Lawenforcement	152,534,888	-	-
Legislative	3,864,960	-	-
Water Resource Commissioner	5,354,127	-	2,853
Non-departmental	29,905,627		
Total current operations	345,156,628	15,674	2,853
Capital outlay	116,739	-	-
Intergovernmental	-	-	13,592
Debt service			
Principal payments	-	5,655,000	9,675,000
Interest and fiscal charges	-	1,247,966	607,900
Total expenditures	345,273,367	6,918,640	10,299,345
Excess (deficiency) of revenues over		· · · · · · · · · · · · · · · · · · ·	
(under) expenditures	26,812,534	(5,818,433)	(15,340)
Other financing sources (uses)	20,012,551	(5,616,155)	(15,510)
Transfers in	23,968,311	5,760,891	_
Transfers out	(44,783,048)	(250)	_
Insurance recoveries	(44,783,048) 222,022	(250)	_
Issuance of bonds		-	-
Total other financing sources (uses)	(20,592,715)	5,760,641	
Net change in fund balances	6,219,819	(57,792)	(15,340)
Fund balances	~,=->,~*>	(,)	(,0)
October 1, 2014	253,984,574	895,280	31,977
		,	

### County of Oakland Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued) Governmental Funds Year Ended September 30, 2015

	Non-Major Funds	Totals September 30, 2015
Revenues		
Taxes	\$ -	\$ 206,368,131
Special assessments	8,051,749	19,429,154
Federal grants	31,776,107	32,135,507
State grants	23,270,222	27,853,475
Other intergovernmental revenues	11,675,776	53,124,504
Charges for services	12,204,002	120,992,621
Contributions	140,407	276,151
Investment income	302,142	2,580,784
Indirect cost recovery	-	7,946,958
Other	836,434	1,019,667
Total revenues	88,256,839	471,726,952
Expenditures		
Current operations		
County Executive	67,810,965	152,940,829
Clerk/Register of Deeds	1,899,662	10,688,410
Treasurer	16,142	8,897,706
Justice administration	24,914,655	75,627,179
Law enforcement	6,819,363	159,354,251
Legislative	- · · · · · · · · · · · · · · · · · · ·	3,864,960
Water Resource Commissioner	9,391,665	14,748,645
Non-departmental	-	29,905,627
Total current operations	110,852,452	456,027,607
Capital outlay	16,277,979	16,394,718
Intergovernmental	-	13,592
Debt service		
Principal payments	4,400,000	19,730,000
Interest and fiscal charges	1,445,811	3,301,677
Total expenditures	132,976,242	495,467,594
Excess (deficiency) of revenues over		
(under) expenditures	(44,719,403)	(23,740,642)
Other financing sources (uses)		<u>, , , , , , , , , , , , , , , , , </u>
Transfers in	38,049,031	67,778,233
Transfers out	(15,083,248)	(59,866,546)
Insurance recoveries	-	222,022
Issuance of bonds	2,331,098	2,331,098
Total other financing sources (uses)	25,296,881	10,464,807
Net change in fund balances	(19,422,522)	(13,275,835)
Fund balances		
October 1, 2014	62,772,664	317,684,495
September 30, 2015	\$ 43,350,142	\$ 304,408,660

### **County of Oakland** Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds to the Statement of Activities Year Ended September 30, 2015

Not sharps in fund holon op total governmental funds		\$	(12 075 925)
Net change in fund balance - total governmental funds		Ф	(13,275,835)
Governmental funds report capital outlay as expenditures.			
However, in the Statement of Activities, the cost of those assets			
is allocated over their estimated useful lives as depreciation expense.			
This is the amount by which capital outlays exceeded depreciation			
in the current period.			
Construction in progress	\$ (16,320,669)		
Buildings and improvements	16,461,101		
Equipment and vehicles	7,410,827		
Infrastructure	292,425		
Depreciation expense	(8,533,887)		
· ·			(690,203)
Internal service funds are used by management to charge the			
costs of certain activities, such as insurance and telecommunications,			
to individual funds. The net revenue (expense) of the internal			
service funds is reported with governmental activities.			(24,697,753)
service runds is reported with governmental derivates.			(21,0)7,700)
Amortization of Other Post-Employment Benefits asset			
is not reported in the governmental funds.			(5,605,849)
Property tax revenues in the Statement of Activities that do			
not provide current financial resources are deferred and not			
reported as revenue in the funds.			
Prior year's deferral	(12,308,277)		
Current year deferral	10,158,787		
	10,120,707		(2,149,490)
			(2,149,490)
Revenues from special assessments and contracts receivable			
reported in the Statement of Activities in previous years did not			
provide current financial resources in the governmental funds			(10.170.170)
until the current year.			(12,152,152)
Bond proceeds provide current financial resources to governmental			
funds by issuing debt which increases long-term bonded debt in			
the Statement of Net Position. Repayment of bond principal is an			
expenditure in the governmental funds, but the repayment reduces			
long-term bonded debt in the Statement of Net Position. This is the			
amount that proceeds exceed repayments.			
Bond proceeds	(2,331,098)		
Repayment of bond principal	41,140,000		
Accrued interest	30,518		
			38,839,420
Change in net position of governmental activities		\$	(19,731,862)

# **Proprietary Fund Financial Statements**

## **Major Funds**

**Parks and Recreation Fund** - This fund is used to account for revenues earmarked for the operation of the County's 13 parks, including campgrounds, day-use and dog parks, five golf courses, 65 miles of trails, two waterparks, nature centers and banquet facilities, and management of the Oakland County Market. Principal revenue is from a voter-approved millage and user charges.

**Delinquent Tax Revolving Fund** - This fund is used to account for money advanced by the County to cities, townships, villages and County funds for unpaid property taxes, and the subsequent collections of delinquencies from taxpayers.

**The County Airports Fund** - This fund was established to account for operations of the County's Oakland County International, Oakland/Troy, and Oakland/Southwest airports. Revenue is primarily derived from leases, hangar rentals, landing fees, and other rental or service charges. Capital costs are financed primarily from issuance of debt or state and federal capital grants.

**Water and Sewer Trust Fund** - This fund is used to account for monies received from those County residents whose water and sewer systems are maintained for their respective city, villages, or townships by Oakland County. There are currently 22 municipal water systems and 17 municipal sewer systems that are operated under these contractual arrangements.

**Evergreen-Farmington S.D.S. (Sewage Disposal System) Fund** - This fund was established to record the operations and maintenance of the system, which is used to move sewage to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities being serviced or issuance of debt.

**Southeastern Oakland County S.D.S. (S.O.C.S.D.S.) Fund** - This fund was established to record the operations and maintenance of the system, which is used to move sewage and storm water to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

**Clinton-Oakland S.D.S. (Sewage Disposal System) Fund** - This fund was established to record the operations and maintenance of the system, which is used to move sewage to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

## **Non-Major Funds**

Non-major proprietary funds are presented, by fund type, in the following sections:

Internal service funds Enterprise funds

### County of Oakland Statement of Net Position Proprietary Funds September 30, 2015

		Dusiness-Type	Major	terprise runus	
Assets	Parks and Recreation	Delinquent Tax Revolving	County Airports	Water and Sewer Trust	Evergreen- Farmington SDS
Current assets					
Pooled cash and investments	\$22,739,842	\$147,559,628	\$ 15,946,887	\$ 52,077,607	\$ 13,036,820
Delinquent property taxes receivable		64,349,651	-	-	-
Due from other governmental units	92,973	1,214,888	600	4,443,779	4,653,496
Due from component units	-	-	-	-	75,575
Accrued interest receivable	22,474	1,480,565	61,546	30,517	110,504
Accounts receivable (net of allowance for					
uncollectibles where applicable)	289,629	13,664,415	340,538	29,186,917	-
Due from other funds	3,493	-	-	5,000,000	-
Current portion of contracts receivable	-	-	1,282,121	-	-
Current portion of advances receivable	-	12,883	-	-	-
Inventories and supplies	55,307	-	-	-	-
Prepayments and other assets	19,321	-	-	616,737	-
Total current assets	23,223,039	228,282,030	17,631,692	91,355,557	17,876,395
Noncurrent assets					
Advances receivable	-	64,415	-	-	-
Capital assets, net					
Land and other nondepreciable assets	33,640,347	-	36,424,974	10,330,049	15,201,333
Land improvements, net	-	-	8,598,413	10,337	519,294
Building and improvements, net	19,981,529	-	23,050,763	1,082,774	9,741,700
Equipment and vehicles, net	1,476,160	-	827,527	1,919,782	292,376
Infrastructure, net	16,794,522	-	2,518,655	57,059,992	3,767,623
Total noncurrent assets	71,892,558	64,415	71,420,332	70,402,934	29,522,326
Total assets	95,115,597	228,346,445	89,052,024	161,758,491	47,398,721
Deferred Outflows of Resources				-	
Deferred outflows related to pension					
Total deferred outflows of resources				_	

**Business-Type Activities - Enterprise Funds** 

## County of Oakland Statement of Net Position (Continued) Proprietary Funds September 30, 2015

	<b>Business-Type Activities - Enterprise Funds</b>				
		Clinton- Oakland S.D.S.	Non-Major Funds	Totals September 30, 2015	Governmental Activities - Internal Service Funds
Assets					
Current assets Pooled cash and investments	\$ 37,472,149	\$ 6,667,773	\$ 36,598,788	\$ 332,099,494	\$ 115,649,818
	\$ 57,472,149	\$ 0,007,775	\$ 30,396,766	\$ 332,099,494 64,349,651	\$ 113,049,010
Delinquent property taxes Due from other governmental units	6,948,288	5,739,703	2,104,599	25,198,326	536,319
Due from component units	0,940,200	5,759,705	2,104,399	25,198,520	26,599
Accrued interest receivable	127.800	- 129,580	- 175,441	2,138,427	611,709
Accounts receivable (net of allowance for	127,000	129,500	175,441	2,150,427	011,709
uncollectibles where applicable)	119,698	-	1,457,903	45,059,100	922,579
Due from other funds		_	78,524	5,082,017	308
Current portion of contracts receivable	-	-		1,282,121	-
Current portion of advances receivable	-	-	-	12,883	-
Inventories and supplies	-	-	363,686	418,993	1,351,013
Prepayments and other assets	556,459	-	1,231,898	2,424,415	6,661,344
Total current assets	45,224,394	12,537,056	42,010,839	478,141,002	125,759,689
Noncurrent assets					<u>, , , , _</u> _
Advances receivable	-	-	-	64,415	-
Capital assets, net					
Land and other nondepreciable assets	3,164,020	18,190,841	4,166,793	121,118,357	9,568,977
Land improvements, net	-	-	-	9,128,044	-
Building and improvements, net	-	224,088	6,244,062	60,324,916	1,397,007
Equipment and vehicles, net	181,103	32,721	14,791,647	19,521,316	13,734,965
Infrastructure, net	964,822	10,257,156	4,537,924	95,900,694	114,620
Total noncurrent assets	4,309,945	28,704,806	29,740,426	306,057,742	24,815,569
Total assets	49,534,339	41,241,862	71,751,265	784,198,744	150,575,258
Deferred Outflows of Resources		·		· · ·	<u>_</u>
Deferred outflows related to pension	-	-	-	-	40,245,669
Total deferred outflows of resources	-	-	-	-	40,245,669

### County of Oakland Statement of Net Position (Continued) Proprietary Funds September 30, 2015

	<b>Business-Type Activities - Enterprise Funds</b>						
	Major						
	Parks and Recreation	Delinquent Tax Revolving	County Airports	Water and Sewer Trust	Evergreen- Farmington SDS		
Liabilities							
Current liabilities							
Vouchers payable	\$ 449,421	\$ 191,760	\$ 392,972	\$ 3,469,879	\$ 187,567		
Due to other governmental units	-	290,647	-	1,064,286	5,191,522		
Due to component units	-	-	-	116,445	-		
Due to other funds	-	-	-	-	1,960		
Unearned revenue	51,604	-	1,536,105	-	-		
Notes payable	-	25,000,000	-	-	-		
Current portion of bonds payable	-	-	610,000	620,200	250,000		
Current portion of accrued compensated absence	-	-	-	-	-		
Current portion of claims and judgments	-	-	-	-	-		
Current portion of advances payable	-	-	-	-	-		
Other accrued liabilities	398,566	43,168	495,913	3,772,027	484,877		
Total current liabilities	899,591	25,525,575	3,034,990	9,042,837	6,115,926		
Noncurrent liabilities							
Bonds payable	-	-	7,550,000	6,855,412	5,375,000		
Net pension liability	-	-	-	-	-		
Accrued compensated absences	-	-	-	-	-		
Claims and judgments	-	-	-	-	-		
Advances payable	-	-	-	-	-		
Total noncurrent liabilities	-		7,550,000	6,855,412	5,375,000		
Total liabilities	899,591	25,525,575	10,584,990	15,898,249	11,490,926		
Net position							
Net investment in capital assets	71,892,558	-	63,260,332	62,927,322	23,897,326		
Restricted for programs	-	-	700	51,442,040	9,260,456		
Unrestricted	22,323,448	202,820,870	15,206,002	31,490,880	2,750,013		
Total net position	\$94,216,006	\$ 202,820,870	\$ 78,467,034	\$ 145,860,242	\$ 35,907,795		

### County of Oakland Statement of Net Position (Continued) Proprietary Funds September 30, 2015

	<b>Business-Type Activities - Enterprise Funds</b>				
	Μ	ajor			
	S.O.C.S.D.S.	Clinton- Oakland S.D.S.	Non-Major Funds	Totals September 30, 2015	Governmental Activities - Internal Service Funds
Liabilities					
Current liabilities					
Vouchers payable	\$ 87,325	\$ 595,255	\$ 341,789	\$ 5,715,968	\$ 2,573,158
Due to other governmental units	7,182,917	182,015	1,049,567	14,960,954	280,226
Due to component units	-	-	-	116,445	495
Due to other funds	1,899	-	1,556	5,415	80,461
Unearned revenue	-	-	278,688	1,866,397	93,885
Notes payable	-	-	-	25,000,000	-
Current portion of bonds payable	-	-	-	1,480,200	-
Current portion of accrued compensated absence		-	-	-	1,250,552
Current portion of claims and judgments	-	-	-	-	4,405,765
Current portion of advances payable	-	-	-	-	12,883
Other accrued liabilities	249,697	1,109,087	511,476	7,064,811	5,507,322
Total current liabilities	7,521,838	1,886,357	2,183,076	56,210,190	14,204,747
Noncurrent liabilities					
Bonds payable	-	-	-	19,780,412	-
Net pension liability	-	-	-	-	12,718,628
Accrued compensated absences	-	-	-	-	11,254,965
Claims and judgments	-	-	-	-	14,667,837
Advances payable	-	-	-	-	64,415
Total noncurrent liabilities	-			19,780,412	38,705,845
Total liabilities	7,521,838	1,886,357	2,183,076	75,990,602	52,910,592
Net position					
Net investment in capital assets	4,309,945	28,704,806	29,740,426	284,732,715	24,815,569
Restricted for programs	14,536,679	8,496,214	5,907,775	89,643,864	-
Unrestricted	23,165,877	2,154,485	33,919,988	333,831,563	113,094,766
Total net position	\$42,012,501	\$ 39,355,505	\$ 69,568,189	\$ 708,208,142	\$ 137,910,335

### **County of Oakland** Statement of Revenues, Expenses, and Changes in Net Position Proprietary Funds Year Ended September 30, 2015

	Business-Type Activities - Enterprise Funds				
			Major	•	
	Parks and Recreation	Delinquent Tax Revolving	County Airports	Water and Sewer Trust	Evergreen- Farmington SDS
Operating revenues					
Charges for services	\$ 9,893,635	\$ 15,770,957	\$ 4,416,272	\$ 81,321,792	\$40,419,719
Other	52,063	347,080	5,224	299,063	96,827
Total operating revenues	9,945,698	16,118,037	4,421,496	81,620,855	40,516,546
Operating expenses					
Salaries	8,508,876	103,551	1,106,766	92,235	-
Fringe benefits	2,971,568	72,521	653,695	65,517	-
Fringe benefits - pension	-	-	-	-	-
Contractual services	6,402,409	262,762	1,865,825	41,404,657	36,494,069
Commodities	993,912	-	114,884	1,909,120	58,258
Depreciation	3,331,106	-	2,718,781	2,822,614	680,989
Internal services	1,533,485	-	237,840	20,685,252	1,208,906
Intergovernmental				14,418,339	
Total operating expenses	23,741,356	438,834	6,697,791	81,397,734	38,442,222
Operating income (loss)	(13,795,658)	15,679,203	(2,276,295)	223,121	2,074,324
Nonoperating revenues (expenses)					
Property taxes	11,832,814	-	-	-	-
Contributions	69,032	-	287,991	807,591	-
Interest recovery - federal grants	-	-	102,749	-	91,394
Interest revenue	157,136	1,360,886	141,752	496,641	85,129
Interest expense	-	(47,312)	(326,131)	(175,063)	(274,933)
Bonds maturing	-	-	-	-	-
Gain on sale of property	22 (07			(1.5.0.00.0)	
and equipment	32,687	-		(1,562,006)	
Total nonoperating revenues (expenses)	12,091,669	1,313,574	206,361	(432,837)	(98,410)
	12,091,009	1,515,574	200,301	(432,837)	(98,410)
Income (loss) before transfers and contributions	(1,703,989)	16,992,777	(2,069,934)	(209,716)	1,975,914
Transfers and contributions					
Capital contributions	308,000	-	382,458	1,294,332	7,449,977
Transfers in	-	-	-	1,809,253	-
Transfers out	(208,852)	(19,634,498)		(1,477,287)	(254,182)
Total transfers and contributions	99,148	(19,634,498)	382,458	1,626,298	7,195,795
Change in net position	(1,604,841)	(2,641,721)	(1,687,476)	1,416,582	9,171,709
Net position					
October 1, 2014 (as restated, see Note 20)	95,820,847	205,462,591	80,154,510	144,443,660	26,736,086
September 30, 2015	\$ 94,216,006	\$202,820,870	\$78,467,034	\$145,860,242	\$35,907,795

### **County of Oakland** Statement of Revenues, Expenses, and Changes in Net Position (Continued) Proprietary Funds Year Ended September 30, 2015

<b>Business-Type Activities - Enterprise Funds</b>					
	-	ajor	•		
	S.O.C.S.D.S.	Clinton- Oakland S.D.S.	Non-Major Funds	Totals September 30, 2015	Governmental Activities - Internal Service Funds
Operating revenues					
Charges for services	\$ 49,672,262	\$ 37,302,500	\$ 19,453,091	\$ 258,250,228	\$230,272,228
Other	3,751,015	8,345	111,020	4,670,637	4,603,408
Total operating revenues	53,423,277	37,310,845	19,564,111	262,920,865	234,875,636
Operating expenses					
Salaries	-	-	2,351,208	12,162,636	33,453,817
Fringe benefits	-	-	1,307,904	5,071,205	20,348,239
Fringe benefits - pension	-	-	-	-	36,325,259
Contractual services	46,287,025	35,364,639	12,977,657	181,059,043	135,304,060
Commodities	129,272	46,647	575,022	3,827,115	6,342,449
Depreciation	797,558	759,605	8,704,853	19,815,506	5,155,383
Internal services	1,151,169	739,490	2,025,657	27,581,799	6,128,280
Intergovernmental	-	-	50,000	14,468,339	
Total operating expenses	48,365,024	36,910,381	27,992,301	263,985,643	243,057,487
Operating income (loss)	5,058,253	400,464	(8,428,190)	(1,064,778)	(8,181,851)
Nonoperating revenues (expenses)					
Property taxes	-	-	-	11,832,814	-
Contributions	518,864	-	-	1,683,478	326,031
Interest recovery - federal grants	-	-	-	194,143	-
Interest revenue	245,620	107,984	319,217	2,914,365	1,008,669
Interest expense	-	-	-	(823,439)	(12,590,825)
Bonds maturing	-	-	-	-	(21,410,000)
Gain on sale of property					
and equipment Total nonoperating revenues			152	(1,529,167)	359,838
(expenses)	764,484	107,984	319,369	14,272,194	(32,306,287)
Income (loss) before transfers and contributions	5,822,737	508,448	(8,108,821)	13,207,416	(40,488,138)
	5,822,757	500,440	(0,100,021)	15,207,410	(40,400,130)
Transfers and contributions	(77.021		761.012	10 072 711	5 7 (1 210
Capital contributions	677,931	-	761,013	10,873,711	5,761,319
Transfers in Transfers out	-	(220.024)	2,577,778	4,387,031	10,367,503
	(33,877)	(229,034)	(490,054)	(22,327,784)	(338,437)
Total transfers and contributions	644,054	(229,034)	2,848,737	(7,067,042)	15,790,385
Change in net position	6,466,791	279,414	(5,260,084)	6,140,374	(24,697,753)
Net position					
October 1, 2014 (as restated, see Note 20)	35,545,710	39,076,091	74,828,273	702,067,768	162,608,088
September 30, 2015	\$ 42,012,501	\$ 39,355,505	\$ 69,568,189	\$ 708,208,142	\$137,910,335

	Business-Type Activities - Enterprise Funds				
			Major		
	Parks and Recreation	Delinquent Tax Revolving	County Airports	Water and Sewer Trust	Evergreen- Farmington SDS
Cash flows from operating activities					
Cash received from users	\$ 9,809,801	\$ 20,923,156	\$ 4,441,063	\$ 78,272,164	\$ 45,091,428
Cash paid to suppliers	(12,284,519)	(335,283)	(2,871,598)	(77,537,149)	(37,391,436)
Cash paid to employees	(8,508,876)	(103,551)	(1,106,766)	(92,235)	
Net cash provided by (used in)					
operating activities	(10,983,594)	20,484,322	462,699	642,780	7,699,992
Cash flows from noncapital financing					
activities					
Transfers from other funds	-	-	-	1,809,253	-
Transfers to other funds	(208,852)	(19,634,498)	-	(1,477,287)	(254,182)
Contributions	69,032	-	287,991	297,040	-
Principal paid on debt	-	-	-	-	-
Interest paid on debt	-	-	-	-	-
Purchase of delinquent property taxes	-	(72,532,014)	-	-	-
Delinquent property taxes collected	-	81,140,950	-	-	-
Issuance of short-term borrowings	-	25,000,000	-	-	-
Advances issued	-	-	-	-	-
Repayments received on advances	-	12,883	-	-	-
Property taxes	11,832,814	-	-	-	-
Interest paid on short-term borrowings	-	(44,273)	-	-	-
Payments on short-term borrowings	-	(15,000,000)	-	-	-
Net cash provided by (used in)					
noncapital financing activities	11,692,994	(1,056,952)	287,991	629,006	(254,182)
Cash flows from capital and related					· · · ·
financing activities					
Contributions for capital acquisitions	308,000	-	-	457,416	-
Proceeds from sale of bonds	-	-	-	609,192	-
Transfers from other funds	-	-	-		-
Interest recovery - federal grants	_	_	102,749	-	91,394
Proceeds from sale of capital assets	32,687	-		116,445	-
Acquisition of capital assets	(5,253,493)	-	(5,689)	(8,702,865)	(1,005,763)
Principal paid on debt	(3,233,493)	-	(600,000)	(352,500)	(245,000)
Interest paid on debt	_	-	(326,131)	(175,063)	(274,933)
Amount paid on advances		_	(520,151)	(175,005)	(274,933)
Interest paid on advances		_			
Net cash provided by (used in) capital					·
and related financing activities	(4,912,806)	_	(829,071)	(8,047,375)	(1,434,302)
Cash flows from investing activities	(4,712,000)		(02),071)	(0,047,575)	(1,+3+,502)
C	162 120	1 294 220	144 500	506 701	05 410
Interest on investments	162,130	1,384,230	144,590	506,721	85,418
Net cash provided by investing	1/0 100	1 204 220	144 500	FOC 701	05 410
activities	162,130	1,384,230	144,590	506,721	85,418
Net increase (decrease) in cash	(1041070	20.011.000	<i>~~</i> <b>0</b> 00	(6000000)	C 00 C 00 C
and cash equivalents	(4,041,276)	20,811,600	66,209	(6,268,868)	6,096,926
Pooled cash and investments	<b>A</b>				
October 1, 2014	26,781,118	126,748,028	15,880,678	58,346,475	6,939,894
September 30, 2015	\$ 22,739,842	\$ 147,559,628	\$ 15,946,887	\$ 52,077,607	\$ 13,036,820

## County of Oakland Statement of Cash Flows (Continued) Proprietary Funds Year Ended September 30, 2015

	Business-Type Activities - Enterprise Funds				
	М	ajor			
	S.O.C.S.D.S.	Clinton- Oakland S.D.S.	Non-Major Funds	Totals September 30, 2015	Governmental Activities - Internal Service Funds
Cash flows from operating activities					
Cash received from users	\$ 52,073,410	\$ 36,732,973	\$ 18,797,732	\$ 266,141,727	\$ 234,075,966
Cash paid to suppliers	(47,545,184)	(36,770,548)	(16,544,954)	(231,280,671)	(171,045,212)
Cash paid to employees	-	-	(2,351,208)	(12,162,636)	(33,453,817)
Net cash provided by (used in)			<u>`</u>	· · · · · · · · · · · · · · · · · · ·	<u></u>
operating activities	4,528,226	(37,575)	(98,430)	22,698,420	29,576,937
Cash flows from noncapital financing activities					
Transfers from other funds	-	-	2,577,778	4,387,031	8,629,563
Transfers to other funds	(33,877)	(229,034)	(490,054)	(22,327,784)	(338,437)
Contributions	518,864	-	-	1,172,927	307,281
Principal paid on debt	-	-	-	-	(21,410,000)
Interest paid on debt	-	-	-	-	(12,588,479)
Purchase of delinquent property taxes	-	-	-	(72,532,014)	-
Delinquent property taxes collected	-	-	-	81,140,950	-
Issuance of short-term borrowings	-	-	-	25,000,000	-
Advances issued	-	-	-	-	-
Repayments received on advances	142,531	-	-	155,414	-
Property taxes	-	-	-	11,832,814	-
Interest paid on short-term borrowings	-	-	-	(44,273)	-
Payments on short-term borrowings	-			(15,000,000)	-
Net cash provided by (used in)					
noncapital financing activities	627,518	(229,034)	2,087,724	13,785,065	(25,400,072)
Cash flows from capital and related					
financing activities					
Contributions for capital acquisitions	677,931	-	-	1,443,347	243,750
Proceeds from sale of bonds	-	-	-	609,192	-
Transfers from other funds	-	-	-	-	1,737,940
Interest recovery - federal grants	-	-	-	194,143	-
Proceeds from sale of capital assets	-	-	152	149,284	627,541
Acquisition of capital assets	(1,618,723)	(9,115,339)	(586,124)	(26,287,996)	(5,780,462)
Principal paid on debt	-	-	-	(1,197,500)	-
Interest paid on debt	-	-	-	(776,127)	-
Amount paid on advances	-	-	-	-	(155,414)
Interest paid on advances	-			-	(2,346)
Net cash provided by (used in) capital					
and related financing activities	(940,792)	(9,115,339)	(585,972)	(25,865,657)	(3,328,991)
Cash flows from investing activities					
Interest on investments	250,857	109,153	325,180	2,968,279	1,016,998
Net cash provided by investing		100 1 50	<b>22 5</b> 4 6 6		1 01 4 000
activities	250,857	109,153	325,180	2,968,279	1,016,998
Net increase (decrease) in cash	4 465 000	(0.070.705)	1 700 500	10 50 5 105	1.024.072
and cash equivalents	4,465,809	(9,272,795)	1,728,502	13,586,107	1,864,872
Pooled cash and investments	22.004.240	15.040.570	24.070.004	210 512 205	112 704 044
October 1, 2014	33,006,340	15,940,568	34,870,286	318,513,387	113,784,946
September 30, 2015	\$ 37,472,149	\$ 6,667,773	\$ 36,598,788	\$ 332,099,494	\$ 115,649,818

## County of Oakland Statement of Cash Flows (Continued) Proprietary Funds Year Ended September 30, 2015

	Business-Type Activities - Enterprise Funds				
-		<i></i>	Major	•	
	Parks and Recreation	Delinquent Tax Revolving	County Airports	Water and Sewer Trust	Evergreen- Farmington SDS
Operating (loss) income Adjustments to reconcile operating (loss) income to net cash provided by (used in) operating activities	\$ (13,795,658)	\$15,679,203	\$(2,276,295)	\$ 223,121	\$ 2,074,324
Depreciation expense	3,331,106	-	2,718,781	2,822,614	680,989
(Increase) decrease in due from other governmental units (Increase) decrease in due from component	84,154	3,666,293	-	129,555	3,222,061
units	-	-	-	-	78,409
(Increase) decrease in accounts receivable	9,668	1,121,800	9,322	(3,589,571)	-
(Increase) decrease in due from other funds	(3,493)	-	-	114,572	1,274,412
(Increase) decrease in inventories and supplies (Increase) decrease in prepayments and other	(11,300)	-	-	-	-
assets	(3,169)	-	-	(611,868)	-
(Increase) decrease in deferred outflows related to pension	-	-	-	-	-
Increase (decrease) in vouchers payable Increase (decrease) in due to other govern-	(71,432)	(11,571)	(12,294)	1,340,871	(43,066)
mental units	-	38,195	-	593,170	23,725
Increase (decrease) in due to component units	-	-	-	-	-
Increase (decrease) in due to other funds	-	-	-	-	1,960
Increase (decrease) in unearned revenue Increase (decrease) in current portion of	(226,226)	-	10,245	(3,247)	-
other long-term liabilities	-	-	-	-	-
Increase (decrease) in other accrued liabilities	(297,244)	(9,598)	12,940	(376,437)	387,178
Increase (decrease) in net pension liability Increase (decrease) in other long-term	-	-	-	-	-
liabilities	-				
Net cash provided by (used in) operating activities	\$ (10,983,594)	\$20,484,322	\$ 462,699	\$ 642,780	\$ 7,699,992

# County of Oakland Statement of Cash Flows (Continued) Proprietary Funds Year Ended September 30, 2015

	Business-Type Activities - Enterprise Funds					
		ajor Clinton- Oakland S.D.S.	Non-Major Funds	Totals September 30, 2015	Governmental Activities - Internal Service Funds	
Operating income (loss)	\$ 5,058,253	\$ 400,464	\$ (8,428,190)	\$ (1,064,778)	\$ (8,181,851)	
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities						
Depreciation expense (Increase) decrease in due from other	797,558	759,605	8,704,853	19,815,506	5,155,383	
governmental units (Increase) decrease in due from component	(1,295,316)	(965,872)	(684,387)	4,156,488	(482,411)	
units	-	388,000	59	466,468	3,492	
(Increase) decrease in accounts receivable	(54,551)	-	(159,040)	(2,662,372)	(544,505)	
(Increase) decrease in due from other funds	-	-	61,406	1,446,897	222,131	
(Increase) decrease in inventories and supplies	-	-	143,070	131,770	(308,371)	
(Increase) decrease in prepayments and other						
assets	34,310	-	(137,157)	(717,884)	(1,025,148)	
(Increase) decrease in deferred outflows						
related to pension	-	-	-	-	(40,245,669)	
Increase (decrease) in vouchers payable	3,322	(810,900)	237,513	632,443	(735,260)	
Increase (decrease) in due to other govern-						
mental units	121,130	(162,574)	(13,442)	600,204	(1,013)	
Increase (decrease) in due to component units	-	-	-	-	495	
Increase (decrease) in due to other funds	1	-	1,555	3,516	(131,786)	
Increase (decrease) in unearned revenue	-	-	15,583	(203,645)	1,623	
Increase (decrease) in current portion of						
other long-term liabilities	-	-	-	-	1,111,817	
Increase (decrease) in other accrued liabilities	(136,481)	353,702	159,747	93,807	925,191	
Increase (decrease) in net pension liability	-	-	-	-	76,570,928	
Increase (decrease) in other long-term liabilities	_				(2,758,109)	
Net cash provided by (used in) operating activities	\$ 4,528,226	\$ (37,575)	\$ (98,430)	\$ 22,698,420	\$ 29,576,937	

The accompanying notes are an integral part of the financial statements.

#### Noncash transactions Enterprise Funds

# Major funds:

Noncash and capital related financing activities included contribution of capital assets in the amount of \$382,548 and \$7,449,977 in the County Airports and Evergreen-Farmington S.D.S. fund, respectively, and acquisition of capital assets of \$724,475 reported in the Other Accrued liabilities liability account in the Clinton-Oakland S.D.S. fund. In the Water and Sewer Trust fund, the following: acquisition of capital assets of \$414,915 reported in the Other Accrued liabilities liabilities liability account; write-off of capital assets of \$1,273,374; Capital asset contributions of \$836,916 included in Due from Other Governmental Units asset account; proceeds from sale of capital assets belonging to Drainage Districts Component Unit of \$116,445 reported in the Due to Component Units liability account; principal (\$552,500) and interest (\$299,140) for the restatement of debt for the Drainage Districts Component Unit reported in Intergovernmental Expenses, and debt adjustment increase for \$85,179 from reversal of prior year's debt forgiveness.

Noncash and non-capital related financing activities included interest expense of \$8,313 reported in the Vouchers Payable liability in the Delinquent Tax Revolving fund; recording of Contracts Receivable and Unearned Revenue of \$1,282,121 in the County Airports fund, and Contributions in the amount of \$510,551 reported in Due from Other Governmental Units asset account in the Water and Sewer Trust fund.

#### Nonmajor funds:

Noncash and capital related financing activities included contribution of capital assets in the amount of \$166,952 and \$594,061 in the Fire Records Management and CLEMIS funds, respectively.

#### Internal Service Funds

Noncash and capital related financing activities included contribution of capital assets in the amount of \$5,536,319 and acquisition of capital assets in the amount of \$42,735 reported in the Other Accrued Liabilities liability account in the Information Technology fund.

Noncash and non-capital related financing activities included recording of pension expense in the amount of \$36,325,259 in the Fringe Benefits fund.

# **Fiduciary Fund Financial Statements**

**Pension (and Other Postemployment Benefits) Trust Funds** - Employee Pension Trust funds accept payments made by the County, invest fund resources, and calculate and pay pensions to beneficiaries. Postemployment benefit trust funds accumulate resources to provide health-related benefits to retired employees, dependents, and beneficiaries.

**Investment Trust Funds** - These funds account for monies from external local units of government, held in a pooled investment portfolio for the benefit of the respective governmental units under contractual arrangement.

**Agency Funds** - These funds account for assets held by the County in a custodial capacity. Disbursements from these funds are contingent upon the agreement or applicable legislative enactment for each particular fund. Agency funds are generally clearance devices for monies collected for others, held briefly, and then disbursed to authorized recipients.

Combining schedules for fiduciary funds are presented, by fund type, in the following sections:

Pension (and other postemployment benefits) trust funds Investment trust funds Agency funds

	Pension (and Other Post- employment Benefits) Trust Funds	Investment Trust Funds		gency Funds
Assets				
Pooled cash and investments	\$ 27,169,589	\$ 500,425,222	\$ 23	86,907,377
Cash and cash equivalents	-	-		732,076
Investments, at fair value				
Common stock	843,544,809	-		-
Preferred stock	81,991	-		-
Government securities	141,833,088	-		-
Corporate bonds	215,345,465	-		-
Municipal bonds	2,585,553	-		-
Hedge funds	91,409,533	-		-
Limited partnerships	113,056,188	-		-
Asset-backed fixed income	17,894,077	-		-
Government bonds	24,615,466	-		-
Government mortgage-backed securities	59,960,543	-		-
Government issued commercial mortgage-backed securities	1,108,168	-		-
Non-government backed CMOs	2,393,816	-		-
Commercial mortgage-backed securities	26,340,326	-		-
Bank loans	4,872,095	-		-
Exchange traded funds	1,395,831	-		-
International common stock	66,740,809	-		-
Index linked government bonds	21,140,690	-		-
Real estate	156,932,205	-		-
Other fixed income	6,614,664	-		-
Other	 628,922			-
Total investments	 1,798,494,239			-
Receivables - interest and dividends	4,844,601	-		171,295
Receivables - other	29,298	-		-
Prepaid expenses	 214,906			-
Total assets	 1,830,752,633	500,425,222	23	37,810,748
Liabilities				
Vouchers payable	1,025,335	-		407,603
Due to other governmental units	-	-	22	2,300,060
Other accrued liabilities	2,386,574	-	1	5,103,085
Total liabilities	3,411,909			37,810,748
Net position	 			
Held in Trust for Pension and Other Postemployment				
healthcare benefits, and pool participants	\$ 1,827,340,724	\$ 500,425,222	\$	

The accompanying notes are an integral part of the financial statements.

	Pension (and Other Post- employment Benefits) Trust Funds	Investment Trust Funds
Additions		
Contributions		
Pool participants	\$ -	\$863,051,594
Employer	4,554,832	-
Plan members	584,619	
Total contributions	5,139,451	863,051,594
Investment income	13,573,094	3,830,655
Other revenue	2,387,199	-
Total additions	21,099,744	866,882,249
Deductions		
Benefits	82,183,259	-
Administrative expenses	6,067,392	-
Distribution to pool participants	-	772,978,999
Total deductions	88,250,651	772,978,999
Net increase (decrease)	(67,150,907	) 93,903,250
Net position held in trust for pension and other postemployment		
healthcare benefits, and pool participants		
October 1, 2014	1,894,491,631	406,521,972
September 30, 2015	\$ 1,827,340,724	

The accompanying notes are an integral part of the financial statements.

# **Component Unit Financial Statements**

# **Component Units**

**Drainage Districts** - This component unit consists of many individual districts created for the purpose of alleviating drainage problems. This involves accounting for the resources and costs associated with the construction, maintenance, and financing of the individual drainage districts.

**Road Commission** - This component unit is responsible for the construction and maintenance of the County's system of roads and bridges, and is principally funded by the State-collected vehicle fuel and registration taxes under Michigan Public Act 51 of 1951.

Combining schedules for Drainage Districts Funds are presented, by fund type, in the Drainage Districts section.

# County of Oakland Statement of Net Position Component Units September 30, 2015

	Drainage Districts	Road Commission	Total Component Units
Assets			
Current assets			
Pooled cash and investments	\$ 38,102,559	\$ -	\$ 38,102,559
Cash and cash equivalents	-	55,910,954	55,910,954
Receivables, net			
Special assessments	-	5,362,018	5,362,018
Due from other governmental units	9,795,759	-	9,795,759
Due from primary government	116,445	495	116,940
Accrued interest receivable	95,840	-	95,840
Accounts receivable	41,265	18,862,899	18,904,164
Inventories and supplies	-	4,648,821	4,648,821
Prepayments and other assets	124,290	3,692,917	3,817,207
Total current assets	48,276,158	88,478,104	136,754,262
Noncurrent assets			
Special assessments receivable	210,278,991	-	210,278,991
Capital assets, net	, ,		, ,
Land and other nondepreciable assets	164,753,430	196,694,619	361,448,049
Land improvements, net	-	1,078,684	1,078,684
Buildings and improvements, net	52,740,325	8,252,890	60,993,215
Equipment and vehicles, net	335,019	7,049,294	7,384,313
Infrastructure, net	395,652,128	583,290,648	978,942,776
Total capital assets, net	613,480,902	796,366,135	1,409,847,037
Total noncurrent assets	823,759,893	796,366,135	1,620,126,028
Total assets	872,036,051	884,844,239	1,756,880,290
	072,000,001	001,011,233	1,750,000,250
Deferred Outflows of Resources			
Deferred outflows related to pension		17,222,616	17,222,616
Liabilities			
Current liabilities			
Vouchers payable	3,045,949	10,774,014	13,819,963
Due to other governmental units	13,083,203	-	13,083,203
Due to primary government	692,227	28,252	720,479
Unearned revenue and advances	15,145,232	9,862,729	25,007,961
Accrued interest payable	35,129	3,333	38,462
Current portion of long-term debt	18,814,800	500,000	19,314,800
Current portion of long-term liabilities	-	572,340	572,340
Other accrued liabilities	6,465,970	3,671,564	10,137,534
Total current liabilities	57,282,510	25,412,232	82,694,742
Bonds and notes payable	245,751,674	-	245,751,674
Accrued compensated absences	-	3,018,250	3,018,250
Claims and judgments	-	673,860	673,860
Net pension liability	-	26,527,162	26,527,162
Other postemployment benefits	-	23,527,919	23,527,919
Total liabilities	303,034,184	79,159,423	382,193,607
Net position	505,051,101	77,107,125	302,193,007
Net investment in capital assets	348,914,428	795,866,135	1,144,780,563
Restricted for	5-10,717,720	, 25,000,155	1,177,700,000
Public works	10,571,582	_	10,571,582
Debt service	196,028,896	-	196,028,896
Unrestricted	13,486,961	27,041,297	40,528,258
Total net position	\$ 569,001,867	\$ 822,907,432	\$ 1,391,909,299
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The accompanying notes are an integral part of the financial statements

# County of Oakland Statement of Activities Component Units Year Ended September 30, 2015

		]	Program Revenue	es			
			Operating	Capital			Total
		Charges for	Grants and	Grants and	Drainage	Road	Component
	Expenses	Services	Contributions	Contributions	Districts	Commission	Units
Functions/Programs							
Drainage Districts	\$ 94,953,221	\$ 86,988,736	\$ 782,103	\$ 58,354,011	\$ 51,171,629	\$ -	\$ 51,171,629
Road Commission	111,085,883	17,668,474	65,173,330	56,459,414		28,215,335	28,215,335
Total component units	\$ 206,039,104	\$ 104,657,210	\$ 65,955,433	\$ 114,813,425	51,171,629	28,215,335	79,386,964
General Revenue							
Unrestricted investment earnings					333,292	776,582	1,109,874
Change in net position					51,504,921	28,991,917	80,496,838
Net position							
Beginning (as restated, see Note 20)					517,496,946	793,915,515	1,311,412,461
Ending					\$ 569,001,867	\$ 822,907,432	\$ 1,391,909,299

The accompanying notes are an integral part of the financial statements

### 1. Summary of Significant Accounting Policies

The basic financial statements of Oakland County (the County) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles, which are primarily set forth in the GASB's <u>Codification of Governmental Accounting and Financial Reporting Standards</u> (GASB Codification). The more significant of the County's accounting policies are described below.

### **The Financial Reporting Entity**

As defined by generally accepted accounting principles established by the GASB, the financial reporting entity consists of the primary government, as well as its component units, which are legally separate organizations for which the elected officials of the primary government are financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's board, and either (a) the ability to impose will by the primary government, or (b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government.

The accompanying financial statements present Oakland County (the Primary Government) and its component units. The County's Parks and Recreation Commission is not legally separate from the County, nor does it possess separate corporate powers. As such, the financial data of the County's Parks and Recreation Commission have been included with the financial data of the Primary Government. The financial data of the component units are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

### **Blended Component Unit**

A blended component unit is a legally separate entity from the County, but is so intertwined with the County that it is, in substance, the same as the County. It is reported as part of the County and blended into the appropriate funds.

• Oakland County Building Authority (the Authority) – A five-person authority is appointed by the Oakland County Board of Commissioners, and its activity is dependent upon Board actions. The purpose of the Authority is to finance, through tax-exempt bonds, the construction of public buildings for use by the County, with the bonds secured by lease agreements with the County and retired through lease payments from the County. The Oakland County Building Authority is reported as if it were part of the primary government because its sole purpose is to finance the construction of the County's public buildings. The Authority's activity is reported in various Debt Service funds (designated by the caption "Building Authority"), and the Building Improvement Fund, a capital projects fund.

Separate financial statements for the Authority are not published.

### **Discretely Presented Component Unit**

A discretely presented component unit is an entity that is legally separate from the County but for which the County is financially accountable, or its relationship with the County is such that exclusion would cause the County's financial statements to be misleading or incomplete. These component units are reported in separate columns to emphasize that they are legally separate from the County.

- Road Commission for Oakland County (Road Commission) The Road Commission is governed by three appointees of the County Board of Commissioners who are not County Board members. The Road Commission is responsible for the construction and maintenance of the County's system of roads and bridges, and is principally funded by State-collected vehicle fuel and registration taxes under Michigan Public Act 51 of 1951. The County has budgetary control and appropriation authority over its activities; however, such has not been exercised. The Road Commission's primary activities, which are as of and for the year ended September 30, 2015, are reported discretely as a governmental fund type Special Revenue fund. The Road Commission Retirement System, which is as of and for the year ended December 31, 2015, is not reported in the financial statements of Oakland County.
- Complete financial statements of the Road Commission, which include the Road Commission Retirement System and its separately issued statements, can be obtained from its administrative offices as follows:

Road Commission for Oakland County 31001 Lahser Road Beverly Hills, Michigan 48025

- Drainage Districts This component unit consists of 182 individual districts created under Chapters 20 and 21 of Michigan Public Act 40 of 1956, for the purpose of alleviating drainage problems. This involves the construction, maintenance, and financing necessary to account for the cost of the drainage district. The individual districts, each a separate legal entity with power to assess the benefiting communities, is governed by the Drain Board for Oakland County, which consists of the Oakland County Water Resources Commissioner, the Chairman of the Oakland County Board of Commissioners, and the Chairperson of the Finance Committee of the Board of Commissioners. Assessments are made against the applicable municipalities within each district, including the Road Commissioner. However, the drainage districts are administered by the Oakland County Water Resources Commissioner. However, the drainage districts are not subject to the County's appropriation process. Because of the relationship between the component unit and the primary government, it would be misleading to exclude the Drainage Districts' Component Unit from the financial statements of Oakland County.
- The financial activities of the Drainage Districts as of and for the year ended September 30, 2015 are reported discretely as a governmental fund type. There are no separately issued financial statements of this component unit, although financial information for the specific drainage districts may be obtained from:

Oakland County Water Resources Commissioner #1 Public Works Drive Waterford, Michigan 48328

### Basic (Government-wide) and Fund Financial Statements – GASB Statement No. 34

GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that net position be classified for accounting and reporting purposes into the following three categories:

- Net investment in capital assets consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction or improvement of those assets.
- **Restricted net position** results when constraints placed on net position use are either externally imposed by creditors, grantors, contributors and the like, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted net position consists of net position which does not meet the definition of the two preceding categories. Unrestricted net position often is designated to indicate that management does not consider them to be available for general operations. Unrestricted net position often has constraints on resources which are imposed by management, but can be removed or modified.

The basic financial statements include both government-wide (based on the County as a whole) and fund financial statements. While the previous financial reporting model emphasized fund types (the total of all funds of a particular type) in the new financial reporting model, the focus is on either the County as a whole, or major individual funds (within the fund financial statements). Both the government-wide and fund financial statements (within the basic financial statements) categorize primary activities as either governmental or business-type. In the government-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) are reflected, on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The County's fiduciary funds (which have been redefined and narrowed in scope) are presented in the fund financial statements by type. Since, by definition, these assets are being held for the benefit of third parties (pension participants and others) and cannot be used to finance activities or obligations of the government, these funds are not incorporated into the government-wide statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The government-wide Statement of Activities reflects the degree to which direct expenses that are clearly identifiable with a given functional category (General Government, Public Safety, Justice Administration, Citizen Services, Public Works, Recreation and Leisure, and Commerce and Community Development) are offset by program revenues. Program revenue includes 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or category, restricted investment earnings, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular

functional category. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. Property taxes and certain intergovernmental revenues are reported instead as general revenues, which are used to cover the net cost of the various functional categories of the County.

The County's policy is to eliminate internal activity from the Statement of Activities. This policy dictates the elimination of indirect expenses, but not direct expenses. The exception to this general rule is activities between funds reported as governmental activities and funds reported as business-type activities (i.e., billings for services or products by internal service funds to Enterprise Funds).

The County does not currently employ an indirect cost allocation system. Rather, an administrative service fee is charged by the General Fund to the other operating funds to address General Fund services such as finance, personnel, purchasing, legal, administration, etc. This is treated like a reimbursement, eliminating revenues and expenses on the Statement of Activities.

This government-wide focus is more on the sustainability of the County as an entity and the change in aggregate financial position resulting from the activities of the fiscal period.

The fund financial statements are, in substance, very similar to the financial statements presented in the previous financial reporting model. Emphasis here is on the major funds in either the governmental or business-type categories. Non-major funds (by category) are summarized into a single column.

The governmental funds statements in the fund financial statements are presented on a current financial resource and modified accrual basis of accounting. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements governmental column, a reconciliation is presented on the page following each statement, which briefly explains the adjustments necessary to reconcile the fund-based financial statements into the full accrual governmental column of the government-wide presentation.

Internal service funds of a government (which traditionally provide services primarily to other funds of the government) are presented, in summary form, as part of the proprietary fund financial statements. Since the principal users of the internal services are the County's governmental activities, financial statements of internal service funds are consolidated into the governmental column when presented at the government-wide level. The costs of these services are allocated to the appropriate functional activity. When appropriate, surplus or deficits in the internal service funds are allocated back to the various users within the entity-wide Statement of Activities.

The focus of the entity-wide financial statements under the new reporting model is to present the County as a whole. The focus of the Fund Financial Statements is on the major individual funds of the governmental and business-type categories, as well as the fiduciary funds (by category), and the component units. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

#### **Basis of Presentation – Fund Accounting**

Funds are used to report the County's financial position and results of operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

The County reports the following major governmental funds:

The General Fund is the County's primary operating fund. It accounts for all financial resources except those required to be accounted for in another fund. Revenue is primarily derived from property taxes, state and federal distributions, and charges for services.

The Building Authority Debt Act 31 Fund was established to accumulate the resources for payment of bonded debt issued for the construction of, or improvement to various facilities. This also includes debt issued as assistance in obtaining favorable lending rates for other units of government within the County.

