

RATINGS: See "Ratings" herein

PRELIMINARY OFFICIAL STATEMENT DATED NOVEMBER 24, 2025

NEW ISSUE-BOOK ENTRY ONLY

In the opinion of Bond Counsel, assuming the accuracy of and continuing compliance by the Town with its representations and covenants relating to certain requirements contained in the Internal Revenue Code of 1986, as amended (the "Code"), based on existing law, interest on the Bonds and the Notes is excludable from gross income for federal income tax purposes and is not treated as an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals under the Code; however, such interest is taking into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code. Interest on the Bonds and the Notes may be includable in the calculation of certain taxes under the Code, as described under Appendix B — "Form of Legal Opinion of Bond Counsel and Tax Exemption for the Bonds" and Appendix C — "Form of Legal Opinion of Bond Counsel and Tax Exemption for the Notes" herein.

In the opinion of Bond Counsel, under existing statutes, interest on the Bonds and the Notes is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

TOWN OF MADISON, CONNECTICUT \$20,670,000 General Obligation Bonds, Issue of 2025

Dated: Date of Delivery Due: Serially, December 15, as shown herein

The \$20,670,000 General Obligation Bonds, Issue of 2025 (the "Bonds") will be general obligations of the Town of Madison, Connecticut (the "Town"), and the Town will pledge its full faith and credit to pay the principal of and interest on the Bonds when due. (See "Security and Remedies" herein). Interest on the Bonds will be payable semiannually on June 15 and December 15, in each year until maturity, commencing December 15, 2026.

The Bonds <u>ARE</u> subject to optional redemption prior to maturity as described herein. (See "Optional Redemption" herein). The Bonds are being offered for sale in accordance with an official Notice of Sale for the Bonds dated November 24, 2025. Electronic bids via *PARITY*® for the Bonds will be received until 12:00 noon (E.T.) on December 3, 2025, at the Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443, as described in the official Notice of Sale for the Bonds. (See Appendix F herein).

RATINGS: See "Ratings" herein

\$24,685,000 General Obligation Bond Anticipation Notes

Dated: December 18, 2025 Due: December 17, 2026

The \$24,685,000 General Obligation Bond Anticipation Notes (the "Notes") will be general obligations of the Town of Madison, Connecticut (the "Town"), and the Town will pledge its full faith and credit to pay the principal of and interest on the Notes when due. (See "Security and Remedies" herein). The Notes will bear interest calculated on the basis of a 360-day year, consisting of twelve 30-day months, payable at maturity at the rate per annum as shown on the inside cover page.

The Notes are <u>not</u> subject to optional redemption prior to maturity.

The Notes are being offered for sale in accordance with an official Notice of Sale for the Notes dated November 24, 2025. Electronic bids via *PARITY*® for the Notes will be received until 12:30 P.M. (E.T.) on December 3, 2025, at the Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443, as described in the official Notice of Sale for the Notes. (See Appendix G herein).

The Bonds and the Notes will be issued by means of a book-entry-only transfer system and registered in the name of Cede & Co., as nominee for The Depository Trust Company ("DTC"), New York, New York. The Beneficial Owners of the Bonds and the Notes will not receive certificates representing their ownership interest in the Bonds and the Notes. Principal of, redemption premium, if any, and interest on the Bonds and the Notes will be payable by the Town or its agent to DTC or its nominee as registered owner of the Bonds and the Notes. Ownership of the Bonds and the Notes may be in principal amounts of \$5,000 or integral multiples thereof. DTC will act as security depository for the Bonds and the Notes. So long as Cede & Co. is the Bondowner or Noteowner, respectively, as nominee for DTC, reference herein to the Bondowner or owners or Noteowner or owners shall mean Cede & Co., as aforesaid, and shall not mean the Beneficial Owners (as defined herein) of the Bonds or the Notes. (See "Book-Entry-Only Transfer System" herein.)

The Registrar, Certifying Bank, Transfer, and Paying Agent for the Bonds and the Notes will be U.S. Bank Trust Company, National Association, of Hartford, Connecticut.

The Bonds and the Notes are offered for delivery when, as and if issued, subject to the final approving opinions of Shipman & Goodwin LLP, Bond Counsel, of Hartford, Connecticut. It is expected that delivery of the Bonds and the Notes will be made in either book-entry form to DTC on or about December 18, 2025.

TOWN OF MADISON, CONNECTICUT

\$20,670,000

General Obligation Bonds, Issue of 2025

Dated: Date of Delivery Due: Serially, December 15, as shown below

MATURITY SCHEDULE AND AMOUNTS

Maturity	Amount	Coupon	Yield	CUSIP ¹	Maturity	Amount	Coupon	Yield	CUSIP ¹
2028	\$ 850,000	%	%	556717***	2037	\$ 1,225,000	%	%	556717***
2029	900,000			556717***	2038	1,225,000			556717***
2030	950,000			556717***	2039	1,225,000			556717***
2031	1,025,000			556717***	2040	1,225,000			556717***
2032	1,075,000			556717***	2041	1,275,000			556717***
2033	1,095,000			556717***	2042	1,275,000			556717***
2034	1,150,000			556717***	2043	1,275,000			556717***
2035	1,150,000			556717***	2044	1,275,000			556717***
2036	1,200,000			556717***	2045	1,275,000			556717***

\$24,685,000

General Obligation Bond Anticipation Notes

Dated: December 18, 2025 Due: December 17, 2026

Coupon	Yield	CUSIP 1
%	%	556717***

¹ CUSIP® is a registered trademark of the American Bankers Association. CUSIP data herein are provided by CUSIP Global Services, managed on behalf of the American Bankers Association by FactSet Research Systems, Inc., which is not affiliated with the Town and are included solely for the convenience of the holders of the Bonds and the Notes. The Town is not responsible for the selection or use of these CUSIP numbers, does not undertake any responsibility for their accuracy, and makes no representation as to their correctness on the Bonds and on the Notes or as indicated above. The CUSIP number for a specific maturity is subject to being changed after the issuance of the Bonds and the Notes as a result of various subsequent actions including, but not limited to, a refunding in whole or in part of such maturity or as a result of the procurement of secondary market portfolio insurance or other similar enhancement by investors that is applicable to all or a portion of certain maturities of the Bonds and the Notes.

No dealer, broker, salesman or other person has been authorized by the Town of Madison, Connecticut, to give any information or to make any representations, other than those contained in this Official Statement; and if given or made, such other information or representation must not be relied upon as having been authorized by the foregoing.

This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Bonds and the Notes by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale. The information set forth herein has been obtained by the Town from sources which are believed to be reliable but it is not guaranteed as to accuracy or completeness.

This Official Statement has been prepared only in connection with the initial offering and sale of the Bonds and the Notes and may not be reproduced or used in whole or in part for any other purpose. The information, estimates and expressions of opinion herein are subject to change without notice. Neither the delivery of this Official Statement, nor any sale hereunder, shall, under any circumstances, create any implication that there has been no material change in the affairs of the Town since the date of this Official Statement.