The Water and Sewer Refunding Debt Act 342 Fund accounts for the accumulation of resources, mainly special assessments against benefiting municipalities, for the payment of bonded debt issued for construction of various water and sewer systems in Oakland County.

The County reports the following major enterprise funds:

The Parks and Recreation Fund accounts for the operation of the Oakland County parks system.

The Delinquent Tax Revolving Fund accounts for money advanced to the County and other local units of government for unpaid property taxes, and the subsequent collection of delinquencies.

The County Airports Fund was created to account for operations of the County's airports.

The Water and Sewer Trust Fund accounts for the collection of resources for the operation of various water and sewer systems maintained by the County, rather than the respective individual municipalities.

The Evergreen-Farmington S.D.S. (Sewage Disposal System) Fund was established to record the operations and maintenance of the system, which is used to move sewage to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities serviced.

The Southeastern Oakland County S.D.S (S.O.C.S.D.S.) Fund was established to record the operations and maintenance of the system, which is used to move sewage and storm water to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities being served.

The Clinton-Oakland S.D.S. Fund was established to record the operations and maintenance of the system, which is used to move sewage to the City of Detroit for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

Additionally, the County reports the following fund types:

#### **Governmental Fund Types**

Special Revenue Funds are used to ensure that specified resources (other than expendable trusts and funds for major capital improvements) are used as required by legal, regulatory, and/or administrative provisions. Included within the Special Revenue Funds are programs for care of children, drain maintenance, and certain grant operations involving public health, employment training, community development, environmental infrastructure programs, and other grants.

Debt Service Funds account for the financing resources and payment of current principal and interest on debt. Debt Service Funds account for servicing of general long-term debt of various building authority debt issues, and debt associated with local water and sewer obligations upon which there are County guarantees.

Capital Projects Funds account for the acquisition, construction, and renovation of major capital facilities other than those financed by proprietary funds.

#### **Proprietary Fund Types**

Internal service funds account for goods and services provided to departments, funds, and governmental units on a cost-reimbursement basis. Included within the internal service funds are certain fringe benefits provided to County employees which include health, workers' compensation, unemployment compensation, information technology, various equipment revolving funds, and central service-type operations.

Enterprise Funds, business-type activities, report operations for services to the general public, financed primarily by user charges intended to recover the cost of services provided, and include three airports, four sewage disposal systems, parks and others.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements. The exception to this general rule is activities between funds reported as governmental activities and funds reported as business-type activities.

Amounts reported as program revenues include 1) charges for customers for goods supplied or services provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources, as well as taxes, are reported as general revenue rather than as program revenues.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing goods and services in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. Revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

### **Fiduciary Fund Types**

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Oakland County's fiduciary funds include Pension (and other post-employment benefits) Trust funds to account for retirees' retirement and medical benefits; Investment Trust funds, which report funds deposited by and invested for local units of government; and Agency funds, which account for assets held in a custodial capacity by the County for others. These funds are not reflected in the government-wide financial statements because the resources of the funds are not available to support the programs of Oakland County.

### **Basis of Accounting**

• **Primary government** - The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets, except for certain miscellaneous receivables and special assessments, and current liabilities are included on the balance sheet. Governmental funds are used to account for all or most of the

County's general activities, including the collection and disbursement of earmarked resources and the servicing of long-term debt.

- Proprietary, Pension Trust, and Investment Trust Funds are accounted for on a flow-ofeconomic-resources measurement focus. All assets and liabilities are included on the Statement of Net Position with the balance classified as net position. Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful for sound financial administration.
- The financial statements have been prepared in conformity with generally accepted accounting principles. Governmental funds use the modified accrual basis of accounting, which recognizes revenue in the accounting period in which they become susceptible to accrual, generally when they become both measurable and available. Property taxes are levied on December 1 and July 1 of each year (see Note 4) and are recognized as revenue in the fiscal year during which they are levied, and interest associated with the current fiscal period is considered to be susceptible to accrual and has been recognized as revenues of the current fiscal period is considered to be susceptible to accrual as revenues of the current fiscal period is considered to be susceptible to accrual as revenues of the current fiscal period is considered to be susceptible to accrual as revenues of the current fiscal period. Other revenue is considered to be available when anticipated to be collected within 60 days of the end of the fiscal period. Expenditures are recorded when the related fund liability is incurred, except debt service expenditures, which are recorded when paid.
- Proprietary, Pension Trust, and Investment Trust Funds use the accrual basis of accounting. Under this method, revenue is recorded when earned and expenses are recorded at the time liabilities are incurred. Agency funds, which report only a Statement of Net Position, use the accrual basis of accounting.

#### **Discretely Presented Component Units**

The Road Commission uses the current financial resources measurement focus for its governmental fund-type activities. The governmental fund type is used to account for all of the Road Commission's activities, including the collection and disbursement of earmarked resources and the servicing of long-term debt. Revenues and expenditures are recorded under the modified accrual basis of accounting, and, as such, revenue is recorded when measurable and available, and earned. Project-related revenue is recognized as related costs are incurred, except for interest on long-term debt, which is recorded when paid.

The Drainage Districts use the current financial resources measurement focus for their activities. The governmental fund type is used to account for all of the Drainage Districts' activities, including the financing of the cost of construction and maintenance of Drainage Districts and servicing of long-term debt. Revenues and expenditures are recorded under the modified accrual basis of accounting, and as such, revenue is recorded when measurable and available, and earned. Project-related revenues are recognized as related costs are incurred, except for debt service expenditures, which are recorded when paid.

### **Budgets**

Budgets and budgetary accounting are on the modified accrual basis, which is consistent with generally accepted accounting principles (GAAP basis) in that property tax revenue is recognized when made available by Board resolution. The budget was legally adopted by the Board of Commissioners prior to September 30, 2014 and presented in a separate document. Appropriation budgets were adopted for the General Fund and the following Special Revenue funds: Child Care and Social Welfare-Foster Care. Appropriations lapse at the end of the year. Project-length

financial plans are budgeted for the remainder of the Special Revenue funds and for all Debt Service and Capital Projects funds. Budget and actual comparisons for such funds are not reported in the financial statements because annual budgets are not prepared.

Encumbrances are recorded at the time that purchase orders and contracts are issued. The encumbrances are liquidated when the goods or services are received. Unliquidated encumbrances at the end of the year are set aside as assigned within fund balance. In the succeeding year, the encumbrances are re-appropriated by the Board of Commissioners to cover the unliquidated encumbrances included in fund equity.

#### **Pooled Cash and Investments**

The County maintains a cash and investment pool for all funds except the pension trust funds, the Superseding Trust fund, and two agency funds (Jail Inmate Trust and District Court Trust), in order to maximize investment earnings. Investments of the pool are not segregated by fund but each contributing fund's balance is treated as equity in the pool. For funds not in the pool, cash equivalents are considered to be demand deposits and short-term investments with an original maturity date of three months or less from the date of acquisition.

Cash overdrafts occurring in funds participating in pooled cash accounts at September 30, 2015 have been reclassified as a "due to other funds," and a corresponding "due from other funds" was established in the General Fund. Similarly, negative accrued interest receivable caused by negative cash balances is also reclassified at year end as an inter-fund liability.

The County's investments are stated at fair value, which is determined by using quoted market rates, if the investment is traded on a recognized stock exchange. There are no derivative instruments or products in the County's non-pension investment portfolio at September 30, 2015.

Pooled investment income is allocated to all funds based on the respective share of their average daily balances. Interest charges for funds with negative balances are reported as negative interest income.

### **Inter-fund Receivables/Payables**

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. Short-term receivables and payables resulting from such transactions are classified as "due from other funds" or "due to other funds" on the balance sheet.

Non-current portions of long-term inter-fund loan receivables are reported as advances and are offset equally by nonspendable fund balance.

#### Inventories

Inventories in governmental and proprietary funds are stated at cost using the first-in, first-out (FIFO) method. The cost of such inventories is recorded as expenditures/expenses when consumed rather than when purchased.

### Prepayments

Payments made for services that will benefit periods beyond September 30, 2015 are recorded as prepayments using the consumption method.

### **Capital Assets**

Capital assets, which include land, buildings, equipment and infrastructure assets (e.g., roads, drains, and similar items), are reported in the government-wide statements and applicable proprietary fund financial statements. Capital assets that are used for governmental activities are only capitalized in the government-wide statements and fully expended in the government funds. The County established capitalization thresholds for capital assets of \$5,000. Capital assets are stated at cost or, if donated, at estimated fair market value at the time of donation. In some instances, capital asset historical costs were not available; therefore, the costs of these assets at the dates of acquisitions have been estimated. Expenditures materially extending the life of capital assets are capital assets are depreciated over their useful lives, using the straight-line depreciation method. Infrastructure ("public domain") assets, including roads, bridges, sanitary sewers, drains, curbs, and gutters, are capitalized.

The County's estimated useful lives of the major classes of property and equipment follow:

Class	Years
Land improvements	10-15
Buildings and improvements	35-45
Equipment and vehicles	3-10
Sewage disposal systems	40-50
Infrastructure	10-75

Capital assets used in the general operation of the Road Commission are depreciated under various methods, including straight-line and sum-of-the-years digits.

### **Compensated Absences**

Compensated absences (vested sick and annual leave) of the Primary Government that are allowed to accumulate are charged to operations in the Fringe Benefit fund (an Internal Service fund) as the benefits accrue. Compensated absences for the Road Commission are accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only for employee terminations as of year end.

No liability is recorded for non-vesting accumulating rights to receive sick pay benefits for the Primary Government and Component Units.

### Pension

The County offers pension benefits to retirees. The County records a net pension liability for the difference between the total pension liability calculated by the actuary and the pension plan's fiduciary net position. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, provide information about the fiduciary net position of the pension plan and additions to/deductions from the pension plan's fiduciary net position have been determined on the same basis as they are reported by the pension plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## **Other Postemployment Benefit Costs**

The County offers retiree healthcare benefits to retirees. The County receives an actuarial valuation to compute the annual required contribution (ARC) necessary to fund the obligation over the remaining amortization period. In the governmental funds, OPEB costs are recognized as contributions are made. For the government-wide statements, the County reports the full accrual cost equal to the current year required contribution, adjusted for interest and "adjustment to the ARC" on the beginning of year balance, if any.

### **Net Pension Liability**

Beginning in fiscal year 2015, GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, requires governments that provide defined benefit pensions to recognize the net pension liability and the pension expense on their financial statements. As a result, the government-wide statements now include a liability for our unfunded legacy costs related to the County's pension plan. The net pension liability is the difference between the total pension liability and the plan's fiduciary net position. The pension expense recognized each fiscal year is equal to the change in the net pension liability from the beginning of the year to the end of the year, adjusted for deferred recognition of the liability and investment experience. The net pension liability is recorded on the government-wide, internal service and discretely presented component unit statements. This change does not impact the General Fund or any other governmental fund. Refer to the pension notes for further details.

### **Fund Equity**

In the fund financial statements for the governmental fund reports, the following are the components of fund balance:

- Nonspendable, includes amounts that cannot be spent.
- Restricted, amounts that are restricted to specific purposes externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or imposed by law through enabling legislation.
- Committed, amounts that can only be used for specific purposes pursuant to constraints imposed by formal resolution of the County's highest level of decision-making authority. A formal resolution by the Board of Commissioners is required to establish, modify or rescind a fund balance commitment.
- Assigned, amounts that are constrained by the County's intent to be used for specific purposes, but are neither restricted nor committed. These assignments are authorized by the Board of Commissioners through a formal resolution.
- Unassigned is the residual classification of the General Fund, and the reporting of any negative fund balance of a governmental fund.

When an expense is incurred for purposes for which both restricted and unrestricted net position or fund balance are available, the County's policy is to first apply restricted resources. When an expense is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it is the County's policy to spend funds in this order: committed, assigned, and unassigned.

### **Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until that time. The County has only one item that qualifies for reporting in that category. Accordingly, the item, deferred outflows related to pensions, is reported as deferred outflows in the government-wide, internal service and component unit statements of net position. This amount is the result of a difference between what the plan expected to earn from the plan investments and what it actually earned. This amount will be amortized over the next four years and included in pension expense.

In addition to liabilities, the statement of net position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenues) until that time. The government has only one type of item, which arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from five sources: property taxes, contracts, grants, special assessments and other. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Property taxes levied are used to finance the expenditures of the current fiscal period (October 1, 2014 through September 30, 2015) and are reported as revenues in the financial statements. Amounts not collected within 60 days of the end of the fiscal year are considered unavailable for the current period, and are reported as deferred inflows.

### **Use of Estimates**

The preparation of the basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements, September 30, 2015. These estimates and assumptions also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

### 2. Legal Compliance - Budgets

The Board of Commissioners has established the legal level of control by control groups, as outlined in the County's General Appropriations Act. This act states that expenditures shall not exceed the total appropriations for personnel expenditures (salaries, overtime, and fringes), operating expenditures, and internal support expenditures (Internal Service fund charges), respectively, by department. Budgets are adopted and presented on the GAAP basis of accounting.

The Board of Commissioners is authorized to make amendments to the various budgets as deemed necessary. Current year supplemental budgetary appropriations were not material. Funds that receive an appropriation and can therefore be defined as those with an appropriated, annual, legally adopted budget are the General Fund and two Special Revenue funds: Child Care and Social Welfare-Foster Care. The budgetary comparison for the General Fund is presented in the Required Supplementary Information. The Child Care and Social Welfare Foster Care funds are presented in the Special Revenue Funds section.

Transfers within and between budgeted funds and departments may be made by the Fiscal Officer (Director of Management and Budget Department) in the following instances:

- (a) Transfers may be made from the non-departmental overtime reserve account and fringe benefit adjustment account to the appropriate departmental budget as specific overtime requests are reviewed and approved by the Fiscal Officer. Additionally, overtime appropriations may be transferred between divisions within a department at the request of the department head, if authorized by the Fiscal Officer or designee.
- (b) Transfers may be made from the non-departmental appropriation reserve accounts for maintenance department charges and miscellaneous capital outlay to the appropriate departmental budgets as specific requests for these items are reviewed and approved by the Fiscal Officer.
- (c) Transfers may be made from the non-departmental appropriation reserve accounts, emergency salaries, and summer help as specific requests for these items are reviewed and approved by the Director of the Human Resources Department.

At year end, the Board of Commissioners adopts a resolution which authorizes and closes amounts exceeding the original appropriation against the balances in other appropriations and closes the remaining balance to the General Fund's "Unassigned Fund Balance."

During the year, the County incurred no expenditures in excess of appropriations which are presented at the legal level of control.

#### **3.** Deposits and Investments

The County has deposits and investments which are maintained for its primary government, component unit and fiduciary fund types.

For the primary government, the County manages its investments in a pool format which is used by all County funds. Share value is maintained at \$1, with interest rates floating daily. Investment income is allocated back to County funds based on their share of the pool which is calculated on their average daily cash balance.

For its pool, the County only uses federal and state-chartered banks and savings institutions, which are members of the FDIC, and have a location in the state of Michigan. All deposits and investments for the pool are held in the County's name and tax ID number.

The County Treasurer is permitted to offer an investment option to local units of government within the County, called the Local Government Investment Pool (LGIP). Contracted participant deposits are treated just like County funds and receive a share of earnings based on their average daily cash balance. The LGIP is not subject to regulatory oversight, is not registered with the SEC, and does not issue a separate report. The LGIP is managed as a 2(a)7 fund with its net asset value maintained at \$1. Fair value of the position in the pool is the same as the value of the pool shares. The LGIP has not provided or obtained any legally binding guarantees during the period to support the value of the shares. Investments are valued monthly.

### Deposits

It is County policy to review and verify a bank's creditworthiness through a system of ratio analysis and from information provided by several third-party sources. In addition, the County places concentration limits on banks based on creditworthiness resulting from both the ratio analysis and third-party information.

*Custodial Credit Risk – Deposits*. Custodial credit risk for deposits is the risk that in the event of a bank failure, the County's deposits may not be returned.

As of September 30, 2015, the bank balance of the County's deposits was \$1,075,951,200. Insured deposits were \$4,750,000, and the remaining \$1,071,201,200 was uninsured, uncollateralized, and held in the County's name.

The Drainage District's component unit's cash, deposits and investments are maintained in pooled accounts of the County; therefore, their amount of insurance would be allocated to the Drainage District's deposits based on their prorated share of the investment portfolio.

The County's Investment Policy allows for the use of bank deposits including certificates of deposit. The only limitation placed on bank deposits is that they cannot exceed 60% of the total investment portfolio. In addition, the County's investment policy limits the investment with any single financial institution to 15%.

At September 30, 2015, the Road Commission component unit had \$4,134,332 of bank deposits (checking and savings accounts) that were uninsured and uncollateralized. The Road Commission believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. However, only those institutions with an acceptable estimated risk level are used as depositories.

### **Investments - Internal Investment Pool**

Investments, except those of the Retirement Systems, Superseding Retiree Medical Benefits Trust and Deferred Compensation Plan, are administered by the Treasurer under guidelines established by Act 20 of the Michigan Public Acts of 1943, as amended and the investment policy as adopted by the County's Board of Commissioners. The County's investment policy is more restrictive than state law and allows for the following instruments:

- 1. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of Michigan financial institutions.
- 3. Commercial paper rated at the time of purchase at the *highest* classification established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- 4. Repurchase agreements consisting of instruments in subdivision 1. The PSA Master Repurchase Agreement prototype agreement shall be employed with appropriate supplemental provisions regarding security delivery, security substitutions, and governing law. A signed repurchase agreement must be on file before entering into a repurchase transaction.
- 5. Bankers' acceptances of United States banks.

- 6. Obligations of this state or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- 7. Obligations described in subdivisions 1 through 6 if purchased through an inter-local agreement under the Urban Cooperation Act of 1967.
- 8. Investment pools organized under the Surplus Funds Investment Pool Act, PA 367 of 1982.
- 9. Investment pools organized under the Local Government Investment Pool Act, PA 121 of 1985.
- 10. Mutual funds registered under the Investment Company Act of 1940 with authority to only purchase investment vehicles that are legal for direct investment by a Michigan public corporation. Investment is limited to mutual funds that maintain a net asset value of \$1.00 per share.

As of September 30, 2015, the County had the following deposit and investment types in its internal investment pool:

			Weighted Average
Deposit and Investment Type		Aarket Value	Maturity (days)
Certificates of Deposit (1)	\$	701,693,406	224
Deposit Accounts (1)		374,257,794	1
Money Market Investment Pools		600,804	1
MI Government Coupon		38,409,800	4,200
U.S. Agencies		409,860,065	1,075
Total Market Value of Internal Investment Pool	\$	1,524,821,869	
Weighted Average Maturity of Internal Investment	t Pool (	(in days)	487

Weighted Average Maturity of Internal Investment Pool (in days)

(1) These items are considered deposits and not investments. They are presented here to give a clear picture of the investment pool's overall weighted average maturity.

Credit Risk – The County had \$409,860,065 invested in U.S. government securities which are rated AA+ by Standard & Poor's and Aaa by Moody's. The County had \$38,409,800 in Municipal bonds rated Aaa by Moody's and AAA by Standard & Poor's. State law limits investments in commercial paper to the top two ratings issued by a nationally recognized statistical rating organization (NRSRO). It is the County's policy to further limit its investments in commercial paper to only the top rating as issued by NRSROs. The County held no commercial paper as of September 30, 2015. The County's investment policy is silent on the use of rated versus unrated money market funds. In addition, there is no rating level requirement for unrated money market funds.

*Custodial Credit Risk – Investments* is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments that are in the possession of another side party. The County's investment policy requires that all investment transactions (including collateral for repurchase agreements) be conducted on a delivery-versus-payment (DVP) basis. Securities shall be held by a third-party custodian, as designated by the County Treasurer, and shall be evidenced by a safekeeping receipt. As of September 30, 2015, \$448,269,865 in investments, at fair value, was held in third-party safekeeping in the County's name.

The County also invests in money market funds that have their securities safe kept with a third party selected by the counterparty. However, the pool's securities are held in trust for the participants of the fund and are not available to the counterparty if the counterparty should happen to fail. We believe this arrangement satisfies the County's investment policy safe-keeping requirement.

*Concentration of Credit Risk – Investments.* On September 30, 2015, the County had investments of 5% or more, of the total portfolio, with the following U.S. agency issuers: Fannie Mae 6.97%, and Freddie Mac 12.11%. No other issuer exceeded 5% of the total portfolio.

*Interest Rate Risk* – To limit its exposure to fair value losses from rising interest rates, the County's investment policy states the County will not directly invest in securities that mature more than three years from date of purchase; however, securities exceeding the three-year limitation may be purchased provided maturity dates coincide with the expected use of the funds. As of September 30, 2015, the internal investment pool had a weighted average maturity of 487 days and the longest investment maturity in the portfolio was 4,200 days (11.5 years).

#### **Investments – Pension Trust Funds**

The Pension Trust Funds and the Superseding Retirees' Medical Benefits Trust Fund investments are made in accordance with Act 55 of the Michigan Public Acts of 1982, as amended, and are limited to no more than 65 percent in common stock. In addition, no investments, loans, or leases are with parties related to the pension plan.

Pension investments are made through the use of Investment Advisors which are selected and retained by the Retirement and Deferred Compensation Board (PERS, VEBA and SMBT). The advisors serve at the leisure of the Board as provided by investment agreements. At September 30, 2015, the Primary Government's Pension Trust fund had 22 investment advisors. Investments are held in street name by safekeeping agents under formal trust agreements and/or in the Retirement Systems' name.

			Average Duration
Investment Type	Fair Value	Percentage	(InYears)
Common Stock	\$ 844,087,596	46.10%	N/A
Corporate Bonds	217,798,793	11.90%	5.68
Real Estate	156,943,144	8.57%	N/A
Partnerships	113,056,188	6.18%	N/A
Hedge Funds	91,409,533	4.99%	N/A
Government Agencies	142,702,197	7.79%	2.59
Government Bonds	20,588,516	1.12%	10.01
International Common Stock	66,808,549	3.65%	N/A
Government Mortgage-Backed Securities	60,120,866	3.28%	3.22
Cash and Cash Equivalents	27,735,883	1.52%	N/A
Commercial Mortgage-Backed Securities	26,345,680	1.44%	3.13
Asset-Backed Securities	17,906,485	0.98%	1.25
Index Linked Government Bonds	21,159,908	1.16%	13.12
Municipal Bonds	2,622,705	0.14%	N/A
International Government Bonds	4,248,720	0.23%	N/A
International Government Agencies	205,517	0.01%	N/A
Other Fixed Income	6,644,414	0.36%	3.56
Bank Loans	4,882,800	0.27%	N/A
Non-government Backed CMOs	2,401,637	0.13%	2.41
Gov't Issued Commercial Mortgage-Backed	1,176,747	0.06%	2.98
Exchange Traded Funds	1,401,920	0.08%	N/A
Other Assets	628,922	0.03%	N/A
Preferred Stock	81,991	0.01%	N/A
Total	\$1,830,958,711	100.00%	

As of September 30, 2015, the County had the following investment types in its Retirement System and other postemployment benefits trust funds:

*Credit Risk.* The Board's adopted Statement of Investment Goals and Objectives (SIGO) states that no non-convertible bonds and convertible securities are authorized for purchase. In addition, no more than 10% of the total value of the portfolio, at the time of purchase, may be held in non-investment grade bonds as rated by Moody's and/or Standard & Poor's. Ninety percent of the total value of the portfolio must have a quality rating of A or better by Moody's and Standard & Poor's. For any security held in the portfolio that drops below investment grade as rated by Moody's or Standard & Poor's, the investment manager is to advise the Board of that fact along with a buy/hold recommendation. The Board shall then instruct the investment manager as to which action should be taken.

		Ra	tings
Fair Value	Percentage	S&P	Moody's
\$63,705,284	10.01 %	AAA	Aaa
179,035,998	28.12	AA	Aa
88,081,951	13.83	А	А
64,654,993	10.16	BBB	Baa
31,523,541	4.95	BB	Ba
6,441,534	1.01	В	В
102,675	0.02	CCC	CCC
82,550	0.01	С	Ca
203,038,976	31.89	NR	NR
\$636,667,502	100.00 %		

As of September 30, 2015, debt obligation investments held in the retirement system had the following ratings:

**D** 

*Custodial Credit Risk* is the risk associated that in the event of the failure of the counterparty, the Retirement System would not be able to recover the value of its investments that are in the possession of another side party. The Retirement System's Statement of Investment Goals and Objectives (SIGO) requires that all investment transactions shall be conducted through a custodian that will act as the system's third party. Securities shall be held by the custodian, as designated by the Retirement Boards, and shall be evidenced by a custodial report. As of September 30, 2015, \$1,830,857,781 in investments was held in third-party safekeeping in the County's name.

*Concentration of Credit Risk.* The Board's adopted Statement of Investment Goals and Objectives (SIGO) states that no more than 5% of the assets of the Retirement System's portfolio may be invested in the fixed-income obligations of any one corporation or its affiliates and no more than 10% may be invested in the equity of any one corporation or its affiliates. Further, for fixed-income investments, no more than 10% of the assets of the portfolio may be invested in the securities of any governmental agency that is not fully backed by the U.S. government. No limitation applies to obligations of the United States Treasury or any fully guaranteed agency of the federal government.

For equities, holdings of all securities of an industry group should not exceed 25% of the portfolio at cost. ADRs should not exceed a maximum of 10% of the portfolio at cost and shall be further limited to Canadian securities and non-U.S. domiciled corporations issuing U.S. securities. As of September 30, 2015, as reported by the system's investment managers, no holdings exceed any of the Board's adopted limits.

*Interest Rate Risk* - The Board's adopted Statement of Investment Goals and Objectives (SIGO) places no limitation on the system's fixed-income managers on the length to maturity for fixed-income investments. As the schedule on page 87 indicates, the system's fixed-income investments had average durations of between 1.2 years and 13.1 years which is reasonable given the long-term nature of the system. Having reasonable durations will reduce the retirement system's risk exposure to rapidly adjusting interest rates.

*Collateralized Mortgage Obligations* (CMOs) are U.S. government-issued asset-backed certificates and corporate-issued asset-backed certificates. Current CMO holdings have maturity lengths ranging from 7.3 years to 46.4 years and are backed by investments in various assets, including mortgages. As of September 30, 2015, the market value was \$3,742,318.

*Interest Rate Risk - Collateralized Mortgage Obligations*. The market value of such investments can be affected by, among other factors, changes in interest rates, including the effect of prepayments, marketability, and default rates on assets underlying the securities. At September 30, 2015, the County's CMO portfolio had an effective duration of 1.82 years.

*Variable Rate Coupon Notes and Bonds.* Included in the County's Retirement System investment portfolio are variable rate coupon instruments with a market value of \$15,582,961 as of September 30, 2015. Such investments include U.S. government-issued securities and corporate-issued securities. The variable rate securities have maturities through the year 2044 and are backed by investments in various assets, including mortgages.

*Interest Rate Risk – Variable Rate Coupon Notes and Bonds.* The market value of these investments may be influenced by, among other factors, changes in interest rates which affect their marketability. At September 30, 2015, the Retirement System was holding variable rate instruments that are reset against the LIBOR (London Interbank Offering Rate) with a plus factor. The coupons had short reset points ranging from twice a year, quarterly and monthly. The shorter the reset point, the less sensitive the investment is to interest rate changes.

### 4. Property Taxes – Receivables and Short-term Debt

*Receivables* - Prior to 2004, taxes were levied on December 1 on the taxable value of real and personal property as established the preceding December 31. Taxes became a lien on the property on December 1 and were due and payable on that date through February 28 of the following year, after which unpaid taxes became delinquent and subject to penalty. Michigan Public Act 357 of 2004 required a gradual shift over a three-year period, of county property tax levies from winter to summer as a substitute to county revenue sharing from the State. The entire County Operating Tax is levied on July 1 each year beginning in 2007; however, the date for delinquencies did not change with the shift in levy dates. Taxable value is determined by using such factors as State equalized, assessed, and capped values, along with a value change multiplier. Equalized values for the 2015 summer levy amounted to \$60,806,103,774 with taxable values of \$51,895,341,437. The operating tax rate for the 2015 levy was 4.09 mills, with an additional 0.2410 mills voted for Parks and Recreation (winter levy only). The amount unpaid at fiscal year-end is reported as current property taxes receivable in the County's General Fund. These receivables (current and delinquent) for the County operating tax levy amounted to \$17,084,104 at September 30, 2015.

*Short-term Debt* - By agreement with various taxing authorities, the County purchases (at face value) real property taxes for all municipalities and school districts within Oakland County which are returned delinquent on March 1. To accomplish this, tax notes are sold and the proceeds of these notes are used to liquidate the amounts due the County's General Fund and other governmental agencies for purchase of their delinquent real property tax receivables. The assets of the Delinquent Tax Revolving fund (an Enterprise fund), in the amount of \$228,346,445 at September 30, 2015, are pledged as collateral for payment of the tax notes; subsequent collections on delinquent taxes receivable, plus interest, penalties and collection fees thereon, and investment earnings are used to service the debt.

The following is a summary of the short-term debt activity for the year ended September 30, 2015:

Beginning balance	Additions	Reductions	Ending balance	Due within one year
\$12,625,000	\$ 25,000,000	\$(12,625,000)	\$25,000,000	\$25,000,000

### 5. Allowances for Uncollectible Receivables

At September 30, 2015, the allowances for uncollectible receivables were as follows:

General Fund	\$ 25,000
Capital Projects Drains-Act 40 Maintenance Chapters 4 & 18	6,972
Enterprise Funds Water & Sewer Trust	 215,310
Total	\$ 247,282

In addition, the Parks and Recreation fund (Enterprise) records an allowance for uncollectible taxes receivable in the amount of \$36,301 at September 30, 2015.

## 6. Investment Income – Pension and Other Postemployment Trust Funds

The following is a breakdown of the investment income for Pension and Other Postemployment Trust funds of the primary government for the year ended September 30, 2015:

	Employees' Retirement			VEBA Trust	Superseding Trust	
Interest and dividends Unrealized/Realized loss	\$	12,833,745	\$	17,332,682	\$	125,702
on investments		(5,471,303)		(10,703,873)		(543,859)
Total	\$	7,362,442	\$	6,628,809	\$	(418,157)

## 7. Capital Assets

An analysis of property and equipment as reported in the Statement of Net Position, and related accumulated depreciation, at September 30, 2015, for governmental activities follows:

	Balance October 1, 2014	Additions	Disposals and Adjustments	Balance September 30, 2015	
Governmental Activities					
Capital assets not being depreciated					
Land	\$ 7,365,551	\$ -	\$-	\$ 7,365,551	
Construction in progress	25,770,129	15,254,238	(26,123,299)	14,901,068	
Total capital assets not being					
depreciated	33,135,680	15,254,238	(26,123,299)	22,266,619	
Capital assets being depreciated					
Land improvements	1,250,633	-	-	1,250,633	
Buildings and improvements	236,327,098	16,561,454	(2,884,335)	250,004,217	
Equipment and vehicles	111,495,875	12,595,796	(2,609,195)	121,482,476	
Infrastructure	30,388,996	292,425	-	30,681,421	
Total capital assets being					
depreciated	379,462,602	29,449,675	(5,493,530)	403,418,747	
Less: Accumulated depreciation					
Land improvements	1,066,497	24,226	-	1,090,723	
Buildings and improvements	105,834,160	5,609,082	(2,783,982)	108,659,260	
Equipment and vehicles	90,373,398	7,285,749	(3,064,431)	94,594,716	
Infrastructure	17,073,560	770,213	-	17,843,773	
Total accumulated depreciation	214,347,615	13,689,270	(5,848,413)	222,188,472	
Total capital assets being					
depreciated, net	165,114,987	15,760,405	354,883	181,230,275	
Governmental activities capital assets, net	\$198,250,667	\$31,014,643	\$(25,768,416)	\$ 203,496,894	

\$ 3,057,326
1,102,458
639,555
540,870
29,535
3,164,143
5,155,383
\$13,689,270

A summary of business-type property and equipment at September 30, 2015 follows:

	Balance October 1, 2014	Additions	Disposals and Adjustments	Balance September 30, 2015	
Business-type Activities					
Capital assets not being depreciated					
Land	\$ 68,158,860	\$ -	\$ -	\$ 68,158,860	
Construction in progress	38,208,179	# 33,575,452	(18,836,134)	52,947,497	
Other	12,000			12,000	
Total capital assets not being depreciated	106,379,039	33,575,452	(18,836,134)	121,118,357	
Capital assets being depreciated					
Land improvements	35,229,023	594,601	-	35,823,624	
Buildings and improvements	94,777,226	4,039,601	-	98,816,827	
Equipment and vehicles	93,407,687	2,518,927	(6,032,896)	89,893,718	
Infrastructure	327,974,620	12,940,432	-	340,915,052	
Total capital assets being					
depreciated	551,388,556	20,093,561	(6,032,896)	565,449,221	
Less: Accumulated depreciation					
Land improvements	25,283,496	1,412,084	-	26,695,580	
Buildings and improvements	35,209,524	3,282,387	-	38,491,911	
Equipment and vehicles	68,537,385	7,579,041	(5,744,024)	70,372,402	
Infrastructure	237,472,364	7,541,994		245,014,358	
Total accumulated depreciation	366,502,769	19,815,506	(5,744,024)	380,574,251	
Total capital assets being					
depreciated, net	184,885,787	278,055	(288,872)	184,874,970	
Business-type activities capital					
assets, net	\$291,264,826	\$33,853,507	\$(19,125,006)	\$ 305,993,327	
Depreciation expense was charged to functions	as follows:				
Airports		\$ 2,718,781			
Community safety support		8,638,636			
Community water and sewer		2,822,614			
Recreation and leisure		3,331,106			
Sewage disposal systems		2,304,369			
Total depreciation expense - busin activities	ess-type	\$ 19,815,506			

# Beginning balance adjusted per restatement. See note #20.

An analysis of property and equipment, and related accumulated depreciation where applicable, at September 30, 2015, for component units follows:

Component Units	Balance October 1, 2014	Additions	Disposals and Adjustments	Balance September 30, 2015	
Drainage Districts					
Capital assets not being depreciated Construction in progress Land	\$ 117,174,658 325,964	\$   47,321,337 -	\$ (68,529)	\$    164,427,466 325,964	
Total capital assets not being depreciated	117,500,622	47,321,337	(68,529)	164,753,430	
Capital assets being depreciated Buildings Equipment Infrastructure	57,248,656 71,063 495,110,960	302,494 #68,529	-	57,248,656 373,557 495,179,489	
Total capital assets being depreciated	552,430,679	371,023		552,801,702	
Less: Accumulated depreciation Buildings Equipment Infrastructure Total accumulated	2,981,700 11,436 94,484,966	1,526,631 27,102 5,042,395	- -	4,508,331 38,538 99,527,361	
depreciation Total capital assets being	97,478,102	6,596,128		104,074,230	
depreciated, net	454,952,577	(6,225,105)	-	448,727,472	
Governmental activity capital assets, net	\$ 572,453,199	\$ 41,096,232	\$ (68,529)	\$ 613,480,902	
Road Commission Capital assets not being depreciated Land and other Construction in progress Total capital assets not being depreciated	\$ 190,542,674 1,400,610 191,943,284	\$ 5,562,069 408,245 5,970,314	\$ - (1,218,979) (1,218,979)	\$ 196,104,743 589,876 196,694,619	
Capital assets being depreciated Buildings and storage bins Road equipment Other equipment Infrastructure Brine wells and gravel pits Total capital assets being depreciated	20,192,210 52,426,179 5,073,986 948,292,692 1,461,628 1,027,446,695	190,999 3,843,925 175,549 65,016,781 1,027,980 70,255,234	(2,913) (2,256,557) (3,140) (17,525,419) 	20,380,296 54,013,547 5,246,395 995,784,054 2,489,608 1,077,913,900	
Less: Accumulated depreciation Buildings and storage bins Road equipment Other equipment Infrastructure Brine wells and gravel pits Total accumulated	11,549,785 47,286,461 4,790,925 389,763,992 1,391,522	577,621 2,298,919 93,074 40,254,833 19,402	(2,255,591) (3,140) (17,525,419)	12,127,406 47,329,789 4,880,859 412,493,406 1,410,924	
depreciation Total capital assets being depreciated pat	454,782,685	43,243,849	(19,784,150)	478,242,384	
depreciated, net Governmental activity capital assets, net	\$ 764,607,294	27,011,385 \$ 32,981,699	(3,879) \$ (1,222,858)	599,671,516 \$ 796,366,135	
Governmentar activity capitar assets, net	φ /0+,00/,274	ψ 52,901,099	$\Psi$ (1,222,030)	φ 770,500,155	

# Beginning balance adjusted per restatement. See note #20.

### 8. Long-term Debt

The County issues bonds and notes authorized by various State acts. Each act provides specific covenants for specific purposes.

Primary Government						Amounts due			With
	Interest	October 1,	A J J 4	D. d	September 30,	within	Amounts due	General	governmental
Governmental activities	rate	2014	Additions	Reductions	2015	one year	thereafter	obligation	commitment
Debt with limited taxing authori	ity								
Building authority - Act 31 Building authority refunding Retirees Health Care Bonds Water supply - Act 342 Water and sewer refunding bonds Sewage disposal refunding bonds Michigan Bond Authority - Sewage Disposal Bonds	2.00%-4.75% 2.00%-5.00% 3.62%-4.52% 2.00%-6.00% 1.50%-2.75% 2.25%-3.60% 1.62%-2.50%	\$ 35,035,000 39,270,000 350,000,000 24,865,000 1,605,000 290,000 4,832,104	\$ - - - - 2,331,098	\$ (5,655,000) (4,060,000) (21,410,000) (9,045,000) (190,000) (150,000) (630,000)	\$ 29,380,000 35,210,000 328,590,000 15,820,000 1,415,000 140,000 6,533,202	\$ 2,495,000 4,185,000 22,200,000 785,000 210,000 140,000 645,000	\$ 26,885,000 31,025,000 306,390,000 15,035,000 1,205,000 - 5,888,202	\$ 15.875,000 31,165,000 328,590,000 - - -	\$ 13,505,000 4,045,000 15,820,000 1,415,000 140,000 6,533,202
Total bonds - governmental activ	vities	\$455,897,104	\$2,331,098	\$(41,140,000)	\$ 417,088,202	\$ 30,660,000	\$386,428,202	\$375,630,000	\$ 41,458,202
<b>Business-type activities</b>									
<b>Business-type activities</b>									
BA - Act 31 - County Airport BA refunding - County Airport Sewage disposal - Act 342 Michigan Bond Authority -	1.00%-5.90% 2.00%-2.25% 1.75%-6.75%	\$ 4,850,000 3,910,000 3,645,000	\$ - - -	\$ (250,000) (350,000) (145,000)	\$ 4,600,000 3,560,000 3,500,000	\$ 250,000 360,000 150,000	\$ 4,350,000 3,200,000 3,350,000	\$ 4,600,000 3,560,000 3,500,000	\$ - - -
Water & Sewage Disposal Bonds	2.50% #	<u><b>9,358,741</b></u>	694,371	(452,500)	9,600,612	720,200	8,880,412	9,600,612	
Total bonds - business type		21,763,741	694,371	(1,197,500)	21,260,612	1,480,200	19,780,412	21,260,612	
Total bonds - primary government		\$477,660,845	\$3,025,469	\$(42,337,500)	\$ 438,348,814	\$ 32,140,200	\$406,208,614	\$396,890,612	\$ 41,458,202

# Beginning balance adjusted per retatement. See note #20.

#### **Componet Units**

rate         2014         Additions         Reductions         2015         one year         thereafter         obligation         commitment           Detwith limited taxing authority         1.15%-7.00%         \$ 71,170,000         \$ 7,235,000         \$ (3,860,000)         \$ 74,545,000         \$ 3,665,000         \$ 70,880,000         \$ 55,223,576         \$ 19,321,424           Drain refunding bonds         1.00%-4.75%         18,275,000         -         (3,860,000)         14,415,000         3,075,000         11,340,000         2,255,189         12,159,811           Michigan Bond Authority-Drain Bonds         1.15%-4.15% #         158,200,298         28,863,676         (11,457,500)         175,606,474         12,074,800         163,531,674         17,258,346         158,348,128           Total Drainage Districts         247,645,298         36,098,676         (19,177,500)         264,566,474         18,814,800         245,751,674         74,737,111         189,829,363           Total County Debt         \$ 725,306,143         \$ 39,124,145         \$ (61,515,000)         \$ 702,915,288         \$ 50,955,000         \$ 651,960,288         \$ 471,627,723         \$ 231,287,565           Self-insured losses          1,954,800         345,830         (1,054,430)         1,246,200         572,340         673,860	Drainage Districts	Interest	October 1,	A J J 4	Deltestione	September 30,	Amounts due within	Amounts due	General	With governmental
Drain bonds - Act 40       1.15%-7.00%       \$ 71,170,000       \$ 72,35,000       \$ 74,545,000       \$ 3,665,000       \$ 70,880,000       \$ 55,223,576       \$ 19,321,424         Drain refunding bonds       1.00% -4.75%       18,275,000       -       (3,860,000)       14,415,000       3,075,000       11,340,000       2,255,189       12,159,811         Michigan Bond Authority-Drain Bonds       1.15% -4.15%       158,200,298       28,863,676       (11,457,500)       175,606,474       12,074,800       163,531,674       17,258,346       158,348,128         Total County Debt       \$ 725,306,143       \$ 39,124,145       \$ (61,515,000)       \$ 702,915,288       \$ 50,955,000       \$ 651,960,288       \$ 471,627,723       \$ 231,287,565         Compensated absences        \$ 2,811,150       \$ 207,100       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ 471,627,723       \$ 231,287,565         Self-insured losses        \$ 2,811,150       \$ 207,100       \$ -       \$ 3,018,250       \$ 572,340       673,860       -       1,246,200         Other postemployment benefits        16,463,767       7,064,152       -       23,527,919       -       23,527,919       23,527,919       23,527,919       23,527,919       23,527,919 <td< th=""><th>Daht with limited towing outhority</th><th>rate</th><th>2014</th><th>Additions</th><th>Reductions</th><th>2015</th><th>one year</th><th>thereafter</th><th>obligation</th><th>communent</th></td<>	Daht with limited towing outhority	rate	2014	Additions	Reductions	2015	one year	thereafter	obligation	communent
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		1 1 5 0 7 0 0 0 0	¢ 71 170 000	¢ 7.000	¢ (2.000,000)	¢ 74 545 000	¢ 2.665.000	¢ 70.000.000	¢ 55.000.576	¢ 10.201.404
Michigan Bond Authority-Drain Bonds       1.15%-4.15% #       158,200,298       28,863,676       (11,457,500)       175,606,474       12,074,800       163,531,674       17,258,346       158,348,128         Total Drainage Districts       247,645,298       36,098,676       (19,177,500)       264,566,474       18,814,800       245,751,674       74,737,111       189,829,363         Road Commission       Road Commission       \$ 2,811,150       \$ 207,100       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 3,018,250       \$ -       \$ 2,352,7,919       -       22,352,7,919       -       22,352,7,919       -       23,527,919       -       23,527,919       -       23,527,919				\$ 7,235,000						
Total Drainage Districts Total County Debt $247,645,298$ \$ $39,124,145$ $36,098,676$ \$ $39,124,145$ $(19,177,500)$ \$ $(61,515,000)$ $264,566,474$ \$ $702,915,288$ $18,814,800$ \$ $50,955,000$ $245,751,674$ 	e							· · · · ·	· · ·	· · · · ·
Total County Debt $$725,306,143$ $$39,124,145$ $$(61,515,000)$ $$702,915,288$ $$50,955,000$ $$651,960,288$ $$471,627,723$ $$231,287,565$ Road CommissionCompensated absences $$2,811,150$ $$207,100$ $$ $3,018,250$ $$ $3,018,250$ $$ $3,018,250$ $$ $3,018,250$ $$ $1,246,200$ Self-insured losses $1,954,800$ $345,830$ $(1,054,430)$ $1,246,200$ $572,340$ $673,860$ $ 1,246,200$ Other postemploy ment benefits $16,463,767$ $7,064,152$ - $23,527,919$ $ 23,527,919$ $ 23,527,919$ Net pension liability $9,168,707$ $17,358,455$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ Fund revenue notes $4.00\%$ $1,000,000$ $(500,000)$ $500,000$ $500,000$ $500,000$ Total Road Commission $31,398,424$ $24,975,537$ $(1,554,430)$ $54,819,531$ $1,072,340$ $53,747,191$ - $54,819,531$	Michigan Bond Authority-Drain Bonds	1.15%-4.15% #	\$ 158,200,298	28,863,676	(11,457,500)	175,606,474	12,074,800	163,531,674	17,258,346	158,348,128
Road CommissionCompensated absences\$ 2,811,150\$ 207,100\$ -\$ 3,018,250\$ -\$ 3,018,250\$ -\$ 3,018,250Self-insured losses1,954,800345,830 $(1,054,430)$ 1,246,200572,340673,860-1,246,200Other postemployment benefits16,463,7677,064,152-23,527,919-23,527,919-23,527,919Net pension liability9,168,70717,358,455-26,527,162-26,527,162-26,527,162Michigan Transportation1,000,000-(500,000)500,000500,000Fund revenue notes4.00%1,000,000-(500,000)500,000500,000Total Road Commission31,398,42424,975,537(1,554,430)54,819,5311,072,34053,747,191-54,819,531	Total Drainage Districts		247,645,298	36,098,676	(19,177,500)	264,566,474	18,814,800	245,751,674	74,737,111	189,829,363
Compensated absences\$ 2,811,150\$ 207,100\$ -\$ 3,018,250\$ -\$ 3,018,250\$ -\$ 3,018,250Self-insured losses1,954,800345,830 $(1,054,430)$ 1,246,200572,340673,860-1,246,200Other postemployment benefits16,463,7677,064,152-23,527,919-23,527,919-23,527,919Net pension liability9,168,70717,358,455-26,527,162-26,527,162-26,527,162Michigan Transportation-(500,000)-(500,000)500,000500,000Total Road Commission31,398,42424,975,537(1,554,430)54,819,5311,072,34053,747,191-54,819,531	Total County Debt		\$725,306,143	\$39,124,145	\$(61,515,000)	\$ 702,915,288	\$ 50,955,000	\$651,960,288	\$471,627,723	\$ 231,287,565
Self-insured losses $1,954,800$ $345,830$ $(1,054,430)$ $1,246,200$ $572,340$ $673,860$ - $1,246,200$ Other postemployment benefits $16,463,767$ $7,064,152$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $23,527,919$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - $26,527,162$ - <td< th=""><th><b>Road Commission</b></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></td<>	<b>Road Commission</b>									
Other postemployment benefits $16,463,767$ $7,064,152$ - $23,527,919$ - $23,527,919$ Net pension liability $9,168,707$ $17,358,455$ - $26,527,162$ - $26,527,162$ - $26,527,162$ Michigan TransportationFund revenue notes $4.00\%$ $1,000,000$ - $(500,000)$ $500,000$ $500,000$ $500,000$ Total Road Commission $31,398,424$ $24,975,537$ $(1,554,430)$ $54,819,531$ $1,072,340$ $53,747,191$ - $54,819,531$	Compensated absences		\$ 2,811,150	\$ 207,100	\$ -	\$ 3,018,250	\$ -	\$ 3,018,250	\$ -	\$ 3,018,250
Net pension liability Michigan Transportation        9,168,707       17,358,455       -       26,527,162       -       26,527,162       -       26,527,162         Fund revenue notes       4.00%       1,000,000       -       (500,000)       500,000       500,000       -       -       500,000         Total Road Commission       31,398,424       24,975,537       (1,554,430)       54,819,531       1,072,340       53,747,191       -       54,819,531	Self-insured losses		1,954,800	345,830	(1,054,430)	1,246,200	572,340	673,860	-	1,246,200
Michigan Transportation         Fund revenue notes       4.00%       1,000,000       -       (500,000)       500,000       500,000       -       -       500,000         Total Road Commission       31,398,424       24,975,537       (1,554,430)       54,819,531       1,072,340       53,747,191       -       54,819,531	Other postemployment benefits		16,463,767	7,064,152	-	23,527,919	-	23,527,919	-	23,527,919
Total Road Commission         31,398,424         24,975,537         (1,554,430)         54,819,531         1,072,340         53,747,191         -         54,819,531			9,168,707	17,358,455	-	26,527,162	-	26,527,162	-	26,527,162
	Fund revenue notes	4.00%	1,000,000	-	(500,000)	500,000	500,000	-	-	500,000
Total reporting entity         \$ 756,704,567         \$ 64,099,682         \$ (63,069,430)         \$ 757,734,819         \$ 52,027,340         \$ 705,707,479         \$ 471,627,723         \$ 286,107,096	Total Road Commission		31,398,424	24,975,537	(1,554,430)	54,819,531	1,072,340	53,747,191	-	54,819,531
	Total reporting entity		\$756,704,567	\$64,099,682	\$ (63,069,430)	\$ 757,734,819	\$ 52,027,340	\$705,707,479	\$471,627,723	\$ 286,107,096

# Beginning balance adjusted per restatement. See note #20.

The annual requirements to pay principal and interest on debt outstanding at September 30, 2015 (excluding the liabilities for compensated absences, other postemployment benefits, pension liability and uninsured losses for the Road Commission component unit) were as follows:

	limited taxi	s with ng authority			Ith Care Bonds Business- ing authority limited taxi		<b>1</b>	y government
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 8,460,000	\$ 2,722,962	\$ 22,200,000	\$ 11,799,138	\$ 1,480,200	\$ 743,438	\$ 32,140,200	\$ 15,265,538
2017	9,935,000	2,458,929	23,020,000	10,980,656	1,510,600	709,779	34,465,600	14,149,364
2018	10,160,000	2,153,506	23,870,000	10,131,947	1,345,192	673,443	35,375,192	12,958,896
2019	9,017,475	1,848,494	24,750,000	9,251,925	1,321,400	634,050	35,088,875	11,734,469
2020	8,435,000	1,578,207	25,660,000	8,339,504	1,351,800	592,328	35,446,800	10,510,039
2021-2025	28,390,000	4,146,349	143,205,000	26,790,450	6,940,800	2,246,500	178,535,800	33,183,299
2026-2030	9,400,727	1,598,370	65,885,000	2,882,319	6,149,485	936,520	81,435,212	5,417,209
2031-2035	4,115,000	447,431	-	-	1,161,135	23,308	5,276,135	470,739
2036-2040	585,000	51,550					585,000	51,550
Totals	\$ 88,498,202	\$ 17,005,798	\$ 328,590,000	\$ 80,175,939	\$ 21,260,612	\$ 6,559,366	\$ 438,348,814	\$ 103,741,103

	Drainage	Districts	Road Co	ommission	Total reporting entity			
	Principal	Interest	Principal	Interest	Principal	Interest		
2016	\$ 18,814,800	\$ 7,043,922	\$ 500,000	\$ 20,000	\$ 51,455,000	\$ 22,329,460		
2017	17,344,400	6,567,251	-	-	51,810,000	20,716,615		
2018	17,284,000	6,133,424	-	-	52,659,192	19,092,320		
2019	17,538,600	5,701,463	-	-	52,627,475	17,435,932		
2020	18,023,200	5,253,981	-	-	53,470,000	15,764,020		
2021-2025	84,701,876	19,166,649	-	-	263,237,676	52,349,948		
2026-2030	58,795,320	9,275,968	-	-	140,230,532	14,693,177		
2031-2035	32,064,278	1,798,636	-	-	37,340,413	2,269,375		
2036-2040	-	-	-	-	585,000	51,550		
Totals	\$ 264,566,474	\$ 60,941,294	\$ 500,000	\$ 20,000	\$ 703,415,288	\$ 164,702,397		

The County has pledged its full faith and credit on debt totaling \$727,915,288, which includes \$25,000,000 of short-term notes for the delinquent taxes as described in Note 4. By statute, general obligation debt is limited to 10 percent of the state equalized value. As of September 30, 2015, the debt limit was \$6,080,610,377. The County is obligated if payments received on assessments or contracts levied against benefiting municipalities are insufficient to meet principal and interest requirements of this debt when due, and is shown in the preceding table as debt "with governmental commitment."

The aforementioned bonds are to be repaid as summarized in the following paragraphs.

#### **Building Authority – Act 31**

Act 31, Michigan Public Acts of 1948, provides for an authority to issue bonds to build and equip various public buildings, which are then leased to the County. Proceeds from these leases are used to repay the bonds. The collection of lease payments and retirement of debt is reflected in the respective Debt Service fund. At September 30, 2015, there were four issues outstanding, totaling \$29,380,000, maturing in the years 2016-2040, which represents debt originally issued in the years 2010-2012 totaling \$37,445,000. Subsequent to September 30, 2015, in November 2015, the County authorized the issuance of building authority bonds for a new Animal Control Facility in the amount of \$15,450,000.

### **Retirees Health Care Bonds**

In 2007, Taxable Certificates of Participation ("COPS") were issued by the 2007 Oakland County Retiree Medical Benefits Funding Trust (the "Issuing Trust") which COPS were secured by and to be repaid from contract payments made pursuant to a contract entered into by the County of Oakland (the "County") under the authority of Michigan Public Act No. 139 of 1973 in the amount of \$556,985,000 maturing in the years 2008 through 2027, and funds were placed in trust in the 2007 Oakland County Intermediate Retiree Medical Benefits Trust ("IRMBT"). The COPS, which represent a debt instrument issued in the form of trust certificates, were used to fund current and future retiree healthcare costs reported in the VEBA Trust Fund.

In September 2013, the County issued refunding bonds in the amount of \$350,000,000, the proceeds of which have enabled the County to fully fund the VEBA Trust Fund as of September 30, 2014. The County thereafter entered into a Superseding Contract with a new, Superseding Trust which was created by the County, under which contract the County is now obligated to maintain the funding in the VEBA Trust in future years pursuant to the terms of that contract under a Superseding Plan which has superseded and supplanted the obligation of the County to maintain retiree health services by keeping the VEBA Trust at full funding. This action freed up remaining assets in the IRMBT which became "Surplus Intermediate Trust Assets" which the County directed to be paid to the Funding Trust for the purpose of redeeming the outstanding callable COPS in the amount of \$422,135,000 on April 1, 2014. As of September 30, 2015, there were two issues outstanding totaling \$328,590,000 maturing in the years 2016-2027.

## Sewage Disposal, Water and Sewer, and Water Supply Bonds – Act 342

Act 342, Michigan Public Acts of 1939 provides for a contract between the County and local municipalities which defines a schedule of annual payments to be made by the municipality to meet principal and interest obligations. Such contractual payments may be funded by revenue produced by utility or tax revenue. The County is obligated upon the default of the local municipality, and therefore, such obligation is shown as "with governmental commitment." Assessments are shown in their entirety with the corresponding deferred inflows in the Debt Service funds for each act. At September 30, 2015, there were five issues outstanding, totaling \$15,820,000, maturing in the years 2016-2034. This represents debt originally issued in the amount of \$18,100,000 issued in the years 1997-2014.

### **Refunding Bonds**

Michigan Public Act 202 of 1943 and Act 34 of 2001 provide for the refunding of bonds based on covenants contained in the acts. The bonds will be repaid from assessments levied against the benefiting municipalities for water and sewer debt, or leases for Building Authority debt. At September 30, 2015, there were seven issues outstanding, totaling \$36,765,000, maturing in the years 2016-2025. This represents debt originally issued in the years 2005-2014 totaling \$52,525,000.

### Michigan Bond Authority Sewage Disposal Bonds

In October 1996, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$9,350,000 for the White Lake Township Sewage Disposal System project; the entire amount was received as of the end of fiscal year 1999. The amount outstanding for this issue at September 30, 2015 was \$1,685,000, which matures in the years 2016-2018.

In September 2007, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$2,000,000 for the Softwater Lake Capital Improvement Sewage Disposal System project. As of September 30, 2010, a final amount of \$1,935,727 was received from the State Revolving Loan fund. The amount outstanding at September 30, 2015 for this issue is \$1,190,727, which matures in the years 2016-2027.

In September 2014, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$36,855,000 for the Evergreen and Farmington Sewage Disposal Systems Middlebelt Transport and Storage Tunnel project. As of September 30, 2015, \$3,657,475 was drawn from the State Revolving Loan fund. The amount outstanding at September 30, 2015 for this issue is \$3,657,475, which matures in the years 2016-2019.

### **Business Type**

In December 2010, the County issued \$4,060,000 of sewage disposal bonds for the Evergreen-Farmington Sewage Disposal System (enterprise fund type). The bonds are federally taxable recovery zone economic development bonds, issued under the authority of Act 34, Public Acts of Michigan, 2001. The amount outstanding for this issue at September 30, 2015 was \$3,500,000, which matures in the years 2016-2031.

Two Building Authority bond issues for the County Airport fund consist of the Airport T-Hangar Refunding in the amount outstanding as of September 30, 2015 of \$3,560,000 maturing in the years 2016-2024 and the Airport Terminal Building in the amount outstanding as of September 30, 2015 of \$4,600,000 maturing in the years 2016-2030. These represent original debt issued in the amount of \$4,585,000 in 2012 for the Airport T-Hangar and \$5,800,000 in 2010 for the Airport Terminal Building.

In March 2012, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$2,415,000 for the Evergreen-Farmington Sewage Disposal System 8 Mile Pumping Station Septage Facility (enterprise fund type); the entire amount was received as of the end of fiscal year 2014. The amount outstanding for this issue at September 30, 2015 was \$2,125,000, which matures in the years 2016-2032.

In August 2012, in conjunction with the transfer of operations of the City of Pontiac water and sewer system to the County, the County's Water and Sewer Trust fund assumed the debt obligations initiated by the City of Pontiac for five Clean Water/Water Quality projects. The total authorized loan amount is \$8,845,300; as of September 30, 2015, the amount outstanding was \$6,866,420. In addition, in October 2014, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for City of Pontiac Water Supply System Improvements for up to \$6,890,000; as of September 30, 2015, \$609,192 was drawn from the State Revolving Loan fund. Further, in October 2015, the County authorized the issuance of two additional bonds from the Michigan Municipal Bond Authority Revolving Loan fund for the City of Pontiac Water Supply System for one up to \$6,850,000 with \$1,762,500 principal forgiveness and one up to \$720,000. The debt obligation recorded as of September 30, 2015 amounted to \$7,475,612, maturing in the years 2016 through 2032.

### **Drain Bonds – Act 40 (Component Unit)**

Act 40 provides for the creation of a Drain Board, which has the power to assess state, county, and local levels of government for principal and interest payments. Such assessments are to be funded from General Fund revenue of the respective municipality. The County portion of the assessment is identified as a general obligation. Further, the County is obligated if assessments levied against benefiting municipalities are insufficient to meet principal and interest requirements when due. Such obligations are shown as "with governmental commitment." At September 30, 2015, there were 14 issues outstanding, totaling \$74,545,000, maturing in the years 2016-2034. This represents original debt issued for \$86,895,000 in the years 1994-2014.

### **Drain Refunding Bonds (Component Unit)**

Act 202 of 1943 and Act 34 of 2001 provide for the refunding of bonds based on covenants contained in the acts. The County initiates the refunding of various drain bonds issued under Act 40 on behalf of the drainage district's component unit. Bonds will be repaid from assessments levied against the benefiting municipalities. At September 30, 2015, there were nine issues outstanding, totaling \$14,415,000, maturing in the years 2016-2025. This represents debt originally issued in the years 2001-2013 in the amount of \$36,180,000.

#### Michigan Bond Authority Drain Bonds (Component Unit)

The County authorized issuance of bonds in the amount of \$9,365,000 in 1994 from the Michigan Municipal Bond Authority Revolving Loan fund for the Combined Sewer Overflow Project. In October 2000, the County additionally authorized the issuance of bonds for up to \$17,880,000 for the George W. Kuhn Drainage District, with the entire amount from the State Revolving Loan Fund being received by 2005. Further, in 2001, the County authorized an additional \$82,200,000 for the George W. Kuhn Drainage District Segment II, with successive authorizations in the years 2005 through 2008 amounting to \$14,240,000. As of September 30, 2014, the drainage district had received the entire amount from the State Revolving Loan Fund for Segment II. In February 2010, Oakland County, Macomb County, and their underlying municipalities under the authority of Chapter 21 of Public Act 40, Public Acts of Michigan of 1956 were permitted to issue bonds in the amount of \$26,076,000 for the Oakland-Macomb Interceptor Drainage District with successive authorizations for Segments II, III and IV in the years 2012, 2013 and 2015, respectively, amounting to \$99,160,000. Through September 30, 2015, the drainage district received \$110,090,768 from the State Revolving Loan Fund for the Oakland-Macomb Interceptor Drain District Segments I, II, III and IV. In August 2012, in conjunction with the transfer of operations of the City of Pontiac waste water treatment system to the County, the County's Drainage District assumed the debt obligations initiated by the City of Pontiac for two Clean Water/Water Quality projects. The total authorized loan amount is \$13,689,700; as of September 30, 2015, the amount outstanding was \$11,502,110. In addition, in October 2014, the County authorized issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for the Pontiac Waste Water Treatment Drain District for up to \$9,840,000 with \$1,000,000 principal forgiveness. At September 30, 2015, there were 15 issues outstanding, totaling \$175,606,474, maturing in the years 2016-2033.

#### Advance and Current Refunding of General Obligation Limited Tax Bonds

In October 2014, bonds were called as result of resources provided by the Township of Oxford in the form of prepaid assessment rolls. Debt amounting to \$8,345,000 for the Oxford Township Water Supply System, Series 2005 was eliminated and the corresponding special assessment receivable is not included in the County's financial statements.

In March 2015, bonds were called as a result of resources provided by the Community Mental Health Authority in the form of prepaid contracts. Debt amounting to \$3,210,000 for the Community Mental Health Authority, Series 2012 was eliminated and the corresponding receivable is not included in the County's financial statements. This defeasance resulted in the elimination of debt for fiscal years 2029 through 2032 and a net savings to the Community Mental Health Authority of \$1,343,734 in interest for fiscal years 2016 through 2032.

#### **Changes in Other Long-term Liabilities**

Long-term liabilities activity, as reported in and liquidated through the Fringe Benefit Fund and Building Liability Insurance Fund, Internal Service funds, for the fiscal year ended September 30, 2015 was as follows:

Governmental activities	Beginning balance	Additions	Reductions	Ending balance	Due within one year
Accrued compensated absences	\$ 12,315,350	\$ 1,421,702	\$ (1,231,535)	\$ 12,505,517	\$ 1,250,552
Claims and judgments					
Accrued unreported health costs	3,125,090	2,436,606	(1,041,696)	4,520,000	1,506,667
Accrued workers' compensation	12,007,421	1,770,000	(3,777,421)	10,000,000	1,720,203
Building and liability insurance	5,777,550	501,269	(1,725,217)	4,553,602	1,178,895
Net pension liability		12,718,628	-	12,718,628	-
Governmental activity long-term liabilities	\$ 33,225,411	\$ 18,848,205	\$ (7,775,869)	\$ 44,297,747	\$ 5,656,317

#### 9. Interfund Balances

Interfund receivables and payables at September 30, 2015 were as follows:

Due to/from other funds:

<u>Receivable Fund</u>	Payable Fund	
General	Building Authority Debt Act 31	\$ 912
	Nonmajor governmental	 4,453,727
	Total	 4,454,639
Nonmajor governmental	General	16,549
	Evergreen Farmington S.D.S.	1,960
	Nonmajor governmental	993,414
	S.O.C.S.D.S.	 1,899
	Total	 1,013,822
Water & Sewer Trust	Nonmajor governmental	 5,000,000
Parks & Recreation	Internal service	 3,493
Nonmajor enterprise	Nonmajor enterprise	1,556
	Internal service	 76,968
	Total	 78,524
Internal service	General	 308
	Total	\$ 10,550,786

These balances result from the time difference between the dates that services are provided or transfers are authorized, transactions are recorded in the accounting system, and payments between funds are made.

Receivables and payables between funds of the Primary Government and the Component Units at September 30, 2015 were as follows:

Primary Government	Component Unit	
Due from Component Unit	Due to Primary Government	
General	Drainage Districts	\$ 143,068
	Road Commission	1,703
	Total	144,771
Nonmajor governmental	Drainage Districts	473,509
5 6	Road Commission	25
	Total	473,534
Evergreen Farmington SDS	Drainage Districts	75,575
Internal Service	Drainage Districts	75
	Road Commission	26,524
	Total	26,599
	Total	\$ 720,479
Component Unit	Primary Government	
<b>Due from Primary Government</b> Drainage Districts	<b>Due to Component Unit</b> Water & Sewer Trust	\$ 116,445
Road Commission	Internal Service	495
	Total	\$ 116,940

Advances to/from other funds (including current and long-term portions) at September 30, 2015 were as follows:

<b>Receivable Fund</b> Nonmajor governmental	<b>Payable Fund</b> Nonmajor governmental	\$1,611,207
Delinquent Tax Revolving	Internal Service	77,298
	Total	\$1,688,505

Advances distinguish long-term internal borrowings from receivables and payables that arise in connection with routine borrowings and short-term loans (due to/due from other funds).

Interfund transfers between the funds within the Primary Government recorded in the accompanying financial statements as operating transfers in/out for the year ended September 30, 2015 were as follows:

Transfers In	Transfers Out	Amount
General	Nonmajor governmental	\$ 9,135,463
	Delinquent Tax Revolving	14,832,848
	Total	23,968,311
Building Authority Act 31	General	2,278,125
	Building Authority Act 31	250
	Nonmajor governmental	3,482,516
	Total	5,760,891
Nonmajor governmental	General	30,689,951
	Nonmajor governmental	2,371,133
	Delinquent Tax Revolving	4,801,650
	Internal Service	186,297
	Total	38,049,031
Water & Sewer Trust	Evergreen Farmington S.D.S.	213,232
	S.O.C.S.D.S.	8,121
	Clinton Oakland S.D.S.	195,063
	Water & Sewer Trust	1,392,167
	Nonmajor enterprise	670
	Total	1,809,253
Nonmajor enterprise	General	2,350,697
	Nonmajor governmental	27,081
	Nonmajor enterprise	200,000
	Total	2,577,778
Internal Service	General	9,464,275
	Nonmajor governmental	67,055
	Parks & Recreation	208,852
	SOCSDS	25,756
	Evergreen Farmington SDS	40,950
	Water & Sewer Trust	85,120
	Clinton Oakland SDS	33,971
	Nonmajor enterprise	289,384
	Internal service	152,140
	Total	10,367,503
	Total transfers	\$ 82,532,767

The transfers to and from the various funds are made to account for budgetary authorizations and/or providing funding for operations as needed.

#### **10. Fund Equities**

At September 30, 2015, a deficit existed in the following funds:

#### **Capital Projects Funds**

Lake Levels Act 146	\$ 162,619
Drain Chapter 4 Construction	863,079

In the Capital Projects fund, the negative unassigned fund balance in the Lake Levels Act 146 primarily reflects costs that are related to the Bush Lake Level project in the amount of \$126,869 and the Upper Straits Lake Level Dam Reconstruction project in the amount of \$41,978. The Bush Lake Level is construction of a new lake level control structure which has been completed and a long-term special assessment for the project commenced in FY 2011. In 2010, the Oakland County Board of Commissioners authorized a loan in the amount of \$300,000 from the County's Long Term Revolving Fund to the Bush Lake Special Assessment District to be collected in 10-annual installments. The long-term receivable is now on the balance sheet to track the collection of the Long Term Special Assessment. Collection of the annual special assessment has reduced the deficit by \$28,005 from the FY 2014 deficit of \$154,875 to the FY 2015 deficit of \$126,870. The Upper Straits Lake Dam Replacement project consists of replacing an existing lake level control structure in West Bloomfield Township, Oakland County, Michigan and is currently in the design phase. When the design phase is completed, the estimated project cost will be determined. It is planned that the project will be financed with a loan from the Oakland County Board of Commissioner's Long Term Revolving Fund. The loan will be repaid by an assessment to the Upper Straits Lake Level Special Assessment District over a proposed 10-year period. The Special Assessment District must be updated, prior to requesting the loan. Updating the district requires Circuit Court action and therefore, the project schedule is directly affected by the Court schedule. There have been some delays on the project and related court proceedings due to critical infrastructure improvements needed for other systems under the responsibility of the Oakland County Water Resources Commission's office. Delays in receiving the court judgment on the district update will impact the timing of receiving loan money and approval of the special assessment.

In the Capital Projects fund, the negative unassigned fund balance in the Drain Chapter 4 Construction Fund reflects costs that are related to the Lower Pettibone Lake Sanitary Chapter 4 Drain Construction project in the amount of \$863,079. A loan from the Long Term Revolving Fund was approved by the Oakland County Board of Commissioners via Miscellaneous Resolution #14136 adopted June 11, 2014 to provide up to \$1,200,000 in funding for this project. A 20-year assessment against each of the benefiting properties in the District has been approved to repay the loan with the first payment due in December 2014. The Construction of the sewer was completed and became operational as of January 2015 and the deficit for this specific project will be eliminated when the long-term assessment roll collection is completed.

Nonspendable, restricted, committed, assigned, and unassigned fund balances of the primary government at September 30, 2015 were as follows:

			_		S	penda	able		
	No	nspendable	Restri	cted	Committe	d	Assigned	Unassi	gned
Primary Government									
General Fund									
Prepaids	\$	349,122	\$	-	\$ -	\$	-	\$	-
Inventories		141,377		-	-		-		-
Property Tax Forfeiture		-	15,190	),786	-		-		-
Future operating requirements 2016 and beyond							126,023,058		-
Future Technology Replacement		-		-	-		18,500,000		-
Financial System Updates		-		-	-		10,000,000		-
Homeland Security Enhancements		-		-	-		8,904,249		-
Property Tax Forfeiture Activities		-		-	-		8,806,624		-
Animal Control Debt Serv Y1-Y7		-		-	-		7,000,000		-
HR Comp/Workforce Planning		-		-	-		5,600,000		-
Health Care Impact		-		-	-		5,000,000		-
Capital Reserve		-		-	-		5,000,000		-
Emergency Salaries		-		-	-		5,000,000		-
Future Headlee Rollback		-		-	-		5,000,000		-
Catastrophic Claims		-		-	-		5,000,000		-
Unfunded M andates		-		-	-		5,000,000		-
Tri-Party Supplemental		-		-	-		3,909,236		-
Operational Improvements		-		-	-		3,000,000		-
DB Pension Contribution		-		-	-		3,000,000		-
Data Privacy and Security		-		-	-		3,000,000		-
Carry forwards		-		-	-		2,333,884		-
Pandemic Response		-		-	-		2,200,000		-
Building Security Cameras and Consoles		-		-	-		2,042,986		-
Business Continuity		-		-	-		1,000,000		-
WRC Long-Term Revolving Fund		-		-	-		1,000,000		-
Sheriff Aviation		-		-	-		877,055		-
MI SCAO Interpreter Costs		-		-	-		750,000		-
Federal Regulatory Changes		-		-	-		750,000		-
Board of Commissioners Projects		-		-	-		635,000		-
Jail Alternative Prg Startup		-		-	-		600,000		-
Tax Tribunal Appeals Consultants		-		-	-		500,000		-
New Grant Match Opportunities		-		-	-		500,000		-
Human Resources Legal		-		-	-		500,000		-
Quality of Life Initiatives		-		_	-		480,000		-
Community Partnerships		-		_	-		238,654		-
Microloan		-		_	-		200,000		-
Buy Local		_		_	-		150,000		-
Department Operations		_		_	-		129,105		_
Jail Commissary		_		_	_		123,539		_
Rx Discount Card Program		-		_	-		23,787		_
Unassigned		-		_	-			1,745	931
Total	\$	490,499	\$15,190	.786	\$ -	- \$	242,777,177	\$1,745	,
1014	Ψ	Ŧ70 <b>,Ŧ</b> 77	φ15,190	,,,00	Ψ =	ψ	272,///,1//	ψ1,/43	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

		Spendable				
	Nonspendable	Restricted	Committed	Assigned	Unassigned	
Primary Government Special Revenue Funds						
Grants (Deficit)	\$ -	\$ -	\$ -	\$-	\$ (3,054,397)	
Specific programs		18,395,160	-		-	
Total	\$ -	\$ 18,395,160	\$-	\$-	\$ (3,054,397)	
<b>Debt Service Funds</b> Debt service-general obligations	\$ -	\$ 899,136	\$ -	\$-	\$-	
<b>Capital Projects Funds</b>						
Long-term receivables	\$ 1,176,207	\$ -	\$-	\$-	\$-	
Work projects			27,813,859		(1,025,698)	
Total	\$ 1,176,207	\$-	\$ 27,813,859	\$-	\$ (1,025,698)	

#### **11. Employee Benefits**

#### **Primary Government**

The County provides various benefits to its employees. Expenditures in 2015 for these benefits totaled the following: medical insurance, \$37,787,014; dental insurance, \$3,061,895; optical insurance, \$274,310; disability, \$2,718,860; tuition reimbursement, \$265,172; Social Security, \$15,401,174; workers' compensation, \$1,720,203; and unemployment claims, \$333,309.

#### **12. Defined Benefit Pension Plan**

#### **Plan Description**

The Oakland County Public Employers' Retirement System (PERS) is a single-employer defined benefit pension plan, covering all eligible employees. The plan provides retirement, disability, and death benefits to plan members and their beneficiaries. The plan is administered by the Oakland County Retirement and Deferred Compensation Board.

Management of PERS is vested with the Retirement and Deferred Compensation Board, which consists of nine voting members comprised of the following individuals:

- Oakland County Board of Commissioners chairperson or designee.
- BOC Finance Committee chairperson or designee.
- County Treasurer or designee.
- County Executive or designee.
- Three (3) elected employee members.
- One (1) elected retiree member.
- One (1) citizen member appointed by the Board and confirmed by the Oakland County Board of Commissioners.

#### **Plan Membership**

The County PERS covers the majority of full-time employees of the County hired prior to July 1, 1994. The plan's membership consists of the following at September 30, 2015, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	1,975
Terminated plan members entitled to, but	
not yet receiving benefits	113
Active plan members	403
Total	2,491

The County established a defined contribution plan for County employees, and all new employees and eligible part-time employees hired on or after July 1, 1994 are covered by the defined contribution plan, as the County's PERS is no longer available to new employees.

#### Benefits

Members of both plans may retire at age 55 (except Sheriff's deputies, who may retire with 25 years of service regardless of age), with 25 years of service, or at age 60 with eight years of service.

Eligible employees under the County plan are provided benefits based on 2%, 2.2% for years in excess of 14 years (Sheriff's deputies, 2.2% for the first 14 years of service, and 2.5% for thereafter, command officers 2.5%) of the final average compensation times the number of years of credited service. Maximum County retirement is 75% of final average compensation, defined as the average of the highest five consecutive years during the last 10 years.

Duty disability benefits provided by the County are computed as a regular retirement, with additional service credited until attainment of age 60, less an amount offset by workers' compensation payments, with a maximum payment of 75% of final average compensation. Nonduty disability benefits after 10 years of service are computed as a regular retirement. Death benefits are provided to beneficiaries after 10 years of service, based on years of service.

#### **Funding Policy/Contributions**

The County policy is to fund normal costs of the plan by contributions which are based on actuarially determined rates, expressed as percentages of annual covered payroll, and which are sufficient to accumulate assets to pay benefits when due. For fiscal year 2015, the annual contribution was \$4,554,832 which was determined through actuarial valuations performed at September 30, 2013.

Sheriff's deputies contribute at a rate of 3 percent of their annual pay for the first 14 years of service and 5 percent thereafter. Command officers contribute 5 percent. General County Option A members who have elected improved benefits contribute 1 percent of their pay after 14 years of service. Contributions received from these employees for the years ended September 30, 2015 and September 30, 2014 amounted to \$473,247 and \$560,091, respectively.

The contribution requirements of plan members and the County are established and may be amended by the Board of Commissioners in accordance with County policies, union contracts, and plan provisions. All administrative costs of the plan are financed directly by Oakland County.

#### **Investment Policy**

The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the PERS Board by a majority vote of its members. It is the policy of the PERS Board to pursue an investment strategy that is in compliance with Michigan Public Act 314 of 1965 and manages risks through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The following was the Board's adopted asset allocation policy as of July 1, 2012.

	Target
Asset Class	Allocation
Cash Equivalents	0.0%
U.S. Equity	40.0%
Non U.S. Equity	10.0%
Hedged Equity	5.0%
Fixed Income	40.0%
Real Estate	5.0%
Total	100.0%

#### **Rate of Return**

For the year ended September 30, 2015, the annual money weighted rate of return on pension plan investments, net of pension plan investment expense, was .35 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

#### Fund Balance Reserved for Employees' Pension Benefits

Fund balances reserved for employees' pension benefits include legally required reserves. Fund balance as of September 30, 2015 consists of the following reserves:

Annuity reserve	\$ 5,382,036
Pension reserve	186,097,015
Pension accumulated reserve	554,180,778
Total fund balance	\$ 745,659,829

Annuity reserve represents the cumulative contribution for retirees, disabled members, or surviving spouses who have elected monthly annuity benefits. Pension reserve represents the funded pension benefits available for retired lives and is funded by actuarially determined transfers from the pension accumulated reserve. Pension accumulated reserve represents the accumulated reserve for pension payable by the County.

Since the County does not issue a stand-alone report for its County PERS, following are condensed financial statements for the period as of and including September 30, 2015:

#### **Statement of Net Position**

Cash and investments	\$ 744,017,654
Other assets	2,213,903
Total assets	746,231,557
Liabilities	571,728
Net position	\$ 745,659,829

#### **Statement of Changes in Net Position**

Additions:	
Contributions	\$ 5,028,079
Investment income	7,362,442
Other revenue	 149,367
Total additions	 12,539,888
Deductions:	
Benefit payments	52,066,966
Other expenses	 2,709,173
Total deductions	 54,776,139
Change in net position	(42,236,251)
Net position held in trust, beginning of year	787,896,080
Net position held in trust, end of year	\$ 745,659,829

#### **Basis of Accounting**

The County's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which contributions are due. Employer contributions are recognized when due and the employer has made a formal commitment to provide contributions. Benefits and refunds are recognized when due and payable, in accordance with the terms of the plan.

#### Method Used to Value Investments

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at an estimated fair value or amortized cost.

#### **Actuarial Methods and Assumptions**

The annual required contribution was determined as part of the actuarial valuation as of September 30, 2013, using the aggregate actuarial cost method. Significant actuarial assumptions used include (a) 7.25 investment rate of return, (b) projected salary increases of 4.5 to 10.5 percent per year and (c) 1.5 percent per year cost of living adjustments. Both (a) and (b) include an inflation component of 4.5 percent. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a five-year period.

The aggregate accrual cost method does not produce an actuarial accrued liability. The entry age actuarial cost method is used to develop the actuarial liability and the associated values shown above in compliance with GASB Statement No. 50. In addition, the aggregate method does not formally recognize an amortization period for the overfunded AAL.

#### Net Pension Liability

The County has chosen to use September 30, 2015 as its measurement date for the net pension liability. The September 30, 2015 reported net pension liability was determined using a measure of the total pension liability and the pension plan net position as of September 30, 2015. The September 30, 2015 total pension liability was determined by an actuarial valuation performed as of September 30, 2014, which used updated procedures to roll forward the estimated liability to September 30, 2015.

The components of the net pension liability of the County at September 30, 2015 were as follows:

Total pension liability	\$ 758,378,456
Plan fiduciary net position	(745,659,828)
Net Pension Liability/(Asset)	<u>\$ 12,718,628</u>
Plan fiduciary net position as a percentage of the total pension liability	98.32%

The net pension liability of \$12,718,628 has been recorded in the Fringe Benefit Fund, an internal service fund that is used to account for the County's employee fringe benefits.

Changes in the net pension liability during the measurement year were as follows:

	Increase/(Decrease)					
	Т	otal Pension			N	let Pension
		Liability	Pla	n Net Position		Liability
Balances at 9/30/2014	\$	724,043,780	\$	787,896,080	\$	(63,852,300)
Changes for the year:						
Service cost		3,705,776		-		3,705,776
Interest		50,740,081		-		50,740,081
Difference between expected						
and actual experience		2,621,256		-		2,621,256
Assumption changes		29,334,529		-		29,334,529
Contributions - employer		-		4,554,832		(4,554,832)
Contributions - member		-		473,247		(473,247)
Net investment income		-		5,099,460		(5,099,460)
Benefit payments, including refunds						
of member contributions		(52,066,966)		(52,066,966)		-
Administrative expenses		-		(296,825)		296,825
Net changes		34,334,676		(42,236,252)		76,570,928
Balances at 9/30/2015	\$	758,378,456	\$	745,659,828	\$	12,718,628

*Assumptions changes.* For the calculation of net pension liability as of September 30, 2015, the mortality table used was updated to the RP-2014 Health Annuitant Mortality Table, projected to 2021 using a static projection based on the 2 dimensional MP-2014 improvement scales. The wage inflation percentage was also updated to 3.25 percent. Additionally, the actuarial cost method was changed to the individual entry age method.

# Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended September 30, 2015, the County recognized pension expense of \$36,325,259. At September 30, 2015 the County reported deferred outflows of resources related to pensions from the follow sources:

	(	Deferred Dutflows of Resouces
Net difference between projected and actual		
earnings on pension plan investments	\$	40,245,669
Total	\$	40,245,669

Amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending	Net Deferred Outflows of		
September 30	Resources		
2016	\$	10,061,417	
2017		10,061,417	
2018		10,061,417	
2019		10,061,418	
Total	\$	40,245,669	

#### **Actuarial Assumptions**

The total pension liability was determined by an actuarial valuation as of September 30, 2014, which used update procedures to roll forward the estimated liability to September 30, 2015. The valuation used the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0%
Salary increases	3.25 – 9.25% average, including inflation
	and step increases
Investment rate of return	7.25% net of pension investment expense, including inflation

Mortality rates were based on the RP-2014 Healthy Annuitant Mortality Table projected to 2021 using a static projection based on the 2-dimensional MP-2014 improvement scales.

#### **Discount Rate**

The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that County contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate.

#### **Projected Cash Flows**

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return of pension plan investments was determined using a buildingblock method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return were adopted by the plan's trustees after considering input from the plan's investment consultant(s). For each major asset class that is included in the pension plan's target asset allocation as of September 30, 2014, these best estimates are summarized in the following table.

	Long-Term Expected Real
Asset Class	Rate of Return
Core Bonds	2.80%
Core Plus	3.07%
Global Bonds	2.63%
U.S. Large Cap Equity	7.80%
U.S. Mid Cap Equity	8.47%
U.S. Small Cap Equity	9.09%
International Developed Equity	8.79%
Emerging Market Equity	10.14%
Long/Short Equity	7.64%
Core Real Estate	5.51%
Opportunistic Real Estate	8.80%

#### Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following table presents the plan's net pension liability, calculated using a discount rate of 7.25%, as well as what the plan's net pension liability would be if it were calculated using a discount rate that is one percent lower and one percent higher.

	1%	Current Single	1%
	Decrease	Discount Rate	Increase
	6.25%	7.25%	8.25%
Net Pension Liability/(Asset)	\$ 89,410,684	\$ 12,718,628	\$ (53,561,279)

The Road Commission for Oakland County Retirement System board of trustees administers the Road Commission for Oakland County Retirement System – a single-employer defined benefit pension plan that provides retirement, disability, and death benefits for all eligible general employees of the Retirement System. Benefit terms have been established by contractual agreements between the Retirement System and the various employee union representation or other actions of the Oakland County Board of Road Commissioners; amendments are subject to the same process. The Road Commission's net pension liability as of December 31, 2014 was \$26,527,162. The Road Commission has chosen to use December 31, 2014 as its measurement date for the net pension liability. The September 30, 2015 reported net pension liability was determined using a measure of the total pension liability and the pension net position as of December 31, 2014. The December 31, 2014 total pension liability was determined by an actuarial valuation performed as of that date. For the year ended September 30, 2015, the Road Commission recognized pension expense of \$8,211,535. At September 30, 2015, the Road Commission reported total deferred outflows of resources of \$17,222,616.

#### **13. Defined Contribution Plans**

The County maintains a defined contribution plan, Oakland Performance Retirement System (OPRS), which qualifies under Internal Revenue Code Section 401(a). Employees in the County PERS were first afforded the opportunity to transfer to the OPRS through December 31, 1995, retroactive to January 1, 1995. Employees who elected to transfer to the OPRS had their

individually actuarially determined earned retirement benefits in the County PERS, determined as of January 1, 1995, plus accrued interest at the rate of 7.5% from January 1, 1995 until the date of election to transfer, transferred into the OPRS. Subsequent to 1995, the County reopened the opportunity for transfer several times, resulting in an additional 1,477 employees transferred from the County PERS to the OPRS.

The OPRS maintains a schedule of vesting, with the participants becoming fully vested upon completion of six years of continuous service. Employees transferring from the County PERS were allowed a permanent selection of employee contributions of 0% or 3% of their salary, with the employer matching the contribution respectively with 6% or 9% for general employees, or 7% or 10% for employees in certain bargaining units. For employees hired on or after July 1, 1994, the employer contributes 5% of the employee's salary. Effective December 1999, employees were offered an opportunity to increase their contribution with a County match of 2% for new hires and 1% for all others. In December 2000, the employee and County match were increased 1%. All employees are able to contribute up to 10% of their salary on a voluntary after-tax basis. All contributions are remitted to a third-party plan administrator.

Total membership in the OPRS as of September 30, 2015 was 3,009, which includes 408 employees who elected to transfer from the PERS in 1995 through 2000 and 2,601 current employees hired since July 1, 1994.

The County's payroll for employees covered by the OPRS for the year ended September 30, 2015 was \$176,486,083, and the County's total payroll was \$220,272,993. The required contributions, which matched those actually made, were \$6,678,314 by employees and \$15,875,209 by the County, representing 3.8% and 9.0% of covered payroll, respectively.

In 2008, the County offered a voluntary defined contribution plan for part-time non-eligible employees. The plan qualifies under the Omnibus Budget Reconciliation Act of 1990 (OBRA) and IRS Section 3121(b) & (F) which allows for a defined contribution plan in lieu of Social Security. With the implementation of this plan, the County contributes 1.3% and the employee contributes 6.2% of their earnings into a defined contribution plan. The employee would be immediately 100% vested in both the employer and employee contributions, but cannot access the money invested in the plan until they are separated from County employment. During fiscal year 2015, the County contributed \$198,063 to the plan.

The contribution requirements of plan members and the County are established and may be amended by the Board of Commissioners in accordance with County policies, union contracts, and plan provisions.

#### **14. Postemployment Benefits**

Oakland County provides medical care benefit insurance coverage to retired employees or survivors of deceased employees who were hired on or before September 20, 1985, or hired on or after September 21, 1985 and had 15 years of service (for family coverage) or 8 to 14 years of service (for retired members only). This single-employer defined benefit plan is administered by Oakland County through two funding vehicles: the Oakland County VEBA Trust (the Trust) and the Superseding Trust.

For employees whose employment ends prior to retirement, the Trust provides benefits to those with 15 to 19 years of service (for members only) or 20 years of service (for family coverage).

In 2015, the County provided 2,263 retirees medical insurance and reimbursed them for Medicare premiums under the Trust. In 2015, the County disbursed \$30,116,293 for this purpose.

Postemployment benefits are established and may be amended by the Board of Commissioners in accordance with County policies, union contracts, and plan provisions. The plan covers the following classes of employees: General, Command Officers, and Deputies. The plan in the general class is now closed to new hires. The County has established a "Retirement Health Savings Plan" beginning January 1, 2007, whereby the general class of employees hired on or after this date will no longer receive a defined health insurance benefit, but will receive a cash payment upon retirement from which they can purchase their own health insurance. At September 30, 2014, the date of the most recent actuarial valuation, membership in the OPEB consisted of 2,324 retirees and beneficiaries currently receiving benefits, 2,322 active employees, and 234 terminated employees entitled to benefits but not yet receiving them.

The annual OPEB costs, the percentage contributed to the plan, and the net OPEB asset for the current and two preceding years were as follows:

	Fiscal year ended September 30		
	2015	2014	2013
Annual OPEB cost (ARC)	\$ 5,605,849	\$ 29,545,126	\$ 28,359,365
Percentage of ARC contributed	0%	0%	0%
Net OPEB asset	\$163,092,632	\$168,698,481	\$198,243,607

In 2013, the County contributed an additional \$236,000,000 in order to fully fund the VEBA. In 2015, the annual required contribution (ARC) as determined by the actuary was \$818,930 and there were no County contributions, given the VEBA was fully funded.

The funding progress of the plan as of September 30, 2014, the most recent actuarial valuation report, is as follows:

Retirees and beneficiaries Vested terminated employees who will be eligible when they collect retirement (age 60 in most cases) and	\$ 463,768,854
their beneficiaries	58,886,930
Active employees and beneficiaries	362,848,645
Actuarial accrued liability	 885,504,429
Actuarial value of assets	 1,076,904,047
Unfunded AAL (Overfunded AAL)	\$ (191,399,618)
Funded ratio Annual covered payroll Overfunded AAL as a percentage of payroll	\$ 121.6% 146,473,723 130.7%
Actuarial Required Contribution (ARC) Adjustment to the ARC Interest on net OPEB asset	\$ 818,930 9,629,938 (4,843,019)
Annual OPEB cost	 5,605,849
Contributions	
Decrease in net OPEB asset	5,605,849
OPEB asset - Beginning of year	 168,698,481
OPEB asset - End of year	\$ 163,092,632

The County contributions are based on a 10-year open amortization of the unfunded actuarial accrued liabilities (UAL) for the overfunded divisions and a 20-year closed amortization of the UAL for the underfunded division (Command Officers). In addition, the County reports an other post-employment benefits asset for the funding provided by the previous sale of certificates of participation. The remaining amortization period of this asset as of September 30, 2015 was 21 years.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. In the September 30, 2014 actuarial valuation, the date of the most recent actuarial valuation, the individual entry age actuarial cost method was used. The actuarial assumptions included a 7.5 percent investment rate of return (net of administrative expenses), which consists of a real rate of return of 3.00 percent per year plus a long-term rate of inflation of 4.5 percent per year and an annual healthcare cost trend rate of 9.0 percent initially, reduced by decrements to an ultimate rate of 4.5 percent after 10 years. Both rates included a 4.5 percent inflation assumption. The actuarial value of assets is equal to the reported market value of assets at the valuation date. The UAAL for the groups was amortized over a 10-year open level dollar method for the overfunded divisions and a 20-year closed level dollar method for the underfunded division (Command Officers). Active member payroll was assumed to increase 4.5 percent per year for the purpose of determining the level percent contributions.

The following are condensed financial statements as of and including September 30, 2015 (the OPEB Plan includes the VEBA and Superseding Trusts):

Cash and investments	\$ 1,081,646,174
Other assets	2,874,902
Total assets	1,084,521,076
Liabilities	2,840,181
Net position	\$ 1,081,680,895

#### **Statement of Net Position**

#### **Statement of Changes in Net Position**

Additions:	
Contributions	\$ 111,372
Investment income	6,210,652
Other revenue	2,237,832
Total additions	8,559,856
Deductions:	
Benefits	30,116,293
Other expenses	3,358,219
Total deductions	33,474,512
Change in net position	(24,914,656)
Net position held in trust, beginning of year	1,106,595,551
Net position held in trust, end of year	\$ 1,081,680,895

The Road Commission contributes to the Road Commission for Oakland County Retiree Health Care Trust (the "Trust"). The Trust provides for future payment of medical benefits for eligible retirees, their spouses and their dependents. The obligation to provide benefits to employees was established by negotiation with various collective bargaining units or other actions of the Oakland County Board of Road Commissioners. At December 31, 2014, the date of the most recent actuarial valuation, membership consisted of 706 retirees and beneficiaries currently receiving benefits, 280 vested active employees, and 62 nonvested active employees. For the year ended September 30, 2015, the Road Commission's adjusted annual required contribution to the Trust was \$12,851,553 with interest of \$740,870 on the prior year net OPEB obligation. The Road Commission contributed \$500,000 to the Trust during the year and paid \$6,028,271 directly toward

insurance premiums and medical costs for retirees during fiscal year 2015, leaving a net OPEB obligation of \$23,527,919 at September 30, 2015.

#### **15. Deferred Compensation Plan**

In fiscal year 1998, both the County and the Road Commission adopted GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans.* During fiscal year 1999, as required by the statement, the County and the Road Commission each placed all Deferred Compensation Plan assets with a trustee, relinquishing all fiduciary accountability for the assets. Accordingly, the related assets and liabilities of the plan are not reported in the County and Road Commission financial statements.

#### 16. Risk Management

The County is exposed to various risks of loss related to property, employee injuries, general liability claims, and torts, as well as medical benefits provided to employees. The County has purchased a commercial property policy for its building and contents, electronic data processing equipment, boats and motors, ATV/snowmobiles, and automobile catastrophe physical damage The policy is subject to a maximum per occurrence catastrophic loss limit of coverage. \$350,000,000. Policy limits (subject to the maximum \$350,000,000 per occurrence catastrophic loss limit) are: building and contents in the amount of \$632,246,617, electronic data processing equipment in the amount of \$42,301,397, boats and motors in the amount of \$569,000, ATV/snowmobiles in the amount of \$66,000, automobile catastrophe physical damage in the amount of \$2,000,000, flood coverage in the amount of \$50,000,000 (subject to limitations in some flood zones), earthquake coverage in the amount of \$50,000,000, boiler and machinery coverage in the amount of \$100,000, property insurance for helicopter hull physical damage in the amount of \$2,854,184, and helicopter additional equipment physical damage in the amount of \$1,218,000. Liability insurance has been purchased for: airport operations in the amount of \$50,000,000, helicopter operations in the amount of \$100,000,000, automobile fleet operations in the amount of \$5,000,000, fiduciary liability in the amount of \$25,000,000, employee dishonesty/faithful performance in the amount of \$3,000,000, travel accident in the amount of \$100,000 per person/\$500,000 aggregate, N.E.T. law enforcement liability in the amount of \$5,000,000, workers' compensation statutory coverage in excess of \$1,000,000 for each occurrence, and selfinsured retention and employers' liability in the amount of \$1,000,000. The County is uninsured for all other risks except as noted. The Road Commission has similar risks and is uninsured for these claims within certain limits.

The County and the Road Commission estimate the liability for all the above-mentioned claims that have been incurred through September 30, 2015, including both those claims that have been reported, as well as those that have not yet been reported, and estimates of both future payments of losses and related claim adjustment expenses. Estimated liabilities for unpaid claims are based on historical claim payments, including related legal and administrative expenses.

The County records estimates in the Fringe Benefits and the Building and Liability Insurance funds, both Internal Service funds, and the Road Commission records these estimates in the governmental fund type. Changes in the estimated claims liabilities are as follows:

	September 30			
	2015	2014		
Primary Government				
Beginning-of-period liability	\$ 20,910,061	\$ 20,654,795		
Estimated claims incurred, claim adjustment				
expenses and changes in estimates				
Provisions for current-year events	48,513,809	48,485,558		
Decrease in provisions for prior-year events	831,066	(882,472)		
Total incurred claims, claim adjustment expenses				
and changes in estimates	49,344,875	47,603,086		
Claim payments and claim adjustment expenses				
Related to current-year events	(44,219,801)	(45,340,199)		
Related to prior-year events	(6,961,533)	(2,007,621)		
Total claim payments and claim adjustment expenses	(51,181,334)	(47,347,820)		
End-of-period liability	\$ 19,073,602	\$ 20,910,061		
Road Commission - Component Unit				
Beginning-of-year liability	\$ 2,854,800	\$ 3,346,033		
Estimated claims incurred and changes in estimates	11,524,812	11,977,100		
Claim payments	(12,233,412)	(12,468,333)		
End-of-year liability	\$ 2,146,200	\$ 2,854,800		

#### 17. Leases

The County (primary government) leases certain office facilities and other equipment under noncancelable operating leases. Total costs for such leases for the County for the year ended September 30, 2015 were \$992,830. The future minimum lease payments as of September 30, 2015 are as follows:

	Primary
Fiscal year	government
2016	\$ 801,716
2017	640,564
2018	538,888
2019	482,323
2020	372,000
2021-2025	992,000
Total	\$ 3,827,491

Additionally, the County leases portions of certain buildings to various governmental agencies. The amount received from these leases for the fiscal year ended September 30, 2015 totaled \$106,708, recorded in the Facilities Maintenance & Operations fund, an internal service fund type.

The County has also "loaned" its AAA bond rating to assist local communities in the ability to finance local projects by pledging full faith and credit on the debt issued through the Oakland

County Building Authority. Debt is to be paid from payments from the benefiting community over the life of the debt issues, with the structures being collateral. A contract, or lease, receivable with a corresponding deferred revenue is shown in the Debt Service Fund financial statements of the County. Debt and receivables are reported for a Sheriff's Sub-station in the City of Rochester Hills for \$5.2 million in 2002, Community Mental Health Authority Housing Project in the amount of \$5,500,000 in 2007, Keego Harbor City Hall and DPW Building in the amount of \$1,120,000 in 2010, City of Oak Park in the amount of \$2,500,000 in 2012, and Community Mental Health Authority Project in the amount of \$14,500,000 in 2012. The future minimum lease payments to be received as of September 30, 2015 are as follows:

	Primary
Fiscal year	government
2016	\$ 1,751,485
2017	1,734,022
2018	1,744,773
2019	1,729,385
2020	1,613,310
2021 - 2025	6,802,288
2026 - 2030	5,078,041
2031 - 2035	1,110,962
2036 - 2040	636,550
	\$ 22,200,816

#### **18.** Commitments and Contingencies

The County, the Drainage Districts, and the Road Commission are involved in legal actions in which plaintiffs seek damages of indeterminable amounts which may exceed insurance coverage where applicable. Litigation is subject to many uncertainties, and the outcome of individual matters cannot be predicted. Accordingly, a reasonable range of liability to the County, the Drainage Districts, or Road Commission pertaining to these matters cannot be determined. Management has taken steps to protect the County and believes any liability resulting from cases in which it is involved will not materially affect its financial position.

The County, the Drainage Districts, and the Road Commission received funds from various federal and state units to finance specific activities. The final determination of revenues is subject to the acceptance of project costs by the granting agency, usually after a compliance audit. To the extent that costs are disallowed by the granting agency, the County, the Drainage Districts, and Road Commission resources would be required to reimburse the grant funds. Management believes that disallowed costs, if any, would be immaterial.

The County has outstanding construction commitments (contracts) under the jurisdiction of the Water Resources Commissioner, and has contracts for Act 342 projects at September 30, 2015 as follows: Farmington Hills Water System Project with a total cost of \$5,195,396 with a remaining balance of \$360,212; contracts with a cost of \$14,434,627 for the Clinton Oakland Sewage Disposal System with a remaining balance of \$261,425; Walled Lake-Novi Wastewater Treatment Plant with a cost of \$1,298,000 with a balance of \$454,952; Evergreen-Farmington S.D.S – Middlebelt Road Tunnel Project contract with a cost of \$28,179,499 with a remaining balance of \$25,298,492 and the Pontiac Water System Water Main Replacement and Improvements contracts with a cost of \$4,693,085 with a remaining balance of \$1,257,710. Building Authority Projects

have contracts with a cost of \$2,704,964 for the Facilities Infrastructure/Information Technology Project with a remaining balance of \$51,603.