Set forth in Appendix A – "Financial Statements" hereto is a copy of the report of the independent auditors for the Town with respect to the financial statements of the Town included in that appendix. The report speaks only as of its date, and only to the matters expressly set forth therein. The auditors have not been engaged to review this Official Statement or to perform audit procedures regarding the post-audit period, nor have the auditors been requested to give their consent to the inclusion of their report in Appendix A. Except as stated in their report, the auditors have not been engaged to verify the financial information set out in Appendix A and are not passing upon, and do not assume responsibility for, the sufficiency, accuracy or completeness of the financial information presented in that appendix.

Other than matters expressly set forth in Appendices B and C herein, Bond Counsel is not passing on, and does not assume any responsibility for, the accuracy or adequacy of the statements made in this Official Statement and makes no representation that it has independently verified the same.

This Official Statement is in a form "deemed final" by the Town for purposes of Securities and Exchange Commission Rule 15c2-12(b)(1), but is subject to revision or amendment.

The Town currently files its official statements for primary offerings with the Municipal Securities Rulemaking Board through its EMMA system. The Town will enter into Continuing Disclosure Agreements with respect to the Bonds and the Notes, substantially in the forms attached as Appendices D and E to this Official Statement, to provide or cause to be provided, in accordance with the requirements of SEC Rule 15c2-12(b)(5), (i) certain annual financial information and operating data with respect to the Bonds; (ii) timely notice of the occurrence of certain events with respect to the Bonds and the Notes, not in excess of ten (10) business days after the occurrence of such events, and (iii) timely notice of a failure by the Town to provide the required annual financial information on or before the date specified in the Continuing Disclosure Agreement with respect to the Bonds.

The Municipal Advisor to the Town has provided the following sentence for inclusion in this Official Statement. The Municipal Advisor has reviewed the information in this Official Statement in accordance with, and as part of, its responsibilities to the Town and, as applicable, to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Municipal Advisor does not guarantee the accuracy or completeness of such information.

BOND COUNSEL SHIPMAN & GOODWIN LLP

Hartford, Connecticut (860) 251-5000

MUNICIPAL ADVISOR MUNISTAT SERVICES, INC.

Madison, Connecticut (203) 421-2880

TABLE OF CONTENTS

	Issue Summary				
Note I	ssue Summary	ii	V.	Financial Information	
I.	Securities Offered			Fiscal Year	
	Introduction	. 1		Basis of Accounting	. 23
	Description of the Bonds	. 1		Annual Audit	23
	Optional Redemption	. 1		Budgetary Procedures	24
	Notice of Redemption			Municipal Budget Expenditures Cap	
	Description of the Notes			Pension Plans	25
	Authorization and Use of Proceeds			Other Post-Employment Benefits	
	Ratings			Investment Policies and Procedures	
	Availability of Continuing Disclosure Information	3		Comparative General Fund Operating Statement	,
	Cybersecurity			Fiscal Year 2023-24	30
	Environmental Factors			Comparative General Fund Operating Statement	
	Security and Remedies	4		Fiscal Years 2024-25 & 2025-26	31
	Qualification for Financial Institutions			Comparative General Fund Balance Sheet	32
	Book-Entry-Only Transfer System			Comparative General Fund Revenues and	
	Replacement Bonds and Notes			Expenditures	33
	DTC Practices			Property Tax Revenues	
II.	The Issuer			Intergovernmental Revenues	
11.	Description of the Town	7		Expenditures	
	Organizational Chart	Ó	VI.	Debt Summary	. 54
	Form of Government		V 1.	Principal Amount of Indebtedness	35
	Municipal Officials			Other Long-Term Commitments	
	Summary of Municipal Services			School Building Grant Reimbursements	
	Municipal Employees	12		Combined Schedule of Debt Through Maturity	36
	Municipal Employees By Category	. 12		Overlapping / Underlying Debt	
	Municipal Employees Collective Bargaining	10		Debt Statement	
	Representation			Current Debt Ratios	
	Education System			Legal Requirements for Approval of Borrowing	
	Educational Facilities			Temporary Financing	
	Enrollment History	. 14		Limitation of Indebtedness	
III.	Economic and Demographic Information			Statement of Statutory Debt Limitation	
	Population Trends			Authorized But Unissued Debt	39
	Age Distribution of the Population	. 15		Historical Debt Statement	. 40
	Educational Attainment	. 15		Historical Debt Ratios	
	Selected Wealth and Income Indicators			Capital Improvement Plan	. 41
	Income Distribution	16	VII.	Legal and Other Information	
	Employment by Industry	16		Litigation	42
	Major Employers			Municipal Advisor	
	Unemployment Rate Statistics			Underwriting	
	Building Permits			Closing Documents	
	Number of Dwelling Units			Concluding Statement	
	Housing Inventory				
	Owner-Occupied Housing Values	19	Anne	endix A – Audited Financial Statements	
	Age Distribution of Housing			endix B – Form of Legal Opinion of Bond Counsel and	Tav
	Breakdown of Land Use	10		exemption for the Bonds	I ax
IV.		. 17		endix C – Form of Legal Opinion of Bond Counsel and	Tov
1 .		20		Exemption for the Notes	Iax
	Assessments			endix D - Form of Continuing Disclosure Agreement fo	\r
				ridix D - Form of Continuing Disclosure Agreement to ne Bonds	'1
	Comparative Assessed Valuations				
	Property Tax Levies and Collections	22		endix E – Form of Continuing Disclosure Agreement fo)1
	Motor Vehicle Property Tax Rate			ne Notes	
	Ten Largest Taxpayers			endix F – Notice of Sale – The Bonds	
	Equalized Net Grand List	. 22	Appe	endix G – Notice of Sale – The Notes	

BOND ISSUE SUMMARY

The information in this section is qualified in its entirety by the detailed information and financial statements appearing elsewhere in this Official Statement. Investors must read the entire Official Statement to obtain information essential to the making of an informed investment decision. The Official Statement speaks only as of its date and the information herein is subject to change.

Date of Sale: Wednesday, December 3, 2025, 12:00 noon (Eastern Time).

Location of the Sale: Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443.

Issuer: The Town of Madison, Connecticut (the "Town").

Issue: \$20,670,000 General Obligation Bonds, Issue of 2025 (the "Bonds").

Dated Date: Date of Delivery.

Interest Due: June 15 and December 15 in each year until maturity, commencing December 15, 2026.

Principal Due Date: Annually on December 15, as shown on the inside cover page of the Official Statement.

Purpose: The Bonds are being issued to fund Board of Education capital improvements as authorized by the

Town pursuant to Title 7 of the General Statutes of Connecticut, as amended, the Charter of the Town

of Madison, and a bond resolution adopted at referendum by the Town.

Security: The Bonds will be general obligations of the Town, and the Town will pledge its full faith and credit

to the payment of principal of and interest on the Bonds when due. See "Security and Remedies"

herein.

Tax Exemption: See Appendix B - "Form of Legal Opinion of Bond Counsel and Tax Exemption for the Bonds".

Bank Qualification: The Bonds are NOT designated by the Town as qualified tax-exempt obligations under the provisions

of Section 265(b) of the Internal Revenue Code of 1986, as amended, for purposes of the deduction by

financial institutions for interest expense allocable to the Bonds.

Ratings: See "Ratings" herein.

Basis of Award: Lowest True Interest Cost ("TIC"), as of the dated date.