The Drainage Districts' component unit has construction contracts for the Bloomfield Township CSO project with a total cost of \$2,720,377 and a remaining balance of \$399,109; the Pontiac Waste Water Treatment Facility Pump Station Phase II Project has a cost of \$7,936,820 with a remaining balance of \$2,844,726; and contracts for the Oakland Macomb Interceptor Drainage District Project with a total cost of \$102,246,259, with a remaining balance of \$19,729,018 as of September 30, 2015.

#### 19. Statement of Net Position – Reconciliation of Internal Balances

The internal balances amount on the Statement of Net Position is reconciled as follows:

#### **Governmental Activities**

Governmental Funds	
Due from other funds	\$ 5,468,461
Advances receivable	1,611,207
Due to other funds	(10,464,910)
Advances payable	(1,611,207)
Internal Service Funds	
Due from other funds	308
Due to other funds	(80,461)
Current and long-term advances payable	 (77,298)
Governmental activities, internal balances	\$ (5,153,900)
Business-Type Activities	
Proprietary Funds	
Due from other funds	\$ 5,082,017
Current and long-term advances receivable	77,298
Due to other funds	 (5,415)
Business-type activities, internal balances	\$ 5,153,900

#### 20. Accounting and Reporting Change

In fiscal year 2015, the County adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, the primary objective of which is to improve accounting and financial reporting by state and local governments for pensions. The County elected to record these changes in the Fringe Benefits Fund, an Internal Services fund, and for reporting purposes the net position of this fund was restated as of September 30, 2014.

Totale

#### **Fund Financial Statements**

	Fringe Benefits Fund	September 30, 2015		
Internal Service Funds				
Net Position at September 30, 2014	\$ 33,493,389	\$ 98,755,788		
Adjustment for implementation of GASB				
Statement No. 68	63,852,300	63,852,300		
Net Position at September 30, 2014, as restated	\$ 97,345,689	\$ 162,608,088		

This restatement is also reported in the Proprietary Funds Statement of Changes in Net Position - Governmental Activities – Internal Service funds.

The Road Commission Component Unit likewise reports a restatement of Net Position due to the implementation of GASB Statement No. 68 as follows:

		Total
	Road	Component
	Commission	Units
Net Position at September 30, 2014 Adjustment for implemenation of GASB	\$ 801,955,292	\$ 1,319,971,139
Statement No. 68	(8,039,777)	(8,039,777)
Net Position at September 30, 2014, as restated	\$ 793,915,515	\$ 1,311,931,362

In addition, based on an independent engineering study, it was determined that a portion of assets and related debt for the City of Pontiac Wastewater Treatment Plant, as previously reported in the County's Water & Sewer Trust Fund (Enterprise fund) and the Drainage Districts component unit needed to be reallocated at a ratio of 54.0% to Pontiac sewer and 46% to the Chapter 20 Drainage District. As a result, the Net Position of the Water & Sewer Trust fund (major fund) and the Drainage Districts Component Unit was restated as of September 30, 2014 as follows:

#### **Proprietary Funds**

	Water and	Totals
	Sewer	September 30,
	Trust	2015
<b>Business - Type Activities - Enterprise Funds</b>		
Net Position at September 30, 2014	\$ 143,924,759	\$ 701,548,867
Restatement of Debt	12,054,610	12,054,610
Restatement of Capital Assets	(11,535,709)	(11,535,709)
Net Position at September 30, 2014, as restated	\$ 144,443,660	\$ 702,067,768
	Drainage Districts	Total Component Units
<u>Component Units</u>		
Net Position at September 30, 2014	\$ 518,015,847	\$ 1,319,971,139
Restatement of Debt	(12,054,610)	(12,054,610)
Restatement of Debt Restatement of Capital Assets	(12,054,610) 11,535,709	(12,054,610) 11,535,709

As a result of the preceding changes, the Government-wide Statement of Activities is restated as follows:

### **Statement of Activities**

Statement of Activities	P	rimary Governm	ent	
		Business-		<b>G (</b>
	Governmental Activities	Type Activities	Totals	Component Units
Net Position at September 30, 2014 Adjustments	\$380,353,437 63,852,300	\$ 701,548,867 518,901	\$1,081,902,304 64,371,201	\$1,319,971,139 (8,558,678)
Net Position at September 30, 2014, as restated	\$444,205,737	\$702,067,768	\$1,146,273,505	\$1,311,412,461

## **REQUIRED SUPPLEMENTARY INFORMATION**

## County of Oakland Primary Government – Retirement System Required Supplementary Information Schedule of Changes in Net Pension Liability and Related Ratios Current Fiscal Year – Unaudited

		2015		2014
Total pension liability				
Service cost	\$	3,705,776	\$	4,196,269
Interest		50,740,081		50,492,624
Difference between expected and actual experience		2,621,256		
Assumption changes		29,334,529		
Benefit payments, including refunds of member				
contributions		(52,066,966)		(49,993,923)
Net change in total pension liability		34,334,676		4,694,970
Total pension liability - beginning of year		724,043,780		719,348,810
Total pension liability - end of year (a)		758,378,456		724,043,780
Plan fiduciary net position				
Contributions - employer	\$	4,554,832	\$	5,770,835
Contributions - member	+	473,247	+	560,091
Net investment income		5,099,460		70,247,939
Benefit payments, including refunds of member				
contributions		(52,066,966)		(49,993,923)
Administrative expenses		(296,825)		(2,959,649)
Net change in plan fiduciary net position		(42,236,252)		23,625,293
Plan fiduciary net position - beginning of year		787,896,080		764,270,787
Plan fiduciary net position - end of year (b)		745,659,828		787,896,080
Net pension liability (asset) - end of year (a) - (b)	\$	12,718,628	\$	(63,852,300)
Plan fiduciary net position as a percentage of the				
total pension liability		98.32%		108.82%
Covered employee payroll	\$	24,707,298	\$	29,901,825
Net pension liability as a percentage of covered employee payroll		51.48%		(213.54%)

Covered payroll is 2013 valuation payroll (projected to the 2014-2015 year) used to determine employer contributions for the 2014-2015 fiscal year.

GASB Statement No. 67 was implemented for FYE September 30, 2014 and does not require retroactive data implementation. Data will be added as information is available until 10 years of such information is available.

## County of Oakland Primary Government – Retirement System Required Supplementary Information Schedule of Contributions Last Ten Fiscal Years – Unaudited

					Fisca	d Year				
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Actuarially determined contribution	\$ 4,554,832	\$ 5,770,835	\$ 5,400,095	\$-	\$-	\$-	\$-	\$-	\$-	\$ -
Contributions in relation to the actuarially determined contribution	4,554,832	5,770,835	5,400,095							
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered-employee payroll	\$ 24,707,298	\$ 29,901,825	\$ 33,706,963	\$ 38,275,780	\$ 42,686,155	\$ 44,884,070	\$ 46,690,015	\$ 55,704,389	\$ 57,453,054	\$ 58,521,380
Contributions as a percentage of covered-employee payroll	18.44%	19.30%	16.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

#### Notes to Schedule

Actuarially determined contribution rates are calculated as of December 31, two years prior to the end of the fiscal year in which contribuions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Aggregate actuarial cost
Amortization method	N/A
Remaining Amortization Period	N/A
Asset valuation method	5-year smoothed market value
Price Inflation	3.50%
Projected salary increases*	4.50% to 10.50%
Investment rate of return*	7.25%
Cost-of-living adjustments	1.5% non-compounding annually
Retirement Age	Age-based table of rates that are specific to the type of eligibility condition.
Mortality	1994 Group Annunity Mortalitiy Table, set back 0 years for men and 1 year for women.

Annual Money-weighted rate of return, net of investment expense

Fiscal Year	Rate of Return
2014	8.74%
2015	0.35%

GASB Statement No. 67 was implemented for FYE September 30, 2014 and does not require retroactive data implementation. Data will be added as information is available until 10 years of such information is available.

## County of Oakland Primary Government – OPEB Plan Required Supplementary Information Schedule of Funding Progress and Employer Contributions Six-Year Historical Trend Information – Unaudited

Actuarial valuation date September 30,	Actuarial value of assets *	Actuarial accrued liability (AAL)	Unfunded AAL (UAAL)	Funde d ratio	Covered payroll	UAAL as a percentage of covered payroll
2009	\$ 452,506,005	\$ 818,854,197	\$ 366,348,192	55.3%	\$ 180,539,069	203.0%
2010	854,387,415	794,094,818	(60,292,597)	107.6%	175,316,170	(34.4%)
2011	854,534,524	814,581,872	(39,952,652)	104.9%	173,903,452	(23.0%)
2012	942,378,801	867,622,212	(74,756,589)	108.6%	162,819,440	(45.9%)
2013	1,023,100,574	869,485,146	(153,615,428)	117.7%	154,128,944	(99.7%)
2014	1,076,904,047	885,504,429	(191,399,618)	121.6%	146,473,723	(130.7%)

Schedule of funding progress:

*The actuarial value of assets for fiscal years 2009 through 2013 includes the net position of the IRMBT. As noted in Note 8, at September 30, 2014, the remaining assets in the IRMBT became "Surplus Intermediate Trust Assets" which the County directed to be paid to the funding trust for the purpose of redeeming the outstanding callable COPs in the amount of \$422,135,000 on April 1, 2014. Therefore, the net position of the IRMBT is not included in the actuarial value of assets beginning at September 30, 2013.

Year ended September 30,	Annual OPEB cost	Percentage contributed	
2010	\$ 45,839,484	0.0%	
2011	37,116,312	0.0%	
2012	27,858,341	0.0%	
2013	28,359,326	0.0%	
2014	29,545,126	0.0%	
2015	5,605,849	0.0%	

The information presented in the supplemental schedule was determined as part of the actuarial valuation at the dates indicated. Additional information as of the latest actuarial valuation follows:

Actuarial cost method	Entry-age
Amortization method	Level dollar**
Remaining amortization period	20 years (Command Officers)
	10 years (All Others)
Asset valuation method	5-year smoothed market
Actuarial assumptions	
Investment rate of return*	7.5%
Projected salary increases*	4.50% to 10.50%
Cost-of-living adjustments	1.5% non-compounding annually

* Includes pay inflation at 4.5%

**A closed, level dollar amortization method was used for the Command Officers Division contributions and an open, level dollar amortization method was used for all other employment divisions.

$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$		General Fund			
$\begin{array}{l c c c c c c c c c c c c c c c c c c c$		Budget	Final Amended Budget		Final Amended
Current property taxes         \$209,241,439         \$210,139,939         \$206,229,469         \$ (3,910,470)           Delinquent taxes - prior years         98,500         98,500         85,00         5,501           Total         209,419,939         210,318,439         206,368,131         (3,950,308)           Other intergovernmental revenues         (3,950,308)         (48,000)         -         (48,000)           Circuit judges' salaries         866,381         866,531         846,007         (20,374)           Probate judges' salaries         592,724         592,724         595,780         3,056           District judges' salaries         455,990         455,590         (45,339)         (20,631)           State court fund - P.A. 189         5,200,000         5,200,000         4,892,355         (307,645)           Revenue sharing         10,204,476         16,102,231         24,831,356         8,729,125           Convention facility/Liquor tax         3,640,000         277,450         333,442         55,992           Total         21,367,871         31,999,306         41,448,728         9,449,422           Charges for services         335,651         335,651         328,377         (7,274)           Human Resources         475         475	Revenues				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Taxes				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Current property taxes	\$209,241,439	\$210,139,939	\$206,229,469	\$ (3,910,470)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Delinquent taxes - prior years	98,500	98,500	53,161	(45,339)
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	Trailer tax	80,000	80,000	85,501	5,501
$\begin{array}{ccccccc} Cigarette tax distribution & 48,000 & 48,000 & - & (48,000) \\ Circuit judges' salaries & 866,381 & 866,381 & 846,007 & (20,374) \\ Probate judges' salaries & 592,724 & 592,780 & 3,056 \\ District judges' salaries & 455,990 & 455,990 & 435,359 & (20,631) \\ State court fund - P.A. 189 & 5,200,000 & 5,200,000 & 4,892,355 & (307,645) \\ Revenue sharing & 10,204,476 & 16,102,231 & 24,831,356 & 8,729,125 \\ Convention facility/Liquor tax & 3,640,000 & 8,456,530 & 9,514,429 & 1,057,899 \\ Other & 360,300 & 277,450 & 333,442 & 55,992 \\ \hline Total & 21,367,871 & 31,999,306 & 41,448,728 & 9,449,422 \\ Charges for services \\ County Executive & 230,000 & 230,000 & 324,415 & 94,415 \\ Management and Budget & 3,733,968 & 3,733,968 & 3,854,088 & 120,120 \\ Central Services & 335,651 & 335,651 & 338,577 & (7,274) \\ Human Services & 3,057,097 & 3,385,598 & 3,834,237 & 448,639 \\ Public Services & 1,445,495 & 1,478,495 & 1,656,523 & 178,028 \\ Community and Economic Development & 353,400 & 442,329 & 472,994 & 30,665 \\ Clerk/Register of Deeds & 12,273,850 & 12,260,882 & 16,185,154 & 3,924,272 \\ Treasurer & 6,349,200 & 5,450,700 & 8,740,121 & 3,289,421 \\ Circuit Court & 3,558,000 & 3,678,000 & 3,325,770 & (352,230) \\ District Court & 12,196,185 & 11,299,628 & (196,557) \\ Probate Court & 507,600 & 507,600 & 543,098 & 35,498 \\ Prosecuting Attorney & 287,000 & 322,000 & 246,009 & (75,991) \\ Sheriff & 52,881,650 & 54,150,19 & 53,753,839 & (396,180) \\ Legislative & 21,900 & 29,300 & 29,983 & 688 \\ Water Resources Commissioner & 1,831,848 & 2,031,848 & 2,166,856 & 135,008 \\ Non-Departmental & 712,000 & 714,206 & 1,321,948 & 607,742 \\ Total & 99,775,319 & 100,947,256 & 108,783,651 & 7,836,395 \\ Investment income & 1,864,900 & 1,864,900 & 2,276,803 & 411,903 \\ Indirect cost recovery & 7,800,000 & 7,91,908 & 7,946,958 & 45,050 \\ Federal grants & 4,717,755 & 4,712,702 & 4,583,253 & (129,449) \\ Othtributions & 168,240 & 290,323 & 135,744 & (154,579) \\ Other revenues & 428,800 & 428,800 & 183,233 & (245,567) \\ \end{array}$	Total	209,419,939	210,318,439	206,368,131	(3,950,308)
Circuit judges' salaries         866,381         866,381         866,381         846,007         (20,374)           Probate judges' salaries         592,724         592,724         592,780         3,056           Districi judges' salaries         455,990         455,590         435,359         (20,631)           State court fund - P.A. 189         5,200,000         5,200,000         4,892,355         (307,645)           Revenue sharing         10,204,476         16,102,231         24,831,356         8,729,125           Convention facility/Liquor tax         3,640,000         277,450         333,442         55,992           Total         21,367,871         31,999,306         41,448,728         9,449,422           Charges for services         20,000         220,000         324,415         94,415           Management and Budget         3,733,968         3,733,968         3,854,088         120,120           Central Services         3057097         3385,558         3384,237         (7,274)           Human Resources         1,445,495         1,478,495         1,656,523         178,028           Community and Economic Development         353,400         442,329         472,994         30,665           Clerk/Register of Deeds         12,273,850	Other intergovernmental revenues				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Cigarette tax distribution	48,000	48,000	-	(48,000)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Circuit judges' salaries	866,381	866,381	846,007	(20,374)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Probate judges' salaries	592,724	592,724	595,780	3,056
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		455,990	455,990	435,359	(20,631)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	State court fund - P.A. 189	5,200,000	5,200,000	4,892,355	(307,645)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $					8,729,125
$\begin{array}{c c c c c c c c c c c c c c c c c c c $			8,456,530		1,057,899
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	Other	360,300	277,450	333,442	55,992
$\begin{array}{c cccc} County Executive & 230,000 & 230,000 & 324,415 & 94,415 \\ Management and Budget & 3,733,968 & 3,733,968 & 3,854,088 & 120,120 \\ Central Services & 335,651 & 335,651 & 328,377 & (7,274) \\ Human Resources & 475 & 475 & 611 & 136 \\ Human Services & 3,057,097 & 3,385,598 & 3,834,237 & 448,639 \\ Public Services & 1,445,495 & 1,478,495 & 1,656,523 & 178,028 \\ Community and Economic Development & 353,400 & 442,329 & 472,994 & 30,665 \\ Clerk/Register of Deeds & 12,273,850 & 12,260,882 & 16,185,154 & 3,924,272 \\ Treasurer & 6,349,200 & 5,450,700 & 8,740,121 & 3,289,421 \\ Circuit Court & 3,558,000 & 3,678,000 & 3,325,770 & (352,230) \\ District Court & 12,196,185 & 12,196,185 & 11,999,628 & (196,557) \\ Probate Court & 507,600 & 507,600 & 543,098 & 35,498 \\ Prosecuting Attorney & 287,000 & 322,000 & 246,009 & (75,991) \\ Sheriff & 52,881,650 & 54,150,019 & 53,753,839 & (396,180) \\ Legislative & 21,900 & 29,300 & 29,983 & 683 \\ Water Resources Commissioner & 1,831,848 & 2,031,848 & 2,166,856 & 135,008 \\ Non-Departmental & 712,000 & 714,206 & 1,321,948 & 607,742 \\ Total & 99,775,319 & 100,947,256 & 108,783,651 & 7,836,395 \\ Investment income & 1,864,900 & 1,864,900 & 2,276,803 & 411,903 \\ Indirect cost recovery & 7,800,000 & 7,901,908 & 7,946,958 & 45,050 \\ Federal grants & 265,647 & 324,418 & 359,400 & 34,982 \\ State grants & 4,717,755 & 4,712,702 & 4,583,253 & (129,449) \\ Contributions & 168,240 & 290,323 & 135,744 & (154,579) \\ Other revenues & 428,800 & 428,800 & 183,233 & (245,567) \\ \end{array}$	Total	21,367,871	31,999,306	41,448,728	9,449,422
$\begin{array}{llllllllllllllllllllllllllllllllllll$	Charges for services				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	County Executive	230,000	230,000	324,415	94,415
Human Resources $475$ $475$ $611$ $136$ Human Services $3,057,097$ $3,385,598$ $3,834,237$ $448,639$ Public Services $1,445,495$ $1,478,495$ $1,656,523$ $178,028$ Community and Economic Development $353,400$ $442,329$ $472,994$ $30,665$ Clerk/Register of Deeds $12,273,850$ $12,260,882$ $16,185,154$ $3,924,272$ Treasurer $6,349,200$ $5,450,700$ $8,740,121$ $3,289,421$ Circuit Court $3,558,000$ $3,678,000$ $3,325,770$ $(352,230)$ District Court $12,196,185$ $12,196,185$ $11,999,628$ $(196,557)$ Probate Court $507,600$ $507,600$ $543,098$ $35,498$ Prosecuting Attorney $287,000$ $322,000$ $246,009$ $(75,991)$ Sheriff $52,881,650$ $54,150,019$ $53,753,839$ $(396,180)$ Legislative $21,900$ $29,300$ $29,983$ $683$ Water Resources Commissioner $1,831,848$ $2,031,848$ $2,166,856$ $135,008$ Non-Departmental $712,000$ $714,206$ $1,321,948$ $607,742$ Total $99,775,319$ $100,947,256$ $108,783,651$ $7,836,395$ Investment income $1,864,900$ $1,864,900$ $2,276,803$ $411,903$ Indirect cost recovery $7,800,000$ $7,901,908$ $7,946,958$ $45,050$ Federal grants $265,647$ $324,418$ $359,400$ $34,982$ State grants $4,717,755$ $4,712,702$	Management and Budget	3,733,968	3,733,968	3,854,088	120,120
Human Services3,057,0973,385,5983,834,237448,639Public Services1,445,4951,478,4951,656,523178,028Community and Economic Development353,400442,329472,99430,665Clerk/Register of Deeds12,273,85012,260,88216,185,1543,924,272Treasurer6,349,2005,450,7008,740,1213,289,421Circuit Court3,558,0003,678,0003,325,770(352,230)District Court12,196,18512,196,18511,999,628(196,557)Probate Court507,600507,600543,09835,498Prosecuting Attorney287,000322,000246,009(75,991)Sheriff52,881,65054,150,01953,753,839(396,180)Legislative21,90029,30029,983683Water Resources Commissioner1,831,8482,031,8482,166,856135,008Non-Departmental712,000714,2061,321,948607,742Total99,775,319100,947,256108,783,6517,836,395Investment income1,864,9001,864,9002,276,803411,903Indirect cost recovery7,800,0007,901,9087,946,95845,050Federal grants265,647324,418359,40034,982State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,56	Central Services	335,651	335,651	328,377	(7,274)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Human Resources	475	475	611	136
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Human Services	3,057,097	3,385,598	3,834,237	448,639
$\begin{array}{c c} \mbox{Clerk/Register of Deeds} & 12,273,850 & 12,260,882 & 16,185,154 & 3,924,272 \\ \hline \mbox{Treasurer} & 6,349,200 & 5,450,700 & 8,740,121 & 3,289,421 \\ \hline \mbox{Circuit Court} & 3,558,000 & 3,678,000 & 3,325,770 & (352,230) \\ \hline \mbox{District Court} & 12,196,185 & 12,196,185 & 11,999,628 & (196,557) \\ \hline \mbox{Probate Court} & 507,600 & 507,600 & 543,098 & 35,498 \\ \hline \mbox{Prosecuting Attorney} & 287,000 & 322,000 & 246,009 & (75,991) \\ \hline \mbox{Sheriff} & 52,881,650 & 54,150,019 & 53,753,839 & (396,180) \\ \hline \mbox{Legislative} & 21,900 & 29,300 & 29,983 & 683 \\ \hline \mbox{Water Resources Commissioner} & 1,831,848 & 2,031,848 & 2,166,856 & 135,008 \\ \hline \mbox{Non-Departmental} & 712,000 & 714,206 & 1,321,948 & 607,742 \\ \hline \mbox{Total} & 99,775,319 & 100,947,256 & 108,783,651 & 7,836,395 \\ \hline \mbox{Investment income} & 1,864,900 & 1,864,900 & 2,276,803 & 411,903 \\ \hline \mbox{Indirect cost recovery} & 7,800,000 & 7,901,908 & 7,946,958 & 45,050 \\ \hline \mbox{Federal grants} & 265,647 & 324,418 & 359,400 & 34,982 \\ \hline \mbox{State grants} & 4,717,755 & 4,712,702 & 4,583,253 & (129,449) \\ \hline \mbox{Contributions} & 168,240 & 290,323 & 135,744 & (154,579) \\ \hline \mbox{Other revenues} & 428,800 & 428,800 & 183,233 & (245,567) \\ \hline \end{tabular}$	Public Services	1,445,495	1,478,495	1,656,523	178,028
$\begin{array}{llllllllllllllllllllllllllllllllllll$	Community and Economic Development		442,329	472,994	30,665
$\begin{array}{c} \mbox{Circuit Court} & 3,558,000 & 3,678,000 & 3,325,770 & (352,230) \\ \mbox{District Court} & 12,196,185 & 12,196,185 & 11,999,628 & (196,557) \\ \mbox{Probate Court} & 507,600 & 507,600 & 543,098 & 35,498 \\ \mbox{Prosecuting Attorney} & 287,000 & 322,000 & 246,009 & (75,991) \\ \mbox{Sheriff} & 52,881,650 & 54,150,019 & 53,753,839 & (396,180) \\ \mbox{Legislative} & 21,900 & 29,300 & 29,983 & 683 \\ \mbox{Water Resources Commissioner} & 1,831,848 & 2,031,848 & 2,166,856 & 135,008 \\ \mbox{Non-Departmental} & 712,000 & 714,206 & 1,321,948 & 607,742 \\ \mbox{Total} & 99,775,319 & 100,947,256 & 108,783,651 & 7,836,395 \\ \mbox{Investment income} & 1,864,900 & 1,864,900 & 2,276,803 & 411,903 \\ \mbox{Indirect cost recovery} & 7,800,000 & 7,901,908 & 7,946,958 & 45,050 \\ \mbox{Federal grants} & 265,647 & 324,418 & 359,400 & 34,982 \\ \mbox{State grants} & 4,717,755 & 4,712,702 & 4,583,253 & (129,449) \\ \mbox{Contributions} & 168,240 & 290,323 & 135,744 & (154,579) \\ \mbox{Other revenues} & 428,800 & 428,800 & 183,233 & (245,567) \\ \end{tabular}$	Clerk/Register of Deeds	12,273,850	12,260,882	16,185,154	3,924,272
$\begin{array}{c cccccc} \text{District Court} & 12,196,185 & 12,196,185 & 11,999,628 & (196,557) \\ \text{Probate Court} & 507,600 & 507,600 & 543,098 & 35,498 \\ \text{Prosecuting Attorney} & 287,000 & 322,000 & 246,009 & (75,991) \\ \text{Sheriff} & 52,881,650 & 54,150,019 & 53,753,839 & (396,180) \\ \text{Legislative} & 21,900 & 29,300 & 29,983 & 683 \\ \text{Water Resources Commissioner} & 1,831,848 & 2,031,848 & 2,166,856 & 135,008 \\ \text{Non-Departmental} & 712,000 & 714,206 & 1,321,948 & 607,742 \\ \hline \text{Total} & 99,775,319 & 100,947,256 & 108,783,651 & 7,836,395 \\ \text{Investment income} & 1,864,900 & 1,864,900 & 2,276,803 & 411,903 \\ \text{Indirect cost recovery} & 7,800,000 & 7,901,908 & 7,946,958 & 45,050 \\ \text{Federal grants} & 265,647 & 324,418 & 359,400 & 34,982 \\ \text{State grants} & 4,717,755 & 4,712,702 & 4,583,253 & (129,449) \\ \text{Contributions} & 168,240 & 290,323 & 135,744 & (154,579) \\ \text{Other revenues} & 428,800 & 428,800 & 183,233 & (245,567) \\ \end{array}$	Treasurer	6,349,200	5,450,700	8,740,121	3,289,421
$\begin{array}{llllllllllllllllllllllllllllllllllll$	Circuit Court	3,558,000		3,325,770	(352,230)
$\begin{array}{llllllllllllllllllllllllllllllllllll$	District Court				
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		,		· · · · ·	,
Legislative $21,900$ $29,300$ $29,983$ $683$ Water Resources Commissioner $1,831,848$ $2,031,848$ $2,166,856$ $135,008$ Non-Departmental $712,000$ $714,206$ $1,321,948$ $607,742$ Total $99,775,319$ $100,947,256$ $108,783,651$ $7,836,395$ Investment income $1,864,900$ $1,864,900$ $2,276,803$ $411,903$ Indirect cost recovery $7,800,000$ $7,901,908$ $7,946,958$ $45,050$ Federal grants $265,647$ $324,418$ $359,400$ $34,982$ State grants $4,717,755$ $4,712,702$ $4,583,253$ $(129,449)$ Other revenues $428,800$ $428,800$ $183,233$ $(245,567)$	<b>.</b>			,	
Water Resources Commissioner $1,831,848$ $2,031,848$ $2,166,856$ $135,008$ Non-Departmental $712,000$ $714,206$ $1,321,948$ $607,742$ Total $99,775,319$ $100,947,256$ $108,783,651$ $7,836,395$ Investment income $1,864,900$ $1,864,900$ $2,276,803$ $411,903$ Indirect cost recovery $7,800,000$ $7,901,908$ $7,946,958$ $45,050$ Federal grants $265,647$ $324,418$ $359,400$ $34,982$ State grants $4,717,755$ $4,712,702$ $4,583,253$ $(129,449)$ Contributions $168,240$ $290,323$ $135,744$ $(154,579)$ Other revenues $428,800$ $428,800$ $183,233$ $(245,567)$					
$\begin{array}{c c c c c c c c c c c c c c c c c c c $					
Total99,775,319100,947,256108,783,6517,836,395Investment income1,864,9001,864,9002,276,803411,903Indirect cost recovery7,800,0007,901,9087,946,95845,050Federal grants265,647324,418359,40034,982State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)					
Investment income1,864,9001,864,9002,276,803411,903Indirect cost recovery7,800,0007,901,9087,946,95845,050Federal grants265,647324,418359,40034,982State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)	Non-Departmental	712,000	714,206	1,321,948	607,742
Indirect cost recovery7,800,0007,901,9087,946,95845,050Federal grants265,647324,418359,40034,982State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)	Total	99,775,319	100,947,256		7,836,395
Federal grants265,647324,418359,40034,982State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)	Investment income	1,864,900	1,864,900	2,276,803	411,903
State grants4,717,7554,712,7024,583,253(129,449)Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)					
Contributions168,240290,323135,744(154,579)Other revenues428,800428,800183,233(245,567)	•	· · · · · ·			
Other revenues         428,800         428,800         183,233         (245,567)					
Total revenues         345,808,471         358,788,052         372,085,901         13,297,849	Other revenues	428,800	428,800	183,233	(245,567)
	Total revenues	345,808,471	358,788,052	372,085,901	13,297,849

	General Fund			
	Original Budget (Unaudited)	Final Amended Budget (Unaudited)	Actual	Variance with Final Amended Budget
Expenditures				
County Executive				
Administration				
Personnel	\$ 5,617,525	\$ 5,624,911	\$ 5,624,350	\$ 561
Operating	391,329	846,735	321,047	525,688
Internal Support	771,582	837,006	819,579	17,427
Total Administration	6,780,436	7,308,652	6,764,976	543,676
Management and Budget				
Personnel	15,950,714	15,950,714	14,037,910	1,912,804
Operating	824,021	824,021	628,778	195,243
Internal Support	2,105,878	2,759,469	2,592,078	167,391
Total Management and Budget	18,880,613	19,534,204	17,258,766	2,275,438
Central Services				
Personnel	1,349,977	1,349,977	1,324,360	25,617
Operating	403,920	399,970	338,072	61,898
Internal Support	673,464	746,101	746,088	13
Total Central Services	2,427,361	2,496,048	2,408,520	87,528
Facilities Management				
Personnel	979,176	979,176	921,787	57,389
Operating	174,446	198,446	197,679	767
Internal Support	72,892	78,656	73,574	5,082
Total Facilities Management	1,226,514	1,256,278	1,193,040	63,238
Human Resources				
Personnel	2,718,915	2,718,915	2,427,530	291,385
Operating	553,339	535,325	407,380	127,945
Internal Support	816,726	1,058,991	963,640	95,351
Total Human Resources	4,088,980	4,313,231	3,798,550	514,681
Human Services				
Personnel	24,545,983	24,554,415	22,112,837	2,441,578
Operating	4,426,135	4,753,972	4,236,276	517,696
Internal Support	3,064,362	3,658,663	3,658,499	164
Total Human Services	32,036,480	32,967,050	30,007,612	2,959,438
Public Services				
Personnel	11,608,651	11,527,630	10,938,895	588,735
Operating	1,551,855	1,847,855	1,847,794	61
Internal Support	2,939,329	3,453,036	3,423,062	29,974
Total Public Services	16,099,835	16,828,521	16,209,751	618,770
				(continued)

		Gener	al Fund	
	Original	Final Amended		Variance with Final
	Budget	Budget		Amended
	(Unaudited)	(Unaudited)	Actual	Budget
Expenditures (continued)				
County Executive (continued)				
Community and Economic Development				
Personnel	\$ 5,076,961	\$ 5,076,961	\$ 4,827,310	\$ 249,651
Operating	1,661,205	1,952,966	1,581,837	371,129
Internal Support	870,660	1,149,730	1,103,382	46,348
Total Community and Economic Development	7,608,826	8,179,657	7,512,529	667,128
Total County Executive	89,149,045	92,883,641	85,153,744	7,729,897
•	69,149,045	72,883,041	65,155,744	1,129,091
Clerk/Register of Deeds Personnel	7,552,198	7,510,422	6,340,172	1,170,250
Operating	1,469,544	1,461,887	1,052,719	409,168
Internal Support	1,194,066	1,401,239	1,395,857	5,382
Total Clerk/Register of Deeds	10,215,808	10,373,548	8,788,748	1,584,800
Treasurer				
Personnel	3,204,451	3,204,451	3,047,509	156,942
Operating	4,605,440	4,659,340	4,604,180	55,160
Internal Support	557,631	1,230,218	1,230,200	18
Total Treasurer	8,367,522	9,094,009	8,881,889	212,120
Justice Administration				
Circuit Court				
Personnel	21,395,623	20,440,235	19,158,321	1,281,914
Operating	7,066,812	7,328,516	5,584,318	1,744,198
Internal Support	4,266,327	4,633,170	4,406,405	226,765
Total Circuit Court	32,728,762	32,401,921	29,149,044	3,252,877
District Court				
Personnel	12,149,478	12,149,478	11,555,103	594,375
Operating	2,437,139	2,462,776	2,277,184	185,592
Internal Support	1,534,499	1,778,382	1,725,943	52,439
Total District Court	16,121,116	16,390,636	15,558,230	832,406
Probate Court				
Personnel	4,324,169	4,324,169	4,175,614	148,555
Operating	739,424	880,424	878,190	2,234
Internal Support	913,398	1,016,314	968,794	47,520
Total Probate Court	5,976,991	6,220,907	6,022,598	198,309
Total Justice Administration	54,826,869	55,013,464	50,729,872	4,283,592
				(continued)

		General	Fund	
	Original Budget (Unaudited)	Final Amended Budget (Unaudited)	Actual	Variance with Final Amended Budget
Expenditures (continued)				
Law Enforcement				
Prosecuting Attorney				
Personnel	\$ 15,681,178	\$ 15,681,178	\$15,076,127	\$ 605,051
Operating	560,166	560,166	542,035	18,131
Internal Support	1,754,573	1,824,982	1,821,953	3,029
Total Prosecuting Attorney	17,995,917	18,066,326	17,440,115	626,211
Sheriff				
Personnel	105,555,324	107,839,251	107,838,244	1,007
Operating	12,269,288	13,326,216	11,413,154	1,913,062
Internal Support	15,640,980	16,077,315	15,902,887	174,428
Total Sheriff	133,465,592	137,242,782	135,154,285	2,088,497
Total Law Enforcement	151,461,509	155,309,108	152,594,400	2,714,708
Legislative				
Board of Commissioners				
Personnel	2,596,353	2,519,708	2,432,022	87,686
Operating	846,833	891,133	801,159	89,974
Internal Support	614,220	650,730	631,779	18,951
Total Legislative	4,057,406	4,061,571	3,864,960	196,611
Water Resource Commissioner				
Personnel	208,781	208,781	208,719	62
Operating	587,975	379,975	307,839	72,136
Internal Support	4,203,322	4,838,138	4,837,569	569
Total Water Resource				
Commissioner	5,000,078	5,426,894	5,354,127	72,767
Non-departmental				
Operating	25,147,124	34,999,770	27,523,371	7,476,399
Internal Support	8,505,684	3,632,217	2,382,256	1,249,961
Total non-departmental	33,652,808	38,631,987	29,905,627	8,726,360
Total expenditures	356,731,045	370,794,222	345,273,367	25,520,855
Excess of revenues (under) over				
expenditures	(10,922,574)	(12,006,170)	26,812,534	38,818,704
				(continued)

		Genera	al Fund	
	Original Budget (Unaudited)	Final Amended Budget (Unaudited)	Actual	Variance with Final Amended Budget
Other Financing Sources (Uses)				
Transfers in				
Special Revenue Funds				
Revenue Sharing Reserve	\$ 8,379,378	\$ 8,379,378	\$ 753,823	\$ (7,625,555)
Restricted Funds	102,739	855,045	8,379,378	7,524,333
Other Grants	-	2,262	2,262	-
Total special revenue funds	8,482,117	9,236,685	9,135,463	(101,222)
Internal Service Funds				
Facilities Maintenance and Operations	41,589	-	-	-
Total internal service funds	41,589	-	-	-
Enterprise Funds				
Delinquent Tax Revolving	14,805,543	14,805,543	14,832,848	27,305
Total enterprise funds	14,805,543	14,805,543	14,832,848	27,305
Total Transfers In	23,329,249	24,042,228	23,968,311	(73,917)
Transfers out	· · · ·	^	· · · ·	
Special Revenue Funds				
Child Care	(22,747,833)	(23,382,999)	(17,845,147)	5,537,852
Social Welfare Foster Care	(1,000)	(1,000)		1,000
Drains-Act 40 Chapters 4 & 18	(1,000)	(1,000)		1,000
Maintenance	(56,165)	(56,165)	(41,134)	15,031
Friend of the Court Grant	(4,646,794)	(6,232,852)	(4,198,816)	2,034,036
Other Grants	-	(76,568)	(76,568)	-
Judicial Grants	-	(87,873)	(60,000)	27,873
Law Enforcement Grants	(1,189,675)	(1,564,882)	(1,394,366)	170,516
Multi Organizational Grants	-	(2,018)	(2,018)	-
Human Service Grants	(8,640)	(8,640)	-	8,640
Housing & Community Development		(472,555)	(472,555)	
Total special revenue funds	(28,650,107)	(31,885,552)	(24,090,604)	7,794,948
-				(continued)

		Genera	l Fund	
	Original Budget (Unaudited)	Final Amended Budget (Unaudited)	Actual	Variance with Final Amended Budget
Other Financing Sources (Uses) (continued)				
Debt Service Funds				
Building Authority Debt Act 31	\$ (2,278,375)			
Total debt service funds	(2,278,375)	(2,278,375)	(2,278,125)	250
Capital Projects Funds	(1.500.000)	(1.500.000)	(1.500.000)	
Building Improvement	(1,500,000)	(1,500,000)	(1,500,000)	-
Project Work Orders	(3,620,000)	(3,900,324)	(3,900,324)	-
Long Term Revolving Total capital projects funds	(5,120,000)	$\frac{(1,199,023)}{(6,599,347)}$	$\frac{(1,199,023)}{(6,599,347)}$	
1 1 5	(3,120,000)	(0,377,347)	(0,399,347)	
Internal Service Funds	(2, (20, 0.71))		$(A \neg A A A (\neg))$	
Information Technology Motor Pool	(3,629,971) (23,500)	(4,744,467) (164,976)	(4,744,467) (164,976)	-
Fringe Benefit	(4,555,000)	(4,555,000)	(4,554,832)	168
e				
Total internal service funds	(8,208,471)	(9,464,443)	(9,464,275)	168
Enterprise Funds				
Fire Records Management	(413,145)	(461,711)	(461,711)	-
CLEMIS	(1,844,186)	(1,844,186)	(1,844,186)	-
Radio Communications	(7,800)	(44,800)	(44,800)	
Total enterprise funds	(2,265,131)	(2,350,697)	(2,350,697)	
Total transfers out	(46,522,084)	(52,578,414)	(44,783,048)	7,795,366
Insurance Recoveries	-	220,000	222,022	2,022
Total other financing sources (uses)	(23,192,835)	(28,316,186)	(20,592,715)	7,723,471
Net change in fund balance	(34,115,409)	(40,322,356)	6,219,819	46,542,175
Fund balance				
October 1, 2014	253,984,574	253,984,574	253,984,574	-
September 30, 2015	\$219,869,165	\$213,662,218	\$260,204,393	\$46,542,175

## County of Oakland Notes to Required Supplementary Information September 30, 2015

#### **Budgetary Comparisons**

Budgets and budgetary accounting are on the modified accrual basis of accounting, consistent with generally accepted accounting principles (GAAP). The Oakland County Board of Commissioners has established the legal level of control by control groups as outlined in the County's General Appropriations Act.

The appropriated budget for Oakland County is prepared by fund, function, and department, with control categories established at the department level for Personnel, Operating and Internal Support expenditures. Departments may exceed individual line item appropriations within the aforementioned categories provided the control category is not overspent. Budget amendments providing additional spending authorizations are required to be made by action of the Board of Commissioners upon recommendation of the Oakland County Executive. Encumbrances (e.g., purchase orders and contracts) outstanding at year end are reported as designations of fund balances and do not constitute expenditures or liabilities because the goods or services have not been received as of year-end; the commitments will be reappropriated and honored during the subsequent year(s).

Funds which receive an appropriation and can therefore be defined as those with an appropriated, annual, legally adopted budget are the General Fund and the following Special Revenue Funds: Child Care and Social Welfare Foster Care. Budgetary comparisons for funds in the "Major" funds category are reported in the Required Supplementary Information section.

The County Board of Commissioners adopts a resolution which authorizes and closes amounts exceeding the original appropriation against the balances in other appropriations and closes the remaining balance to the General Fund's "Unassigned Fund Balance."

## COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES – NON-MAJOR FUNDS AND INTERNAL SERVICES FUNDS

## County of Oakland Balance Sheet Non-Major Governmental Funds – By Fund Type September 30, 2015

Assets Revenue Service Projects 2	2015
	4,412,003
	4,412,003 6,173,609
Due from component units 25 - 473,509	473,534
Accrued interest receivable 30,171 967 201	31,339
Accounts receivable 50,171 907 201	51,559
	649,458
	,
	4,084,400
	2,595,277
	1,013,822
	1,611,207
	2,704,232
Total assets         \$ 45,021,154         \$ 5,802,488         \$ 32,925,239         \$ 8	3,748,881
Liabilities	
Vouchers payable \$ 2,325,218 \$ 15,563 \$ 880,998 \$	3,221,779
Due to other governmental units 1,477,892	1,477,892
	0,447,141
Advances 21,146 - 1,590,061	1,611,207
	2,215,078
Other accrued liabilities 8,447,369 138,162 1,349,246	9,934,777
Total liabilities         24,827,590         154,822         3,925,462         2	8,907,874
Deferred Inflows of Resources	
Unavailable revenue - special assessments 2,213 1,557,655 1,035,409	2,595,277
	3,330,726
Unavailable revenue - contracts receivable - 4,045,000 -	4,045,000
Unavailable revenue - other 1,519,862	1,519,862
Total deferred inflows of resources         4,852,801         5,602,655         1,035,409         1	1,490,865
Fund Balances	
Nonspendable 1,176,207	1,176,207
Spendable:	
-	8,440,171
Committed 27,813,859 2	7,813,859
	4,080,095)
Total fund balances         15,340,763         45,011         27,964,368         4	3,350,142
Total liabilities, deferred inflows	
	3,748,881

## County of Oakland Statement of Revenues, Expenditures, and Changes in Fund Balances Non-Major Governmental Funds – By Fund Type Year Ended September 30, 2015

Revenues	Special Revenue	Debt Service	Capital Projects	Totals September 30, 2015
Special assessments	\$ 6.863.911	\$ 1,041,413	\$ 146.425	\$ 8.051.749
Federal grants	\$ 6,863,911 31,776,107	\$ 1,041,413	\$ 146,425	\$ 8,051,749 31,776,107
State grants	23,270,222	-	-	23,270,222
Other intergovernmental revenue	11,675,776			11,675,776
Charges for services	12,144,225	1,252	58,525	12,204,002
Contributions	140,407	1,252	-	140,407
Investment income	171,605	1,075	129,462	302,142
Other	836,434	-	-	836,434
Total revenues	86,878,687	1,043,740	334,412	88,256,839
Expenditures				
Current operations	< <b>5</b> 010 0 45			<b>67</b> 010 0 67
County Executive	67,810,965	-	-	67,810,965
Clerk/Register of Deeds	1,899,662	-	-	1,899,662
Treasurer	16,142	-	-	16,142
Justice administration	24,914,655	-	-	24,914,655
Law enforcement Water Resource Commissioner	6,819,363	-	-	6,819,363 9,391,665
	9,391,665			
Total current operations	110,852,452	-	-	110,852,452
Capital outlay Debt service	197,364	-	16,080,615	16,277,979
Principal payments	-	4,400,000	-	4,400,000
Interest and fiscal charges	-	1,445,811	-	1,445,811
Total expenditures	111,049,816	5,845,811	16,080,615	132,976,242
Deficiency of revenues under				
expenditures	(24,171,129)	(4,802,071)	(15,746,203)	(44,719,403)
Other financing sources (uses)				
Transfers in	24,388,512	4,801,650	8,858,869	38,049,031
Transfers out	(9,561,034)	-	(5,522,214)	(15,083,248)
Issuance of bonds	2,331,098			2,331,098
Total other financing sources (uses)	17,158,576	4,801,650	3,336,655	25,296,881
Net change in fund balances	(7,012,553)	(421)	(12,409,548)	(19,422,522)
Fund balances				
October 1, 2014	22,353,316	45,432	40,373,916	62,772,664
September 30, 2015	\$ 15,340,763	\$ 45,011	\$ 27,964,368	\$ 43,350,142

#### **Special Revenue Funds**

These funds are used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes such as special assessment revenue, non-capital grants, and other earmarked revenues not included within other fund categories.

*The Revenue-Sharing Reserve Fund* - was created in 2005 under State of Michigan Public Act 357 of 2004 to serve as a substitute to county revenue-sharing payments. This fund provided a funding mechanism to shift county property tax levies from winter to summer over a three-year period. This fund was closed as of September 30, 2015.

*The Child Care Fund* - (formerly the Juvenile Maintenance Fund) is used to account for revenues earmarked for the placement of children to foster care homes and for the detention of children in the Children's Village, as ordered by Probate Court.

*The Social Welfare Foster Care Fund* - is used to reimburse agencies and individuals for board and care expenditures of foster care children. Partial reimbursement of these expenditures is received from the State of Michigan (column not shown on statements where there is no balance or activity).

*The Register of Deeds Automation Fund* - is used to account for revenues from additional fees as authorized by the State of Michigan to allow for technology improvements in Clerk/Register of Deeds offices.

*The Oakland Enhancement Fund* - is used to account for revenues received from various sources for the purpose of coordinating economic development within the County.

*The Restricted Funds Fund* - is used to account for donations made for various specific purposes or other amounts held for disbursement at a future date. This includes:

- Donations made to, and their disbursements from, Oakland County Children's Village to benefit youths.
- Blind/Handicapped Library Gift accounts for donations made to the Blind/Handicapped Library.
- Oakland County Sheriff's Department Seized Funds is used to account for monies relinquished to the Sheriff's Department as a result of investigation by the department and their disbursement pending trial.
- Prosecutor Citizens Reward program is used to account for monies received from public donations and awarded to citizens for their special assistance on major cases initiated by the Prosecutor's Office.
- Probate Court Trust is used to account for individual donations made to the court and their subsequent disbursement to assist youths.
- Donations for programs such as: the Medical Examiner Library and FSC, Animal Population Control and Education, Arts, Culture, and Film.

The County Veterans' Trust Fund - is used to account for revenues earmarked for aid to needy veterans.

*The Waste Resource Management Fund* - is used to account for administrative costs associated with Brownfield plans.

*The Water and Sewer Act 342 Fund* - is used to account for the construction, under contractual arrangement, of water and sewer systems (currently nine) under Public Act 342 of 1939. Upon completion of the projects, these systems are turned over to the respective municipalities for operations and maintenance.

## County of Oakland Non-Major Special Revenue Funds

*The Lake Levels Act 146 Fund* - is used to account for funds from special assessments to finance the cost of maintaining County lake levels (currently 30) created under Public Act 146 of 1961.

*The Drains Act 40 Chapters 4 & 18 Maintenance Fund* - is used to record expenditures for the operations and maintenance of drainage districts created under Chapters 4 and 18 of Public Act 40 of 1956 (currently 303 drains). Revenue is provided from special assessments against the benefiting properties within the district.

*The Lake Improvements Act 345 Fund* - is used to account for special assessment revenue collected to oversee the improvement (i.e., weed control) of various lakes in Oakland County. Efforts began in 2004 to transfer lake improvement board treasurer responsibilities from the County to the local municipality (as opposed to the former arrangement with the Oakland County Treasurer). This will remove accounting and reporting responsibility from Oakland County. The three lake improvement funds remaining as of September 30, 2015 have not held meetings for several years.

*The Friend of the Court Fund* - is used to account for costs of the operation of this division of the Circuit Court, responsible for providing services to individuals involved in court actions relating to case initiation, establishment, collections, and enforcement of child support orders as directed by the State of Michigan Child Support Enforcement System. Revenue sources include federal and state funding and charges for services.

The Multi-Organizational Grants Fund - accounts for costs in the following grants:

- Community Corrections, which utilizes State funds to increase utilization of community-based sanctions and services for nonviolent offenders.
- Juvenile Accountability Block Grant, which utilizes federal and County funds to develop programs to promote greater accountability in the juvenile justice system.
- Byrne Formula Justice Assistance Grants (JAG) replaces the Local Law Enforcement Block Grant (LLEBG) programs. JAG provides federal funds to support a broad range of activities to prevent and control crime, and to improve the criminal justice system.

*The Workforce Development Grants Fund* - accounts for costs involved in providing employment services to individuals who are unemployed, physically or economically disadvantaged, or transitioning from school to employment. Costs include training, education and transportation, funded through state and federal grants.

*The Law Enforcement Grants Fund* - consists of grants used to record costs of various law enforcement programs utilizing federal, state, and local funds.

*The Housing and Community Development Fund* - accounts for block grants received from the U.S. Department of Housing and Urban Development for the use of low to moderate income home improvement loans, municipal projects, and homeless-assistance projects, including counseling.

*The Human Service Grants Fund* - accounts for the cost of various health-related/grant-funded programs.

*The Other Grants Fund* - consists of grants where the function does not relate specifically to one of the other areas:

- Clerk/Register of Deeds Survey/Remonumentation, which utilizes state funds to locate, verify, replace, or reposition corners within the County, per Public Act 345 of 1990.
- Tornado Siren, which utilizes County and municipal funds in the procurement and installation of tornado siren units used in the tornado warning system.
- Great Lakes Water Authority, a cost reimbursement agreement for due diligence examination of business issues related to the research, creation, and implementation of the Authority.
- Grants for programs such as Domestic Preparedness Equipment, Homeland Security grants, MI Financial Empowerment, Holly Dispatch Consolidation, AAA Safety, DTE Energy Tree Planting, Friend of the Court Access and Visitation, Two Seven Oh, and MEDC Region 10.

*The Judicial Grants Fund* - accounts for drug court programs through Oakland County Circuit and 52nd Division District Courts.

*The Oakland Brownfield Initiative Fund* - is used to account for grant revenues and administration/management costs incurred in assisting the redevelopment of tax-reverted properties through Brownfield Cleanup Revolving Loan Fund programs. The Brownfield Consortium Assessment program consists of Oakland County plus cities to perform environmental investigations on parcels throughout the County with special focus on the cities comprised in this Consortium.

*The Concealed Pistol Licensing Fund* – created under State of Michigan Public Act 3 of 2015, accounts for the deposit of concealed pistol licensing fees collected by the County Clerk/Register of Deeds, and the allowable expenditures related to the cost of administering this act.

## **County of Oakland** Combining Balance Sheet Non-Major Special Revenue Funds September 30, 2015

	Reve Shar Rese	ing		Child Care		Register of Deeds utomation		)akland nancement	F	Restricted Funds	Ve	County te rans' Frust
Assets												
Pooled cash and investments	\$	-	\$	-	\$	6,778,943	\$	82,701	\$	1,462,943	\$	4,122
Due from other governmental units		-		3,508,027		-		-		-		-
Due from component unit		-		-		25		-		-		-
Accrued interest receivable		-		-		830		373		-		-
Accounts receivable (net of allowance for												
uncollectibles where applicable)		-		-		145		16,248		29,684		-
Special assessments receivable		-		-		-		-		-		-
Due from other funds		-		15,520		484,831		-		-		-
Other assets		-		250		-		-		-		-
Total assets	\$	-	\$	3,523,797	\$	7,264,774	\$	99,322	\$	1,492,627	\$	4,122
Liabilities												
Vouchers payable	\$	-	\$	367,249	\$	-	\$	-	\$	871	\$	2,812
Due to other governmental units		-		-		40		-		-		-
Due to other funds		-		1,032,166		-		-		61,842		-
Advances payable		-		-		-		-		-		-
Unearned revenue		-		-		-		-		-		-
Other accrued liabilities		-		580,584		66,484				-		-
Total liabilities		-		1,979,999		66,524				62,713		2,812
Deferred Inflows of Resources												
Unavailable revenue - special assessments		-		-		-		-		-		-
Unavailable revenue - grants		-		-		-		-		-		-
Unavailable revenue - other		-		1,519,862		-		-		-		-
Total deferred inflows of resources				1,519,862		-		-		-		
Fund Balances (deficits)												
Restricted		_		23,936		7,198,250		99,322		1,429,914		1,310
Unassigned		_										-
Total fund balances (deficits)				23,936		7,198,250		99,322		1,429,914		1,310
				23,730		7,190,230		77,344		1,427,714	<u> </u>	1,310
Total liabilities, deferred inflows	¢		¢	0.500.505	¢		¢	00.000	٩	1 400 607	¢	1 1 2 2
of resources, and fund balances (deficits)	\$	-	\$	3,523,797	\$	7,264,774	\$	99,322	\$	1,492,627	\$	4,122
											(0	ontinued)

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## County of Oakland Combining Balance Sheet (Continued) Non-Major Special Revenue Funds September 30, 2015

	 Waste Resource magement	Wa	iter & Sewer Act 342	Lake Levels Act 146	N	rains-Act 40 Iaintenance apters 4 & 18	Im	Lake provements Act 345		Friend of the Court
Assets Pooled cash and investments Due from other governmental units	\$ 708,533	\$	6,475,279 5,619,388	\$ 174,688 12,361	\$	2,193,033 186,085	\$	1,006	\$	- 1,190,149
Due from component unit Accrued interest receivable Accounts receivable (net of allowance for	-		673	-		25,372		- 4		-
uncollectibles where applicable) Special assessments receivable	- -		-	657		2,977 2,213		-		26,006
Due from other funds Other assets	-		1,961	-		-		-		- 8,416
Total assets	\$ 708,533	\$	12,097,301	\$ 187,706	\$	2,409,680	\$	1,010	\$	1,224,571
Liabilities Vouchers payable Due to other governmental units Due to other funds Advances payable Unearned revenue Other accrued liabilities Total liabilities <b>Deferred Inflows of Resources</b> Unavailable revenue - special assessments Unavailable revenue - grants	\$ 2,101 - - 167,914 170,015	\$	239,407 5,000,000 3,420,160 8,659,567	\$ 4,123 	\$	2,595 270 318,525 21,146 1,212,817 1,555,353 2,213	\$	- - - - - - - - - - -	\$	2,736 270 1,210,630 - - - - - - - - - - - - - - - - - - -
Unavailable revenue - other Total deferred inflows of resources	 -		-	 -		2,213	_	-		- 1,190,149
Fund Balances (deficits) Restricted Unassigned	 538,518		3,437,734	 39,713		852,114		1,010		- (1,190,149)
Total fund balances (deficits) Total liabilities, deferred inflows	 538,518		3,437,734	 39,713		852,114		1,010		(1,190,149)
of resources, and fund balances (deficits)	\$ 708,533	\$	12,097,301	\$ 187,706	\$	2,409,680	\$	1,010	\$ (co	1,224,571 ontinued)

## County of Oakland Combining Balance Sheet (Continued) Non-Major Special Revenue Funds September 30, 2015

	Orga	Multi- anizational Grants	Workforce evelopment Grants	En	Law forcement Grants	C	ousing and community evelopment		Human Service Grants		Other Grants
Assets											
Pooled cash and investments	\$	-	\$ 106,519	\$	-	\$	3,357,701	\$	3,072,035	\$	-
Due from other governmental units		344,045	850,471		986,131		570,150		179,140		2,533,583
Due from component unit		-	-		-		-		-		-
Accrued interest receivable		-	-		-		2,899		-		-
Accounts receivable (net of allowance for											
uncollectibles where applicable)		-	-		-		-		555,638		14,016
Special assessments receivable		-	-		-		-		-		-
Due from other funds		-	-		636		-		5,502		-
Other assets	·		 2,693,943		1,623		-				-
Total assets	\$	344,045	\$ 3,650,933	\$	988,390	\$	3,930,750	\$	3,812,315	\$	2,547,599
Liabilities											
Vouchers payable	\$	7,951	\$ 1,275,457	\$	123,043	\$	14,893	\$	190,067	\$	70,566
Due to other governmental units		921	-		336,368		2,748		-		1,063,035
Due to other funds		301,697	-		457,756		-		379,880		1,282,805
Advances payable		-	-		-		-		-		
Unearned revenue		33,476	-		-		2,181,602		-		-
Other accrued liabilities		-	 2,375,476		1,686		295,739		184,232		116,332
Total liabilities		344,045	 3,650,933		918,853		2,494,982		754,179		2,532,738
Deferred Inflows of Resources											
Unavailable revenue - special assessments		_	-		-		-		-		-
Unavailable revenue - grants		-	-		271,558		-		179,140		1,540,142
Unavailable revenue - other		-	-		-		-		-		-
Total deferred inflows of resources		-	 -		271,558		-		179,140		1,540,142
								_			
Fund Balances (deficits)											
Restricted		-	-		-		1,435,768		2,878,996		-
Unassigned		-	 -		(202,021)		-		-		(1,525,281)
Total fund balances (deficits)		-	-		(202,021)		1,435,768		2,878,996		(1,525,281)
Total liabilities, deferred inflows											
of resources, and fund balances (deficits)	\$	344,045	\$ 3,650,933	\$	988,390	\$	3,930,750	\$	3,812,315		2,547,599
										(c	continued)

## County of Oakland Combining Balance Sheet (Continued) Non-Major Special Revenue Funds September 30, 2015

	Judicial Grants	Bı	)akland cownfield nitiative	oncealed Pistol icensing	Se	Totals ptember 30, 2015
Assets						
Current assets						
Pooled cash and investments	\$ -	\$	396,363	\$ 139,130	\$	24,952,996
Due from other governmental units	182,904		11,175	-		16,173,609
Due from component unit	-		-	-		25
Accrued interest receivable	-		-	20		30,171
Accounts receivable (net of allowance for						
uncollectibles where applicable)	503		-	3,584		649,458
Special assessments receivable	-		-	-		2,213
Due from other funds	-		-	-		508,450
Other assets	 -		-	 -		2,704,232
Total assets	\$ 183,407	\$	407,538	\$ 142,734	\$	45,021,154
Liabilities						
Vouchers payable	\$ 13,362	\$	9,175	\$ 911	\$	2,325,218
Due to other governmental units	-		-	74,240		1,477,892
Due to other funds	153,114		-	5,371		10,340,887
Advances payable	-		-	-		21,146
Unearned revenue	-		-	-		2,215,078
Other accrued liabilities	4,140		2,000	-		8,447,369
Total liabilities	 170,616		11,175	 80,522		24,827,590
Deferred Inflows of Resources						
Unavailable revenue - special assessments	-		-	-		2,213
Unavailable revenue - grants	149,737		-	-		3,330,726
Unavailable revenue - other	 -		-	 -		1,519,862
Total deferred inflows of resources	 149,737		-	 		4,852,801
Fund Balances (deficits)						
Restricted	-		396,363	62,212		18,395,160
Unassigned	(136,946)		-	-		(3,054,397)
Total fund balances (deficits)	 (136,946)		396,363	 62,212		15,340,763
Total liabilities, deferred inflows			, -	 <u> </u>		, , .
of resources, and fund balances (deficits)	\$ 183,407	\$	407,538	\$ 142,734	\$	45,021,154

## **County of Oakland** Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Non-Major Special Revenue Funds September 30, 2015

	Revenue Sharing Reserve	Child Care	Register of Deeds Automation	Oakland Enhancement	Restricted Funds	County Veterans' Trust
Revenues						
Special assessments	\$ -	\$-	\$ -	\$ -	\$ -	\$-
Federal grants	-	342,963	-	-	-	-
State grants	-	13,125,557	-	-	-	218,940
Other intergovernmental revenue	-	-	-	-	-	-
Charges for services	-	4,086,903	1,121,800	487,970	1,098,786	-
Contributions	-	-	-	-	129,914	-
Investment income	-	-	61,160	1,010	8,508	-
Other	-	144,706			65,100	
Total revenues		17,700,129	1,182,960	488,980	1,302,308	218,940
Expenditures						
Salaries	-	10,930,963	252,617	295,349	-	-
Fringe benefits	-	6,672,900	176,080	178,101	-	-
Contractual services	-	14,631,560	894,327	26,455	1,302	229,922
Commodities	-	722,448	-	-	-	2,113
Capital outlay	-	-	-	-	-	-
Internal services		2,540,818	184,330			
Total expenditures		35,498,689	1,507,354	499,905	1,302	232,035
Excess (deficiency) of revenues over (under) expenditures		(17,798,560)	(324,394)	(10,925)	1,301,006	(13,095)
Other financing sources (uses)						
Transfers in	-	17,850,229	-	-	-	-
Transfers out	(8,379,378)	(27,733)	(41,345)	-	(844,419)	-
Issurance of bonds	-		-			
Total other financing sources (uses)	(8,379,378)	17,822,496	(41,345)		(844,419)	
Net change in fund balances	(8,379,378)	23,936	(365,739)	(10,925)	456,587	(13,095)
Fund balances (deficit)						
October 1, 2014	8,379,378		7,563,989	110,247	973,327	14,405
September 30, 2015	\$ -	\$ 23,936	\$ 7,198,250	\$ 99,322	\$ 1,429,914	\$ 1,310
						(continued)

## **County of Oakland** Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued) Non-Major Special Revenue Funds September 30, 2015

	R	Waste esource nagement	ter & Sewer Act 342	Lake Levels Act 146	Ma	iins-Act 40 aintenance oters 4 & 18	Impro	ake vements t 345	Friend of the Court
Revenues									
Special assessments	\$	-	\$ 5,477,100	\$ 432,561	\$	954,250	\$	-	\$ -
Federal grants		-	-	-		-		-	-
State grants		-	-	-		-		-	-
Other intergovernmental revenue		-	-	-		-		-	10,111,294
Charges for services		54,128	1,412,249	250		51,761		-	1,338,706
Contributions		-	-	-		-		-	-
Investment income		5,953	78,223	366		14,396		9	-
Other		-	 -	 -		3,879		-	 -
Total revenues		60,081	 6,967,572	 433,177		1,024,286		9	 11,450,000
Expenditures									
Salaries		-	-	-		-		-	8,174,958
Fringe benefits		-	-	-		-		-	4,938,434
Contractual services		-	7,817,516	99,459		92,384		-	840,997
Commodities		-	5,626	35,401		8,773		-	72,577
Capital outlay		-	-	-		-		-	-
Internal services		-	 535,295	 284,588		512,624		-	 1,544,041
Total expenditures		-	8,358,437	 419,448		613,781		-	 15,571,007
Excess (deficiency) of revenues over									
(under) expenditures		60,081	 (1,390,865)	 13,729		410,505		9	 (4,121,007)
Other financing sources (uses)									
Transfers in		-	-	-		41,134		-	4,198,816
Transfers out		-	-	-		-		-	(28,731)
Issurance of bonds		-	 2,331,098	 -		-		-	 -
Total other financing sources (uses)		-	2,331,098	 -		41,134		-	 4,170,085
Net change in fund balances		60,081	940,233	13,729		451,639		9	49,078
Fund balances (deficit)									
October 1, 2014		478,437	 2,497,501	 25,984		400,475		1,001	 (1,239,227)
September 30, 2015	\$	538,518	\$ 3,437,734	\$ 39,713	\$	852,114	\$	1,010	\$ (1,190,149)
									(continued)

## County of Oakland Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued) Non-Major Special Revenue Funds September 30, 2015

	Multi- Organizational Grants	Workforce Development Grants	Law Enforcement Grants	Housing and Community Development	Human Service Grants	Othe r Grants
Revenues						
Special assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal grants	220,717	15,983,756	215,098	7,531,058	6,090,990	1,196,298
State grants	1,681,960	1,382,463	2,078,501	25,468	1,389,357	2,858,040
Other intergovernmental revenue	-	-	1,564,482	-	-	-
Charges for services	-	-	1,702	2,228,430	57,798	-
Contributions	-	-	-	-	-	10,493
Investment income	1,708	-	-	-	-	-
Other			593		312,922	309,234
Total revenues	1,904,385	17,366,219	3,860,376	9,784,956	7,851,067	4,374,065
Expenditures						
Salaries	913,748	407,896	2,437,389	1,250,967	3,030,811	148,778
Fringe benefits	534,719	168,719	1,502,324	743,987	1,834,594	77,787
Contractual services	312,503	16,706,511	667,138	7,869,104	1,926,022	5,028,992
Commodities	36,806	2,785	46,912	20,727	264,343	326,581
Capital outlay	-	-	139,696	-	-	57,668
Internal services	98,627	80,308	277,285	127,509	447,514	5,600
Total expenditures	1,896,403	17,366,219	5,070,744	10,012,294	7,503,284	5,645,406
Excess (deficiency) of revenues over (under) expenditures	7,982		(1,210,368)	(227,338)	347,783	(1,271,341)
	1,962		(1,210,308)	(227,538)	547,785	(1,271,341)
<b>Other financing sources (uses)</b> Transfers in	2,018		1 472 0 67	170 555	10 171	278,622
Transfers out		-	1,472,967	472,555	12,171	,
Issurance of bonds	(10,000)	-	-	-	-	(229,428)
Total other financing sources (uses)	(7,982)		1,472,967	472,555	12,171	49,194
	(7,982)					·
Net change in fund balances	-	-	262,599	245,217	359,954	(1,222,147)
Fund balances (deficit)						
October 1, 2014			(464,620)	1,190,551	2,519,042	(303,134)
September 30, 2015	\$ -	\$ -	\$ (202,021)	\$ 1,435,768	\$ 2,878,996	\$ (1,525,281)
						(continued)

## County of Oakland Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued) Non-Major Special Revenue Funds September 30, 2015

	Judicial Grants	Oakland Brownfield Initiative	Concealed Pistol Licensing	Totals September 30, 2015
Revenues				
Special assessments	\$ -	\$ -	\$ -	\$ 6,863,911
Federal grants	-	195,227	-	31,776,107
State grants	509,936	-	-	23,270,222
Other intergovernmental revenue	-	-	-	11,675,776
Charges for services	-	79,986	123,756	12,144,225
Contributions	-	-	-	140,407
Investment income	-	-	272	171,605
Other				836,434
Total revenues	509,936	275,213	124,028	86,878,687
Expenditures				
Salaries	232,553	-	26,924	28,102,953
Fringe benefits	126,682	-	16,830	16,971,157
Contractual services	226,339	195,227	-	57,565,758
Commodities	10,891	-	5,557	1,561,540
Capital outlay	-	-	-	197,364
Internal services			12,505	6,651,044
Total expenditures	596,465	195,227	61,816	111,049,816
Excess (deficiency) of revenues over				
(under) expenditures	(86,529)	79,986	62,212	(24,171,129)
Other financing sources (uses)				
Transfers in	60,000	-	-	24,388,512
Transfers out	-	-	-	(9,561,034)
Issurance of bonds	-	-	-	2,331,098
Total other financing sources (uses)	60,000	_	-	17,158,576
Net change in fund balances	(26,529)	79,986	62,212	(7,012,553)
Fund balances (deficit)				
October 1, 2014	(110,417)	316,377		22,353,316
September 30, 2015	\$ (136,946)	\$ 396,363	\$ 62,212	\$ 15,340,763

# County of Oakland Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Non-Major Special Revenue Funds

Year Ended September 30, 2015

		Child Care	
	Final Amended Budget (Unaudited)	Actual	Variance with Final Amended Budget
Revenues			8
Federal grants	\$ 300,000	\$ 342,963	\$ 42,963
State grants	15,230,438	13,125,557	(2,104,881)
Charges for services	4,040,000	4,086,903	46,903
Other		144,706	144,706
Total revenues	19,570,438	17,700,129	(1,870,309)
Expenditures			
Current operations			
County Executive			
Human Services	15 057 076	15 07 4 01 1	02.165
Personnel Operating	15,357,376 11,193,663	15,274,211 7,855,617	83,165 3,338,046
Internal Support	2,548,296	2,540,122	5,538,040 8,174
Total Human Services	29,099,335	25,669,950	3,429,385
Total County Executive	29,099,335	25,669,950	3,429,385
•	29,099,333	23,009,930	5,429,385
Justice administration			
Circuit Court Personnel	2,376,906	2,329,652	47,254
Operating	11,453,848	7,498,391	3,955,457
Internal Support	697	696	1
Total Circuit Court	13,831,451	9,828,739	4,002,712
Total Justice administration	13,831,451	9,828,739	4,002,712
Total expenditures	42,930,786	35,498,689	7,432,097
Deficiency of revenues under expenditures	(23,360,348)	(17,798,560)	5,561,788
Other financing sources (uses)			
Transfers in	23,388,081	17,850,229	(5,537,852)
Transfers out	(27,733)	(27,733)	
Total other financing sources (uses)	23,360,348	17,822,496	(5,537,852)
Net change in fund balance	-	23,936	23,936
Fund balance			
October 1, 2014			
September 30, 2015	\$ -	\$ 23,936	\$ 23,936

## **County of Oakland**

## Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Non-Major Special Revenue Funds (Continued) Year Ended September 30, 2015

		Socia	al Welfa	re Foste	r Caro	9
	An B	'inal nended udget udited)	Act	cual	A	ance with Final mended 3udget
Revenues						
State grants	\$	1,000	\$	-	\$	(1,000)
Total revenues		1,000		-		(1,000)
Expenditures						
Current operations						
County Executive						
Human Services						
Operating		2,000				2,000
Deficiency of revenues under expenditures		(1,000)		-		1,000
Other financing sources						
Transfers in		1,000		-		(1,000)
Net change in fund balance		-		-		-
Fund balance						
October 1, 2014				-		
September 30, 2015	\$	-	\$	-	\$	-

#### **Debt Service Funds**

These funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

*The Building Authority Debt Refunding Fund* - was established to accumulate resources for the payment of bonded debt issued for the refinancing of debt obligations under Public Act 202 of 1943, or Act 34 of 2001 for various Building Authority funds (currently five issues). Also includes refunding debt issued as assistance in obtaining favorable lending rates for other units of government within Oakland County.

*The Lake Level Debt Act 146 Fund* - was established to account for the accumulation of resources, mainly special assessments, for the payment of bonded debt issued for the construction of dam structures for purposes of lake level control authorized under Public Act 451 of 1994.

*The Water and Sewer Debt Refunding Fund* - was established to account for the accumulation of resources, mainly special assessments, for the payment of bonded debt issued for the refinancing of debt obligations for construction of various water and sewer systems (currently two issues).

## **County of Oakland** Combining Balance Sheet Non-Major Debt Service Funds September 30, 2015

Assets	Building Authority Debt Refunding	Lake Level Debt Act 146	Water and Sewer Debt Refunding	Totals September 30, 2015
Pooled cash and investments	\$ -	\$ 34,292	\$ 164,574	\$ 198,866
Accrued interest receivable	ş - 92	\$ 5 <del>4</del> ,272 875	\$ 104,574	\$ 178,800 967
Special assessments receivable	-	2,655	1,555,000	1,557,655
Contracts receivable	4,045,000		-	4,045,000
Total assets	\$ 4,045,092	\$ 37,822	\$ 1,719,574	\$ 5,802,488
Liabilities				
Vouchers payable	\$ -	\$-	\$ 15,563	\$ 15,563
Due to other funds	55	-	1,042	1,097
Other accrued liabilities			138,162	138,162
Total liabilities	55		154,767	154,822
Deferred Inflows of Resources				
Unavailable revenue - special assessments	-	2,655	1,555,000	1,557,655
Unavailable revenue - contracts	4,045,000			4,045,000
Total deferred inflows of resources	4,045,000	2,655	1,555,000	5,602,655
Fund Balances - restricted for debt service	37	35,167	9,807	45,011
Total liabilities, deferred inflows of				
resources, and fund balances	\$ 4,045,092	\$ 37,822	\$ 1,719,574	\$ 5,802,488

## **County of Oakland** Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Non-Major Debt Service Funds Year Ended September 30, 2015

	Building Authority Debt Refunding	Lake Level Debt Act 146	Water and Sewer Debt Refunding	Totals September 30, 2015
Revenues				
Special assessments	\$ 658,826	\$ 2,372	\$ 380,215	\$ 1,041,413
Charges for services	444	283	525	1,252
Investment income	343	282	450	1,075
Total revenues	659,613	2,937	381,190	1,043,740
Expenditures				
Principal payments	4,060,000	-	340,000	4,400,000
Interest	1,403,171	-	40,215	1,443,386
Paying agent fees	1,650	-	775	2,425
Total expenditures	5,464,821		380,990	5,845,811
Excess (deficiency) of revenues over				
(under) expenditures	(4,805,208)	2,937	200	(4,802,071)
Other financing sources (uses)				
Transfers in	4,801,650			4,801,650
Net change in fund balances	(3,558)	2,937	200	(421)
Fund balances				
October 1, 2014	3,595	32,230	9,607	45,432
September 30, 2015	\$ 37	\$ 35,167	\$ 9,807	\$ 45,011

### **Capital Projects Funds**

These funds account for the purchase or construction of major capital facilities which are not financed by Proprietary funds.

*The Building Improvement Fund* - was established as a holding account for monies transferred from the County's General Fund for future funding of major County building programs.

*The Project Work Orders Fund* - was established to account for the costs of various improvement projects for County facilities.

*The Facilities Management Infrastructure and IT Projects Fund* - was established to account for the costs of various capital improvements of County infrastructure administered by Facilities Management and capital improvement projects for Information Technology.

*The CMHA Building Renovation Fund* - was established to account for the cost of renovations and furnishings of the former Medical Care Facility, Building 32E for the purpose of consolidating the Oakland County Community Mental Health Authority's (OCCMHA) access services into one location per sublease agreement between the County and OCCMHA.

*The Major Departmental Support Projects Fund* - was established to account for the costs of departmental support projects with estimated aggregated expenditures over \$5 million, which are funded by current available resources rather than bond issues.

*The Lake Levels Act 146 Fund* - is to account for the costs of construction or reconstruction of various dam structures for purposes of lake level control and augmentation wells under P.A. 146 of 1961.

*The Lake Improvements Act 345 Fund* - is used to account for the costs of construction of augmentation wells for purposes of lake level control. Financing is provided by special assessment rolls as permitted under P.A. 345 of 1966.

*The Chapter 4 Drain Construction Fund* - is used to account for the costs of construction of drains under Chapter 4 of Public Act 40 of 1956 (Drain Code). Revenue is provided from special assessments against the benefiting properties within the district.

*The Drain Commissioner Revolving Fund* - was established to provide funds for preliminary costs of various drains (including component unit drainage districts), lake level projects, and lake improvements.

*The Long-term Revolving Fund* - was established to provide preliminary financing for specific capital projects as approved by the Oakland County Board of Commissioners. Funds advanced are recovered through special assessments, or contracts with municipalities, in the individual projects.

## County of Oakland Combining Balance Sheet Non-Major Capital Projects Funds September 30, 2015

		Building provement	Pro	oject Work Orders	Inf	Facilities frastructure IT Projects	В	MHA uilding 10vation		Major pt. Support Projects
Assets Pooled cash and investments Accrued interest receivable Contracts receivable Special assessments receivable Due from component units Due from other funds	\$	4,835,155	\$	8,884,647 - - - 11,330	\$	10,094,333	\$	9,661 - - - -	\$	3,115,842
Advances Total assets	\$	435,000 5,270,155	\$	8,895,977	\$	- 10,094,333	\$	- 9,661	\$	3,115,842
Liabilities Vouchers payable Due to other funds Advances Other accrued liabilities Total liabilities	\$	- - - -	\$	115,852 55,796 435,000 796,411 1,403,059	\$	765,074 6,281 - - 364,550 1,135,905	\$	4,136	\$	- - - 178,285 178,285
<b>Deferred Inflows of Resources</b> Unavailable revenue - special assessments Total deferred inflows of resources	_	-		-		-		<u> </u>		-
Fund Balances (deficits) Nonspendable Committed Unassigned		5,270,155		- 7,492,918 -		8,958,428		5,525		2,937,557
Total fund balances (deficits)		5,270,155		7,492,918		8,958,428		5,525		2,937,557
Total liabilities, deferred inflows of resources, and fund balances (deficits)	<u>\$</u>	5,270,155	\$	8,895,977	\$	10,094,333	\$	9,661	<u>\$</u> (c	3,115,842 ontinued)

## **County of Oakland** Combining Balance Sheet (Continued) Non-Major Capital Project Funds September 30, 2015

	 ke Levels Act 146	Impr	Lake ovements ct 345	Drain Chapter 4 onstruction	 Drain nmissioner evolving		ong-term Revolving	Se	Totals ptember 30, 2015
Assets Pooled cash and investments Accrued interest receivable Contracts receivable Special assessments receivable Due from component units Due from other funds Advances	\$ 19,082 149 111,231	\$	9,431 52 - -	\$ 159,076 - 924,178 - -	\$ 857,521 - 473,509 494,042	\$	1,275,393 39,400 1,176,207	\$	29,260,141 201 39,400 1,035,409 473,509 505,372 1,611,207
Total assets	\$ 130,462	\$	9,483	\$ 1,083,254	\$ 1,825,072	\$	2,491,000	\$	32,925,239
Liabilities Vouchers payable Due to other funds Advances Other accrued liabilities	\$ 38,816 133,034 10,000	\$	- - -	\$ 128 1,022,027	\$ 72	\$	- - -	\$	880,998 105,157 1,590,061 1,349,246
Total liabilities	 181,850		-	 1,022,155	 72		-		3,925,462
<b>Deferred Inflows of Resources</b> Unavailable revenue - special assessments Total deferred inflows of resources	 111,231			 924,178	 -				1,035,409
	 111,231			 924,178	 -	—			1,035,409
Fund Balances (deficits) Nonspendable Committed Unassigned	 (162,619)		9,483	 (863,079)	 1,825,000		1,176,207 1,314,793 -		1,176,207 27,813,859 (1,025,698)
Total fund balances (deficits)	 (162,619)		9,483	 (863,079)	 1,825,000		2,491,000		27,964,368
Total liabilities, deferred inflows from resources, and fund balances (deficits)	\$ 130,462	\$	9,483	\$ 1,083,254	\$ 1,825,072	\$	2,491,000	\$	32,925,239

## County of Oakland Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Non-Major Capital Project Funds Year Ended September 30, 2015

	Building Improvement	Project Work Orders	Facilities Infrastructure & IT Projects	CMHA Building Renovation	Major Dept. Support Projects
Revenues Special assessments Charges for services Investment income Total revenues	\$ - - - -	\$ - 55,206 - 55,206	\$	\$ - 18,289 18,289	\$
<b>Expenditures</b> Capital outlay Total expenditures	<u> </u>	8,428,569 8,428,569	5,233,072 5,233,072	75,569	<u>1,756,582</u> 1,756,582
Excess (deficiency) of revenues over (under) expenditures		(8,373,363)	(5,124,336)	(57,280)	(1,756,582)
Other financing sources (uses) Transfers in Transfers out	1,574,933 (1,422,728)	5,622,103 (616,970)	462,810	(3,482,516)	1,199,023
Total other financing sources (uses) Net change in fund balances	<u> </u>	5,005,133 (3,368,230)	462,810 (4,661,526)	(3,482,516) (3,539,796)	<u>1,199,023</u> (557,559)
Fund balances (deficit) October 1, 2014	5,117,950	10,861,148	13,619,954	3,545,321	3,495,116
September 30, 2015	\$ 5,270,155	\$ 7,492,918	\$ 8,958,428	\$ 5,525	\$ 2,937,557 (continued)

## **County of Oakland** Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued) Non-Major Capital Project Funds Year Ended September 30, 2015

	ke Levels Act 146	Impro	Lake ovements ct 345	Drain Chapter 4 Construction	Drain mmissioner Revolving	Long-term Revolving	Se	Totals ptember 30, 2015
Revenues Special assessments Charges for services Investment income Total revenues	\$ 27,481 2,597 <u>178</u> 30,256	\$	- 83 83	\$ 118,944 722 2,176 121,842	\$ - - -	\$ - - -	\$	146,425 58,525 129,462 334,412
Expenditures Capital outlay Total expenditures	 2,136 2,136		-	<u>584,687</u> 584,687	 -			16,080,615 16,080,615
Excess (deficiency) of revenues over (under) expenditures	 28,120		83	(462,845)	 -			(15,746,203)
Other financing sources (uses) Transfers in Transfers out Total other financing sources (uses)	 -		- -	-	 - - -	-		8,858,869 (5,522,214) 3,336,655
Net change in fund balances	28,120		83	(462,845)	-	-		(12,409,548)
Fund balances (deficit) October 1, 2014	 (190,739)	<u></u>	9,400	(400,234)	 1,825,000	2,491,000		40,373,916
September 30, 2015	\$ (162,619)	\$	9,483	\$ (863,079)	\$ 1,825,000	\$ 2,491,000	\$	27,964,368

### **Internal Service Funds**

These funds account for the financing of goods or services provided by one County department or agency to other departments or agencies on a cost-reimbursement basis.

*The Facilities Maintenance and Operations Fund* - accumulates the costs of operating and maintaining the County's buildings, grounds, and utilities. The fund recovers costs by developing rates and billing user departments.

*The Information Technology Fund* - accounts for the operations of the Department of Information Technology, a service bureau that provides services to other County departments and divisions, local governmental units, private sector and @access Oakland customers. Costs include the program and system support, maintenance, enhancements, and new development for all major systems applications.

*The Drain Equipment Fund* - accounts for the cost of vehicles and other equipment used for the construction and maintenance of various drains and lake level projects. The fund is reimbursed as the accumulated costs are distributed to specific projects or funds.

*The Motor Pool Fund* - accumulates the costs of purchasing, servicing, and operating County-owned vehicles. The fund recovers these costs by developing rates and billing user departments.

*The Telephone Communications Fund* - accumulates the costs of operating the County telephone system. The fund is reimbursed for the accumulated costs by distributing the charges to the specific fund or department.

*The Building and Liability Insurance Fund* - was established to accumulate monies, which are available to settle claims against the County when no insurance coverage exists and to make insurance premium payments. The fund is reimbursed by the user departments for insurance premiums paid and monies accumulated for self-insurance.

*The Fringe Benefits Fund* - is used to account for the County's employee fringe benefits. Monies are accumulated in this fund as a result of payroll allocations made on a departmental and/or bargaining unit basis. This fund also accumulates and disburses monies related to workers' compensation and unemployment compensation claims, and performs as the debt service fund for the County's Retiree Healthcare Refunding debt. Due to the nature of the fund serving as the mechanism for employee benefits, the entire Net Pension liability is also recorded in the Fringe Benefit fund.

## **County of Oakland** Combining Statement of Net Position Internal Service Funds September 30, 2015

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
Assets				
Current assets				
Pooled cash and investments	\$ 8,662,208	\$12,628,558	\$ 4,566,181	\$ 3,219,786
Due from other governmental units	5,586	14,312	495,460	19,507
Due from component units	5,047	21,477	75	-
Accrued interest receivable	14,420	37,738	1,049	5,873
Accounts receivable (net of allowance for				
uncollectibles where applicable)	369,760	38,920	113,623	371
Due from other funds	-	308	-	-
Inventories and supplies	529,507	25,503	565,521	230,482
Prepayments and other assets		3,950,546		4,208
Total current assets	9,586,528	16,717,362	5,741,909	3,480,227
Noncurrent assets Capital assets, at cost				
Land	-	-	130,000	-
Buildings and improvements	525,283	-	1,867,642	424,860
Equipment and vehicles	2,109,702	59,712,829	6,584,719	16,198,448
Infrastructure	3,169,683	-	-	-
Construction in progress		5,494,594	3,944,383	
	5,804,668	65,207,423	12,526,744	16,623,308
Less: Accumulated depreciation	5,492,999	53,519,590	5,191,159	11,217,506
Capital assets, net	311,669	11,687,833	7,335,585	5,405,802
Total assets	9,898,197	28,405,195	13,077,494	8,886,029
<b>Deferred Outflows of Resources</b> Deferred outflows related to pension	<u>-</u>	-	_	_
Total deferred outflows of resources				
Total deferred outflows of resources	<u>-</u>			

(continued)

## County of Oakland Combining Statement of Net Position (Continued) Internal Service Funds September 30, 2015

	Telephone Communications	Building and Liability Insurance	Fringe Benefits	Totals September 30, 2015
Assets				
Current assets	¢ 4.247.700	¢ 11.00.002	¢ 70.526.502	¢ 115 C40 010
Pooled cash and investments	\$ 4,347,799	\$ 11,698,693	\$ 70,526,593	\$ 115,649,818
Due from other governmental units	1,134	-	320	536,319
Due from component units	-	-	-	26,599
Accrued interest receivable	2,965	117,310	432,354	611,709
Accounts receivable (net of allowance for	152		200 452	000 570
uncollectibles where applicable)	453	-	399,452	922,579
Due from other funds	-	-	-	308
Inventories and supplies	-	-	-	1,351,013
Prepayments and other assets	12,287	560,562	2,133,741	6,661,344
Total current assets	4,364,638	12,376,565	73,492,460	125,759,689
Noncurrent assets				
Capital assets, at cost				
Land	-	-	-	130,000
Buildings and improvements	-	-	-	2,817,785
Equipment and vehicles	4,838,959	-	-	89,444,657
Infrastructure	_	-	-	3,169,683
Construction in progress	-	-	-	9,438,977
	4,838,959	-	-	105,001,102
Less: Accumulated depreciation	4,764,279			80,185,533
Capital assets, net	74,680			24,815,569
Total assets	4,439,318	12,376,565	73,492,460	150,575,258
<b>Deferred Outflows of Resources</b> Deferred outflows related to pension			40,245,669	40,245,669
Total deferred outflows of resources			40,245,669	40,245,669

(continued)

## County of Oakland Combining Statement of Net Position (Continued) Internal Service Funds September 30, 2015

	Facilities Maintenance and Operation		Drain Equipment	Motor Pool
Liabilities				
Current liabilities	ф <b>ООО</b> ОСІ	ф <b>сп</b> ( род (	ф 105.005	<b>•</b> 150.051
Vouchers payable	\$ 202,061		\$ 195,985	\$ 153,871
Due to other governmental units	-	42,156	-	-
Due to component units	-	495	-	-
Due to other funds	3,493	,	-	-
Unearned revenue	92,885	1,000	-	-
Current portion of compensated absences	-	-	-	-
Current portion of claims and judgments	-	-	-	-
Current portion of advances payable	-	-	12,883	-
Other accrued liabilities	618,696	1,021,196	754,868	4,428
Total current liabilities	917,135	1,816,799	963,736	158,299
Noncurrent liabilities				
Net pension liability	-	-	-	-
Accrued compensated absences	-	-	-	-
Claims and judgments	-	-	-	-
Advances payable	-	-	64,415	-
Total noncurrent liabilities	_		64,415	
Total liabilities	917,135	1,816,799	1,028,151	158,299
Net Position				
Net investment in capital assets	311,669	11,687,833	7,335,585	5,405,802
Unrestricted	8,669,393		4,713,758	3,321,928
Total net position	\$ 8,981,062	\$26,588,396	\$12,049,343	\$ 8,727,730

## County of Oakland Combining Statement of Net Position (Continued) Internal Service Funds September 30, 2015

	Telep Commun	hone	Building and Liability Insurance	Fringe Benefits	Totals September 30, 2015
Liabilities					
Current liabilities	<b>• •</b>	0 604	<b>•</b> • • • • • • • • • • • • • • • • • •	<b>•</b> • • • • • • • • •	<b>•</b> • • • • • • • • •
Vouchers payable	\$ 7	0,601	\$ 32,014	\$ 1,243,642	\$ 2,573,158
Due to other governmental units		-	-	238,070	280,226
Due to component units		-	-	-	495
Due to other funds		-	-	-	80,461
Unearned revenue		-	-	-	93,885
Current portion of compensated absences		-	-	1,250,552	1,250,552
Current portion of claims and judgments		-	1,178,895	3,226,870	4,405,765
Current portion of advances payable	2	-	-	-	12,883
Other accrued liabilities	-	4,940	4,230	3,078,964	5,507,322
Total current liabilities	9:	5,541	1,215,139	9,038,098	14,204,747
Noncurrent liabilities					
Net pension liability		-	-	12,718,628	12,718,628
Accrued compensated absences		-	-	11,254,965	11,254,965
Claims and judgments		-	3,374,707	11,293,130	14,667,837
Advances payable		-	-	-	64,415
Total noncurrent liabilities		-	3,374,707	35,266,723	38,705,845
Total liabilities	9:	5,541	4,589,846	44,304,821	52,910,592
Net Position					
Net investment in capital assets	74	4,680	-	-	24,815,569
Unrestricted		9,097	7,786,719	69,433,308	113,094,766
Total net position	\$ 4,343	3,777	\$ 7,786,719	\$ 69,433,308	\$ 137,910,335

## **County of Oakland** Combining Statement of Revenues, Expenses, and Changes in Net Position Internal Service Funds Year Ended September 30, 2015

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
Operating revenues	¢ 00.715.005	¢ 05 071 707	¢ 22,120,022	ф 7.550.1.4.1
Charges for services Other	\$ 23,715,005 7,596	\$25,071,797	\$32,130,023 2,422	\$ 7,552,141
		854,368	-	2,584
Total operating revenues	23,722,601	25,926,165	32,132,445	7,554,725
Operating expenses				
Salaries	7,593,415	8,609,169	14,533,352	764,387
Fringe benefits	4,860,982	4,708,048	9,221,224	501,942
Fringe benefits - pension	-	-	-	-
Contractual services	10,535,476	13,907,039	678,323	1,356,886
Commodities	981,929	1,020,453	1,103,310	3,044,087
Depreciation	86,676	2,278,981	651,700	2,046,989
Internal services	1,158,304	1,007,557	2,757,379	343,296
Total operating expenses	25,216,782	31,531,247	28,945,288	8,057,587
Operating income (loss)	(1,494,181)	(5,605,082)	3,187,157	(502,862)
Nonoperating revenues (expenses)				
Contributions	18,750	-	300,957	6,324
Interest revenue	92,366	75,847	16,632	27,671
Interest expense	-	-	(2,346)	-
Bonds maturing	-	-	-	-
Gain on sale of property and equipment	12	1,116		358,710
Net nonoperating revenues (expenses)	111,128	76,963	315,243	392,705
Income (loss) before transfers				
and contributions	(1,383,053)	(5,528,119)	3,502,400	(110,157)
Capital contributions		5,536,319	225,000	-
Transfers in	67,055	5,030,467	94,000	621,149
Transfers out	(145,350)	(59,857)	(133,230)	-
Change in net position	(1,461,348)	4,978,810	3,688,170	510,992
Net position				
October 1, 2014 (as Restated, see Note 20)	10,442,410	21,609,586	8,361,173	8,216,738
September 30, 2015	\$ 8,981,062	\$26,588,396	\$ 12,049,343	\$ 8,727,730

## **County of Oakland** Combining Statement of Revenues, Expenses, and Changes in Net Position (Continued) Internal Service Funds Year Ended September 30, 2015

	Telephone Communications	Building and Liability Insurance	Fringe Benefits	Totals September 30, 2015
Operating revenues				
Charges for services	\$ 2,869,678	\$ 2,388,279	\$136,545,305	\$230,272,228
Other		1,250,046	2,486,392	4,603,408
Total operating revenues	2,869,678	3,638,325	139,031,697	234,875,636
Operating expenses				
Salaries	216,551	515,733	1,221,210	33,453,817
Fringe benefits	134,695	249,772	671,576	20,348,239
Fringe benefits - pension	-	-	36,325,259	36,325,259
Contractual services	1,558,885	7,621,495	99,645,956	135,304,060
Commodities	154,796	22,722	15,152	6,342,449
Depreciation	91,037	-	-	5,155,383
Internal services	522,073	94,955	244,716	6,128,280
Total operating expenses	2,678,037	8,504,677	138,123,869	243,057,487
Operating income (loss)	191,641	(4,866,352)	907,828	(8,181,851)
Nonoperating revenues (expenses)				
Contributions	-	-	-	326,031
Interest revenue	35,909	136,806	623,438	1,008,669
Interest expense	-	-	(12,588,479)	(12,590,825)
Bonds maturing	-	-	(21,410,000)	(21,410,000)
Gain on sale of property and equipment				359,838
Net nonoperating revenues (expenses)	35,909	136,806	(33,375,041)	(32,306,287)
Income (loss) before transfers				
and contributions	227,550	(4,729,546)	(32,467,213)	(40,488,138)
Capital contributions	-	-	-	5,761,319
Transfers in	-	-	4,554,832	10,367,503
Transfers out				(338,437)
Change in net position	227,550	(4,729,546)	(27,912,381)	(24,697,753)
Net position				
October 1, 2014 (as Restated, see Note 20)	4,116,227	12,516,265	97,345,689	162,608,088
September 30, 2015	\$ 4,343,777	\$ 7,786,719	\$ 69,433,308	\$137,910,335

## County of Oakland Combining Statement of Cash Flows Internal Service Funds Year Ended September 30, 2015

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
Cash flows from operating activities				
Cash received from users	\$ 23,578,985	\$26,157,658	\$31,661,715	\$7,538,112
Cash paid to suppliers	(17,640,932)	(21,810,511)	(13,427,044)	(5,041,663)
Cash paid to employees	(7,593,415)	(8,609,169)	(14,533,352)	(764,387)
Net cash provided by (used in) operating activities	(1,655,362)	(4,262,022)	3,701,319	1,732,062
Cash flows from noncapital financing activities				
Transfers from other funds	67,055	3,913,676	94,000	-
Transfers to other funds	(145,350)	(59,857)	(133,230)	-
Contributions	-	-	300,957	6,324
Principal paid on debt	-	-	-	-
Interest paid on debt				
Net cash provided by (used in) noncapital				
financing activities	(78,295)	3,853,819	261,727	6,324
Cash flows from capital and related financing activities				
Transfers from other funds	-	1,116,791	-	621,149
Contributions for capital acquisitions	18,750	-	225,000	-
Proceeds from sale of capital assets	12	1,116	-	626,413
Acquisition of capital assets	(83,229)	(1,099,368)	(1,431,231)	(3,166,634)
Amount paid on advances	-	-	(155,414)	-
Interest paid on advances			(2,346)	
Net cash provided by (used in) capital and				
related financing activities	(64,467)	18,539	(1,363,991)	(1,919,072)
Cash flows from investing activities				
Interest on investments	94,640	76,554	17,115	27,446
Net cash provided by investing activities	94,640	76,554	17,115	27,446
Net increase (decrease) in cash and cash equivalents	(1,703,484)	(313,110)	2,616,170	(153,240)
Pooled cash and investments October 1, 2014	10,365,692	12,941,668	1,950,011	3,373,026
September 30, 2015	\$ 8,662,208	\$12,628,558	\$ 4,566,181	\$3,219,786 (continued)

## **County of Oakland** Combining Statement of Cash Flows (Continued) Internal Service Funds Year Ended September 30, 2015

	Telephone Communications	Building and Liability Insurance	Fringe Benefits	Totals September 30, 2015
Cash flows from operating activities				
Cash received from users	\$ 2,868,876	\$ 3,638,325	\$138,632,295	\$ 234,075,966
Cash paid to suppliers	(2,387,582)	(9,473,747)	(101,263,733)	(171,045,212)
Cash paid to employees	(216,551)	(515,733)	(1,221,210)	(33,453,817)
Net cash provided by (used in) operating activities	264,743	(6,351,155)	36,147,352	29,576,937
Cash flows from noncapital financing activities				
Transfers from other funds	-	-	4,554,832	8,629,563
Transfers to other funds	-	-	-	(338,437)
Contributions	-	-	-	307,281
Principal paid on debt	-	-	(21,410,000)	(21,410,000)
Interest paid on debt			(12,588,479)	(12,588,479)
Net cash provided by (used in) noncapital				
financing activities			(29,443,647)	(25,400,072)
Cash flows from capital and related financing activities				
Transfers from other funds	-	-	-	1,737,940
Contributions for capital acquisitions	-	-	-	243,750
Proceeds from sale of capital assets	-	-	-	627,541
Acquisition of capital assets	-	-	-	(5,780,462)
Amount paid on advances	-	-	-	(155,414)
Interest paid on advances				(2,346)
Net cash provided by (used in) capital and				
related financing activities		-	-	(3,328,991)
Cash flows from investing activities				
Interest on investments	36,703	139,900	624,640	1,016,998
Net cash provided by investing activities	36,703	139,900	624,640	1,016,998
Net increase (decrease) in cash and cash equivalents	301,446	(6,211,255)	7,328,345	1,864,872
Pooled cash and investments				
October 1, 2014	4,046,353	17,909,948	63,198,248	113,784,946
September 30, 2015	\$ 4,347,799	\$11,698,693	\$ 70,526,593	\$ 115,649,818

## **County of Oakland** Combining Statement of Cash Flows (Continued) Internal Service Funds Year Ended September 30, 2015

	Facilitie Maintenar and Operat	ice Information	Drain Equipment	Motor Pool
Operating income (loss)	\$ (1,494	,181) \$(5,605,082)	\$ 3,187,157	\$ (502,862)
Adjustments to reconcile operating income (loss) to net		, , , ,		
cash provided by (used in) operating activities				
Depreciation expense	86	,676 2,278,981	651,700	2,046,989
(Increase) decrease in due from other governmental units		- (3,488)	(461,949)	(16,242)
(Increase) decrease in due from component units		76 1,359	2,057	-
(Increase) decrease in accounts receivable	(144	,565) 10,741	(10,838)	(371)
(Increase) decrease in due from other funds		- 222,131	-	-
(Increase) decrease in inventories and supplies	(333	,812) 4,362	(71,905)	92,984
(Increase) decrease in prepayments and other assets		199 (1,337,322)	-	6
(Increase) decrease in deferred outflows related to pension			-	-
Increase (decrease) in vouchers payable	3	,619 37,423	(7,937)	108,618
Increase (decrease) in due to other governmental units		- 42,156	-	-
Increase (decrease) in due to component units		- 495	-	-
Increase (decrease) in due to other funds	(38	,784) (92,762)	(240)	-
Increase (decrease) in unearned revenue		873 750	-	-
Increase (decrease) in current portion of compensated absences			-	-
Increase (decrease) in current portion of claims and judgments			-	-
Increase (decrease) increase in other accrued liabilities	264	,537 178,234	413,274	2,940
Increase (decrease) increase in net pension liability			-	-
Increase (decrease) in accrued compensated absences			-	-
Increase (decrease) in claims and judgments				
Net cash provided by (used in) operating activities	\$ (1,655	,362) \$(4,262,022)	\$ 3,701,319	\$1,732,062
				(continued)

## County of Oakland Combining Statement of Cash Flows (Continued) Internal Service Funds Year Ended September 30, 2015

	Telephone Communications	Building and Liability Insurance	Fringe Benefits	Totals September 30, 2015
Operating (loss) income	\$ 191,641	\$ (4,866,352)	\$ 907,828	\$ (8,181,851)
Adjustments to reconcile operating income (loss) to net				
cash provided by (used in) operating activities				
Depreciation expense	91,037	-	-	5,155,383
(Increase) decrease in due from other governmental units	(692)	-	(40)	(482,411)
(Increase) decrease in due from component units	-	-	-	3,492
(Increase) decrease in accounts receivable	(110)	-	(399,362)	(544,505)
(Increase) decrease in due from other funds	-	-	-	222,131
(Increase) decrease in inventories and supplies	-	-	-	(308,371)
(Increase) decrease in prepayments and other assets	31,234	13,914	266,821	(1,025,148)
(Increase) decrease in outflows related to pension	-	-	(40,245,669)	(40,245,669)
Increase (decrease) in vouchers payable	(50,447)	(122,426)	(704,110)	(735,260)
Increase (decrease) in due to other governmental units	-	-	(43,169)	(1,013)
Increase (decrease) in due to component units	-	-	-	495
Increase (decrease) in due to other funds	-	-	-	(131,786)
Increase (decrease) in unearned revenue	-	-	-	1,623
Increase (decrease) in current portion of compensated absences	-	-	19,017	19,017
Increase (decrease) in current portion of claims and judgments	-	677,626	415,174	1,092,800
Increase (decrease) in other accrued liabilities	2,080	(152,343)	216,469	925,191
Increase (decrease) increase in net pension liability	-	-	76,570,928	76,570,928
Increase (decrease) in accrued compensated absences	-	-	171,150	171,150
Increase (decrease) in claims and judgments	<u> </u>	(1,901,574)	(1,027,685)	(2,929,259)
Net cash provided by (used in) operating activities	\$ 264,743	\$ (6,351,155)	\$36,147,352	\$29,576,937

#### Noncash transactions:

Non-cash and capital related financing activities included contribution of capital assets in the amount of \$5,536,319, and acquisition of capital assets in the amount of \$42,735 reported in the Other Accrued Liabilities liability account in the Information Technology fund.