Optional Redemption: The Bonds are subject to optional redemption prior to maturity as more fully described herein. See

"Optional Redemption" herein.

Registrar, Transfer Agent, Certifying Bank and Paying

Agent:

 $U.S.\ Bank\ Trust\ Company,\ National\ Association,\ 185\ Asylum\ Street,\ 27th\ Floor,\ Hartford,\ Connecticut$

06103.

Legal Opinion: Shipman & Goodwin LLP, Hartford, Connecticut, will act as Bond Counsel.

Continuing Disclosure: In accordance with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange

Commission, the Town will agree to provide, or cause to be provided, (i) annual financial information and operating data; (ii) notice of the occurrence of certain events within ten (10) business days of the occurrence of such events, and (iii) timely notice of a failure by the Town to provide the required information on or before the date specified in the Continuing Disclosure Agreement for the Bonds to

be executed substantially in the form attached as Appendix D to this Official Statement.

Delivery: It is expected that delivery of the Bonds in book-entry-only form to The Depository Trust Company

will be made on or about December 18, 2025. Payment must be made in Federal Funds.

Issuer Official: Ms. Stacy S. Nobitz, CPA, Executive Director of Finance and Town Administrative Services, 8

Campus Drive, Madison, Connecticut 06443. Telephone (203) 245-6310.

Municipal Advisor: Munistat Services, Inc., 129 Samson Rock Drive, Suite A, Madison, Connecticut 06443, attention:

William Lindsay, Managing Director, Telephone: 203-421-2880.

NOTE ISSUE SUMMARY

The information in this section is qualified in its entirety by the detailed information and financial statement appearing elsewhere in this Official Statement. Investors must read the entire Official Statement to obtain information essential to the making of an informed investment decision. The Official Statement speaks only as of its date and the information herein is subject to change.

Date of Sale: Wednesday, December 3, 2025, 12:30 P.M. (Eastern Time).

Location of Sale: Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443.

Issuer: The Town of Madison, Connecticut (the "Town").

Issue: \$24,685,000 General Obligation Bond Anticipation Notes (the "Notes").

Dated Date: December 18, 2025.

Interest Due: At maturity on December 17, 2026.

Principal Due Date: At maturity on December 17, 2026.

Purpose: The Notes are being issued to fund Board of Education capital improvements as authorized by the Town

pursuant to Title 7 of the General Statutes of Connecticut, as amended, the Charter of the Town of

Madison, and a bond resolution adopted at referendum by the Town.

Security: The Notes will be general obligations of the Town, and the Town will pledge its full faith and credit to

the payment of principal of and interest on the Notes when due. See "Security and Remedies" herein.

Tax Exemption: See Appendix C - "Form of Legal Opinion of Bond Counsel and Tax Exemption for the Notes".

Bank Qualification: The Notes are **NOT** designated by the Town as qualified tax-exempt obligations under the provisions of

Section 265(b) of the Internal Revenue Code of 1986, as amended, for purposes of the deduction by

financial institutions for interest expense allocable to the Notes.

Ratings: See "Ratings" herein.

Basis of Award: Lowest Net Interest Cost ("NIC"), as of dated date.

Optional Redemption: The Notes are <u>not</u> subject to redemption prior to maturity.

Certifying Bank, Registrar, Transfer, and Paying

Agent:

U.S. Bank Trust Company, National Association, 185 Asylum Street, 27th Floor, Hartford, Connecticut

06103

Legal Opinion: Shipman & Goodwin LLP of Hartford, Connecticut will act as Bond Counsel.

Continuing Disclosure: In accordance with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange

Commission, the Town will agree to provide, or cause to be provided notice of the occurrence of certain events within ten (10) business days of the occurrence of such events, as specified in the Continuing Disclosure Agreement to be executed substantially in the form attached as Appendix E to this Official

Statement.

Delivery: It is expected that delivery of the Notes in book-entry-only form will be made to The Depository

Trust Company on or about December 18, 2025. Payment must be made in Federal Funds.

Issuer Official: Ms. Stacy S. Nobitz, CPA, Executive Director of Finance and Town Administrative Services, 8 Campus

Drive, Madison, Connecticut 06443. Telephone (203) 245-6310.

Municipal Advisor: Munistat Services, Inc., 129 Samson Rock Drive, Suite A, Madison, Connecticut 06443, attention:

William Lindsay, Managing Director, Telephone: (203) 421-2880.

I. SECURITIES OFFERED

INTRODUCTION

This Official Statement, including the cover page, inside cover page and appendices has been prepared by the Town of Madison, Connecticut (the "Town"), in connection with the issuance and sale by the Town of \$20,670,000 General Obligation Bonds, Issue of 2025 (the "Bonds") and \$24,685,000 General Obligation Bond Anticipation Notes (the "Notes"). All quotations from and summaries and explanations of provisions of statutes, charters, or other laws and acts and proceedings of the Town contained herein do not purport to be complete and are qualified in their entirety by reference to the original official documents; and all references to the Bonds and the Notes and the proceedings of the Town relating thereto are qualified in their entirety by reference to the definitive form of the Bonds and the Notes and such proceedings.

This presentation of information is intended to show recent historical trends and is not intended to indicate future or continuing trends in financial or other positions of the Town. Except for information expressly attributed to other sources, all financial and other information presented herein has been provided by the Town.

Bond Counsel is not passing upon, and does not assume responsibility for, the accuracy or adequacy of the statements made in this Official Statement (other than matters expressly set forth in their opinions in Appendices B and C) and they make no representation that they have independently verified the same.

DESCRIPTION OF THE BONDS

The Bonds will be dated the date of delivery and will mature in annual installments on December 15 in each of the years and in the principal amounts set forth on the inside cover page of this Official Statement. Interest will be payable on December 15, 2026 and semiannually thereafter on June 15 and December 15 in each year until maturity and will be payable to the registered owners of the Bonds as of the last business day of November and May in each year. A book-entry transfer system will be employed evidencing ownership of the Bonds in principal amounts of \$5,000 or integral multiples thereof, with transfers of ownership effected on the records of The Depository Trust Company, New York, New York ("DTC"), and its participants pursuant to rules and procedures established by DTC and its participants. (See "Book-Entry-Only Transfer System" herein). The Registrar, Certifying Bank, Transfer and Paying Agent for the Bonds will be U.S. Bank Trust Company, National Association, of Hartford, Connecticut. The legal opinion for the Bonds will be rendered by Shipman & Goodwin LLP, of Hartford, Connecticut. (See Appendix B herein). The Bonds shall NOT be designated by the Town as qualified tax-exempt obligations under the provisions of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended, for purposes of the deduction by financial institutions for interest expense allocable to the Bonds.