Non-cash and non-capital related financing activities included recording of pension expense of \$36,325,259 in the Fringe Benefits fund.

#### **Enterprise Funds**

These funds account for operations and services provided for County residents and are financed primarily through user charges.

*The Delinquent Personal Property Tax Administration Fund* - is used to account for the collection of delinquent personal property taxes and their subsequent disbursement to various municipalities, school districts, and other governmental units. Cost-related activities involving the collection of taxes are also recorded in this fund. Per State of Michigan statutes, money collected in excess of costs shall be intermittently transferred to the County General Fund.

*The Fire Records Management Fund* - was established to accumulate revenues and costs associated with providing a centralized Fire Records Management System (FRMS). The system will aid in uniform reporting and data sharing for participating local fire departments.

The CLEMIS (Courts and Law Enforcement Management Information System) Fund - was established to accumulate revenues and costs associated with providing law enforcement units with immediate access to criminal and vehicle information throughout the United States and Canada. This includes the costs of purchasing, servicing, and operating mobile data terminals and base stations.

*The Radio Communications Fund* - accumulates the costs of purchasing, servicing and operating the County radio system. The fund recovers costs by developing rates and billing users, and also receives revenue from the 911 surcharge.

*The Huron-Rouge S.D.S. (Sewage Disposal System) Fund* - was established to record the operations and maintenance of the system, which is used to move sewage to Wayne County for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

# County of Oakland Combining Statement of Net Position Non-Major Enterprise Funds September 30, 2015

	Perso	elinquent nal Property dministration	Fire Records Management	CLEMIS	Con	Radio nmunications	Ro	Huron- ouge S.D.S.	Sej	Totals ptember 30, 2015
Assets										
Current assets										
Pooled cash and investments	\$	68,457	\$ 279,045	 11,859,344	\$	17,025,610	\$	7,366,332	\$	36,598,788
Due from other governmental units		-	49,715	1,002,977		20,305		1,031,602		2,104,599
Accrued interest receivable		58,827	1,083	9,278		97,310		8,943		175,441
Accounts receivable (net of allowances			2 000	100.051		1.000070				1 457 002
for uncollectibles where applicable) Due from other funds		-	2,880	188,051		1,266,972 404		-		1,457,903
		-	76,968	1,152				-		78,524
Inventories and supplies Prepayments and other assets		-	28,434	964,710		363,686 238,754		-		363,686 1,231,898
			,	 ,		,				
Total current assets		127,284	438,125	 14,025,512		19,013,041		8,406,877		42,010,839
Noncurrent assets										
Capital assets, at cost										
Land		-	-	-		-		19,749		19,749
Buildings and improvements		-	-	-		12,952,637		348,504		13,301,141
Equipment and vehicles		-	534,338	41,188,275		26,489,859		-		68,212,472
Infrastructure		-		-		8,585,770		2,962,297		11,548,067
Construction in progress		-	241,071	 2,536,803		1,369,170		-		4,147,044
		-	775,409	43,725,078		49,397,436		3,330,550		97,228,473
Less: Accumulated depreciation		-	534,338	37,370,293		26,803,742		2,779,674		67,488,047
Capital assets, net		-	241,071	 6,354,785		22,593,694		550,876		29,740,426
Total assets		127,284	679,196	 20,380,297		41,606,735		8,957,753		71,751,265
Liabilities										
Current liabilities										
Vouchers payable		4,113	-	201,950		133,990		1,736		341,789
Due to other governmental units		-	-	570,197		4,886		474,484		1,049,567
Due to other funds		-	-	404		1,152		-		1,556
Unearned revenue		-	-	278,688		-		-		278,688
Other accrued liabilities		-	63,215	 359,038		87,259		1,964		511,476
Total liabilities		4,113	63,215	 1,410,277		227,287		478,184		2,183,076
Net Position										
Net investment in capital assets		-	241,071	6,354,785		22,593,694		550,876		29,740,426
Restricted for programs		-	-	-		-		5,907,775		5,907,775
Unrestricted		123,171	374,910	12,615,235		18,785,754		2,020,918		33,919,988
Total net position	\$	123,171	\$ 615,981	\$ 18,970,020	\$	41,379,448	\$	8,479,569	\$	69,568,189

# County of Oakland Combining Statement of Revenues, Expenses, and Changes in Net Position Non-Major Enterprise Funds Year Ended September 30, 2015

	Personal Pro		Delinquent Personal Property Fire Records Fax Administration Management			CLEMIS	Con	Radio nmunications	Huron- ouge S.D.S.	Sej	Totals ptember 30, 2015
Operating revenues											
Charges for services	\$	539,033	\$	203,474	\$	6,404,880	\$	6,114,437	\$ 6,191,267	\$	19,453,091
Other		-		-		32		110,988	 -		111,020
Total operating revenues		539,033		203,474		6,404,912		6,225,425	 6,191,267		19,564,111
Operating expenses											
Salaries		226,345		217,539		1,310,354		596,970	-		2,351,208
Fringe benefits		127,680		131,071		697,538		351,615	-		1,307,904
Contractual services		342,354		206,556		4,799,016		1,799,663	5,830,068		12,977,657
Commodities		3,988		3,708		152,511		414,404	411		575,022
Depreciation		-		1,850		2,962,826		5,673,960	66,217		8,704,853
Internal services		44,194		58,686		572,632		1,312,045	38,100		2,025,657
Intergovernmental		-		-		-		50,000	 -		50,000
Total operating expenses		744,561		619,410		10,494,877		10,198,657	 5,934,796		27,992,301
Operating income (loss)		(205,528)		(415,936)		(4,089,965)		(3,973,232)	 256,471		(8,428,190)
Nonoperating revenues (expenses)											
Interest revenue		1,600		2,595		100,488		147,471	67,063		319,217
Gain (loss) on sale of property and equipment		-		-		152		-	-		152
Total nonoperating revenues (expenses)		1,600		2,595		100,640		147,471	 67,063		319,369
Income (loss) before contributions											
and transfers		(203,928)		(413,341)		(3,989,325)		(3,825,761)	 323,534		(8,108,821)
Capital contributions		-		166,952		594,061		-	-		761,013
Transfers in		-		461,711		2,044,186		71,881	-		2,577,778
Transfers out		-		-		-		(486,000)	 (4,054)		(490,054)
Change in net position		(203,928)		215,322		(1,351,078)		(4,239,880)	319,480		(5,260,084)
Net position											
October 1, 2014		327,099		400,659		20,321,098		45,619,328	 8,160,089		74,828,273
September 30, 2015	\$	123,171	\$	615,981	\$	18,970,020	\$	41,379,448	\$ 8,479,569	\$	69,568,189

# County of Oakland Combining Statement of Cash Flows Non-Major Enterprise Funds Year Ended September 30, 2015

	Person	linquent nal Property Iministration	e Records nagement	CLEMIS	Cor	Radio nmunications	Ro	Huron- ouge S.D.S.	Sej	Totals ptember 30, 2015
Cash flows from operating activities Cash received from users	\$	539,033	\$ 121,491	\$ 6,339,171	\$	6,122,571	\$	5,675,466	\$	18,797,732
Cash paid to suppliers		(515,909)	(346,096)	(5,959,255)		(3,858,815)		(5,864,879)		(16,544,954)
Cash paid to employees		(226,345)	 (217,539)	 (1,310,354)		(596,970)		-		(2,351,208)
Net cash provided by (used in) operating activities		(203,221)	 (442,144)	 (930,438)		1,666,786		(189,413)		(98,430)
Cash flows from noncapital financing activities										
Transfers from other funds		-	461,711	2,044,186		71,881		-		2,577,778
Transfers to other funds		-	 -	 -		(486,000)		(4,054)		(490,054)
Net cash provided by (used in) noncapital financing activities		-	 461,711	 2,044,186		(414,119)		(4,054)		2,087,724
Cash flows from capital and related financing activities										
Proceeds from sale of capital assets		-	-	152		-		-		152
Acquisition of capital assets		-	 (74,119)	 (350,077)		(161,928)		-		(586,124)
Net cash provided by (used in) capital and related financing activities			 (74,119)	 (349,925)		(161,928)				(585,972)
Cash flows from investing activities										
Interest on investments		1,568	 2,643	 102,438		150,248		68,283		325,180
Net cash provided by investing activities		1,568	 2,643	 102,438		150,248		68,283		325,180
Net increase (decrease) in cash and cash equivalents		(201,653)	(51,909)	866,261		1,240,987		(125,184)		1,728,502
Pooled cash and investments										
October 1, 2014		270,110	 330,954	 10,993,083		15,784,623		7,491,516		34,870,286
September 30, 2015	\$	68,457	\$ 279,045	\$ 11,859,344	\$	17,025,610	\$	7,366,332	\$	36,598,788
										(continued)

## County of Oakland Combining Statement of Cash Flows (Continued) Non-Major Enterprise Funds Year Ended September 30, 2015

	Personal	iquent Property inistration	e Records anagement	C	LEMIS	Con	Radio munications	Huron- uge S.D.S.	Ser	Totals otember 30, 2015
Operating income (loss)	\$	(205,528)	\$ (415,936)	\$ (	(4,089,965)	\$	(3,973,232)	\$ 256,471	\$	(8,428,190)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities										
Depreciation expense		-	1,850		2,962,826		5,673,960	66,217		8,704,853
(Increase) decrease in due from other governmental units		-	(4,915)		(162,814)		(857)	(515,801)		(684,387)
(Increase) decrease in due from component units		-	-		-		59	-		59
(Increase) decrease in accounts receivable		-	(100)		(57,288)		(101,652)	-		(159,040)
(Increase) decrease in due from other funds		-	(76,968)		138,778		(404)	-		61,406
(Increase) decrease in inventories and supplies		-	-		-		143,070	-		143,070
(Increase) decrease in prepayments and other assets		-	(9,290)		(123,889)		(3,978)	-		(137,157)
Increase (decrease) in vouchers payable		2,307	-		158,718		74,752	1,736		237,513
Increase (decrease) in due to other governmental units		-	-		115,444		(128,886)	-		(13,442)
Increase (decrease) in due to other funds		-	-		403		1,152	-		1,555
Increase (decrease) in unearned revenue		-	-		15,583		-	-		15,583
Increase (decrease) in other accrued liabilities		-	 63,215		111,766		(17,198)	 1,964		159,747
Net cash provided by (used in) operating activities	\$	(203,221)	\$ (442,144)	\$	(930,438)	\$	1,666,786	\$ (189,413)	\$	(98,430)

#### Noncash transactions

Noncash and capital related financing activities included contribution of capital assets in the amount of \$166,952 and \$594,061 in the Fire Records Management and CLEMIS funds respectively.

#### **Pension Trust Funds**

Employee Pension Trust funds accept payments made by the County, invest fund resources, and calculate and pay pensions and retirees healthcare to beneficiaries.

*The Oakland County Employees' Retirement Fund* - is used to account for the financial operations of the Oakland County Employees' Retirement System. The system is administered by a nine-member board of trustees, while the County acts as the custodian of the system.

#### The OPEB (Other Postemployment Benefits) Trust Plan consists of the following subfunds:

*The VEBA (Voluntary Employees' Beneficiary Association) Trust Fund* - was established as a trust under Internal Revenue Code Section 501(c)(9) to account for funding on an actuarial basis including contributions by Oakland County, and subsequent disbursement for postemployment medical benefits.

*The Superseding Trust Fund* - was created in 2014 to account for proceeds of debt issued to redeem outstanding Certificates of Participation bonds with surplus funds placed in the Trust to maintain retiree health services by keeping the VEBA Trust at full funding. This replaces the Interim Retiree Medical Benefits Trust Fund.

## County of Oakland Combining Statement of Net Position Pension (and Other Postemployment Benefits) Trust Funds September 30, 2015

	I	k land County Employees ' Retirement		OPEB Plan	S	Totals eptember 30, 2015
Assets Pooled cash and investments	¢	10,822,202	\$	16 227 207	¢	27 160 590
Investments, at fair value:	\$	10,832,202	Э	16,337,387	\$	27,169,589
Common stock		331,426,110		512,118,699		843,544,809
Preferred stock		42,432		39,559		81,991
Government agencies		58,811,173		83,021,915		141,833,088
Corporate bonds		93,604,316		121,741,149		215,345,465
Municipal bonds		1,549,054		1,036,499		2,585,553
Hedge funds		40,703,823		50,705,710		91,409,533
Limited partnerships		38,775,580		74,280,608		113,056,188
Asset-backed fixed income		6,946,045		10,948,032		17,894,077
Government bonds		10,442,097		14,173,369		24,615,466
Government mortgage-backed securities		26,503,577		33,456,966		59,960,543
Government issued commercial mortgage backed		628,544		479,624		1,108,168
Non-Government backed CMOs		1,175,297		1,218,519		2,393,816
Commercial mortgage-backed securities		12,065,272		14,275,054		26,340,326
Bank loans		2,405,136		2,466,959		4,872,095
Exchange traded funds		480,839		914,992		1,395,831
International common stock		28,765,124		37,975,685		66,740,809
Index linked government bonds		9,321,868		11,818,822		21,140,690
Real estate		65,957,250		90,974,955		156,932,205
Other fixed income		2,952,993		3,661,671		6,614,664
Other		628,922		-		628,922
Total investments		733,185,452		1,065,308,787		1,798,494,239
Receivables - interest and dividends		2,205,313		2,639,288		4,844,601
Receivables - other		8,590		20,708		29,298
Prepaid expenses		-		214,906		214,906
Total assets		746,231,557		1,084,521,076		1,830,752,633
Liabilities						
Vouchers payable		123,795		901,540		1,025,335
Other accrued liabilities		447,933		1,938,641		2,386,574
Total liabilities		571,728		2,840,181		3,411,909
<b>Net position</b> Held in trust for employees' pension and other postemployment healthcare benefits	\$	745,659,829	\$	1,081,680,895	\$	1,827,340,724

# County of Oakland Combining Statement of Changes in Net Position Pension (and Other Postemployment Benefits) Trust Funds Year Ended September 30, 2015

Additions	Oakland County Employees' Retirement	OPEB Plan	Totals September 30, 2015
Contributions	\$ 4.554.832	\$ -	\$ 4.554.832
Employer Plan members	\$ 4,554,832 473,247	ء 111,372	\$ 4,554,832 584,619
Total contributions	5,028,079	111,372	5,139,451
Investment income Other revenue	7,362,442 149,367	6,210,652 2,237,832	13,573,094 2,387,199
Total additions	12,539,888	8,559,856	21,099,744
Deductions			
Benefits	52,066,966	30,116,293	82,183,259
Administrative expenses	2,709,173	3,358,219	6,067,392
Total deductions	54,776,139	33,474,512	88,250,651
Net increase (decrease)	(42,236,251)	(24,914,656)	(67,150,907)
Net position held in trust for employees' pension and other postemployment healthcare benefits			
October 1, 2014	787,896,080	1,106,595,551	1,894,491,631
September 30, 2015	\$745,659,829	\$ 1,081,680,895	\$ 1,827,340,724

# County of Oakland Combining Schedule of Net Position Other Postemployment Benefits Trust Funds Year Ended September 30, 2015

	VEBA Trust	Superseding Trust	Totals September 30, 2015
Assets		<b>•</b> • • • • • • • •	<b>* * * * * * * * * *</b>
Pooled cash and investments	\$ 16,229,924	\$ 107,463	\$ 16,337,387
Investments, at fair value:	506 011 605	5 005 004	<b>510</b> 110 500
Common stock	506,211,605	5,907,094	512,118,699
Preferred stock	39,559	-	39,559
Government agencies	82,025,289	996,626	83,021,915
Corporate bonds	120,303,212	1,437,937	121,741,149
Municipal bonds	1,036,499	-	1,036,499
Hedge funds	50,705,710	-	50,705,710
Limited partnerships	74,280,608	-	74,280,608
Asset-backed fixed income	10,812,581	135,451	10,948,032
Government bonds	14,012,713	160,656	14,173,369
Government mortgage-backed securities	32,939,085	517,881	33,456,966
Government issued commercial backed	479,624	-	479,624
Non-Government backed CMOs	1,201,920	16,599	1,218,519
Commercial mortgage-backed securities	14,208,706	66,348	14,275,054
Bank loans	2,466,959	-	2,466,959
Exchange traded funds	914,992	-	914,992
International common stock	37,975,685	-	37,975,685
Index linked government bonds	11,681,754	137,068	11,818,822
Real estate	90,974,955	-	90,974,955
Other fixed income	2,955,524	706,147	3,661,671
Total investments	1,055,226,980	10,081,807	1,065,308,787
Receivables - interest and dividends	2,608,797	30,491	2,639,288
Receivables - other	20,708	-	20,708
Prepaid expenses	214,906	-	214,906
Total assets	1,074,301,315	10,219,761	1,084,521,076
Liabilities	, , , ,	· · · · ·	
Vouchers payable	897,839	3,701	901,540
Other accrued liabilities	1,938,416	225	1,938,641
Total liabilities	2,836,255	3,926	2,840,181
Net position			
Held in trust for other postemployment			
healthcare benefits	\$ 1,071,465,060	\$ 10,215,835	\$ 1,081,680,895
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# County of Oakland Combining Schedule of Changes in Net Position Other Postemployment Benefits Trust Funds Year Ended September 30, 2015

<b>Additions</b> Contributions	VEBA Trust	Superseding Trust	Totals September 30, 2015
Plan members	\$ 111,372	\$ -	\$ 111,372
Investment income Other revenue	6,628,809 2,226,424	(418,157) 11,408	6,210,652 2,237,832
Total additions (decreases)	8,966,605	(406,749)	8,559,856
Deductions			
Benefits	30,116,293	-	30,116,293
Administrative expenses	3,349,826	8,393	3,358,219
Total deductions	33,466,119	8,393	33,474,512
Net increase (decrease)	(24,499,514)	(415,142)	(24,914,656)
Net position held in trust for other			
postemployment healthcare benefits			
October 1, 2014	1,095,964,574	10,630,977	1,106,595,551
September 30, 2015	\$1,071,465,060	\$10,215,835	\$1,081,680,895

#### **Investment Trust Funds**

Investment Trust funds account for resources of external units of government which are pooled in an investment portfolio for the benefit of the participants.

*The Local Governmental Investment Pool Fund* - was established as a trust with cities, townships and villages of Oakland County whereby the County Treasurer, under contractual arrangement, pools resources of the participants. Interest earnings net of fees accrue to the benefit of the participants in the pool.

	Local Government Investment Pool
Assets	
Pooled cash and investments	\$ 500,425,222
Total assets	\$ 500,425,222
Net position	
Held in trust for investment	
pool participants	\$ 500,425,222

	Local Government Investment Pool
Additions	
Contributions from pool participants	\$ 863,051,594
Investment income	3,830,655
Total additions	866,882,249
Deductions	
Distribution to pool participants	772,978,999
Net increase	93,903,250
Net position held in trust for	
pool participants	
October 1, 2014	406,521,972
September 30, 2015	\$ 500,425,222

#### **Agency Funds**

These funds account for assets held by the County in a custodial capacity. Disbursements from these funds are contingent upon agreement or applicable legislative enactment for each particular fund. Agency funds are generally clearance devices for monies collected for others, held briefly, and then disbursed to authorized recipients.

*The District Court Investments Fund* - is used to account for excess monies in the four District Court Trust Accounts, turned over to the Oakland County Treasurer for investing. Interest earned is recorded in the County's General Fund to help offset bank service fee costs.

*The Undistributed Taxes Fund* - is a conglomerate of various current year tax funds that receive tax monies and disburse them to municipalities, school districts, and other governmental units.

*The Register of Deeds Trust Fund* - is used to account for redemption monies received from the sale of real estate by the Sheriff's Department and their subsequent disbursement.

The Sheriff's NET (Narcotics Enforcement Team) Forfeiture Fund - is used to account for money seized, or the sale of confiscated property at auction, under authorization of Michigan state law. The money is held until the court case has been resolved, and at least yearly any forfeited monies are distributed to local, state or federal police agencies that participate in the NET program.

*The Circuit Court Trust Fund* - is used to account for monies received and disbursed by the Clerk's Office per Circuit Court order.

*The Escheats Trust Fund* - is used to account for monies that have not been claimed. This includes payroll, retirement and other checks issued by the County, and monies from the Legatee Trust and Special Trust funds. All monies go to the State of Michigan after a prescribed length of time.

*The Legatee Trust Fund* - is used to account for estate assets that remain unclaimed. After five years, these monies are transferred to the Oakland County Escheats Trust Fund.

*The Special Trust Fund* - is used to account for monies deposited with the County Treasurer that are released at a later date. Juvenile Court bonds, Transient Merchant License bonds, and overbids on Sheriff land sales are included.

*The Contractor's Retainage Fund* - is used to account for a portion of those monies due to a particular contractor who is involved with an Oakland County project. Disbursement, including interest earnings, is made to the contractor upon completion of the project.

*The Public Library Trust Fund* - is used to account for monies received by District and Circuit Courts for court fines and disbursed to public libraries, based on a percentage of the current census.

*The District Court Trust Account* - is used to account for appearance bonds and other trust monies in the four divisions of the County's District Court system.

*The Jail Inmate Trust Account* - is used to hold monies collected from and for inmates of the Oakland County Jail. Checks are written to cover bond payments, commissary purchases of other personal needs, and to return account balances upon inmate release or transfer to another facility. Individual accounts are tracked in the Jail Management System (JAMS).

# County of Oakland Combining Statement of Net Position Agency Funds September 30, 2015

		District Court vestments	Und	listributed Taxes		Register of eeds Trust	Sheri NET Forfeit	Г	Circuit ( Trus		E	Escheats Trust		Legatee Trust
Assets Pooled cash and investments	¢	150.000	¢	2 507 100	¢	129 225	¢ 1 0 4 7	150	¢ 2 606	264	¢	50 247	¢	700 100
Cash and cash equivalents	\$	150,000	\$ 22	2,587,488	\$	438,225	\$1,047,	438	\$ 3,696	,204	\$	50,247	\$	728,188
Accrued interest receivable		709					23,	044	112	,851		-		1,178
Total assets	\$	150,709	\$22	2,587,488	\$	438,225	\$ 1,070,	502	\$ 3,809	,115	\$	50,247	\$	729,366
Liabilities														
Vouchers payable	\$	-	\$	337,675	\$	-	\$	-	\$	-	\$	-	\$	-
Due to other governmental units		-	22	2,249,813		-		-		-		50,247		-
Other accrued liabilities		150,709		-		438,225	1,070,	502	3,809	,115		-		729,366
Total liabilities	\$	150,709	\$22	2,587,488	\$	438,225	\$ 1,070,	502	\$ 3,809	,115	\$	50,247	\$	729,366
													(c	continued)

# County of Oakland Combining Statement of Net Position (Continued) Agency Funds September 30, 2015

	Special Trust	Contractor's Retainage	Public Library Trust	District Court Trust Accounts	Jail Inmate Trust Account	Totals September 30, 2015
Assets						
Pooled cash and investments	\$ 2,274,679	\$ 5,113,818	\$ 821,010	\$ -	\$ -	\$236,907,377
Cash and cash equivalents	-	-	-	418,335	313,741	732,076
Accrued interest receivable	11,034	20,912	1,567			171,295
Total assets	\$2,285,713	\$ 5,134,730	\$ 822,577	\$ 418,335	\$ 313,741	\$237,810,748
Liabilities						
Vouchers payable	\$ -	\$ 69,928	\$ -	\$ -	\$ -	407,603
Due to other governmental units	-	-	-	-	-	222,300,060
Other accrued liabilities	2,285,713	5,064,802	822,577	418,335	313,741	15,103,085
Total liabilities	\$2,285,713	\$ 5,134,730	\$ 822,577	\$ 418,335	\$ 313,741	\$237,810,748

# County of Oakland Combining Statement of Changes in Assets and Liabilities Agency Funds Year Ended September 30, 2015

	Balance October 1, 2014	Additions	Deductions	Balance September 30, 2015
District Court Investments				
Assets Pooled cash and investments Accrued interest receivable	\$    170,000 722	\$ 1,436 173	\$ 21,436 186	\$
Total	\$ 170,722	\$ 1,609	\$ 21,622	\$ 150,709
Liabilities Vouchers payable Other accrued liabilities	\$ - 170,722	\$    20,000 1,587	\$    20,000 21,600	\$ - 150,709
Total	\$ 170,722	\$ 21,587	\$ 41,600	\$ 150,709
Undistributed Taxes Assets Pooled cash and investments	\$ 178,949,779	\$ 820,642,753	<u>\$ 777,005,044</u>	\$ 222,587,488
Liabilities Vouchers payable Due to other governmental units	\$ - 	\$ 515,465,113 820,630,668	\$ 515,127,438 777,330,634	\$ 337,675 _222,249,813
Total	\$ 178,949,779	\$1,336,095,781	\$1,292,458,072	\$222,587,488
<b>Register of Deeds Trust</b>				
Assets Pooled cash and investments	\$ 816,803	\$ 5,335,561	\$ 5,714,139	\$ 438,225
Liabilities Vouchers payable Other accrued liabilities	\$     96,978 719,825	\$ 5,617,161 5,414,120	\$	\$ - 438,225
Total	\$ 816,803	\$ 11,031,281	\$ 11,409,859	\$ 438,225
Sheriff NET Forfeiture Assets				
Pooled cash and investments Accrued interest receivable	\$ 1,313,371 23,175	\$ 1,187,027 681	\$ 1,452,940 <u>812</u>	\$ 1,047,458 23,044
Total	\$ 1,336,546	\$ 1,187,708	\$ 1,453,752	\$ 1,070,502
Liabilities Vouchers payable Other accrued liabilities	\$	\$	\$     930,850 1,459,239	\$
Total	\$ 1,336,546	\$ 2,124,045	\$ 2,390,089	\$ 1,070,502

# County of Oakland Combining Statement of Changes in Assets and Liabilities (Continued) Agency Funds Year Ended September 30, 2015

	Balance October 1, 2014	Additions	Deductions	Balance September 30, 2015
Circuit Court Trust				
Assets				
Pooled cash and investments Accrued interest receivable	\$ 5,123,558 112,851	\$ 3,767,935 5,345	\$ 5,195,229 5,345	\$ 3,696,264 112,851
Total	\$ 5,236,409	\$ 3,773,280	\$ 5,200,574	\$ 3,809,115
Liabilities				
Vouchers payable Other accrued liabilities	\$ 1,253 5,235,156	\$ 4,846,163 3,734,471	\$ 4,847,416 5,160,512	\$ <u>-</u> <u>3,809,115</u>
Total	\$ 5,236,409	\$ 8,580,634	\$ 10,007,928	\$ 3,809,115
Escheats Trust				
Assets				
Pooled cash and investments	\$ 27,986	\$ 114,771	\$ 92,510	\$ 50,247
Liabilities				
Vouchers payable	\$ -	\$ 90,710	\$ 90,710	\$ -
Due to other governmental units	27,986	114,771	92,510	50,247
Total	\$ 27,986	\$ 205,481	\$ 183,220	\$ 50,247
Legatee Trust				
Assets				
Pooled cash and investments Accrued interest receivable	\$ 679,230 1,335	\$ 218,517 815	\$ 169,559 972	\$ 728,188 1,178
Total	\$ 680,565	\$ 219,332	\$ 170,531	\$ 729,366
Liabilities				
Vouchers payable Other accrued liabilities	\$ - 680,565	\$ 103,660 220,309	\$ 103,660 171,508	\$- 729,366
Total	\$ 680,565	\$ 323,969	\$ 275,168	\$ 729,366
Special Trust	ф 000,505	φ 323,707	φ 275,100	¢ 727,500
Assets				
Pooled cash and investments	\$ 1,995,840	\$ 2,788,428	\$ 2,509,589	\$ 2,274,679
Accrued interest receivable	11,351	2,306	2,623	11,034
Total	\$ 2,007,191	\$ 2,790,734	\$ 2,512,212	\$ 2,285,713
Liabilities				
Vouchers payable	\$ -	\$ 1,592,669	\$ 1,592,669	\$ -
Other accrued liabilities	2,007,191	2,794,984	2,516,462	2,285,713
Total	\$ 2,007,191	\$ 4,387,653	\$ 4,109,131	\$ 2,285,713
				(continued)

(continued)

# **County of Oakland** Combining Statement of Changes in Assets and Liabilities (Continued) Agency Funds Year Ended September 30, 2015

	(	Balance October 1, 2014	Additions	D	eductions	Se	Balance ptember 30, 2015
Contractor's Retainage							
Assets							
Pooled cash and investments Accrued interest receivable	\$	5,542,858 21,707	\$ 2,576,027 5,273	\$	3,005,067 6,068	\$	5,113,818 20,912
Total	\$	5,564,565	\$ 2,581,300	\$	3,011,135	\$	5,134,730
Liabilities							
Vouchers payable Other accrued liabilities	\$	- 5,564,565	\$ 2,829,691 2,369,419	\$	2,759,763 2,869,182	\$	69,928 5,064,802
Total	\$	5,564,565	\$ 5,199,110	\$	5,628,945	\$	5,134,730
Public Library Trust							
Assets							
Pooled cash and investments	\$	695,348	\$ 2,586,218	\$	2,460,556	\$	821,010
Accrued interest receivable		2,217	 1,676		2,326		1,567
Total	\$	697,565	\$ 2,587,894	\$	2,462,882	\$	822,577
Liabilities							
Vouchers payable	\$	-	\$ 2,459,901	\$	2,459,901	\$	-
Other accrued liabilities		697,565	 2,587,801		2,462,789		822,577
Total	\$	697,565	\$ 5,047,702	\$	4,922,690	\$	822,577
District Court Trust Accounts							
Assets							
Cash and cash equivalents	\$	844,000	\$ 3,144,857	\$	3,570,522	\$	418,335
Liabilities							
Other accrued liabilities	\$	844,000	\$ 3,144,857	\$	3,570,522	\$	418,335
Jail Inmate Trust Account							
Assets							
Cash and cash equivalents	\$	319,851	\$ 2,635,490	\$	2,641,600	\$	313,741
Liabilities							
Other accrued liabilities	\$	319,851	\$ 2,635,490	\$	2,641,600	\$	313,741
							(continued)

# **County of Oakland** Combining Statement of Changes in Assets and Liabilities (Continued) Agency Funds Year Ended September 30, 2015

	Balance October 1, 2014	Additions	Deductions	Balance September 30, 2015
Total All Agency Funds				
Assets				
Pooled cash and investments Cash and cash equivalents	\$ 195,314,773 1,163,851	\$ 839,218,673 5,780,347	\$ 797,626,069 6,212,122	\$236,907,377 732,076
Accrued interest receivable	173,358	16,269	18,332	171,295
Total	\$ 196,651,982	\$ 845,015,289	\$ 803,856,523	\$237,810,748
Liabilities				
Vouchers payable	\$ 98,231	\$ 533,955,918	\$ 533,646,546	\$ 407,603
Due to other governmental units	178,977,765	820,745,439	777,423,144	222,300,060
Other accrued liabilities	17,575,986	24,096,233	26,569,134	15,103,085
Total	\$ 196,651,982	\$1,378,797,590	\$1,337,638,824	\$237,810,748

#### **Drainage Districts**

This component unit consists of many individual districts (currently 182) created pursuant to Michigan Public Act 40 of 1956, Chapters 20 and 21 for the purpose of alleviating drainage problems. Separate funds and fund types are established to account for the resources and cost associated with the construction, maintenance, and financing (including 38 debt issues) of the individual drainage districts.

## County of Oakland Combining Balance Sheet Governmental Funds – Component Unit – Drainage Districts September 30, 2015

		Drainage	Districts	
	Special Revenue	De bt Se rvice	Capital Projects	Totals September 30 2015
Assets				
Current assets				
Pooled cash and investments Receivables (net of allowance for uncollectibles where applicable)	\$ 15,896,706	\$ 3,424,328	\$18,781,525	\$ 38,102,559
Accounts receivable	33,000	-	8,265	41,265
Special assessments receivable	117,169	210,161,822	-,	210,278,991
Due from other governmental units	8,609,624	19,941	1,166,194	9,795,759
Accrued interest receivable	67,040	28,800	-	95,840
Due from primary government	116,445	-	-	116,445
Due from other funds	-	6,438	350,000	356,438
Other assets			124,290	124,290
Total assets	\$24,839,984	\$213,641,329	\$20,430,274	\$258,911,587
Liabilities				
Vouchers payable	\$ 80,087	\$ 2,418,713	\$ 547,149	\$ 3,045,949
Due to other governmental units	12,886,792	36,411	160,000	13,083,203
Due to other funds	-	-	356,438	356,438
Due to primary government	380,269	-	311,958	692,227
Unearned revenue	-	15,145,232	-	15,145,232
Accrued interest payable	-	-	35,129	35,129
Other accrued liabilities	752,612	180,719	5,532,639	6,465,970
Total liabilities	14,099,760	17,781,075	6,943,313	38,824,148
Deferred Inflow of Resources				
Unavailable revenue - contracts	51,473	-	-	51,473
Unavailable revenue - special asssessments	117,169	195,016,590	-	195,133,759
Total deferred inflows of resources	168,642	195,016,590	-	195,185,232
Fund Balances		0.10.444		
Restricted	10,571,582	843,664	-	11,415,246
Committed	-		13,486,961	13,486,961
Total fund balances	10,571,582	843,664	13,486,961	24,902,207
Total liabilities, deferred inflows of resources, and				
fund balances	\$ 24,839,984	\$213,641,329	\$20,430,274	\$258,911,587

## County of Oakland Reconciliation of the Balance Sheet – Governmental Funds to the Statement of Net Position Component Unit – Drainage Districts September 30, 2015

Total fund balances of governmental funds		\$ 24,902,207
Amounts reported for governmental activities in the Statement		
of Net Position are different because		
Capital assets used in governmental activities are not financial		
resources and therefore are not reported in the funds.		
Land and other nondepreciable assets	\$164,753,430	
Buildings, net of \$4,508,331 depreciation	52,740,325	
Equipment, net of \$38,538 depreciation	335,019	
Infrastructure, net of \$99,527,361 depreciation	395,652,128	
		613,480,902
Long-term receivables such as special assessments are expected to to be collected over several years and are deferred in the governmental funds and are not available to pay for current year expenditures		195,185,232
Long-term bonded debt is not due and payable in the current period and therefore is not reported in the funds. Unamortized premiums, loss on refundings, and interest payable are not reported in the funds. However, these amounts are included in the Statement of Net Position. This is the net effect of these balances on the statement.		
Bonds and notes payable		(264,566,474)
Net position of governmental activities		\$ 569,001,867

## **County of Oakland** Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds – Component Unit – Drainage Districts Year Ended September 30, 2015

		Drainag	e Districts	
	Special Revenue	Debt Service	Capital Projects	Totals September 30, 2015
Revenues				
Special assessments	\$10,622,873	\$26,342,918	\$14,374,880	\$ 51,340,671
Federal grants	-	-	1,485,000	1,485,000
State grants	782,103	-	-	782,103
Charges for services	72,558,425	7,033	127,060	72,692,518
Investment income	160,965	36,230	136,097	333,292
Other	472,341		1,004	473,345
Total revenues	84,596,707	26,386,181	16,124,041	127,106,929
Expenditures				
Salaries	366	-	79	445
Contractual services	81,481,035	500	45,122,660	126,604,195
Commodities	184,070	-	-	184,070
Principal payments	-	19,177,500	-	19,177,500
Interest	-	7,147,718	-	7,147,718
Paying agent fees	-	7,550	-	7,550
Intergovernmental	118,217	198,195	200	316,612
Internal services	1,056,502		656,868	1,713,370
Total expenditures	82,840,190	26,531,463	45,779,807	155,151,460
Excess (deficiency) of revenues				
over (under) expenditures	1,756,517	(145,282)	(29,655,766)	(28,044,531)
Other financing sources (uses)				
Insurance recovery	-	-	3,200,000	3,200,000
Issuance of bonds	-	-	36,098,676	36,098,676
Federal grant interest recovery	-	189,248	-	189,248
Discounts on bonds sold			(6,964)	(6,964)
Total other financing sources				
(uses)		189,248	39,291,712	39,480,960
Net change in fund balances	1,756,517	43,966	9,635,946	11,436,429
Fund balances				
October 1, 2014	8,815,065	799,698	3,851,015	13,465,778
September 30, 2015	\$10,571,582	\$ 843,664	\$13,486,961	\$ 24,902,207

### **County of Oakland** Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds to the Statement of Activities Component Unit – Drainage Districts Year Ended September 30, 2015

Net change in fund balance - total governmental funds		\$ 11,436,429
Governmental funds report capital outlay as an expenditure. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the experiment		
the current period. Construction in progress	\$ 47,321,337	
Equipment Depreciation expense	302,494 (6,596,128)	
1 1	 <u>/</u>	41,027,703
Revenue from special assessments reported in the Statement of Activities in previous years that provided current financial resources in the governmental funds		(19,177,500)
Current year special assessments will be reported in the Statement of Activities because they did not provide current year financial resources in the governmental funds		35,139,465
Bond proceeds provide current financial resources to governmental funds by issuing debt which increases long-term bonded debt in the Statement of Net Position. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term bonded debt in the Statement of Net Position. This is the amount that proceeds exceed repayments		
Bond proceeds	(36,098,676)	
Repayment of debt	 19,177,500	
		(16,921,176)
Change in net position of governmental activities		\$ 51,504,921

**III. STATISTICAL SECTION – UNAUDITED** 

County of Oakland Statistical Section

#### **Statistical Section**

This part of the County's Comprehensive Annual Financial Report presents detailed information to assist in understanding what the information in the financial statements, note disclosures, and required supplementary information says about the overall financial condition of Oakland County.

*Financial Trends* - These schedules contain trend information to help the reader understand how the County's financial position and performance have changed over time. The schedules are: Net Position by Component - Last Ten Fiscal Years Changes in Net Position - Last Ten Fiscal Years Fund Balances, Governmental Funds - Last Ten Fiscal Years Changes in Fund Balances, Governmental Funds - Last Ten Fiscal Years

*Revenue Capacity* - These schedules contain information to help the reader assess the factors affecting the County's ability to generate its main income source - property taxes. The schedules are:

Assessed, Equalized and Taxable Value of Property - Last Ten Fiscal Years

Direct and Overlapping Property Tax Rates - Last Ten Years

Principal Taxpayers - Current Year and Nine Years Ago

County Operating Property Tax Levies and Collections - Last Ten Fiscal Years

**Debt Capacity** - These schedules present information to help the reader assess the affordability of the County's current level of outstanding debt and the ability to issue additional debt in the future. The schedules are:

Ratio of General Bonded Debt Outstanding - Last Ten Fiscal Years Net County Direct and Overlapping Debt - Current Year Legal Debt Margin - Last Ten Years

**Demographic and Economic Information** - These schedules present various demographic and economic indicators to help the reader understand the environment within the County that affects the County's financial activities. The schedules are:

Demographic and Economic Statistics (Population and Personal Income) - Last Ten Years Principal Employers - Current Year and Nine Years Ago

**Operating Information** - These schedules contain information about the County's operations and resources to help the reader understand how the County's financial information relates to the services the County provides and the activities it performs. The schedules are:

County Employees by Function/Program - Last Ten Fiscal Years

Operating Indicators by Function/Program - Last Ten Fiscal Years

Capital Asset Statistics by Function/Program - Last Ten Fiscal Years

Building Authority Data - Detail on Debt Issues

## **County of Oakland** Net Position by Component – Unaudited Table 1 Last Ten Fiscal Years

						F is c a	l Yea:	r				
	2015	2014		2013	2012	2011(1)		2 0 10	2009	2008	2007	2006
Governmental activities :												
Net invested in capital assets	\$ 156,456,894	\$ 145,910	,667	\$ 137,512,571	\$ 148,709,168	\$ 150,330,717	\$	151,764,265	\$ 150,871,035	\$ 156,516,704	\$ 154,181,303	\$ 144,694,653
Restricted	39,591,712	53,89	5,914	72,467,130	92,918,321	98,366,070		6,480,807	7,414,537	9,714,922	14,207,504	21,240,061
Unrestricted	228,425,269	180,54	,856	191,318,485	 157,152,392	 149,221,428		230,165,706	 226,807,427	 275,919,598	398,345,388	298,193,929
To talgo vernmental activities												
net assets	\$ 424,473,875	\$ 380,353	,437	\$ 401,298,186	\$ 398,779,881	\$ 397,918,215	\$	388,410,778	\$ 385,092,999	\$ 442,151,224	\$ 566,734,195	\$ 464,128,643
Business-type activities:												
Net invested in capital assets	\$ 284,732,715	\$ 268,98	/ -	\$ 264,682,840	\$ 289,004,302	\$ 247,997,936	\$	246,550,290	\$ 231,574,926	\$ 224,691,371	\$ 230,313,458	\$ 225,880,411
Restricted	89,643,864	78,28	5,471	73,813,076	77,418,640	77,825,011		15,802,201	13,250,044	11,217,873	10,426,567	10,730,495
Unres tric te d	333,831,563	354,28	),212	367,673,527	 337,479,877	 324,574,011		380,611,469	 380,765,211	 379,297,755	360,917,225	341,381,773
Total business-type activities												
net as sets	\$ 708,208,142	\$ 701,548	,867	\$ 706,169,443	\$ 703,902,819	\$ 650,396,958	\$	642,963,960	\$ 625,590,181	\$ 615,206,999	\$ 601,657,250	\$ 577,992,679
P rimary government:												
Net invested in capital assets	\$ 441,189,609	\$ 414,89	2,851	\$ 402,195,411	\$ 437,713,470	\$ 398,328,653	\$	398,314,555	\$ 382,445,961	\$ 381,208,075	\$ 384,494,761	\$ 370,575,064
Restricted	129,235,576	132,183	,385	146,280,206	170,336,961	176,161,081		22,283,008	20,664,581	20,932,795	24,634,071	31,970,556
Unres tric te d	562,256,832	534,820	,068	558,992,012	 494,632,269	 473,795,439		610,777,175	 607,572,638	 655,217,353	759,262,613	639,575,702
To tal primary go vernment												
netassets	\$ 1,132,682,017	\$ 1,081,902	,304	\$ 1,107,467,629	\$ 1,102,682,700	\$ 1,048,285,173	\$	1,031,374,738	\$ 1,010,683,180	\$ 1,057,358,223	\$ 1,168,391,445	\$ 1,042,121,322

(1) Implementation of GASB Statement No. 54 resulted in reclassification of several funds. The Delinquent Personal Property Tax Administration fund was reclassified from Special Revenue (Governmental) fund type to Enterprise (Business) fund type, and the Interim Retirees Medical Benefits Trust fund was reclassified from Special Revenue (Governmental) to Pension Trust fund type, no longer reported on entity-wide statements.