OPTIONAL REDEMPTION

The Bonds maturing on or before December 15, 2031 are <u>not</u> subject to redemption prior to maturity. The Bonds maturing on December 15, 2032 and thereafter are subject to redemption prior to maturity, at the option of the Town, on and after December 15, 2031, at any time, either in whole or in part, in such amounts and in such order of maturity, but by lot within a maturity, as the Town may determine, at the redemption prices (expressed as a percentage of the par amount of the Bonds to be redeemed) set forth in the following table, together with interest accrued and unpaid to the redemption date:

Redemption Dates
December 15, 2031 and thereafter

Redemption Price

100%

NOTICE OF REDEMPTION

Notice of redemption shall be given by the Town or its agent by mailing a copy of the redemption notice by first-class mail at least twenty (20) days prior to the date fixed for redemption to the registered owner of the Bonds designated for redemption in whole or in part at the address of such registered owner as the same shall last appear on the registration books for the Bonds. Failure to give such notice by mailing to any registered owner, or any defect therein, shall not affect the validity of the redemption of any other Bonds. Upon the giving of such notice, if such funds available solely for redemption are on deposit with the Paying Agent, the Bonds or portions thereof so called for redemption will cease to bear interest after the specified redemption date. So long as Cede &Co., as nominee of the Depository Trust Company ("DTC") is the registered owner of the Bonds, notice of redemption will be sent only to DTC (or a successor securities depository) or its successor nominee.

If less than all the Bonds of any one maturity shall be called for redemption, the particular Bonds or portions of Bonds of such maturity to be redeemed shall be selected by lot in such manner as the Town in its discretion may determine; provided, however, that the portion of any Bond to be redeemed shall be in the principal amount of \$5,000 or some multiple thereof and that, in

selecting Bonds for redemption, each Bond shall be considered as representing that number of Bonds which is obtained by dividing the principal amount of such Bond by \$5,000.

The Town, so long as a book-entry system is used for the Bonds being called for redemption, will send any notice of redemption only to the DTC, or a successor securities depository, or its DTC nominee. Any failure of DTC to advise any Direct Participant or of any Direct Participant or Indirect Participant to notify any Indirect Participant or Beneficial Owner, of any such notice and its content or effect will not affect the validity of the redemption of such Bonds called for redemption (see "Book-Entry-Only Transfer System" herein for discussion of DTC and definitions of "Direct Participant", "Indirect Participant", and "Beneficial Owners"). Redemption of portions of the Bonds of any maturity by the Town will reduce the outstanding principal amount of Bonds held by DTC. In such event it is the current practice of DTC to allocate by lot, through its book-entry system, among the interest held by Direct Participants in the Bonds to be redeemed, the interest to be reduced by such redemptions in accordance with its own rules or other agreements with Direct Participants. The Direct Participants and Indirect Participants may allocate reductions of the interests in the Bonds to be redeemed held by the Beneficial Owners. Any such allocation of interests in the Bonds to be redeemed will not be governed by the determination of the Town authorizing the issuance of the Bonds and will not be conducted by the Town or be the responsibility of the Town, the Registrar or Paying Agent.

DESCRIPTION OF THE NOTES

The Notes will be dated December 18, 2025 and will be due and payable as to both principal and interest at maturity on December 17, 2026. Interest will be calculated on the basis of a 360-day year, consisting of twelve 30-day months.

The Notes will be issued as fully-registered notes in denominations of \$5,000 or any integral multiples thereof. A book-entry transfer system will be employed evidencing ownership of the Notes with transfers of ownership on the records of The Depository Trust Company, New York, New York (DTC), and its participants pursuant to the rules and procedures established by DTC and its participants. See "Book-Entry-Only Transfer System" herein.

The certifying bank, registrar, transfer and paying agent for the Notes will be certified by U.S. Bank Trust Company, National Association, City Place I, 185 Asylum Street, 27th Floor, Hartford, Connecticut. The legal opinion on the Notes will be rendered by Shipman & Goodwin LLP of Hartford, Connecticut, in substantially the form set forth in Appendix C to this Official Statement. The Notes shall <u>NOT</u> be designated by the Town as qualified tax-exempt obligations under the provisions of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended, for purposes of the deduction by financial institutions for interest expense allocable to the Notes.

The Notes are not subject to redemption prior to maturity.

AUTHORIZATION AND USE OF PROCEEDS

<u>Authorization</u>: The Bonds and the Notes were authorized and are being issued pursuant to a bond resolution approved at a referendum held on February 15, 2022 in accordance with the Town Charter.

Use of Proceeds: Proceeds of the Bonds and the Notes will be used to finance the following projects:

	Total	Notes			
	Amount of	Maturing	Additions/	The Bonds	The Notes
Project	Authorization	12/18/2025	Reductions	(This Issue)	(This Issue)
New Elementary School & Systemwide Renovations	\$ 89,200,000	\$ 30,000,000	\$ 15,355,000	\$ 20,670,000	\$ 24,685,000

RATINGS

The Bonds have been rated "Aaa" by Moody's Ratings ("Moody's"). The rating on the Town's outstanding bond issues has recently been affirmed as "Aaa" by Moody's. The Notes have been rated "MIG 1" by Moody's. The rating reflects only the views of such organization and an explanation of the significance of such rating may be obtained from the rating agency at the following address: Moody's Investors Service, Inc., 7 World Trade Center, 250 Greenwich Street, New York, New York. There is no assurance that such rating will continue for any given period of time or that they will not be revised or withdrawn entirely by such agencies if, in the judgment of such rating agencies, circumstances so warrant. A revision or withdrawal of such rating may have an effect on the market price of the bonds and notes of the Town, including the Bonds and the Notes.

AVAILABILITY OF CONTINUING DISCLOSURE INFORMATION

The Town will enter into Continuing Disclosure Agreements with respect to the Bonds and the Notes, substantially in the forms attached as Appendices D and E to this Official Statement (each a "Continuing Disclosure Agreement"), to provide or cause to be provided, in accordance with the requirements of SEC Rule 15c2-12, (i) annual financial information and operating data with respect to the Bonds, (ii) timely notice of the occurrence of certain events with respect to the Bonds and Notes, not in excess of ten (10) business days after such occurrence of such events with respect to the Bonds and Notes, and (iii) timely notice of a failure by the Town to provide the required annual financial information on or before the date specified in the Continuing Disclosure Agreement for the Bonds. The purchaser's obligation to purchase the Bonds shall be conditioned upon it receiving, at or prior to the delivery of the Bonds. The purchaser's obligation to purchase the Notes shall be conditioned upon it receiving, at or prior to the delivery of the Notes, an executed copy of the Continuing Disclosure Agreement for the Notes, an executed copy of the Continuing Disclosure Agreement for the Notes.

The Town has previously undertaken in Continuing Disclosure Agreements entered into for the benefit of holders of certain of its general obligation bonds and notes to provide certain annual financial information and event notices pursuant to SEC Rule 15c2-12(b)(5). In the past five years, the Town has not failed to comply in all material respect with its undertakings under such agreements with the exception of the inadvertent failure to associate CUSIP numbers from the 2016 issuance with the annual filing of the financial statements and related report for the fiscal year ending June 30, 2018. On December 6, 2023 a filing was made to correct the effected CUSIPs. The Town has implemented procedures to ensure future compliance with its continuing disclosure obligations, this includes working with its municipal advisor to ensure requirements are followed.

CYBERSECURITY

Town departments may face cyber threats from time to time, including, but not limited to, hacking, viruses, malware, phishing, and other attacks on computers and other sensitive digital networks and systems. To mitigate the risk of business operations impact and/or damage from cyber incidents or cyber-attacks, the Town invests in various forms of cybersecurity and operational controls, including, but not limited to, comprehensive Managed Detection & Response services, disaster recovery planning, proactive maintenance, patch management, multi-factor authentication, and other industry-standard protections. No assurances can be given, however, that such security and operational control measures will be completely successful to guard against cyber threats and attacks. The results of any such attack could impact business operations and/or damage the Town's digital networks and systems and the costs of remedying any such damage could be substantial.

ENVIRONMENTAL FACTORS

Numerous scientific studies have detailed changing global weather patterns and the potential for increasing extreme weather events across the world. The Town's location in southern Connecticut on the Long Island Sound increases its vulnerability to flooding. In addition to flooding, the Town faces other threats due to climate change, including damaging wind that could become more severe and frequent. The Town cannot predict the timing, extent or severity of climate change and its impact on the Town's operations and finances.

The Town has a long history of planning for resiliency, including the adoption of Coastal Zone Regulations in accordance with Connecticut General Statutes Section 22a-90 through 22a-111, inclusive. The Town participates in the South-Central Region Multi-Jurisdiction Hazard Mitigation Plan, which was originally adopted in 2014 and most recently updated and approved by the Federal Emergency Management Agency ("FEMA") in 2023. A Coastal Resiliency Plan was developed in 2016 (the "2016 Plan") by consultants at the direction of Town officials. The 2016 Plan addresses current and future social, economic and ecological resilience of the Town's shoreline with respect to the impacts of sea level rise and anticipated increases in the frequency and severity of storm surge, coastal flooding, and erosion. The four basic steps of the 2016 Plan include: 1) generate awareness of coastal risks; 2) assess coastal risks and opportunities; 3) identify options or choices for addressing priority risks and vulnerabilities; and 4) develop and implement an action plan to put selected options or choices into place. The Town is receiving support through the Long Island Sound Resilience Planning Support Program to develop a Climate Resilience Plan that builds on and broadens the 2016 Plan using updated projections and expanding on previous findings to allow for a fresh approach with new resources. Additionally, in December 2024, the Board of Selectmen adopted an ordinance establishing the Flood Prevention, Climate Resilience, and Erosion Control Board (the "Board") to prevent, correct, and arrest erosion and flood damage within the boundaries of the Town. The Board also evaluates the impacts of climate change and sea level rise to the Town of Madison and adapts strategies to communicate and address the potential impacts to the Town. There are seven members of the Board who aid in the recommendation of capital projects for inclusion in the Town's Capital Improvements Program ("CIP"). Some of the Town's priority projects include hard shoreline protection, infrastructure improvements and retrofits, and emergency operations and shelter improvements. During fiscal year 2021-22, the Town established a Coastal Resiliency Fund with an initial deposit of \$500,000. During fiscal year 2023-2024, the Town made a special appropriation of \$225,000 towards the Coastal Resiliency Fund. As of June 30, 2025, the Coastal Resiliency Fund had a balance of \$738,458.

SECURITY AND REMEDIES

The Bonds and the Notes will be general obligations of the Town, and the Town will pledge its full faith and credit to pay the principal of and interest on the Bonds and the Notes when due.

Unless paid from other sources, the Bonds and the Notes are payable from general property tax revenues. The Town has the power under the Connecticut General Statutes to levy ad valorem taxes on all taxable property in the Town without limit as to rate or amount, except as to certain classified property such as certified forest land taxable at a limited rate and dwelling houses of qualified elderly persons of low income or of qualified disabled persons taxable at limited amounts. There are approximately 6,200 acres of such certified forest land on the last completed Grand List of the Town. The Town may place a lien on the property for the amount of tax relief granted, plus interest, with respect to dwelling houses of qualified elderly persons of low income or qualified disabled persons. Under existing statutes, the State of Connecticut is obligated to pay the Town the amount of tax revenue which the Town would have received except for the limitation under certain of the statutes upon its power to tax dwelling houses of qualified elderly persons of low income.

Payment of the Bonds and the Notes is not limited to property tax revenues or any other revenue source, but certain revenues of the Town may be restricted as to use and therefore may not be available to pay debt service on the Bonds and the Notes.

There are no statutory provisions for priorities in the payment of general obligations of the Town. There are no statutory provisions for a lien on any portion of the tax levy or other revenues to secure the Bonds and the Notes, or judgments thereon, in priority to other claims.

The Town is subject to suit on its general obligation bonds and notes and a court of competent jurisdiction has the power in appropriate proceedings to render a judgment against the Town. Courts of competent jurisdiction also have the power in appropriate proceedings to order payment of a judgment on such bonds or notes from funds lawfully available therefor or, in the absence thereof, to order the Town to take all lawful action to obtain the same, including the raising of the required amount in the next annual tax levy. In exercising their discretion as to whether to enter such an order, the courts may take into account all relevant factors including the current operating needs of the Town and the availability and adequacy of other remedies.

Enforcement of a claim for payment of principal of or interest on the Bonds and the Notes would also be subject to the applicable provisions of Federal bankruptcy laws as well as other bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights heretofore or hereafter enacted and to the exercise of judicial discretion. Section 7-566 of the Connecticut General Statutes, amended in 1993, provides that no Connecticut municipality shall file a petition in bankruptcy without the express prior written consent of the Governor. This prohibition applies to any town, city, borough, metropolitan district and any other political subdivision of the State having the power to levy taxes and issue bonds or other obligations.

OUALIFICATION FOR FINANCIAL INSTITUTIONS

The Bonds and the Notes shall <u>NOT</u> be designated by the Town as qualified tax-exempt obligations under the provisions of Section 265(b) of the Internal Revenue Code of 1986, as amended, for purposes of the deduction by financial institutions of interest expense incurred to carry the Bonds and the Notes.

BOOK-ENTRY-ONLY TRANSFER SYSTEM

The Depository Trust Company ("DTC"), New York, New York, will act as securities depository for the Bonds and the Notes. The Bonds and the Notes will be issued as fully-registered securities registered in the name of Cede & Co. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond certificate will be issued for each maturity of the Bonds and one fully-registered Note certificate will be issued for each interest rate of the Notes in the aggregate principal amount of such maturity and interest rate, and will be deposited with DTC.

DTC, the world's largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues and money market instruments (from over 100 countries) that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks,

trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of: AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of the Bonds and the Notes under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds and the Notes on DTC's records. The ownership interest of each actual purchaser of each Bond and Note ("Beneficial Owner") is in turn to be recorded on the Direct and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds and the Notes are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in the Bonds and the Notes, except in the event that use of the book-entry system for the Bonds and the Notes is discontinued.

To facilitate subsequent transfers, all Bonds and Notes deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of the Bonds and the Notes with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not affect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds and the Notes; DTC's records reflect only the identity of the Direct Participants to whose accounts such Bonds and Notes are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of the Bonds and the Notes within an issue are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to the Bonds and the Notes unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Town as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts the Bonds and the Notes are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Principal and interest payments on, and redemption premium, if any, with respect to the Bonds and the Notes will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the Town or the Paying Agent on the payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name", and will be the responsibility of such Participant and not of DTC nor its nominee, the Paying Agent, or the Town, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of principal and interest, and redemption premium, if any, to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the Town or the Paying Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds and the Notes at any time by giving reasonable notice to the Town or the Paying Agent. Under such circumstances, in the event that a successor depository is not obtained, Bond and Note certificates are required to be printed and delivered.