# County of Oakland Changes in Net Position – Unaudited Table 2 Last Ten Fiscal Years

Public safety         B6.00.033         201580.800         95.275.07         20.2647.570         B0.02.786         B7.38.293         99.367.522         B9.577.372         B0.8027.86           Justice diministration         86.257.86         37.24.448         82.00.344         81.11/101         78.0075         94.855.713         89.833.473         88.858.77           Public works         33.00.014         42.07.17         20.0666         20.73.92         23.977.731         21.05.854         31.11.010         89.555.378         89.833.473         88.858.77           Recreation and leture         1.02.258         1.444.975         1.03.103         1.27.178         1.05.051         1.77.728         2.05.056         2.3.977.731         2.1.05.066         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.983						Fisca	al Year				
Governmenta administrative S 65,592,633 \$ 23,850,001 \$ 24,802,464 \$ 24,883,201 \$ 54,661,974 \$ 55,892,29 \$ 55,977,10 \$ 55,832,277 \$ 9,94,48, Public safety Public safety		2015	2014	2013	2012	2011 (1)	2010	2009	2008	2007	2006
General government, administrative         5 09.398.433         5 23,850.991         5 23,850.991         5 23,852.971         5 5,912.227         5 39,448,09           Pable safety         B60.053.201         20.567.773         20.567.773         20.567.752         20.577.753         20.567.752         20.577.753         20.567.752         20.577.753         20.567.752         20.577.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.567.753         20.577.753         20.577.753         20.577.753         20.577.753         20.577.753         20.577.754         20.567.754         20.567.754         20.577.754         20.577.754         20.577.754         20.577.754         20.577.754         20.577.754         20.577.754         20.577.754         20.567.757         6.662.543         577.754         20.567.754         20.567.754         20.567.55         20.577.756         20.577.754         20.567.56         20.777.75         6.262.24         20.777.86         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.56         20.577.57         20.567.56         2	-										
Public safety         B6.00.033         201580.800         95.275.07         20.2647.570         B0.02.786         B7.38.293         99.367.522         B9.577.372         B0.8027.86           Justice diministration         86.257.86         37.24.448         82.00.344         81.11/101         78.0075         94.855.713         89.833.473         88.858.77           Public works         33.00.014         42.07.17         20.0666         20.73.92         23.977.731         21.05.854         31.11.010         89.555.378         89.833.473         88.858.77           Recreation and leture         1.02.258         1.444.975         1.03.103         1.27.178         1.05.051         1.77.728         2.05.056         2.3.977.731         2.1.05.066         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.988         2.773.983	Governmental activities:										
Jankie administration (% 64,238,778 93,496,165 90,477,460 90,375,151 82,99,966 82,664,509 84,701,105 88,700,75 94,85,884 93,108,766 90,373,97 94,85,884 93,108,766 90,373,97 94,85,884 93,108,766 90,373,97 94,85,884 93,108,75 78 84,85,95,77 88 93,77,78 14,85,808,77 94,85,887 14,25,300,860 2,27,713 12,458,989 21,987,77 23,367,300 24,86,44 40,467,180 66,77,77 14,100,100,100,100,100,100,100,100,100,1	5	1 )		. , ,	, ,, .	, , ,	, , , , , , , , , , , , , , , , , , , ,	,,	, , .	1 , , ,	\$ 39,448,194
Clica services         83,738,255         87,214,484         82,502,384         83,141/03         78,846,699         87,11105         98,957,378         89,823,473         88,08,071           Commerce and community development         11,222,955         14,48,875         12,223,95         14,48,875         12,233,93         33,77,713         19,09,872         33,577,723         2,932,288         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,778,88         2,972,81         1,990,78         1,992,2289         4,708,23         6,624,24           Total governmental activities expenses         55,091,849         90,577,78         4,993,772,60         6,627,249         5,272,90         5,891,053         5,910,053         6,242,14           Algosts         7,023,922         6,90,625         6,653,86         90,16,461         5,979,174         5,893,93         6,224,09         6,007,247         5,743,493         5,747,142         5,879,174         8,983,147,124         5,879,174         4,893,164         14,469,045         14,843,14         14,843,14         14,843,14         14,844,14         14,844,14         14,844,14         14,844,14         14,844,14         14,844,14         <	2	, ,	, ,	, ,		, ,	, ,	, ,		, ,	180,827,863
Public works         33,300,439         42,267,77         29,008,506         29,77,389         29,77,31         21,038,979         23,657,302         24,86,16,44         40,407,17           Recreasion and leisure         12,22,35         14,48,875         11,57,75         16,065,939         67,785,938         59,91,426         49,552,295         47,108,210         156,755         10,900,536         129,900,776         40,952,205         47,108,210         156,755         10,900,536         129,900,776         40,91,206         49,522,205         47,108,210         156,755         10,900,536         49,91,206         49,92,723         33,76,723         40,01,006,44         42,321,633         80,777,756         66,424           Dail governmental activities expenses         510,910,877         73,700,44         5,857,174         5,808,955         6,222,000         6,907,247         5,713,493         5,676,19           Community staff y apport         21,12,444         21,277,810         17,034,577         7,301,335         14,490,056         14,417,151         4,304,491         14,414,215         14,40,408         44,400,054         4,414,203         14,414,215         14,40,408         44,400,054         4,414,203         14,414,215         14,40,408         14,40,408         14,40,408         14,40,408         14,40,408	Justice administration	, ,	93,496,165	90,873,460	91,355,151	82,995,986	85,663,267	, ,	, ,	· · ·	90,373,934
Recreation and Essure         1.322,395         1.448,875         1.551035         1.747,878         1.739,860         1.777,720         2.537,377         2.500,888         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,186         2.778,187         2.500,386         4.49,523,59         5.755         1.109,562         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,976         1.990,977         1.990,977         1.990,977         1.990,973         1.990,973         1.990,973         1.990,973         1.990,973         1.990,973         1.990,973         1.990,973         1.990,973	Citizen services	, ,	87,214,484	82,502,384	83,141,703	78,697,492	84,616,509	87,111,105	89,557,378	89,823,473	88,508,774
Commerce and community development         44.364.348         454.413.00         48.985.303         53.775.460         6166.39.39         67.953.938         59.294.26         49.522.395         47.186.210         156.755           Intrasticatio deprecision         3.273.493         3.244.225         2.260.856         40.11297         1.197.756         1.090.376         40.012.061         44.521.563         8.077.75         6.624.240           Total governmental activities expenses         515.091.849         503.596.647         477.446.618         493.679.003         469.972.289         553.001.000.2         569.103.077         57.14.963         5.978.19           Ammin         7.023.022         6.901.625         6.631.86         9.01.641         5.977.174         5.800.557         6.224.000         6.077.371         7.12.835         1.299.077         1.27.814.07         7.237.0231         6.400.036         1.812.038         H885.72         1.2.63.777         1.23.024         4.99.169         1.436.247         1.444.751         1.430.468         1.449.188         1.99.185         1.440.253         1.444.253         1.444.253         1.443.91.88         1.99.128         1.53.257         1.2.63.253         1.2.63.253         1.2.63.253         1.2.63.253         1.2.63.253         1.2.63.253.199.100         1.2.63.250         1.2.6	Public works	, ,	42,267,177	29,008,606	29,173,892	23,972,731			, ,		40,467,118
Unabcased epreciation         3, 16, 143         2, 033, 200         1911, 2012, 253         1976, 521         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999, 201         1999			, ,	,,		,,	, ,	,,	, ,	,,	2,779,800
Interst on dehr         3.273.508         3.244.228         2.026.868         4.041.921         15.477.623         5.378.72.8         40.01.0.04         44.251.563         8.077.576         6.66.2424           Total grower mental activities expenses         515.901.849         500.306.627         477.446.68         493.679.003         459.972.28         537.362.229         553.030.002         569.150.876         599.164.16         486.066.64           Bainess-type activities:         7.023.922         6.990.625         6.653.186         9.016.461         174.6776         1.446.745         2.233.942         2.082.543         1591.128         1.341.022           Community ast ran actives         8.127.797         7.048.127         7.71.128.2         51.37.99         48.504.467         1.489.751         4.390.98         1.490.722         1.341.022           Community ast ran active         23.741.356         22.806.061         21.181.725         20.08.609         20.061.15         21.085.01         9.37.375         0.42.28.98         18.893.60.88         3.97.67.29         8.73.892.64         40.07.894         40.07.894         40.07.894         40.062.04         18.492.05         1.447.67         1.446.75         1.399.84         1.409.21         1.448.294         20.65.34         1.449.02         1.446.25         1.447.84<	Commerce and community development	, ,	, ,	, ,		, ,		, ,	, ,		36,748,872
Total governmental activities expenses         515,991849         503,596,647         477,446,68         493,679,003         469,972,289         537,202,229         553,030,902         509,150,876         599,184,165         446,908,64           Basiness-type activities: Community safety support         2132,2944         2127,821         17,084,677         17,370,232         6,906,025         6,633,186         9,016,461         5,957,174         5,89,585         6,224,009         6,607,247         5,743,493         5,767,49           Community safety support         2132,9744         1,278,584         1,039,607         1,615,467         1,747,716         144,6474         223,434         1,251,128         1,244,223           Community water and sweer         81,522,179         77,764,428         2,218,705         5,017,839         45,064,67         41,891,665         44,447,731         44,046,4539         0,416,6239         0,416,6239         0,416,6239         0,416,6239         0,416,6239         0,416,663,59         0,811,600         1,655,907         9,3373,475         B2,823,648         9,178,053,6230         B6,936,018         B5,356,418         9,078,042         46,047,64         46,045,04         49,048,94         9,069,402         5,74,44,94         5,739,049         5,743,493         5,66,64         S16,92,064         5,74,149,73		, ,	, ,	, ,	, ,	, ,	, ,		, ,	· · ·	1,129,853
Business-type activities:         7023 92         60 00.625         6.653 186         9.016.461         5.957 174         5.80 .955         6.224.009         6.607 247         5.743.403         5.676.90           Commanity safety support         21.13.2944         21.278.539         11.999.607         105.467         17.604.377         14.690.056         11.82.055         6.607.247         5.743.403         5.547.90           Commany was financing         1.230.707         1.278.539         11.999.607         10.15.467         11.65.407         14.600.055         14.849.065         14.849.065         14.839.186         44.883.712         2.088.70         10.9772         12.132.09         12.18.1725         20.088.600         12.18.1725         20.088.600         20.061.35         21.65.500         9.3373.475         102.23.883         9.58.86.189         10.9772         13.89.89           Sewage disyons layotams         E2.92.727.31         22.86.76.040         25.04.80.24         222.377.37         20.4228.998         17.86.63.200         18.6.936.008         185.387.759         187.992.684         10.997.24         187.992.684         10.997.24         14.999.997.24         14.999.997.24         14.999.997.24         14.899.997.24         14.899.997.24         14.899.997.24         14.899.997.24         14.899.997.24         14.899.997.	Interest on debt	3,273,505	3,244,225	2,626,856	4,041,393	13,447,625	35,876,728	40,013,064	48,251,563	8,077,576	6,624,240
Argont         7.02.3,922         6.90.625         6.653,186         9.00.641         5.957,174         5.89.585         6.224,009         6.607,247         5.74,493         5.767,69           Community acfmancing         1.230,070         1.278.589         1.09.067         1.746,776         1.446,745         2.233,942         2.682,543         1.051,128         1.340,045           Community acf nancing         1.237,143,55         2.280,077         7.178,828         5.31,73,399         48,691,467         1.446,745         2.233,942         2.682,543         1.051,128         1.340,045         1.09,044,625         0.243,169         1.09,053         1.343,040         8.446,60,504         4.01,182,85         1.439,198         1.30,075         1.334,00         1.343,040         8.446,60,504         0.061,315         2.148,1894         0.066,355         2.143,516         4.04,62,50         0.24,816,80         1.00,90,073         8.734,834         1.00,061,315         2.148,1894         0.066,354         5.67,61,465         1.75,998,540         5.739,966,620         \$.754,538,635         \$.706,996,820         \$.567,57,64           Total business-type activities expenses         2.52,800,903         \$.718,81,84         \$.02,23,998         7.178,63,6320         8.6,93,610.8         8.53,827,759         R.73,994,66,920         \$.574,538,635	Total governmental activities expenses	515,991,849	503,596,647	477,446,618	493,679,003	469,972,289	537,362,229	553,030,902	569,150,876	519,104,136	486,908,648
Community safety support         21.82.944         21.277.821         17.084.677         17.3233         16.30.359         14.40.036         11.82.058         14.88.5712         12.268.777         12.339.43           Community water and sever         81.572.797         77.348.287         77.371.824         53.173.999         48.804.467         41.89.865         43.447.751         43.094.681         46.400.504         40.18.28           Lail commissary         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Business-type activities:										
Community tax financing         1230,070         1278,589         1399,007         16.5467         1746,776         1.446,745         2.233,942         2.08,2343         1951,128         1.240,22           Community water and sever         1.572,077         77,374,124         53,137,399         48,804,667         14,801,865         1439,088         1430,0783         1430,0753         1234,025           Recreation and leixer         2.37,4135         128,52,681         126,077,005         121,822,00         93,37,475         102,123,833         95,836,418         91,710,00         90,093,98           Skilled numits gare         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Airports</td> <td>7,023,922</td> <td>6,910,625</td> <td>6,653,186</td> <td>9,016,461</td> <td>5,957,174</td> <td>5,819,585</td> <td>6,224,009</td> <td>6,607,247</td> <td>5,743,493</td> <td>5,676,193</td>	Airports	7,023,922	6,910,625	6,653,186	9,016,461	5,957,174	5,819,585	6,224,009	6,607,247	5,743,493	5,676,193
Community water and sever         81572.797         77.684.287         77.318.24         53.187.399         48.804.667         41.801.865         43.447.751         43.094.681         46.400.044         40.182           Lail commissary         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         2.1         4.1         4.0         4.0         4.0         4.0         4.0         4.0         4.0         4.0	Community safety support	21,312,944	21,277,821	17,084,677	17,370,233	16,303,359	14,469,036	11,812,058	14,885,712	12,268,777	12,539,437
Jaicommissary         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         <	Community tax financing	1,230,707	1,278,589	1,399,607	1,615,467	1,746,776	1,446,745	2,233,942	2,682,543	1,951,128	1,340,229
Recreation and liesure         23,741,356         22,800,691         21,81,725         20,008,509         20,001,15         21,035,614         20,441,560         21,81,894         20,003,98           Skilled nursing care         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Community water and sewer	81,572,797	77,684,287	77,371,824	53,137,399	48,504,467	41,891,865	43,447,751	43,094,681	46,460,504	40,118,287
Swage disposal systems         29,927,356         128,252,681         126,797,005         121,129,202         111,655,907         93,373,475         102,123,83         95,83,6418         91,710,019         90,093,98           Total business-type activities expenses         264,809,082         258,264,694         250,488,024         222,377,371         204,228,998         178,636,320         186,936,018         185,387,759         187,892,644         1807,482,098           Total primary government expenses         5780,800,931         \$761,861,341         \$727,934,642         \$716,056,374         \$674,201,287         \$715,998,549         \$739,966,920         \$754,538,635         \$706,996,820         \$667,677,64           Governmental activities         Charges for services:         General government, administrative         \$24,225,570         \$25,879,090         \$28,230,087         \$24,431,514         \$27,107,546         \$26,766,446         \$17,820,281         \$(52,389,036)         \$4,29,4952         \$14,825,487           Public safety         64,625,234         63,007,666         60,724,916         \$09,02,826         64,847,767         49,213,09         49,174,229         47,917,916         49,434,89           Public safety         14,448,450         7,310,429         6,448,453         5,829,293         6,682,817         12,944,240,407,8170 <td< td=""><td>Jail commissary</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>648,125</td><td>1,439,198</td><td>1,390,752</td><td>1,334,057</td></td<>	Jail commissary	-	-	-	-	-	-	648,125	1,439,198	1,390,752	1,334,057
Skilled nursing eare         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .	Recreation and leisure	23,741,356	22,860,691	21,181,725	20,108,609	20,061,315	21,635,614	20,446,250	20,841,960	21,818,894	20,665,548
Tonl business-type activities expenses         264,809,082         258,264,694         250,488,024         222,377,371         204,228,998         178,636,320         186,936,016         185,387,759         187,892,684         180,748,99           Total primary government expenses         5780,800,931         \$761,861,341         \$727,934,642         \$716,056,374         \$674,201,287         \$715,998,549         \$739,966,920         \$754,538,635         \$706,996,820         \$667,657,64           Governmental activities:         Charges for services:         General government, administrative         \$24,225,570         \$25,879,090         \$24,831,514         \$27,107,546         \$26,766,446         \$17,820,281         \$(52,389,036)         \$4,2194,952         \$14,285,48           Public safety         64,625,234         63,007,666         60,741,916         60,028,240         50,912,265         64,847,767         49,231,699         49,174,229         47,917,916         49,434,89           Justice administration         31,830,801         31,714,82         31,730,84         52,829,293         66,82,817         12,948,266         8,906,620         6,345,201         8,445,5231         9,13,23           Public works         12,855,569         19,090,066         22,030,824         16,293,669         3,988,963         13,974,414         4,075,870	Sewage disposal systems	129,927,356	128,252,681	126,797,005	121,129,202	111,655,907	93,373,475	102,123,883	95,836,418	91,710,019	90,093,986
Total primary government expenses         \$780.800.931         \$761.861.341         \$727.934.642         \$716.056.374         \$674.201.287         \$713.9966.920         \$754.538.635         \$706.996.820         \$667.657.64           Program Revenues Governmental administrative         \$24,225,570         \$25,879.090         \$24,235.087         \$24,235.087         \$24,235.087         \$24,235.94         \$50,912.265         64,847,767         49,231.699         49,174.229         49,174,229         49,174,229         49,434.89           Justice administration         31,830,801         31,711,482         31,730,043         50,912.265         64,847,767         49,231,699         49,174,229         49,474,89         94,945,89           Chizen services         8,444,35         73,0429         6,448,453         5,829,293         6,682,817         12,948,648         30,874,119         30,875,76           Recreation and leive         H,686         39,934         6,223,069         3,988,663         13,972,441         4,075,870         8,973,627         19,046,950         20,878,07           Commerce and community development         17,646,879         17,158,997         18,967,967         14,240,342         12,231,155         15,254,871         13,744,979         15,163,579         17,685,622         20,009,84           General gove	Skilled nursing care	-		-			-		-	6,549,117	8,981,260
Program Revenues Governmental activities: Charges for services:         S 24,225,570         \$ 25,879,090         \$ 28,230,087         \$ 24,431,514         \$ 27,107,546         \$ 26,766,446         \$ 17,820,281         \$ (52,389,036)         \$ 42,194,952         \$ H,285,48           Public safety         64,662,5234         63,007,666         60,741,916         60,028,240         50,017,405         38,414,451         30,403,131         31,465,349         30,874,119         30,576,76           Citizen services         8,414,435         7,310,429         6,448,453         5,829,293         6,628,817         12,948,266         8,906,620         6,345,201         8,429,521         9,045,509         19,312,99           Public works         12,855,569         19,090,066         22,030,824         16,293,696         3,988,963         13,972,441         4,075,870         8,429,521         9,04,650         20,878,407           Operating grants and contributions:         If,646,879         17,158,997         18,967,967         14,240,342         12,231,135         15,254,871         13,744,979         15,163,579         17,685,622         20,009,84           Operating grants and contributions:         If,646,879         17,570,162         23,447,102         24,843,907         64,485,917         721,109         11,21,00           I ub	Total business-type activities expenses	264,809,082	258,264,694	250,488,024	222,377,371	204,228,998	178,636,320	186,936,018	185,387,759	187,892,684	180,748,997
Governmental activities: Charges for services: General government, administrative \$ 24,225,570 \$ 25,879,090 \$ 28,230,087 \$ 24,431,514 \$ 27,107,546 \$ 26,766,446 \$ 17,820,281 \$ (52,389,036) \$ 42,194,952 \$ 14,285,48 Public safety 64,625,234 63,007,666 60,741,916 60,028,240 50,912,265 64,847,767 49,231,699 49,174,229 47,917,916 49,434,849 Justice administration 31,830,801 31,711,482 31,730,104 31,950,808 31,017,405 38,414,451 30,403,131 31,465,349 30,874,119 30,576,76 Citizen services 8,414,435 1,7310,429 64,488,435 5,829,293 6,682,817 12,948,266 8,906,620 6,543,52,01 8,429,521 9,113,29 Public works 12,855,569 19,090,066 22,030,824 16,293,669 3,988,963 15,972,441 4,075,870 8,973,627 19,046,950 20,878,07 Recreation and leisure 14,686 39,934 38,154 79,342 91,273 178,753 703,665 118,119 92,490 98,93 Commerce and community development 17,646,879 17,158,997 18,967,967 14,240,342 12,231,135 15,254,871 13,744,979 15,163,579 17,685,622 20,009,84 Operating grants and contributions: General government, administrative 4,448,510 786,094 812,900 1972,545 1,019,348 1,785,795 911,378 854,210 721,109 1,112,100 Public safety 17,630,677 17,770,136 23,147,123 28,147,900 21,723,458 22,185,332 23,627,427 26,927,251 26,315,543 20,550,57 Justice administration 741,357 508,391 456,013 662,382 675,133 629,776 344,724 674,877 6694,496 1,1634,18 Citizen services 4,278,273 32,545,171 21,776,402 20,364,604 21,940,379 22,747,74 26,927,251 26,315,543 20,550,57 Justice administration 741,357 508,391 456,013 662,382 675,133 629,776 344,724 674,877 694,496 1,1634,18 Citizen services 4,278,273 32,545,711 21,776,402 20,364,604 21,940,379 22,747,74 20,900,530 19,547,323 18,828,288 19,070,66 Public works 362,098 261,174 930,304 2,635,398 836,666 1,483,907 68,125 313,462 207,259 86,525 Recreation and leisure - 14,965 72,444 254,812 7,700 11,500 3,700 1,300 20,400 33,700 Commerce and community development 22,065,499 24,548,978 30,484,781 41,374,879 460,56,662 3,598,640 25,301,094 22,355,911 20,584,12 Public works 5,761,39 3,557,413 - 1	Total primary government expenses	\$780,800,931	\$761,861,341	\$727,934,642	\$716,056,374	\$674,201,287	\$715,998,549	\$739,966,920	\$754,538,635	\$706,996,820	\$667,657,645
Charges for services:         General government, administrative         \$ 24,225,57         6 25,879,090         \$ 28,230,087         \$ 24,431,514         \$ 27,107,546         \$ 26,766,446         \$ 17,820,281         \$ (52,389,036)         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,952         \$ 42,94,942         \$ 42,94,952         \$ 42,94,942         \$ 42,94,926         \$ 42,94,942         \$ 42,94,926         \$ 42,94,942         \$ 42,94,926         \$ 42,94,942         \$ 42,94,942         \$ 42,95,101         \$ 31,442,510         \$ 30,403,131         31,445,340         30,874,673         \$ 49,045,510         \$ 66,328,210         \$ 66,384,767         \$ 49,245,201         \$ 63,45,611         \$ 12,942,666         \$ 8,966,620         \$ 63,45,767         \$ 49,245,201         \$ 63,45,813         \$ 50,757         \$ 13,742,713         13,744,779         15,163,579         17,768,	Program Revenues										
General government, administrative       \$ 24,225,570       \$ 25,879,090       \$ 28,230,087       \$ 24,431,514       \$ 27,107,546       \$ 5,26,766,446       \$ 17,820,281       \$ (52,380,036)       \$ 42,194,952       \$ 14,285,48         Public safety       64,625,234       63,007,666       60,741,916       60,028,240       50,912,265       64,847,767       49,231,691       49,231,691       49,231,691       49,9374,119       49,434,89         Justice administration       31,830,801       31,71,442       31,710,418       31,71,445       30,401,313       31,465,349       90,576,76       64,847,457       40,055,870       8,976,627       19,046,500       20,878,07         Public works       12,855,569       19,090,066       39,834       38,814       79,342       91,273       718,753       703,665       118,119       92,440       98,933         Commerce and community development       17,646,879       17,58,997       18,967,967       14,240,342       12,231,135       15,254,871       13,74,479       15,163,579       17,685,622       20,009,84         Operating grants and contributions:       General government, administrative       4,448,50       786,094       812,900       1,972,545       1,019,348       1,785,795       911,378       854,210       721,109       1,121,00	Governmental activities:										
Public safety         64,625,234         63,007,666         60,741,916         60,028,240         50,912,265         64,847,767         49,231,699         49,174,229         47,917,916         49,434,89           Justice administration         31,830,801         31,711,482         31,730,104         31,950,808         31,017,405         38,414,451         30,403,131         31,463,51,493         30,874,119         30,576,76           Citizen services         8,414,453         7,310,429         6,448,453         5,829,293         6,682,817         12,948,266         8,906,620         8,493,527         19,046,950         20,878,07           Recreation and leisure         14,686         39,934         38,154         79,342         91,273         178,753         703,665         118,119         92,490         98,93           Commerce and community development         17,66,879         17,158,997         18,967,967         14,240,342         12,231,135         15,254,871         13,744,979         15,163,579         17,685,622         20,009,84           Operating grants and contributions:         General government, administration         74,1357         508,391         456,013         662,382         675,133         629,776         344,724         674,877         694,496         1,634,15           Jus	Charges for services:										
Justice administration         31,830,801         31,711,482         31,730,104         31,950,808         31,017,405         38,414,451         30,403,131         31,465,349         30,874,119         30,576,76           Citizen services         8,414,435         7,310,429         6,448,453         5,829,293         6,682,817         12,948,266         8,906,620         6,345,201         8,429,521         9,113,29           Public works         12,855,565         19,900,066         22,030,824         16,293,660         3,988,63         13,774,070         8,973,627         19,046,950         20,878,07           Recreation and leisure         14,666         39,934         38,154         79,342         91,273         178,753         703,665         118,119         92,490         98,933           Commerce and community development         17,646,879         17,158,997         18,967,967         14,240,342         12,231,135         15,254,871         13,744,979         15,163,579         17,685,622         20,009,84           Operating grants and contributions:         General government, administrative         4,448,510         786,094         812,900         1,972,545         1,019,348         1,785,795         911,378         854,210         721,109         1,121,10         1,212,10           Publ	General government, administrative	\$ 24,225,570	\$25,879,090	\$ 28,230,087	\$ 24,431,514	\$ 27,107,546	\$ 26,766,446	\$ 17,820,281	\$ (52,389,036)	\$ 42,194,952	\$ 14,285,484
Citizen services         8,414,435         7,310,429         6,448,453         5,829,293         6,682,817         12,948,266         8,906,620         6,345,201         8,429,521         9,113,29           Public works         12,855,569         19,090,066         22,030,824         16,293,669         3,988,963         13,972,441         4,075,870         8,973,627         19,046,950         20,878,07           Recreation and leisure         14,668         39,934         38,154         79,342         19,273         178,753         103,7655         118,119         92,490         98,93           Commerce and community development         17,646,879         17,158,997         18,967,967         14,240,342         12,231,135         15,254,871         13,744,979         15,163,579         17,685,622         20,009,84           Operating grants and contributions:         General government, administrative         4,448,510         786,094         812,900         1,972,545         1,019,348         1,785,795         911,378         854,210         72,1109         1,121,10           Public safety         17,630,677         17,770,136         23,147,123         28,147,900         21,723,458         22,000,530         915,473,232         18,828,828         163,4,95           Citizen services         14,72	Public safety	64,625,234	63,007,666	60,741,916	60,028,240	50,912,265	64,847,767	49,231,699	49,174,229	47,917,916	49,434,892
Public works12,855,56919,090,06622,030,82416,293,6693,988,96313,972,4414,075,8708,973,62719,046,95020,878,07Recreation and leisure14,68639,93438,15479,34291,273178,753703,665118,11992,49098,933Commerce and community development17,646,87917,158,99718,967,96714,240,34212,231,13515,254,87113,744,97915,163,57917,685,62220,009,84Operating grants and contributions:786,094812,9001,972,5451,019,3481,785,795911,378854,210721,1091,121,109Public safety17,630,67717,770,13623,147,12328,147,90021,723,45822,185,33223,627,42726,927,25126,315,54320,550,57J ustice administration741,357508,391456,013662,382675,133629,776344,724674,877694,4961,634,18Cuizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,098261,174930,3042,635,398836,6661,483,90768,125313,462207,25986,25Recreation and leisure-14,96572,414254,8127,70011,5003,7001,30020,40031,70Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946	Justice administration	31,830,801	31,711,482	31,730,104	31,950,808	31,017,405	38,414,451	30,403,131	31,465,349	30,874,119	30,576,767
Recreation and leisure14,68639,93438,15479,34291,273178,753703,665118,11992,49098,93Commerce and community development17,646,87917,158,99718,967,96714,240,34212,231,13515,254,87113,744,97915,163,57917,685,62220,009,84Operating grants and contributions:812,9001,972,5451,019,3481,785,795911,378854,210721,1091,121,10Public safety17,630,67717,770,13623,147,12328,147,90021,723,45822,185,33223,627,42726,927,25126,315,54320,505,77Justice administration741,357508,391456,013662,382675,133629,776344,724674,877694,4961,634,16Citizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,09826,174930,3042,635,398836,6661,483,90768,125313,462207,25986,25Recreation and leisure-14,96572,414254,8127,70011,5003,7001,30020,40031,70Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946,056,66236,598,64025,30,10,9422,35,51120,584,12Public safety163,231193,234965,065618,4151,869,849259,795	Citizen services	8,414,435	7,310,429	6,448,453	5,829,293	6,682,817	12,948,266	8,906,620	6,345,201	8,429,521	9,113,293
Commerce and community development17,646,87917,158,99718,967,96714,240,34212,231,13515,254,87113,744,97915,163,57917,685,62220,009,84Operating grants and contributions : General government, administrative4,448,510786,094812,9001.972,5451.019,3481.785,795911,378854,210721,1091,121,109Public safety17,630,67717,770,13623,147,12328,147,90021,723,45822,185,33223,627,42726,927,25126,315,54320,543,543J ustice administration741,357508,391456,013662,382675,133629,776344,724674,877694,4961,634,15Citizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,098261,174930,3042,635,398836,6661,483,90768,125313,462207,25986,25Recreation and leisure-14,96572,414254,8127,70011,5003,7001,30020,40031,700Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946,056,66236,598,64025,301,09422,355,91123,59,422Public safety163,231193,234965,065618,4151,869,849259,7953,061,2102,179,783794,2903,529,422Public works5,761,3193,557,413- <td< td=""><td>Public works</td><td>12,855,569</td><td>19,090,066</td><td>22,030,824</td><td>16,293,669</td><td>3,988,963</td><td>13,972,441</td><td>4,075,870</td><td>8,973,627</td><td>19,046,950</td><td>20,878,079</td></td<>	Public works	12,855,569	19,090,066	22,030,824	16,293,669	3,988,963	13,972,441	4,075,870	8,973,627	19,046,950	20,878,079
Operating grants and contributions:         General government, administrative         4,448,510         786,094         812,900         1,972,545         1,019,348         1,785,795         911,378         854,210         721,109         1,121,10           Public safety         17,630,677         17,770,136         23,147,123         28,147,900         21,723,458         22,185,332         23,627,427         26,927,251         26,315,543         20,550,57           Justice administration         741,357         508,391         456,013         662,382         675,133         629,776         344,724         674,877         694,496         1,634,15           Citizen services         14,728,273         23,545,711         21,776,402         20,364,604         21,940,379         22,734,748         20,900,530         19,547,323         18,828,828         19,070,66           Public works         362,098         26,1174         930,304         2,635,398         836,666         1,483,907         68,125         313,462         207,259         86,25           Recreation and leisure         -         14,965         72,414         254,812         7,700         11,500         3,700         1,300         20,400         317,00           Commerce and community development         22,065,499         <	Recreation and leisure	14,686	39,934	38,154	79,342	91,273	178,753	703,665	118,119	92,490	98,935
General government, administrative4,448,510786,094812,9001,972,5451,019,3481,785,795911,378854,210721,1091,121,10Public safety17,630,67717,770,13623,147,12328,147,90021,723,45822,185,33223,627,42726,927,25126,315,54320,550,57Justice administration741,357508,391456,013662,382675,133629,776344,724674,877694,4961,634,16Citizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,098261,174930,3042,635,398836,6661,483,90768,125313,462207,25986,25Recreation and leisure-14,96572,414254,8127,70011,5003,7001,30020,40031,70Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946,056,66236,598,64025,301,09422,355,91120,584,125Public safety163,231193,234965,065618,4151,869,849259,7953,061,2102,179,783794,2903,529,422Public works5,761,3193,557,413-1,961,5911,992,056493,3201,905,8783,294,672678,1097,404,88Total governmental activities programrevenues225,514,138234,277,647240,986,704239,955,636223,470,872	Commerce and community development	17,646,879	17,158,997	18,967,967	14,240,342	12,231,135	15,254,871	13,744,979	15,163,579	17,685,622	20,009,846
Public safety17,630,67717,770,13623,147,12328,147,90021,723,45822,185,33223,627,42726,927,25126,315,54320,550,57Justice administration741,357508,391456,013662,382675,133629,776344,724674,877694,4961,634,18Citizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,098261,174930,3042,635,398836,666141,5003,7001,30020,40031,70Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946,056,66236,598,64025,301,09422,355,91120,584,12Capital grants and contributions:Public safety163,231193,234965,065618,4151,869,849259,7953,061,2102,179,783794,2903,529,422Public works5,761,3193,557,413-1,961,5911,992,056493,3201,905,8783,294,672678,1097,404,88Total governmental activities programrevenues225,514,138234,277,647240,986,704239,955,636223,470,872268,023,830212,307,857137,945,040236,857,515218,410,24	Operating grants and contributions:										
Justice administration       741,357       508,391       456,013       662,382       675,133       629,776       344,724       674,877       694,496       1,634,19         Citizen services       14,728,273       23,545,171       21,776,402       20,364,604       21,940,379       22,734,748       20,900,530       19,547,323       18,828,828       19,070,66         Public works       362,098       261,174       930,304       2,635,398       836,666       1,483,907       68,125       313,462       207,259       86,255         Recreation and leisure       -       14,965       72,414       254,812       7,700       11,500       3,700       1,300       20,400       31,700         Commerce and community development       22,065,499       23,443,405       24,638,978       30,484,781       41,374,879       46,056,662       36,598,640       25,301,094       22,355,911       20,584,132         Capital grants and contributions:       -       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,422         Public works       5,761,319       3,557,413       -       1,961,591       1,992,056       493,320       1,905,878       3,294,672       678,109 <t< td=""><td>General government, administrative</td><td>4,448,510</td><td>786,094</td><td>812,900</td><td>1,972,545</td><td>1,019,348</td><td>1,785,795</td><td>911,378</td><td>854,210</td><td>721,109</td><td>1, 12 1, 105</td></t<>	General government, administrative	4,448,510	786,094	812,900	1,972,545	1,019,348	1,785,795	911,378	854,210	721,109	1, 12 1, 105
Citizen services14,728,27323,545,17121,776,40220,364,60421,940,37922,734,74820,900,53019,547,32318,828,82819,070,66Public works362,098261,174930,3042,635,398836,6661,483,90768,125313,462207,25986,25Recreation and leisure-14,96572,414254,8127,70011,5003,7001,30020,40031,70Commerce and community development22,065,49923,443,40524,638,97830,484,78141,374,87946,056,66236,598,64025,301,09422,355,91120,584,12Capital grants and contributions :Public safety163,231193,234965,065618,4151,869,849259,7953,061,2102,179,783794,2903,529,42Public works5,761,3193,557,413-1,961,5911,992,056493,3201,905,8783,294,672678,1097,404,88Total governmental activities programrevenues225,514,138234,277,647240,986,704239,955,636223,470,872268,023,830212,307,857137,945,040236,857,515218,410,24	Public safety	17,630,677	17,770,136	23,147,123	28,147,900	21,723,458	22,185,332	23,627,427	26,927,251	26,315,543	20,550,578
Public works       362,098       261,174       930,304       2,635,398       836,666       1,483,907       68,125       313,462       207,259       86,25         Recreation and leisure       -       14,965       72,414       254,812       7,700       11,500       3,700       1,300       20,400       31,700         Commerce and community development       22,065,499       23,443,405       24,638,978       30,484,781       41,374,879       46,056,662       36,598,640       25,301,094       22,355,911       20,584,125         Capital grants and contributions:       -       -       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,422         Public safety       163,231       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,422         Public works       5,761,319       3,557,413       -       1,961,591       1,992,056       493,320       1,905,878       3,294,672       678,109       7,404,888         Total governmental activities program       -       1,261,591       1,992,056       223,470,872       268,023,830       212,307,857       137,945,040       236,857,515	Justice administration	741,357	508,391	456,013	662,382	675,133	629,776	344,724	674,877	694,496	1,634,191
Recreation and leisure       -       14,965       72,414       254,812       7,700       11,500       3,700       1,300       20,400       31,700         Commerce and community development       22,065,499       23,443,405       24,638,978       30,484,781       41,374,879       46,056,662       36,598,640       25,301,094       22,355,911       20,584,132         Capital grants and contributions:       -       -       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,422         Public safety       163,231       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,422         Public works       5,761,319       3,557,413       -       1,961,591       1,992,056       493,320       1,905,878       3,294,672       678,109       7,404,88         Total governmental activities program       -       225,514,138       234,277,647       240,986,704       239,955,636       223,470,872       268,023,830       212,307,857       137,945,040       236,857,515       218,410,24	Citizen services	14,728,273	23,545,171	21,776,402	20,364,604	21,940,379	22,734,748	20,900,530	19,547,323	18,828,828	19,070,669
Commerce and community development         22,055,499         23,443,405         24,638,978         30,484,781         41,374,879         46,056,662         36,598,640         25,301,094         22,355,911         20,584,135           Capital grants and contributions:         Public safety         163,231         193,234         965,065         618,415         1,869,849         259,795         3,061,210         2,179,783         794,290         3,529,422           Public works         5,761,319         3,557,413         -         1,961,591         1,992,056         493,320         1,905,878         3,294,672         678,109         7,404,888           Total governmental activities program         revenues         225,514,138         234,277,647         240,986,704         239,955,636         223,470,872         268,023,830         212,307,857         137,945,040         236,857,515         218,410,24	Public works	362,098	261,174	930,304	2,635,398	836,666	1,483,907	68,125	313,462	207,259	86,254
Capital grants and contributions:       Public safety       163,231       193,234       965,065       618,415       1,869,849       259,795       3,061,210       2,179,783       794,290       3,529,42         Public safety       5,761,319       3,557,413       -       1,961,591       1,992,056       493,320       1,905,878       3,294,672       678,109       7,404,88         Total governmental activities program       revenues       225,514,138       234,277,647       240,986,704       239,955,636       223,470,872       268,023,830       212,307,857       137,945,040       236,857,515       218,410,24	Recreation and leisure	-	14,965	72,414	254,812	7,700	11,500	3,700	1,300	20,400	31,700
Public safety         163,231         193,234         965,065         618,415         1,869,849         259,795         3,061,210         2,179,783         794,290         3,529,42           Public works         5,761,319         3,557,413         -         1,961,591         1,992,056         493,320         1,905,878         3,294,672         678,109         7,404,88           Total governmental activities program         revenues         225,514,138         234,277,647         240,986,704         239,955,636         223,470,872         268,023,830         212,307,857         137,945,040         236,857,515         218,410,24	Commerce and community development	22,065,499	23,443,405	24,638,978	30,484,781	41,374,879	46,056,662	36,598,640	25,301,094	22,355,911	20,584,131
Public safety         163,231         193,234         965,065         618,415         1,869,849         259,795         3,061,210         2,179,783         794,290         3,529,42           Public works         5,761,319         3,557,413         -         1,961,591         1,992,056         493,320         1,905,878         3,294,672         678,109         7,404,88           Total governmental activities program         revenues         225,514,138         234,277,647         240,986,704         239,955,636         223,470,872         268,023,830         212,307,857         137,945,040         236,857,515         218,410,24	Capital grants and contributions:										
Public works         5,761,319         3,557,413         -         1,961,591         1,992,056         493,320         1,905,878         3,294,672         678,109         7,404,88           Total governmental activities program         revenues         225,514,138         234,277,647         240,986,704         239,955,636         223,470,872         268,023,830         212,307,857         137,945,040         236,857,515         218,410,24		163.231	193.234	965.065	618.415	1,869.849	259.795	3.061.210	2,179.783	794.290	3,529,427
Total governmental activities program           revenues         225,514,138         234,277,647         240,986,704         239,955,636         223,470,872         268,023,830         212,307,857         137,945,040         236,857,515         218,410,24	5	,	,	-		, ,	,		, ,	,	7,404,889
revenues 225,514,138 234,277,647 240,986,704 239,955,636 223,470,872 268,023,830 212,307,857 137,945,040 236,857,515 218,410,24					, ,	,,. <del>.</del>	,. = *	,,	- / - /// -		
	• • •	225.514.138	234.277.647	240.986.704	239.955.636	223.470.872	268.023.830	212.307.857	137.945.040	236.857.515	218,410,240
		220,011,100		210,200,704			200,025,050			200,007,010	(continued)

# County of Oakland Changes in Net Position – Unaudited Table 2 (Continued) Last Ten Fiscal Years

					Fisca	l Year				
	2015	2014	2013	2012	2011 (1)	2010	2009	2008	2007	2006
Program Revenues (Continued)										
Business-type activities:										
Charges for services:										
Airports	\$ 4,421,496	\$ 4,294,902	\$ 4,381,999	\$ 4,502,884	\$ 4,510,925	\$ 3,747,657	\$ 4,088,960	\$ 4,896,123	\$ 5,395,837	\$ 5,300,440
Community safety support	12,833,963	13,085,553	11,417,222	13,242,926	12,266,838	11,486,639	11,562,650	9,305,150	9,434,447	11,202,550
Community tax financing	16,657,070	18,306,142	21,845,093	21,965,251	27,731,753	26,195,224	56,665,158	20,471,957	16,165,463	12,442,217
Community water and sewer	80,058,849	80,597,277	80,223,019	59,090,782	50,721,103	48,741,135	45,494,838	45,216,075	42,025,496	41,514,810
Jail commissary	-	-	-	-	-	-	648,781	1,403,706	1,465,779	1,377,018
Recreation and leisure	9,978,385	8,525,094	8,430,978	8,751,064	8,029,370	7,931,012	7,712,091	8,728,377	8,858,117	8,953,868
Sewage disposal systems	137,441,935	126,670,775	121,781,246	118,951,504	110,808,669	107,752,414	65,648,219	88,241,160	90,448,987	83,641,440
Skilled nursing care	-	-	-	-	-	-	-	-	4,489,554	7,078,913
Operating grants and contributions:										
Airports	287,991	-	-	-	-	59,892	-	-	-	-
Community water and sewer	807,591	48,319	-	13,301,375	-	-	-	-	-	-
Recreation and leisure	69,032	92,689	96,241	25,385	31,579	42,723	52,752	282,469	7,819	24,411
Sewage disposal systems	518,864	-	21,783	-	300,000	22,389	16,208	-	-	-
Skilled nursing care	-	-	-	-	-	-	-	-	5,795	18,055
Capital grants and contributions:										
Airports	485,207	1,252,591	778,548	17,054,233	3,510,611	1,988,314	1,217,057	95,525	4,022,511	3,390,266
Community safety support	761,013	2,255,765	2,189,506	786,768	6,710,663	1,076,608	4,089,196	3,599,133	3,062,610	864,928
Community water and sewer	1,294,332	1,206,737	-	-	-	-	-	-	973,039	8,428,755
Recreation and leisure	308,000	-	288,141	38,796	1,506,000	-	-	240,734	2,158,361	7,955
Sewage disposal systems	8,219,302	93,399	1,476,762	103,635	136,314	78,531	-	233,497	535,477	864,895
Total business-type activities										
program revenues	274,143,030	256,429,243	252,930,538	257,814,603	226,263,825	209,122,538	197, 195, 910	182,713,906	189,049,292	185,110,521
Total primary government program										
revenues	\$ 499,657,168	\$ 490,706,890	\$ 493,917,242	\$ 497,770,239	\$ 449,734,697	\$ 477,146,368	\$ 409,503,767	\$ 320,658,946	\$ 425,906,807	\$ 403,520,761
Net (Expenses)/Revenues										
Governmental activities	\$ (290,477,711)	\$ (269,319,000)	\$ (236,459,914)	\$(253,723,367)	\$ (246,501,417)	\$(269,338,399)	\$(340,723,045)	\$ (431,205,836)	\$ (282,246,621)	\$(268,498,408)
Business-type activities	9,333,948	(1,835,451)	2,442,514	35,437,232	22,034,827	30,486,218	10,259,892	(2,673,853)	1,156,608	4,361,524
Total primary government net expenses	\$ (281,143,763)	\$ (271,154,451)	\$ (234,017,400)	\$ (218,286,135)	\$(224,466,590)	\$ (238,852,181)	\$ (330,463,153)	\$(433,879,689)	\$ (281,090,013)	\$ (264,136,884)
General Revenue and Other										
Changes in Net Position										
Governmental activities:										
Property taxes	\$ 204,218,641	\$ 206,256,326	\$ 199,808,014	\$ 200,634,390	\$ 208,006,331	\$ 217,789,968	\$ 243,995,434	\$ 260,528,403	\$ 346,416,928	\$ 324,933,152
State-shared revenue (unrestricted)	39,238,141	14,066,100	12,789,988	11,128,237	8,976,908	9,104,897	9,902,653	10,687,879	10,289,585	9,959,900
Unrestricted investment earnings	3,589,453	4,917,507	2,553,617	2,955,907	4,865,609	7,243,074	832,681	18,827,633	16,553,783	14,325,859
Gain on sale of capital assets	135,786	205,284	270,885	213,451	331,629	-	91,828	123,665	568,634	-
Other revenues	5,623,075	3,397,021	3,752,043	6,513,306	3,514,883	4,045,007	5,859,798	1,714,661	1,308,488	733,352
Transfers in (out)	17,940,753	19,532,013	19,803,672	33,139,742	34,901,063	34,473,232	22,982,426	14,740,624	9,714,755	10,154,587

### County of Oakland Changes in Net Position – Unaudited Table 2 (Continued) Last Ten Fiscal Years

					Fiscal	Year				
	2015	2014	2013	2012	2011 (1)	2010	2009	2008	2007	2006
General Revenues and Other Changes in Net Position (Continued)										
Business-type activities:										
Property taxes	\$ 11,832,814	\$ 11,567,251	\$ 11,398,103	\$ 11,664,549	\$ 12,696,436	\$ 14,506,403	\$ 15,128,620	\$ 15,124,023	\$ 14,636,020	\$ 14,071,266
Unrestricted investment earnings	2,914,365	5,179,637	1,758,041	2,050,923	3,015,229	6,854,390	7,977,096	15,840,203	17,586,698	13,792,861
Special items - Contr. Pontiac W&S	-	-	6,471,638	37,492,899	-	-	-	-	-	-
Transfers in (out)	(17,940,753)	(19,532,013)	(19,803,672)	(33,139,742)	(34,901,063)	(34,473,232)	(22,982,426)	(14,740,624)	(9,714,755)	(10,154,587)
Total business-type activities	(3,193,574)	(2,785,125)	(175,890)	18,068,629	(19,189,398)	(13,112,439)	123,290	16,223,602	22,507,963	17,709,540
Total primary government	\$ 267,552,275	\$245,589,126	\$238,802,329	\$272,653,662	\$241,407,025	\$ 259,543,739	\$ 283,788,110	\$ 322,846,467	\$407,360,136	\$377,816,390
Change in Net Position										
Governmental activities	\$ (19,731,862)	\$(20,944,749)	\$ 2,518,305	\$ 861,666	\$ 14,095,006	\$ 3,317,779	\$(57,058,225)	\$ (124,582,971)	\$102,605,552	\$ 91,608,442
Business-type activities	6,140,374	(4,620,576)	2,266,624	53,505,861	2,845,429	17,373,779	10,383,182	13,549,749	23,664,571	22,071,064
Total primary government	\$ (13,591,488)	\$(25,565,325)	\$ 4,784,929	\$ 54,367,527	\$ 16,940,435	\$ 20,691,558	\$(46,675,043)	\$ (111,033,222)	\$ 126,270,123	\$ 113,679,506

(1) Implementation of GASB Statement No. 54 resulted in reclassification of several funds. The Delinquent Personal Property Tax Administration fund was reclassified from Special Revenue (Governmental) fund type to Enterprise (Business) fund type, and the Interim Retirees Medical Benefits Trust fund was reclassified from Special Revenue (Governmental) to Pension Trust fund type, no longer reported on entity-wide statements.

#### County of Oakland Fund Balances, Governmental Funds – Unaudited Table 3 Last Ten Fiscal Years (Modified accrual basis of accounting)

	Fiscal Year										
	2015	2014	2013	2012	2011 (1)	2010	2009	2008	2007	2006	
General Fund (1):											
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 379,793	\$ 384,218	\$ 401,491	\$ 399,108	\$ 1,221,581	
Unreserved:											
Designated	-	-	-	-	-	148,109,832	105,531,347	81,211,880	77,600,450	72,092,443	
Unassigned	-	-	-	-	-	516,356	351,088	2,713,991	797,382	766,450	
Nonspendable	490,499	221,975	258,647	1,100,141	292,698						
Restricted	15,190,786	28,453,511	20,201,133	11,555,148	5,287,071						
Assigned	242,777,177	222,979,095	221,222,041	209,683,648	194,082,115						
Unassigned	1,745,931	2,329,993	1,091,218	1,090,503	1,500,000						
Total General Fund	\$ 260,204,393	\$ 253,984,574	\$ 242,773,039	\$ 223,429,440	\$ 201,161,884	\$ 149,005,981	\$ 106,266,653	\$ 84,327,362	\$ 78,796,940	\$ 74,080,474	
All Other Governmental Funds (1):											
Reserved	\$-	\$ -	\$-	\$-	\$-	\$347,622,280	\$ 365,269,937	\$437,653,323	\$ 575,350,044	\$ 22,974,884	
Unreserved:											
Designated:											
Special Revenue Funds	-	-	-	-	-	147,349,425	179,637,943	195,940,244	210,965,492	140,799,885	
Capital Projects Funds	-	-	-	-	-	6,175,010	7,063,814	9,238,783	3,260,193	4,662,919	
Undesignated:											
Special Revenue Funds	-	-	-	-	-	(91,342)	(96,051)	(286,530)	(83,268)	(221,269)	
Capital Projects Funds	-	-	-	-	-	11,756,867	12,518,053	9,460,642	6,176,092	5,618,828	
Nonspendable	1,176,207	991,206	441,135	547,459	445,125						
Restricted	19,294,296	25,443,403	51,418,485	81,363,173	97,920,945						
Committed	27,813,859	39,973,683	46,332,071	18,432,389	16,530,640						
Assigned	-	-	-	7,732	17,254						
Unassigned	(4,080,095)	(2,708,371)	(606,542)	(462,247)	(366,963)						
Total all other governmental funds	\$ 44,204,267	\$ 63,699,921	\$ 97,585,149	\$ 99,888,506	\$ 114,547,001	\$ 512,812,240	\$ 564,393,696	\$652,006,462	\$795,668,553	\$ 173,835,247	

(1) Prior year amounts have not been restated for the implementation of GASB Statement No. 54. In addition, the implementation of Statement No. 54 resulted in reclassification of two funds as follows: Interim Retirees Medical Benefits Trust fund from Special Revenue to Pension Trust fund type; Delinquent Personal Tax Administration fund from Special Revenue to Enterprise Fund type. Also, three Special Revenue funds were absorbed into the County's General Fund: Public Health, Property Tax Forteiture, and CCIRF funds.