The Town may decide to discontinue use of the system of book-entry transfers through DTC (or a successor securities depository). In that event, Bond and Note certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been provided by DTC. The Town takes no responsibility for the accuracy thereof.

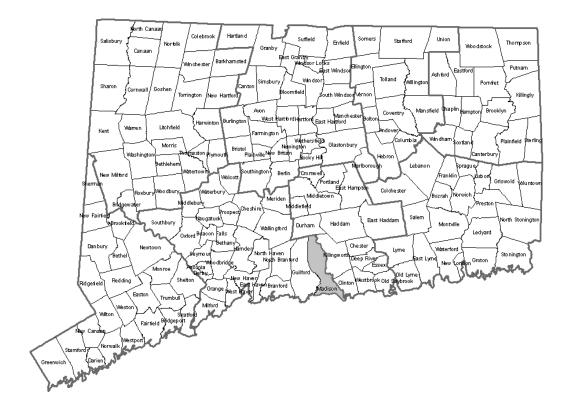
REPLACEMENT BONDS AND NOTES

The determination of the Town officials authorizing the issuance of the Bonds and the Notes provides for issuance of fully-registered Bond and Note certificates directly to Beneficial Owners of the Bonds and the Notes or their nominees in the event that: (a) DTC determines not to continue to act as securities depository for the Bonds and the Notes, and the Town fails to identify another qualified securities depository for the Bonds and the Notes to replace DTC; or (b) the Town determines to discontinue the book-entry-only system of evidence and transfer of ownership of the Bonds and the Notes. A Beneficial Owner of the Bonds and the Notes, upon registration of certificates held in such Beneficial Owner's name, will become the registered owner of the Bonds and the Notes.

DTC PRACTICES

The Town can make no assurances that DTC, Direct Participants, Indirect Participants or other nominees of the Beneficial Owners of the Bonds will act in a manner described in this Official Statement. DTC is required to act according to rules and procedures established by DTC and its participants which are on file with the Securities and Exchange Commission.

[The remainder of this page intentionally left blank]



DESCRIPTION OF THE TOWN

The Town was first settled in 1641 as part of Guilford. It was organized as a separate community in 1707 and incorporated in 1826. The Town was the one hundred twenty-eighth town established in Connecticut. The Town encompasses approximately 36.3 square miles within New Haven County, approximately 15 miles east of New Haven and 35 miles south of Hartford. Interstate 95 and state highways 80 and 1 (Boston Post Road) intersect the Town for east and west transportation access, while state highway 79 provides north-south access. Madison is bounded on the east by Clinton and Killingworth; on the north by Durham; on the south by Long Island Sound; and on the west by Guilford. The Town is primarily a suburban, residential community with single-family homes.

Since the 1860s, the Town has maintained a large summer resident community attracted to the Town's beaches and Long Island Sound. Most year-round residents are in the executive, professional, technical, and managerial categories, with employment in Hartford, New Haven, Fairfield and New London Counties and New York. According to the 2023 U.S. Census, the Town's population was 17,577. Bus, air and rail service are available from New Haven, Hartford, Providence, Rhode Island and New York. The Town has a railroad stop near the central business district provided by Shore Line East, a State of Connecticut Department of Transportation Commuter Railroad that provides commuter service between New London and New Haven during rush hours. Other Metro-North and Amtrak connections are available from New Haven's Union Station.

Located within the Town are two state parks: the Cockaponset State Forest in the northern portion of Town, and Hammonasset State Park and Beach located on the southeastern edge of Madison. Hammonasset Park consists of 930 acres and 558 campsites and provides concessions, bathhouses, a pavilion and picnic areas. Parking for 7,000 vehicles is available for bathers and campers alike, with overall park capacity rated to serve 16,000 people. The Park also provides a fishing jetty for surf and boat fishing.

The Town utilizes an adopted Plan of Conservation and Development to maintain the Town's rural and seashore character. Under the Town Charter, the Planning and Zoning Commission is responsible for approval of all projects. Current zoning regulations were adopted on April 10, 1953, with various revisions adopted since that time. The Town is completely zoned with approximately 96% of the land zoned residential, with one-to-two acre lots. The balance of the Town is zoned commercial or light industrial. The areas zoned for one acre can include apartment or condominium units. As part of the Town Plan of Conservation and Development, open space and preservation of the seashore and rural character of the Town are major goals.

To that end, the Town has provided for four parks, including the Surf Club Beach area, a 45-acre beach/recreation facility owned by the Town that provides beaches, picnic area, basketball and volleyball courts, as well as baseball, softball, football and soccer fields; Rockland Preserve, a 650 acre park which includes walking, hiking and single-track mountain bike trails, a mountain bike pump track and skills park and a family bike area; and Salt Meadow Park, a 42-acre passive and active recreation facility, including three multi-purpose playing fields, conversation areas, shared path and trail system and a canoe/kayak launch.

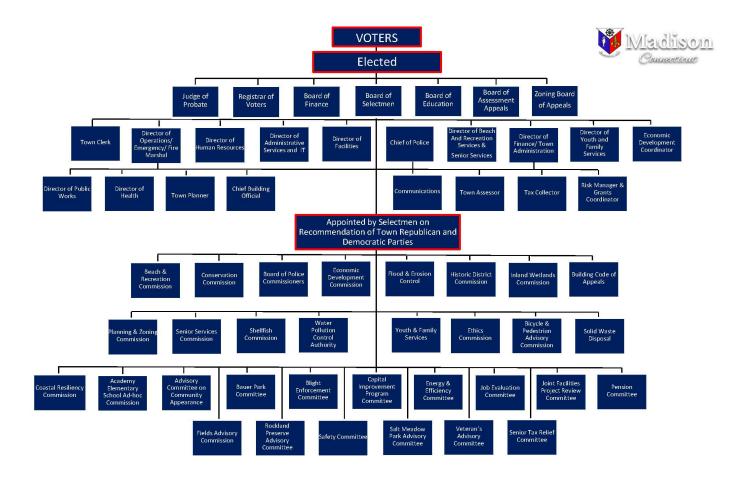
From January 1, 2024 to January 1, 2025, there were approximately 252 single family home sales, including condominiums, with prices ranging from \$82,500 to \$4,400,000. The median price of a home in Madison is approximately \$707,500.

The Madison downtown business district has an active Chamber of Commerce organization, Business Council Group and an active shopping and commercial area located in the south-central part of the community, extending both east and west along the Boston Post Road. In addition to the many businesses in Town, there are numerous banking institutions, including Wells Fargo, Bank of America, J.P. Morgan Chase Bank, M&T Bank, Citizens Bank, Webster Bank, Key Bank, Liberty Bank, Ascend Bank and Essex Savings Bank.

The Town provides educational opportunities with public school grades PreK-12. In addition, within the Town there are three private schools with grades Pre-K-8 and one private school with grades K-8, along with eight different pre-school programs. There are colleges and universities located within a short distance from the Town, including Middlesex Community College and Wesleyan University, both in Middletown, approximately 20 miles north of Madison. To the west are Quinnipiac University, Albertus Magnus College, South Central Community College, Southern Connecticut State University, the University of New Haven, and Yale University, all of which are located in the Greater New Haven area.

[The remainder of this page intentionally left blank]

ORGANIZATIONAL CHART



FORM OF GOVERNMENT

The Town of Madison operates under the provisions of its Charter, most recently revised on November 8, 2022, and the General Statutes of the State of Connecticut. The legislative body is the Town Meeting. Starting in calendar year 2023, the executive body consists of a five-member Board of Selectmen, with the First Selectman acting as the chief executive officer. Election to the Board of Selectmen is for a four-year term. A seven-member Board of Finance is responsible for presenting fiscal operating budgets to the Annual Town Meeting. Board of Finance members are elected for four-year terms. A nine-member elected Board of Education is responsible for the operation of the school system.

The Madison Planning & Zoning Commission works to evaluate and implement state and local statutes and regulations regarding residential and commercial development within the municipality while protecting natural and cultural resources. The Planning & Zoning Commission is guided by the 2023 Plan of Conservation & Development (the "Plan"), which is updated every 10 years with input from Madison residents and representatives of different community organizations. The Planning & Zoning Commission held a public hearing in August 2024 to hear public input on the Plan. The Plan was approved by the Board of Selectman in September 2024.

The Economic Development Commission is a seven-member board appointed by the Board of Selectmen. The Commission's role is to monitor economic conditions, research trends affecting Town revenue/expenses, and prepare recommendations to strengthen and diversify the Town's tax base. This board seeks options for increasing revenue growth without mill rate increases by identifying and improving under-performing areas seeking opportunities to diversify the tax base to increase the grand list, identifying other revenue opportunities, suggesting viable and acceptable incentives for revenue positive development and uncovering revenue productive strategies for residential and commercial development.

MUNICIPAL OFFICIALS

	Term Expire
Board of Selectmen	
Peggy Lyons, First Selectman	2027
Alfred J. Goldberg	2027
Bruce Wilson	2027
Jennifer Gordon	2027
Scott Murphy	2027
Board of Finance	
John Picard, Chairman	2027
Matthew Gordon, Vice Chair	2027
John Rasimas	2027
Robert Donahue	2027
Robert Reinhardt	2029
Judith Hession	2029
John Muller	2029
Other Officials	
Stacy S. Nobitz, CPA, Executive Director of Finance and Town Administrative Services	Indefinite
Samuel DeBurra, Director of Operations and Fire Marshal	Indefinite
John Drumm, Chief of Police	Indefinite
John J. Iennaco, P.E., CFM Director of Public Works	Indefinite
Robert Russo, Town Engineer	Indefinite
Peter Anderson, Director of Facilities	Indefinite
Erin Mannix, Town Planner	Indefinite
Trent Joseph, Director of Health	Indefinite
Debra Ferrante, Director of Human Resources	Indefinite
Scott Cochran, Director of Youth and Family Services	Indefinite
Austin Hall, Director of Beach and Recreation and Senior Services	Indefinite
Arthur Sickle, Director of Information Technology and Administrative Services	Indefinite
Nancy J. Martucci, Town Clerk	Indefinite
Orietta Nucolo, CCMA, Assessor	
Christina Consiglio, Tax Collector	
Craig Cooke Ph.D., Superintendent of Schools	Indefinite

SUMMARY OF MUNICIPAL SERVICES

Police: The Town is provided with 24-hour police coverage by a force consisting of 31 full-time officers, and 3 executive officers. There is one full-time animal control officer. Hammonasset State Park, located in Madison, is served by the Connecticut State Police Barracks at Westbrook, with occasional assistance by the local department.

Fire: All areas of the Town are covered by 2 volunteer fire companies, Madison Hose Company #1, which covers the southern sector of Town south of Chestnut Hill Road, and the North Madison Volunteer Fire Company which serves the northern sector of the Town. Each company is a private, non-profit corporation which is substantially supported by the Town and owns land, buildings, and some equipment. Both companies are activated by radio contact with the Town Communications Center located in the Police Station, which operates on a twenty-four-hour basis. The companies belong to a mutual aid system with nearby towns. There are currently 42 volunteers in the Madison Hose Company #1, and 43 volunteers in the North Madison Volunteer Fire Company. Each company has a corps of Junior Fire Fighters.

Emergency Medical Assistance: The Town is served by a local private, non-profit association which is supported by a Town subsidy. Emergency medical services are also provided by the Madison Police Department, Madison Hose Company #1, and the North Madison Volunteer Fire Department. The area hospitals are Middlesex Hospital, 20 miles north in Middletown; and Yale New Haven Hospital which is located in New Haven, 23 miles to the west. These facilities are aided by a Shoreline Clinic in the Town of Essex and the 30,000 square foot Yale New Haven Ambulatory Service Center in Guilford. These two facilities provide satellite emergency services.

Health: The Town engages a full-time Director of Health and a full-time Sanitarian. The Director is responsible for enforcing State and local public health laws.

Sewers: There is no sewage system as all businesses and homes have separate septic systems. As part of the Town's Comprehensive Plan of Development, the Town has had an active Water Pollution Control Authority that is approved and monitored by the State Department of Environmental Protection.

Solid Waste: The Town operates, jointly with the Town of Guilford, a municipal solid waste transfer station and recycling facility. Effective July 1, 2022, the Town, along with Guilford, entered into a five-year renewable contract with Covanta Bristol, Inc. for the transportation and disposal of solid waste and the transportation and processing of recyclables.

Water: The Connecticut Water Company ("Water Company") provides water service to the downtown area and areas south of Interstate 95. Other areas are served by private individual wells. Approximately 50% of all housing units are served by the Water Company.

Electric: Eversource Energy provides electrical service and maintains a regional maintenance facility in Madison.

Beach & Recreation: The Beach & Recreation Director works under the direction of the First Selectman, Beach & Recreation Commission and the Board of Selectmen. The staff consists of a year-round complement of four individuals to which approximately 75 are added in the summer season. Town recreation facilities include 3 beaches, 14 hiking trails, 15 miles of single bike trails, a learning pump track center, and numerous playgrounds and playing fields. The Town is currently in the process of undertaking renovations to a former school building and converting it into a Community Center which will be operated by the Beach & Recreation department. The Town operates more than 130 programs throughout the year, including action-oriented opportunities such as aerobics, backpacking, badminton, dancing, skiing, sailing and swimming. The Beach and Recreation Department also includes the Grounds Maintenance Department which manages cemeteries, parks, athletic fields and beaches. The Grounds Maintenance Department consists of grounds maintainers and a superintendent and is responsible for grounds as well as various assigned buildings.

Senior Services: Senior Services provides activities, transportation, lunch and other programs to citizens 60 years of age or older at the Town's Senior Center. Social services, support and advocacy are also provided under the direction of a Director of Senior Services who is supported by four full-time employees, three part-time employees and three part-time bus drivers. Currently, there is one Director who oversees both Senior Services and Beach and Recreation.