## **County of Oakland** Changes in Fund Balances, Governmental Funds – Unaudited Table 4 Last Ten Fiscal Years (Modified accrual basis of accounting)

	Fis cal Year										
	2015	2014	2013	2012	2011 (2)	2010	2009	2008	2007	2006	
Revenues											
Property taxes	\$ 206,368,131	\$ 207,034,582	\$ 200,842,221	\$ 200,943,790	\$ 209,290,437	\$ 221,271,719	\$ 244,919,383	\$ 257,609,031	\$ 339,186,628	\$ 318,383,151	
Special assessments	19,429,154	5,712,490	24,639,181	8,873,964	7,915,855	10,420,745	11,402,826	15,300,494	12,328,089	11,332,984	
Federal grants	32,135,507	37,110,198	43,875,848	58,364,646	61,433,127	64,410,483	58,228,883	52,411,295	45,171,607	42,894,711	
S tate grants	27,853,475	28,778,014	28,716,151	27,523,160	28,874,320	30,803,568	28,607,917	24,217,563	24,983,592	23,575,611	
Other intergovernmental revenue	53,124,504	26,659,052	26,724,815	25,341,493	22,790,048	12,857,979	14,605,183	16,484,867	15,608,558	15,234,407	
Charges for services	120,992,621	117,882,404	121,147,370	112,904,076	99,927,910	108,984,759	105, 195, 473	106,125,199	108,053,350	107,945,932	
Contributions	276,151	373,184	207,200	718,965	443,866	400,252	257,986	154,072	164,776	102,666	
In vestment income	2,580,784	3,604,765	1,862,818	2,223,477	3,824,350	42,828,295	(1,661,180)	(55,451,203)	33,469,520	10,310,405	
Indirect cost recovery	7,946,958	8,415,107	7,610,932	8,275,669	8,770,800	9,141,312	9,315,137	8,661,578	9,042,090	9,007,715	
Other	1,019,667	2,498,909	3,637,920	6,364,199	1,067,822	4,045,007	5,859,798	1,714,661	3,779,533	1,754,126	
Total revenues	471,726,952	438,068,705	459,264,456	451,533,439	444,338,535	505,164,119	476,731,406	427,227,557	591,787,743	540,541,708	
Expenditures											
County Executive	152,940,829	177,990,015	177,867,738	174,957,912	181,369,381	188,031,969	183,553,752	184,687,193	174,673,131	166,586,991	
Clerk/Register of Deeds	10,688,410	11,478,209	11,504,787	12,078,679	10,643,080	11,423,907	12,114,081	12,501,908	13,391,336	11,897,910	
Treasurer	8,897,706	8,715,059	8,371,074	8,322,889	8,003,249	8,480,363	7,879,361	7,773,390	6,714,071	6,122,456	
Justice administration	75,627,179	76,112,761	74,360,297	78,443,609	78,704,797	81,915,294	84,794,618	87,876,040	86,443,531	83,711,921	
Law enforcement	159,354,251	159,070,684	154,364,056	160,228,557	146,921,316	148,473,341	152,303,740	156,911,223	157,003,268	147,103,554	
Legislative	3,864,960	3,955,467	4,073,210	4,478,413	4,223,183	4,549,812	5,222,130	5,315,075	5,350,336	16,688,074	
Water resource commissioner	14,748,645	15,737,892	12,362,273	10,755,550	9,088,423	11, 13 1, 024	9,346,814	13,285,960	12,250,179	6,430,363	
Non-departmental	29,905,627	18,528,670	18,778,041	17,164,651	16,674,594	74,017,143	80,683,771	80,617,850	33,622,480	17,507,381	
Capital outlay	16,394,718	1,668,488	3,154,872	8,124,757	13,125,733	9,440,401	9,721,942	11,014,119	18,630,192	32,271,857	
Intergovernmental	13,592	24,718	107,184	14,363	3,035	1,598,530	134,838	465,075	81,815	11,994,158	
Debt service:											
P rin c ip al p ayments	19,730,000	11,215,000	24,095,000	22,275,000	8,535,000	11,655,000	11,955,000	13,720,000	13,000,000	11,190,000	
Interest and fiscal charges	3,301,677	3,406,901	4,096,185	4,176,896	4,917,688	5,194,504	5,524,573	6,071,386	6,463,708	5,882,064	
T otal expenditures	495,467,594	487,903,864	493,134,717	501,021,276	482,209,479	555,911,288	563,234,620	580,239,219	527,624,047	517,386,729	
Excess of revenues over (under)											
expend itures	(23,740,642)	(49,835,159)	(33,870,261)	(49,487,837)	(37,870,944)	(50,747,169)	(86,503,214)	(153,011,662)	64,163,696	23,154,979	

#### County of Oakland Changes in Fund Balances, Governmental Funds – Unaudited Table 4 (Continued) Last Ten Fiscal Years (Modified accrual basis of accounting)

	Fiscal Year										
	2015	2014	2013	2012	2011 (2)	2010	2009	2008	2007	2006	
Other Financing Sources (Uses)											
Transfers in	\$ 67,778,233	\$ 88,060,822	\$ 79,499,398	\$ 93,460,173	\$ 91,581,408	\$ 128,102,839	\$ 119,914,896	\$ 125,322,659	\$ 199,214,389	\$ 185,927,476	
Transfers out	(59,866,546)	(75,126,053)	(64,468,826)	(59,410,852)	(58,902,434)	(93,179,568)	(99,307,651)	(112,182,037)	(197,228,012)	(182,735,492)	
Insurance recoveries	222,022	183,718									
Payment to bond escrow agent	-	-	(348,800,000)		(29,840,000)	(12,488,453)	(2,699,858)	-	-	(9,009,368)	
Issuance of bonds	2,331,098	10,126,377	33,825,000	9,300,000	1,200,000	6,942,148	174,208	1,739,371	562,485,000	34,160,000	
Issuance of refunding bonds	-	2,875,000	350,000,000	13,620,000	28,485,000	10,990,000	2,710,000	-	-	-	
Premiums on bonds sold	-	206,732	1,702,443	203,846	1,488,907	1,592,775	38,144	-	-	-	
Discount on bonds sold	-	(12,642)		(76,269)	(17,993)	(54,700)	-	-	(2,085,301)	(360,882)	
Total other financing sources (uses)	10,464,807	26,313,954	51,758,015	57,096,898	33,994,888	41,905,041	20,829,739	14,879,993	562,386,076	27,981,734	
Net change in fund balances	\$ (13,275,835)	\$ (23,521,205)	\$ 17,887,754	\$ 7,609,061	\$ (3,876,056)	\$ (8,842,128)	\$ (65,673,475)	\$ (138,131,669)	\$ 626,549,772	\$ 51,136,713	
-							· · · · ·				
Debt service as a percentage of											
noncapital expenditures (1)	4.72%	3.05%	5.73%	5.30%	2.82%	3.06%	3.11%	3.45%	3.78%	3.44%	
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(1) Noncapital expenditures are total governmental expenditures less capital expenditures.

(2) Implementation of GASB Statement No. 54 resulted in reclassification of several funds. The Delinquent Personal Property Tax Administration fund was reclassified from Special Revenue (Governmental) fund type to Enterprise (Business) fund type, and the Interim Retirees Medical Benefits Trust fund was reclassified from Special Revenue (Governmental) to Pension Trust fund type, no longer reported on entity-wide statements.

#### **County of Oakland** Assessed, Equalized, and Taxable Value of Property – Unaudited Table 5 Last Ten Years

							Real Prope	rty (1)	)							
	Residentia	l Pro	op e rty	Commercial Property				Industrial Property				Other Property (2)				
Fiscal Year (4)	Assessed and Equalized Value		Taxable Value		ssessed and ualized Value		Taxable Value		ssessed and ualized Value		Taxable Value		ssessed and ualized Value		Taxable Value	
2006 W 2006 S 2007 W 2007 S 2008 2009 2010 2011 2011 2012 2013 2014 2015	\$ 52,230,680,064 54,926,992,118 55,590,024,968 52,840,211,469 46,636,936,943 39,060,923,207 35,954,354,243 35,547,089,465 36,689,706,285 40,589,040,038 45,768,414,870	\$	$\begin{array}{c} 41,437,282,259\\ 44,249,526,081\\ 44,249,526,081\\ 46,309,065,848\\ 46,192,931,562\\ 43,627,806,247\\ 37,857,819,565\\ 35,166,132,285\\ 34,593,300,582\\ 35,101,766,037\\ 36,222,002,217\\ 37,726,099,014\end{array}$	\$	12,373,303,295 12,704,731,140 12,704,731,140 12,927,621,440 13,080,081,780 12,859,969,592 11,340,401,927 10,795,035,520 9,790,228,900 9,272,424,780 9,183,062,325 9,416,529,950	\$	9,591,582,791 9,959,236,636 10,361,539,920 10,640,654,243 10,914,474,991 10,147,353,481 10,054,370,362 9,237,144,077 8,747,850,059 8,592,084,460 8,668,179,912	\$	4,369,825,460 4,491,747,190 4,532,903,170 4,452,203,540 4,288,377,580 3,478,234,330 1,928,636,700 1,713,799,360 1,607,003,900 1,596,788,260 1,670,792,580	\$	3,553,642,970 3,710,576,990 3,710,576,990 3,863,398,841 3,874,109,928 3,873,912,827 3,262,351,447 1,842,489,880 1,651,432,130 1,555,458,630 1,543,801,500 1,575,950,217	\$	309,452,950 167,858,925 157,153,230 130,954,820 124,135,700 99,957,560 88,804,690 80,814,920 70,288,210 64,213,910 67,583,600	\$	$\begin{matrix} 106,066,950\\ 66,813,058\\ 64,646,660\\ 53,994,420\\ 55,225,170\\ 50,773,520\\ 50,723,170\\ 48,663,123\\ 44,390,050\\ 40,619,450\\ 42,908,710 \end{matrix}$	
Fiscal	Personal Assessed and	Prop		Total Pro		, , ,			Total Direct		,,,,,		- ,,		,,,.	
Year (4)	Equalized Value		Value		ualized Value		Value	1	<b>Fax Rate</b> (3)							
2006 W 2006 S 2007 W 2007 S 2008 2009 2010 2011 2012 2013 2014 2015	\$ 4,175,926,590 4,148,396,210 4,148,396,210 4,123,379,228 3,987,629,953 3,949,566,334 3,765,559,483 3,686,629,190 3,707,092,321 3,790,500,640 3,651,502,760 3,882,774	\$	4,175,518,580 4,147,262,470 4,147,262,470 4,121,365,588 3,984,286,183 3,945,257,660 3,763,409,573 3,684,824,560 3,705,414,081 3,785,645,530 3,650,142,460 3,882,203,584	\$	73,459,188,359 76,439,725,583 76,439,725,583 77,331,082,036 74,491,081,562 67,858,986,149 57,745,076,507 52,453,460,343 50,839,024,966 51,429,923,815 55,084,607,293 60,806,103,774	\$	58,864,093,550 62,133,415,235 62,133,415,235 64,720,016,857 64,745,976,336 62,416,676,895 55,081,707,586 50,798,540,257 49,235,953,993 49,235,110,306 50,048,650,087 51,895,341,437		3.0415 2.8000 1.6315 4.1900 4.4315 4.4315 4.4315 4.4315 4.4315 4.4315 4.4315 4.4315 4.4315 4.4315							

#### Notes:

(1) The County assesses property annually. Assessed value is approximately 50% of actual cash value (estimated market value). Values are equalized by adding or deducting from the assessed value of each class of property in all assessing jurisdictions in order to bring each unit to a common level of valuation. Taxable value is a result of a ballot proposal passed by the electorate in the state of Michigan in 1994. Taxable value increases are limited to (following adjustments for additions or losses) the rate of inflation or 5%, whichever is less. The taxable value limit does not apply to a property in the year following a transfer of ownership (sale).

- (2) Includes Agricultural and Developmental property
- (3) Per \$1,000 of taxable value. Includes County Operating and Oakland County Parks and Recreation.

(4) The County has historically levied taxes on December 1 to finance the calendar year to follow. Michigan Public Act 357 of 2004 mandated a shift in County operating tax from a winter tax levy to a summer tax levy. To ease the transition of shifting collection of the tax from winter to summer (accelerated collection), there is a three-year phase-in of the payment schedule. In 2005, one-third of the County Operating Tax was billed on the summer tax statement of 2005, two-thirds on the winter tax statements. In 2006, two-thirds of the millage was billed on the summer statements, and one-third on the winter statements. In 2007, the entire County Operating Tax was billed on the summer tax statements. These millage rates are applied to the respective taxable values determined as certified at the time of billing.

Source: Oakland County Department of Management & Budget, Equalization Division

### **County of Oakland** Direct and Overlapping Property Tax Rates – Unaudited Table 6 Last Ten Years (Rates per \$1,000 of taxable value)

	Year Taxes Are Payable										
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	
County direct rates											
County operating	4.0900	4.1900	4.1900	4.1900	4.1900	4.1900	4.1900	4.1900	4.1900	4.1900	
Parks and Recreation	0.2410	0.2415	0.2415	0.2415	0.2415	0.2415	0.2415	0.2415	0.2415	0.2415	
Total rate	4.3310	4.4315	4.4315	4.4315	4.4315	4.4315	4.4315	4.4315	4.4315	4.4315	
Overlapping rates											
Huron-Clinton Metro Authority (a)	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	
Intermediate school districts (5)											
Median rate	3.3633	3.3690	3.3690	3.3690	3.3690	3.3690	3.3690	3.3690	3.3690	3.3690	
Low range	2.9295	2.9295	2.9295	2.9295	2.9295	2.9295	2.9295	2.9295	2.9295	2.9430	
High range	3.5341	3.5341	3.5341	3.5341	3.5341	3.5341	3.5341	3.5341	3.5341	3.5361	
Community colleges (3)											
Median rate	1.7967	1.7967	1.7967	1.7967	1.7967	1.7967	1.7967	1.7967	1.7967	1.7967	
Low range	1.5819	1.5844	1.5844	1.5844	1.5844	1.5844	1.5844	1.5844	1.5844	1.5844	
High range	2.8596	2.8596	2.8596	2.8596	2.8596	2.6796	2.6796	2.6796	2.6796	2.6807	
Cities (31)											
Median rate	17.5854	17.5856	16.7929	16.0541	16.1905	15.5898	14.8121	14.8179	15.1084	15.1084	
Low range	7.8600	7.8600	7.3600	8.8200	9.7060	9.0500	8.3000	8.3000	8.3000	8.3000	
High range	39.2669	38.1191	37.4634	30.4298	29.1461	25.3589	25.2763	25.2604	24.4050	24.8349	
Villages (10)											
Median rate	15.6106	15.9168	15.2286	14.4597	14.6508	14.1182	14.1182	14.1036	14,1036	14.1290	
Low range	8.8020	9.5000	8.8900	8.8900	8.5900	7.9900	7.3525	7.2249	7.3670	7.7443	
High range	18.4701	18.5025	17.9756	20.0210	18.3610	18.1386	17.8196	18.1020	18.1120	19.7520	
Townships (21)											
Median rate	7.6106	7.9168	7.2786	7.2685	6.7444	6.7444	6.5876	6.5876	6.2652	6.0380	
Low range	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000	0.5000	0.5000	0.5500	0.5500	
High range	14.6712	15.1064	13.8002	13.8002	13.8002	13.1777	11.7 112	11.7112	11.2223	11.6081	
School districts (35) (b)											
Homestead:											
Median rate	15.4086	14.3880	13.9513	13.9513	13.7550	13.6410	13.4161	13.5105	13.2455	13.4910	
Low range	6.0000	9.8700	9.8700	9.0500	8.2500	8.1800	7.8500	7.7400	7.3500	7.7200	
High range	26.2068	26.8868	26.8868	26.4868	26.4868	25.8868	25.8868	23.5993	27.8925	27.8925	
Non-Homestead:											
Median rate	31.0000	31.0000	31.0000	30.7000	30.5400	30.4000	29.5200	29.6931	29.6061	29.6000	
Low range	24.0000	25.6974	26.4420	26.4420	26.1800	14.4500	25.8000	24.9243	25.3500	25.7200	
High range	41.0000	37.4500	35.3610	34.8500	34.8500	34.5000	33.3410	33.2310	32.8410	33.2110	
DDAs (9) (c)											
Median rate	1.8787	1.8978	1.8978	1.8978	1.8008	1.7470	1,7470	1.7470	1.8768	1.8856	
Low range	1.3794	1.3794	1.3794	1.3794	1.3794	1.3000	1.3000	1.3000	1.3794	1.4010	
High range	1.9732	1.9734	1.9734	1.9734	1.9734	1.9734	1.9734	1.9734	1.9734	1.9860	
Public Transportation Authority (d)	0.9998	1.0000	0.5900	0.5900	0.5900	0.5900	0.5900	0.5900	0.5900	0.5950	
Zoological Authority (e)	0.0998	0.1000	0.1000	0.1000	0.1000	0.1000	0.1000	0.1000	-	-	
Art Institute Authority (f)	0.1996	0.2000	0.2000	0.2000	-	-	-	-	-	-	
Notes	0.000	0.2000	0.2000	0.2000							

#### Note s

The County's maximum allowable operating millage levy for 2014 was 4.224

(a) Tax rate is recommended by this parks authority, and is approved by the Oakland County Board of Commissioners. The rate is

included in the "County Combined Rate" on tax statements, but is not recorded as revenue on the County's financial statements.

(b) Includes State of Michigan levy of 6.0000 mills for State Education Tax.

(c) Downtown Development Authorities rates began in tax year 1999 with 7 districts. Consists of 9 districts as of tax year 2008.

(d) Special voted tax, levied in 18 cities, 3 villages, and 3 townships only. Included in CVT rates above starting in FY2007.

(e) Zoological Authority added FY 2008.

(f) Art Institute Authority added FY 2012

Source: Oakland County Department of Management & Budget, Equalization Division yearly "Apportionment of Local Tax Rages" document.

# County of Oakland Principal Taxpayers – Unaudited Table 7 Current Year and Nine Years Ago

		Fiscal Y	ear 2015	;	Fiscal Year 2006					
Taxpayer		Taxable Valuation*		Percentage County Taxable Valuation		Taxable Valuation*	Rank	Percentage County Taxable Valuation		
Datapit Edison Company/DTE	\$	491,486,460	1	0.95%	\$	372,822,429	2	0.60%		
Detroit Edison Company/DTE Consumers Energy	Ф	491,480,460 232,127,640	1 2	0.95%	Ф	372,822,429 163,634,118	2 5	0.80%		
Auburn Hills Owner LLC		152,400,000	2	0.43%		105,054,118	3	0.20%		
General Motors		132,400,000	3 4	0.29%		- 549.439.936	-	- 0.88%		
Enbridge Energy		84,699,670	4 5	0.23%		549,459,950	1	0.00%		
Chrysler Group LLC/Chrysler Finance		83,622,270	5	0.16%		- 175,894,786	- 4	- 0.28%		
SL Town Etal		76,507,990	7	0.10%		175,694,760	4	0.28%		
Taubman/Great Lakes Crossing		76,307,990 74,287,020	8	0.13%		- 217.959.608	- 3	0.35%		
-		63,689,380	o 9	0.14%		217,939,008	5	0.33%		
Oakland Management International Transmission (ITC)		, ,	9 10	0.12%		-	-	-		
Hartman Tyner		52,881,350 52,643,710	10	0.10%		-	-	-		
Frankel/Forbes/Cohn		52,045,710 52,400,450	11	0.10%		- 93,966,545	- 11	- 0.15%		
Twelve Oaks Mall LLC		52,400,430 50,332,820	12	0.10%		95,900,545	11	0.15%		
Ramco Lion Venture		30,332,820 48,529,080	15 14	0.10%		- 102,043,007	- 9	- 0.16%		
		, ,	14	0.09%		102,045,007	-	0.10%		
Meijers Verizon Wireless		41,480,770		0.08%		-	-	-		
		40,716,510	16			-	-	-		
VHS Huron Valley-Sinai Hospital		38,841,210	17	0.07%		-	-	-		
Galleria		34,245,021	18	0.07%		-	-	-		
Redwood-ERC Novi LLC		32,465,980	19	0.06%		-	-	-		
Robert Bosch		28,568,110	20	0.06%		-	-	-		
Total	\$	1,849,861,701		3.56%	\$	1,675,760,429		2.70%		

* Note: The Taxable Values have been compiled from a number of sources/reports and may include estimated figures.

Source: Oakland County Department of Management & Budget, Equalization Division

#### **County of Oakland** County Operating Property Tax Levies and Collections – Unaudited Table 8 Last Ten Fiscal Years

				within the of the Levy		Collections	<u>Total Collect</u>	Total Collections to Date				
Year of Levy (1)		cal ear	Tax Levy (2)	Amount	Percentage of Levy	in Subsequent Years	Amount	Percentage of Levy				
2005 8	20	005	\$ 79,281,336	\$ 65,809,623	83.01 %	\$ 13,469,901	\$ 79,279,524	100.00 %				
2005 W	/ 20	06	159,403,731	156,102,121	97.93 %	3,300,589	159,402,710	100.00 %				
2006 \$	20	06	166,634,796	142,992,690	85.81 %	23,627,026	166,619,716	99.99 %				
2006 W	/ 20	07	85,765,677	83,915,557	97.84 %	1,842,358	85,757,915	99.99 %				
2007 \$	20	07	262,814,606	225,336,018	85.74 %	37,440,484	262,776,502	99.99 %				
2008	20	800	262,899,380	228,260,470	86.82 %	34,578,910	262,839,380	99.98 %				
2009	20	09	253,987,318	219,099,614	86.26 %	34,825,546	253,925,160	99.98 %				
2010	20	10	223,423,779	198,172,603	88.70 %	25,090,054	223,262,657	99.93 %				
2011	20	)11	206,524,166	187,107,837	90.60 %	19,151,543	206,259,380	99.87 %				
2012	20	12	200,442,426	179,242,176	89.42 %	20,732,426	199,974,602	99.77 %				
2013	20	13	201,089,193	179,700,449	89.36 %	20,168,687	199,869,136	99.39 %				
2014	20	)14	204,966,211	181,910,042	88.75 %	20,368,778	202,278,820	98.69 %				
2015	20	15	203,175,737	186,742,691	91.91 %	-	186,742,691	91.91 %				

Source: Oakland County Treasurer

- (1) Tax levy date is December 1 of each year until calendar year 2005, at which time a shift in tax levy from Winter to Summer over a three-year period began. At that point the levy date is July 1. To accomplish this, the County Operating Tax levy for Summer 2005 is 1/3 of the annual rate, 2/3 for Winter 2005 (FY2006), 2/3 for Summer 2006, 1/3 for Winter 2006 (FY2007). Beginning with FY2007, the entire County Operating Tax is levied on the Summer Tax statements.
- (2) Tax levy is subject to change due to the fact that settlement at the County level has not yet taken place for the current fiscal year.

#### County of Oakland Ratio of General Bonded Debt Outstanding – Unaudited Table 9 Last Ten Fiscal Years

	General	Bonded Deb	ot (1)	<u>01</u>	ther Governme	ntal A	ctivities Debt	Business- type Activities			
Year	General Obligation Bonds	Percentage of Taxable Property Values (a)	Per Capita (b)		Special Assessment Bonds (c)		Drainage Districts Debt (d)	Special Assessment Bonds & Tax Notes (e)	Total Primary Government	Percentage of Personal Income (b)	Per Capita (b)
2006	\$76,685,000	0.12 %	63.78	\$	72,400,000	\$	7,957,730	\$ 25,000,000	\$ 182,042,730	2.88 %	\$151.42
2007	627,990,000	0.97 %	523.39		70,580,000		7,504,834	25,000,000	731,074,834	11.33 %	609.30
2008	601,400,000	0.93 %	501.36		64,424,371		6,269,408	25,000,000	697,093,779	10.72 %	581.13
2009	579,780,000	0.93 %	482.79		57,663,579		3,860,661	50,000,000	691,304,240	11.55 %	575.66
2010	562,030,000	1.02 %	467.28		52,350,727		4,485,830	50,000,000	668,866,557	11.04 %	556.11
2011	538,995,000	1.06 %	445.12		48,375,727		4,650,725	54,060,000	646,081,452	9.87 %	533.55
2012	515,605,000	1.05 %	422.41		52,865,727		61,636,190	44,589,279	674,696,196	9.62 %	552.74
2013	428,985,000	0.87 %	348.25		46,625,727		61,001,062	59,705,962	596,317,751	8.42 %	484.09
2014	402,340,000	0.80 %	325.03		53,557,104		59,761,071	46,443,351	562,101,526	7.60 %	454.09
2015	375,630,000	0.72 %	303.45		41,458,202		74,737,111	46,260,612	538,085,925	7.27 %	434.69

#### Notes:

- (1) The County does not hold any funds restricted for the repayment of debt principal.
- (a) Taxable values can be found in Table 5.
- (b) Population and personal income data can be found in Table 12.
- (c) See Notes to Basic Financial Statements, Note 8 Debt. Special Assessment debt is shown with governmental commitment.
- (d) See Notes to Basic Financial Statements, Note 8 Debt. Special Assessment debt for Drainage Districts Component Unit, General Obligation (owed by Primary Government).
- (e) See Notes to Basic Financial Statements, Note 4 Short-Term Note & Note 8 Long-Term Debt

Source: Oakland County Department of Management & Budget, Fiscal Services Division

#### County of Oakland Net County Direct and Overlapping Debt – Unaudited Table 10 September 30, 2015

	C	Gross Amount Dutstanding	lf-supporting or Paid by Benefiting Entity	(	Net Amount Dutstanding
Direct debt	¢	<i>C1</i> <b>5</b> 00,000	\$ 17 550 000	¢	47.040.000
Building authority bonds Retirees Health Care Bonds	\$	64,590,000	\$ 17,550,000	\$	47,040,000
		328,590,000	- 23,908,202		328,590,000
Water and sewer debt (Special assessment) Drainage Districts bonds and notes		23,908,202 264,566,474	189,829,363		- 74,737,111
Road Commission debt (no County credit)		204,300,474 54,819,531	54,819,531		/4,/3/,111
Road Commission debt (no County credit)		54,019,551	 54,019,551		-
Net direct debt	\$	736,474,207	\$ 286,107,096		450,367,111
Overlapping debt					
Cities					587,430,545
Townships					430,408,433
Villages					17,780,329
School districts					2,304,252,226
Intermediate school districts					53,579,120
Community colleges					3,739,188
Library					97,800
County-issued debt paid by local municipalities					286,107,096
Net overlapping debt					3,683,394,737
Net direct and overlapping debt				\$	4,133,761,848

#### Overlapping Debt:

Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County. The table above shows the County's outstanding tax supported overlapping debt as of FY end.

Source: Oakland County Treasurer and Municipal Advisory Council of Michigan

## County of Oakland Legal Debt Margin – Unaudited Table 11 Last Ten Years

Year	State Equalized Valuation	Debt Limit 10% of SEV	Amount of Debt Applicable to Limit	Legal Debt Margin	Debt Applicable to Limit as a Percentage of Debt Limit
2006	\$76,439,725,583	\$ 7,643,972,558	\$ 347,219,167	\$7,296,753,391	4.54%
2007	77,331,082,036	7,733,108,204	886,865,408	6,846,242,796	11.47%
2008	74,491,081,562	7,449,108,156	843,612,605	6,605,495,551	11.33%
2009	67,858,986,149	6,785,898,615	834,924,659	5,950,973,956	12.30%
2010	57,745,076,507	5,774,507,651	809,993,682	4,964,513,969	14.03%
2011	52,453,460,343	5,245,346,034	798,634,635	4,446,711,399	15.23%
2012	50,839,024,966	5,083,902,496	823,206,612	4,260,695,884	16.19%
2013	51,429,923,815	5,142,992,382	1,168,123,578	3,974,868,804	22.71%
2014	55,084,607,293	5,508,460,729	737,931,143	4,770,529,586	13.40%
2015	60,806,103,774	6,080,610,377	727,915,288	5,352,695,089	11.97%

Sources:

Equalized Valuations = Oakland County Department of Management & Budget, Equalization Division General Obligation Debt = Oakland County Department of Management and Budget, Fiscal Services Divison

Year	Population		<b>Personal</b> <b>Income</b> (thous and s of dollars)	Р	er Capita Personal Income	Unemploymen Rate	t
2006	1,202,256	\$	63,150,693	\$	52,527	5.70	%
2007	1,199,862		64,530,539		53,782	5.80	%
2008	1,199,545		65,044,717		54,224	6.60	%
2009	1,200,890		59,848,735		49,837	13.00	%
2010	1,202,763		60,606,933		50,390	11.80	%
2011	1,210,910		65,461,298		54,060	9.60	%
2012	1,220,631		70,164,952		57,483	8.30	%
2013	1,231,820		70,844,656		57,512	8.00	%
2014	1,237,868		73,973,217		59,759	6.80	%
2015	1,237,868	(a)	73,973,217	(a)	59,759	(a) 5.00	%

(a) Current data not available at the time of publication.

#### Sources:

Population = U.S. Department of Commerce, Bureau of Census and Oakland County Department of Planning & Economic Development

Personal Income = Michigan Bureau of Economic Analysis

Unemployment Rate = Michigan Department of Labor & Economic Growth

## County of Oakland Principal Employers – Unaudited Table 13 Current Year and Nine Years Ago

	Fis	cal Year	2015	Fis	cal Year	2006
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Beaumont Health System	14,525	1	2.45%	12,227	2	2.00%
Chrylser Group LLC	12,416	2	2.09%	10,382	3	1.70%
General Motors Corporation	9,305	3	1.57%	17,486	1	2.86%
Ascension Michigan (formerly St John Providence Hospital)	4,440	4	0.75%	4,027	6	0.66%
U.S. Postal Service	4,225	5	0.71%	3,977	8	0.65%
Henry Ford Health System	3,381	6	0.57%	n/a	n/a	n/a
Oakland County Government	3,340	7	0.56%	4,536	4	0.74%
Trinity Health (formerly St. Joseph Mercy)	2,353	8	0.40%	3,674	10	0.60%
Magna International of America Inc.	2,328	9	0.39%	n/a	n/a	n/a
Comerica Bank	2,052	10	0.35%	n/a	n/a	n/a
Electronic Data Systems (EDS)	n/a	n/a	n/a	4,450	5	0.73%
AT&T Michigan	n/a	n/a	n/a	4,000	7	0.66%
Blue Cross/Blue Shield	n/a	n/a	n/a	3,923	9	0.64%
	43,840		7.38%	56,455		9.24%

#### Source

Oakland County Department of Planning & Economic Development

## County of Oakland County Employees by Function/Program – Unaudited Table 14 Last Ten Fiscal Years

				Emplo	yees as of	September	30 (1)			
Functions /P rog rams	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
General government										
County Executive Administration	60	60	47	47	47	50	52	66	66	63
Management & Budget	188	189	204	203	205	205	203	203	207	205
Central Services	60	59	59	58	66	68	68	66	66	65
Human Resources	48	46	46	47	49	50	50	50	51	5
Board of Commissioners	30	30	34	34	34	34	34	34	34	34
Clerk/Register of Deeds	112	112	112	116	118	118	121	128	128	133
County Treasurer	47	47	46	46	44	44	48	48	48	48
Public Safety										
Sheriff	1,117	1,107	1,088	1,119	1,024	1,054	1,117	1,129	1,135	1,130
Community Corrections	59	59	60	58	59	60	60	65	67	66
An im al Con trol	37	36	36	33	26	26	26	24	24	24
Justice Administration										
Circuit Court	412	410	410	409	431	442	471	469	469	473
District Court	188	186	188	185	184	186	197	200	201	20
Probate Court	51	49	49	49	54	57	59	61	61	6
Prosecuting Attorney	170	171	170	172	175	177	185	189	189	189
Medical Examiner	26	26	26	26	26	26	26	28	34	34
Citizens Services										
Administration	2	2	2	2	2	5	5	5	5	5
Health	366	369	370	373	378	378	387	404	404	403
Homeland Security	11	12	12	16	13	13	13	n/a	n/a	n /a
Medical Care Facility (2)	n/a	n/a	n/a	n/a	n/a	n/a	n /a	n/a	104	104
Children's Village	201	192	192	189	185	185	178	161	161	16
Veterans' Services	16	16	16	16	16	16	16	18	18	18
MSU Extension-Oakland County	13	15	15	15	15	15	15	14	13	13
Public Works										
Water Resources Commissioner	314	266	263	263	264	264	266	270	271	269
Facilities Management	190	189	187	188	189	193	196	204	204	20
Information Technology	160	159	161	161	164	164	167	167	169	165
Recreation and Leisure										
Library Board	7	7	7	10	10	12	17	17	18	18
Parks and Recreation	425	421	378	379	376	376	376	341	341	317
Commerce and Community Development										
Administration	12	12	12	12	12	12	12	12	12	13
Planning and Economic Development Services	49	48	46	46	47	48	49	44	43	42
Community and Home Improvement	22	22	23	23	23	22	22	21	21	2
Workforce Development	9		9	9	9			9	9	9
Totals	4,402	4,326	4,268	4,304	4,245	4,309	4,445	4,447	4,573	4,536

(1) Employee count reflects authorized, budgeted positions

(2) Privitized at end of fiscal year 2007

S ou rc e

Oakland County Human Resources Department

### **County of Oakland** Operating Indicators by Function/Program – Unaudited Table 15 Last Ten Fiscal Years

					Fiscal Year					
Functions/Programs	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Law Enforcement										
Dispatched Calls	292,131	286,235	272,066	197,767	168,685	145,090	125,987	133,402	179,563	180,472
Arrests	11,355	11,943	11,525	12,126	10,999	8,906	8,513	8,466	8,900	9,286
Inmate bookings	18,789	19,317	19,913	19,796	19,889	19,608	21,866	24,053	25,809	27,003
Judicial										
Circuit Court civil/criminal cases disposed	10,981	11,742	12,442	13,147	14,212	15,752	15,927	15,849	16,108	16,132
District Court cases filed	122,934	119,347	118,307	119,643	123,860	134,077	145,465	144,933	152,710	159,380
Citizen Services										
Veteran benefits claims filed	5,697	5,461	6,202	6,805	6,848	7,220	6,870	7,546	7,071	7,182
Deeds/Mortgages	101,807	90,969	119,116	109,403	86,034	84,048	85,478	84,866	110,600	141,157
Jobs retained and created	10,057	11,332	8,866	9,269	8,365	14,522	4,187	10,311	10,842	1,640
Immunizations	59,156	54,600	61,141	62,309	80,741	143,839	102,893	94,038	82,347	95,202
Community Development										
BFC/EDC Loans	26	34	40	28	26	21	16	28	33	26
Applications for home improvement	393	533	500	387	384	276	601	609	457	373
Single family homes rehabilitated	206	198	183	163	165	186	276	218	198	253
Parks and Recreation										
Participants-Parks/County Market	913,524	1,147,845	1,358,617	1,221,658	942,019	843,600	775,683	815,097	778,616	789,867
Participants-Golf Courses	164,067	104,492	95,531	130,281	116,804	126,727	148,747	172,783	178,444	198,477
Participants-Recreation, Facilities	492,530	485,981	437,407	411,068	390,106	370,355	291,917	365,310	373,214	374,853
Participants-Banquet Facilities	89,888	87,436	90,915	125,008	109,420	125,592	147,365	154,594	161,678	170,524
Airports										
Takeoffs and landings	126,070	111,672	117,981	128,766	119,347	119,581	144,678	162,283	202,345	202,973
Public Works										
Water and sewer customers	78,432	79,312	78,096	77,280	76,784	76,435	76,413	76,050	75,613	74,926
Water main breaks	156	123	128	79	85	90	104	94	115	114
Water permits issued	884	921	902	626	337	220	164	232	370	811

#### Source

Oakland County Department of Management & Budget, Fiscal Services Division and other individual departments

## County of Oakland Capital Asset Statistics by Function/Program – Unaudited Table 16 Last Ten Fiscal Years

					Fiscal Ye	ar				
Functions/Programs	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Justice and Law Enforcement										
Correction facilities capacities	1,653	1,653	1,653	1,653	1,666	1,594	1,750	1,768	1,984	1,981
Substations	13	13	13	14	14	12	12	12	12	12
Parks and Recreation										
Number of county parks	13	13	13	14	13	13	13	13	13	11
Park acreage	6,756	6,756	6,756	6,643	6,643	6,456	6,398	6,378	6,378	6,089
Airport										
Number of runways	5	5	5	5	5	5	5	5	5	5
Number of T-Hangars	646	646	650	738	738	738	738	738	738	711
Facilities										
Buildings	40	40	40	41	40	40	40	40	41	42
County facilities square footage	1,891,804	1,888,888	1,890,262	1,936,042	1,913,681	1,881,125	1,881,130	1,877,780	1,925,118	1,921,389
Public Works										
Combined Sewer Overflow Retention										
Treatment Facilities	4	4	4	4	4	4	4	3	3	3
Water mains (miles)	439.71	515.79	160.63	136.41	133.03	132.99	123.60	161.51	165.83	162.57
Water storage capacity (millions of gallons)	15.07	15.07	3.07	3.07	3.07	3.07	3.07	2.07	2.07	2.07
Sewers (miles)	138.34	138.41	138.42	138.29	137.32	137.22	137.22	135.08	131.81	131.84
Permitted Sewer treatment capacity										
(millions of gallons)	15,579.69	15,579.69	15,567.62	15,594.90	15,594.90	15,594.90	15,594.90	15,594.90	15,594.90	15,594.90

#### Sources

Various County departments

## County of Oakland Building Authority Data – Unaudited Table 17 September 30, 2015

	City of Oak Park Project		Facilities Infrastructure & IT Projects		CMHA Building Renovation		Ke	City of ego Harbor Debt
Cash	\$	110,128	\$	5	\$	-	\$	47
Lease receivable		2,290,000		-		10,215,000		1,000,000
Other assets		-		-		729,051		-
Deferred inflows - contracts		2,290,000		-		10,215,000		1,000,000
Other liabilities		289		-		1,359		95
Current year activity:								
Transfers in		-		2,278,125		3,482,766		-
Leases and other income		151,535		-		882,411		66,260
Debt service:								
Principal		70,000		1,775,000		3,785,000		25,000
Interest		81,122		502,875		621,931		40,938
Fiscal charges		300		250		250		300
Contractual services		1,000		-		11,935		-
Transfers out		-		-		-		-
Principal and interest requirements:								
2016		149,372		2,273,875		872,825		64,938
2017		152,560		2,243,750		880,200		64,187
2018		150,685		2,237,500		862,200		63,438
2019		153,747		2,229,750		868,825		67,687
2020		151,748		2,220,500		850,075		66,788
Thereafter		2,640,617		6,639,500		8,277,650		1,293,850
	\$	3,398,729	\$	17,844,875	\$	12,611,775	\$	1,620,888
								(continued)

## County of Oakland Building Authority Data – Unaudited Table 17 (Continued) September 30, 2014

	CMHA Housing Proj Refunding	52/3 District Court Bldg. Refunding	Work Release JailMgt/Video Refunding	Office Bldg. Renovation Refunding	Sheriff Substation Refunding	Totals
Cash	\$ -	\$ 5	\$ 5	\$ 5	\$ 128	\$ 110,323
Lease receivable	2,625,000	-	-	-	1,420,000	17,550,000
Other assets	72	-	-	-	20	729,143
Deferred inflows - contracts	2,625,000	-	-	-	1,420,000	17,550,000
Other liabilities	198	-	-	-	-	1,941
Current year activity:						
Transfers in	-	1,323,300	1,607,350	1,871,000	-	10,562,541
Leases and other income	340,196	-	-	-	319,418	1,759,820
Debt service:						
Principal	250,000	900,000	1,195,000	1,430,000	285,000	9,715,000
Interest	93,321	423,000	412,050	440,700	34,100	2,650,037
Fiscal charges	500	300	300	300	250	2,750
Contractual services	2,738	-	-	-	-	15,673
Transfers out	-	-	-	-	250	250
Principal and interest requirements:						
2016	330,950	1,328,000	1,596,200	1,861,800	333,400	8,811,360
2017	319,775	1,310,500	1,582,400	1,877,200	317,300	8,747,872
2018	337,050	1,301,500	1,587,200	1,866,100	331,400	8,737,073
2019	324,025	1,300,500	1,569,800	1,864,050	315,100	8,693,484
2020	340,700	1,297,000	1,546,000	1,890,900	204,000	8,567,711
Thereafter	1,415,725	2,602,500	3,074,000	6,918,956		32,862,798
	\$ 3,068,225	\$ 9,140,000	\$ 10,955,600	\$ 16,279,006	\$ 1,501,200	\$ 76,420,298



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## Oakland County, Michigan

Report to the Finance Committee of the Oakland County Board of Commissioners September 30, 2015



March 21, 2016

To the Finance Committee of the Oakland County Board of Commissioners Oakland County, Michigan

We have audited the financial statements of Oakland County, Michigan (the "County") as of and for the year ended September 30, 2015 and have issued our report thereon dated March 21, 2016. Professional standards require that we provide you with the following information related to our audit which is divided into the following sections:

Section I - Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

Section II - Required Communications with Those Charged with Governance

Section I includes any deficiencies we observed in the County's accounting principles or internal control that we believe are significant. Current auditing standards require us to formally communicate annually matters we note about the County's accounting policies and internal control.

Section II includes information that current auditing standards require independent auditors to communicate to those individuals charged with governance. We will report this information annually to the Finance Committee of the Oakland County Board of Commissioners.

We would like to take this opportunity to thank the County's staff for the cooperation and courtesy extended to us during our audit. Their assistance and professionalism are invaluable.

This report is intended solely for the use of the Finance Committee of the Oakland County Board of Commissioners and management of the County and is not intended to be and should not be used by anyone other than these specified parties.



To the Finance Committee of the Oakland County Board of Commissioners Oakland County, Michigan

We welcome any questions you may have regarding the following communications and we would be willing to discuss any of these or other questions that you might have at your convenience.

Very truly yours,

Plante & Moran, PLLC

Will Bil

William E. Brickey

Tim St. anh

Timothy St. Andrew



Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

Independent Auditor's Report

To the Finance Committee of the Oakland County Board of Commissioners Oakland County, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Oakland County, Michigan (the "County") as of and for the year ended September 30, 2015, and related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated March 17, 2016.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Oakland County, Michigan's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and questioned costs, we identified a certain deficiency in internal control that we consider to be a material weakness.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency described in the accompanying schedule of findings and questioned costs to be a material weakness. See finding 2015-001 in the schedule of findings and questioned costs.



To the Finance Committee of the Oakland County Board of Commissioners Oakland County, Michigan

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Oakland County, Michigan's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Oakland County, Michigan's Response to Finding

Oakland County, Michigan's response to the finding identified in our audit is described in the accompanying schedule of finding and questioned costs. Oakland County, Michigan's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Plante i Moran, PLLC

March 21, 2016

### Schedule of Findings and Questioned Costs Year Ended September 30, 2015

#### **Section II - Financial Statement Audit Findings**

Reference Finding

2015-001 Finding Type - Material weakness

**Criteria** - Capital assets and related debt should be recorded in the fund that will benefit from the activities of the capital assets.

**Condition** - Upon the completion of certain debt funded capital projects in fiscal year 2015, it was determined by the County that certain capital items, including the related debt, were improperly recorded in an enterprise fund in prior years, rather than in the Drainage District component unit.

**Context** - In August 2012, Oakland County entered into a contractual agreement with a local municipality to acquire its sanitary sewage treatment plant, as well as to take temporary ownership over its water and sewer lines. At the time, certain capital projects and related debt were recorded in an enterprise fund. In fiscal year 2015, the County moved approximately \$11,500,000 of capital assets and debt from the enterprise fund to the Drainage District component unit.

**Cause** - The project information received at the time of the transaction was not analyzed to determine which fund should report the assets and debt. The County did not analyze the projects and scope of work until the projects were completed.

**Effect** - In fiscal year 2015, the County moved approximately \$11,500,000 of capital assets and approximately \$12,000,000 of debt from an enterprise fund to the Drainage District component unit.

**Recommendation** - The County should implement a review process at the time significant transactions occur to ensure that all items are recorded in the proper funds.

**Views of Responsible Officials and Planned Corrective Actions** - The condition cited above is related to the transactions whereby the County issued debt to acquire the Pontiac Wastewater Treatment Facility under Chapter 20 of the Drain Code of 1956, as amended, and the establishment of forty (40) year contracts for the Pontiac Water Supply System and the Pontiac Sewage Disposal system. The Pontiac Wastewater Treatment Facility acquisition was facilitated under Chapter 20 of the Drain Code and is therefore accounted for as a separate Drainage District and reported as a component unit in the County's Comprehensive Annual Financial Report (CAFR). The water and sewer system contracts were facilitated under Act 342 and therefore are accounted for as separate enterprise funds.

### Schedule of Findings and Questioned Costs (Continued) Year Ended September 30, 2015

#### Section II - Financial Statement Audit Findings (Continued)

Reference

Number

Finding

#### 2015-001

(Con't) When the Wastewater Treatment Facility and the sewer system were under the City of Pontiac's authority, these operations were accounted for as one sewer fund. The City of Pontiac also maintained a separate water system fund. In total, the City of Pontiac maintained two funds, a Water Fund and a Sewer Fund. However, because of the structure of the transition to Oakland County, the Pontiac Wastewater Treatment Facility is accounted for as a separate Drainage District (component unit), the Sewer Fund is accounted for as a separate enterprise fund, and the water system is accounted for as a separate enterprise fund. In total, the County has three separate funds.

At the time of transition in August 2012, there were several projects that were already initiated by the City of Pontiac under their one Sewer Fund. Specifically, there were two projects where Pontiac issued debt for system improvements that benefited both the Pontiac Wastewater Treatment Facility and the sewer system. The delineation between treatment facility improvements and sewer system improvements was not specifically identified at the time of the transition and said projects and related debt were retained and reported under the Pontiac Sewer Fund. The repayment of the related debt was included in the applicable sewer rates when under the City of Pontiac's authority and that is still the case under the County's control.

Upon notice from the project engineer that the projects were complete, the actual costs for the capital projects were used to determine the split between the benefit to the Pontiac Wastewater Treatment Facility and the Pontiac Sewer System. Based on the information received from the project engineer, it was determined that one of the projects was split with 54 percent benefit to the Pontiac Sewer Fund and 46 percent benefit to the Pontiac Wastewater Treatment Facility. The other project was determined to be 100 percent benefit to the Pontiac Wastewater Treatment Facility. As a result, the corresponding assets and related debt were moved from the Pontiac Sewer System Fund (enterprise fund) to the Pontiac Wastewater Treatment Facility (component unit) to be reported in the proper funds.

As previously stated, all of the debt for said projects is covered by the sewer rates of those sewer systems connected to the Pontiac Wastewater Treatment Facility. At no time during the fiscal year 2012 through fiscal year 2015 reporting period was there any improper debt costs apportioned to the Pontiac Sewer Fund.

## Schedule of Findings and Questioned Costs (Continued) Year Ended September 30, 2015

#### Section II - Financial Statement Audit Findings (Continued)

Reference <u>Number</u>	Finding
2015-001 (Con't)	This is a very complex, unique, and rare circumstance. All new Pontiac related projects since the August 2012 transition have been initiated under the appropriate fund (i.e., Pontiac Wastewater Treatment Facility, Pontiac Sewer Fund, or Pontiac Water Fund) so there is no risk of combined projects that need to be split between multiple funds. Furthermore, if this type of system transition transaction occurs in

the future, the County will take additional steps to analyze the transaction at the

time of transition to record the assets and related debt in the proper funds.

#### Section II - Required Communications with Those Charged with Governance

#### Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated October 27, 2015, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities. Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement.

As part of our audit, we considered the internal control of the County. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

Our audit of Oakland County's financial statements has also been conducted in accordance with *Government Auditing Standards*, issued by the Comptroller General of the United States. Under *Government Auditing Standards*, we are obligated to communicate certain matters that come to our attention related to our audit to those responsible for the governance of Oakland County, including compliance with certain provisions of laws, regulations, contracts, grant agreements, certain instances of error or fraud, illegal acts applicable to government agencies, and significant deficiencies in internal control that we identify during our audit. We have communicated those matters in Section I of this letter regarding our consideration of Oakland County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on November 5, 2015.

# Section II - Required Communications with Those Charged with Governance (Continued)

#### Significant Audit Findings

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Oakland County are described in Note I to the financial statements. As described in Note 20, in 2015, the County adopted Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions. The objective of GASB Statement No. 68 is to improve accounting and financial reporting by state and local governments for pensions.

We noted no transactions entered into by the County during the year for which there is a lack of authoritative guidance or consensus.

There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements are as follows:

- Estimated accounts receivable related to unbilled water and sewer fees The County estimates water and sewer usage as of September 30, 2015 based on historical data and subsequent billings. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated receivable balance, we concluded that the estimate was reasonable.
- The liability for accrued workers' compensation claims including claims incurred but not reported The County uses a third-party administrator to track reported claims and to estimate the required reserves for the reported claims. In addition, the County's insurance and safety coordinator estimates an amount for claims incurred but not reported based on a 10-year history of reported claims. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated liability, we concluded the estimate was reasonable.

# Section II - Required Communications with Those Charged with Governance (Continued)

- The liability for general liability claims and judgments including claims incurred but not reported The County's risk management department tracks reported claims and estimates the required reserves for the reported claims. In addition, the County uses a third-party actuarial company to estimate an amount for claims incurred but not reported based on a history of reported claims. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated liability, we concluded the estimate was reasonable.
- The liability for incurred but not reported health costs The County uses a third-party administrator to estimate the required reserves for claims incurred but not reported. The third-party administrator estimates the liability based on a history of reported claims. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated liability, we concluded the estimate was reasonable.
- The liability for unbilled legal fees The County estimates an amount owed to attorneys for unbilled legal fees based on a review of outstanding cases at year end and a history of legal expenses. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated liability, we concluded that the estimate was reasonable.
- The liability for property tax refunds The County's equalization department and fiscal services department have estimated possible property tax refunds based on a review of current properties under appeal with the Michigan Tax Tribunal. Based on our review of supporting documentation and our understanding of the methodology used in arriving at the estimated liability, we concluded that the estimate was reasonable.
- The liability for retiree health care The County uses an independent actuary to estimate and value the County's obligation for retiree healthcare costs. The actuary estimates the liability based on actual historical claims and assumptions. Based on our review of the report, we concluded that the estimate was reasonable.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the financial statements were:

- Note 3 Deposits and Investments
- Note 12 Defined Benefit Pension Plan
- Note 13 Defined Contribution Plans
- Note 14 Postemployment Benefits

# Section II - Required Communications with Those Charged with Governance (Continued)

#### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Disagreements with Management

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Certain misstatements detected as a result of audit procedures and corrected by management were material, as described in the schedule of findings in Section I of the letter. The attached schedule summarizes uncorrected misstatements of the financial statements. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

#### Significant Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting the County, and business plans and strategies that may affect the risks of material misstatement with management each year prior to our retention as the County's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition of our retention.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated March 21, 2016.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the County's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Client: Oakland County, Michigan

#### Opinion Unit: Aggregate Remaining Fund Information

Y/E: 9/30/2015

#### SUMMARY OF UNRECORDED POSSIBLE ADJUSTMENTS

The pretax effect of misstatements and classification errors identified would be to increase (decrease) the reported amounts in the financial statement categories identified below:

				Deferred			Deferred				Net Income
			Long-term	Outflows of	Current	Long-term	Inflows of				Statement
Ref. #	Description of Misstatement	Current Assets	Assets	Resources	Liabilities	Liabilities	Resources	Equity	Revenue	Expenses	Impact
FACTUAL MISSTATEMENTS:											
AI	None										
UDGMEN ⁻	TAL ADJUSTMENTS:										
BI	To adjust the market value of certain alternative investments to actual (ERS & VEBA)	\$ (4,418,844)							\$ (4,418,844)		\$ (4,418,844
ROJECTE	D ADJUSTMENTS:										
CI	None										
			<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<u></u> -	<u> </u>	ş -	
	Total	<u>\$ (4,418,844)</u>	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<del>\$</del> -	<u>\$</u> -	<u>\$</u> -	\$ (4,418,844)	<u>\$</u>	\$ (4,418,844
ASSED D	ISCLOSURES:										

PASSED DISCLOSURES

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