Public Works: The Department of Public Works & Engineering consists of the Engineering, Highway and Solid Waste divisions. The Department staff includes a Director of Public Works, Town Engineer, an Administrative Assistant, a Highway Superintendent, an eleven-person Highway crew and two employees who work at the Town's Bulky Waste and Recycling Facility.

The Department provides engineering and land surveying services for the Town and Madison Public School projects. It also provides engineering assistance to other Town departments, boards and commissions. It maintains the Town's infrastructure including 120 miles of Town roads, parking areas, sidewalks, bridges and storm drainage systems. The Department also conducts winter snow and ice control operations for the Town's roadway system and parking areas, manages street and Town property, trees, manages the Town's vehicle and equipment fleet and operates the Town's Bulky Waste Disposal and Recycling Facility.

Facilities: The Facilities Department consists of building custodians and one Director of Facilities, who serves both the Town and the Board of Education. This Department is responsible for various Town buildings including, schools and the Town's new Community Center.

Youth and Family Services: Youth and Family Services' function is to foster the healthy development of the children of Madison and their families through progressive programs that offer prevention, community coordination, and treatment services. Social Service programs for adults are also contained within Youth and Family Services. There are nine full-time

and three part-time employees who work at Youth and Family Services Department including two school-based clinicians and one Director.

Library: The Library, established in 1900, is a private corporation which is mainly supported by Town funds. Additional funds are raised by the Library Board through donations. Located in downtown Madison, the Library is a center for life-long learning and exploration. The facility has a collection of books and audiovisual materials, computer access and Wi-Fi, early-literacy and discovery classes for children, programs and volunteer opportunities for teens, lecture series and musical performances for adults, monthly art exhibits, and free meeting space for community organizations. In July 2021, the Library completed a major renovation project including the construction of a 20,000 square foot addition which includes a new 90 seat community room. The renovations incorporated upgrades to the current Boston Post Road walkways and the construction of an approximately 47-car on-site parking lot. The total cost of the project was approximately \$14 million and the Town provided a \$9 million grant to the Library. The balance of the project costs were funded by a \$3 million grant from the State of Connecticut and \$2 million in donations.

MUNICIPAL EMPLOYEES

	Full-time Equivalent Empoyees						
Fiscal Year	2026	2025	2024	2023	2022		
General Government	129.7	129.7	129.4	123.5	128.3		
Board of Education	512.0	511.0	505.6	538.0	538.0		
Total	641.7	640.7	635.0	661.5	666.3		

Source: Town officials.

MUNICIPAL EMPLOYEES BY CATEGORY

	Full-Time
Department	Equivalent Employees
Animal Control	1.00
Assessor	4.00
Beach & Recreation	13.02
Building	2.50
Emergency Communications	8.00
Facilities Administration	3.25
Finance	3.42
Fire Marshal	2.12
Health Department	2.54
Human Resources	2.00
Land Use	3.54
Police Chief & Support Staff	5.00
Police Clerical	2.00
Police Officers	31.00
Engineering	2.50
Public Works	14.15
Selectman's Office	3.00
Senior Services	8.40
Tax Office	2.00
Technology	1.00
Town Clerk	3.42
Youth & Family Services	11.84
Sub-Total General Government	129.70
Education 1	512.00
Grand Total	641.70

¹ Includes full-time equivalent and permanent part-time employees.

Source: Town officials.

MUNICIPAL EMPLOYEE COLLECTIVE BARGAINING REPRESENTATION

Employees		Number of Employees	Contract Expiration
Represented	Union Organization	Covered	Date
	General Government		
<u>Full-time</u>			
Police	AFSCME COUNCIL 4, LOCAL 1836	31.0	$6/30/2025^{-1}$
Dispatchers/Police Clerical	Emergency Communications and Records	9.0	6/30/2026
Maintenance	United Public Service Employee Union	9.0	6/30/2027
Public Works	Teamsters Local 443	10.0	$6/30/2024^{-1}$
Town Staff	Unaffiliated	70.7	N/A
	Sub-total General Government	129.7	
	Board of Education		
Administrators	Association of Madison Administrators	11.0	6/30/2027
Teachers	Madison Education Association	285.0	6/30/2029
Clerical	Madison Association of Education		
	Support Services	136.0	6/30/2028
School Nurses	United Public Services Employee Union	5.0	$6/30/2025^{-1}$
Maintenance	Teamsters Local 443	35.0	6/30/2027
BOE Staff	Unaffiliated	40.0	N/A
	Sub-total Board of Education	512.0	
	Grand total all employees	641.7	

¹ In negotiations.

General Statutes Sections 7-473c, 7-474 and 10-153a to 10-153n provide a procedure for binding arbitration of collective bargaining agreements between municipal employers and organizations representing municipal employees, including certified teachers and certain other employees. The legislative body of a municipality may reject an arbitration panel's decision by a two-thirds majority vote. The State of Connecticut and the employee organization must be advised in writing of the reasons for rejection. The State then appoints a new panel of either one or three arbitrators to review the decisions on each of the rejected issues. The panel must accept the last best offer of either of the parties. In reaching its determination, the arbitration panel gives priority to the public interest and the financial capability of the municipal employer, including consideration of other demands on the financial capability of the municipal employer. Effective October 1, 1997, for binding arbitration of teachers' contracts, in assessing the financial capability of a municipal entity, there is an irrefutable presumption that a budget reserve of 5% or less is not available for payment of the cost of any item subject to arbitration. For binding arbitration of all other municipal employee contract, there is an irrebuttable presumption that 15% of the municipal employer's budget reserve is not available for payment of the cost of any item subject to arbitration. In light of the employer's financial capability, the panel considers prior negotiations between the parties, the interests and welfare of the employee group, changes in the cost of living, existing employment conditions, and the wages, salaries, fringe benefits, and other conditions of employment prevailing in the labor market, including developments in private sector wages and benefits.

EDUCATION SYSTEM

The schools are governed by a nine-member Board of Education. The current configuration of the school system consists of one school for Pre-K students, two schools for pupils in grades K through 3; one lower middle school for pupils in grades 4 and 5; one upper middle school for pupils in grades 6 through 8; and one high school for pupils in grades 9 through 12. The Town's Pre-K program is housed at the Town Campus Learning Center.

In the fall of 2019 the Board of Education voted unanimously to adopt a 4-school model that includes the new construction of a Pre-K-5 school on the Green Hill Road Campus that currently includes Daniel Hand High School and Polson Middle School; undertake improvements to Brown Intermediate School and transition it to a K-5 school; maintain Polson Middle School for grades 6-8 and undertake improvements, including a new Air Quality/HVAC system, renovations to the auditorium and various

security upgrades; and maintain Daniel Hand High School for grades 9-12. Under the 4-school model, the Town Campus Modulars as well as Ryerson and Jeffrey Elementary Schools have been closed to students. A referendum vote to undertake the aforementioned changes and authorize the issuance of up to \$89.2 million in bonds to fund the improvements was approved by voters of the Town in February 2022.

EDUCATIONAL FACILITIES

	Grades	Date of Construction	Additions & Renovations	Number of Classrooms	Enrollment 10/1/2025 1	Capacity ²
Elementary Schools:				· -		
Dr. Robert H. Brown	PreK-5	1970	1971, 2004, 2024, 2025	33	478	650
Neck River	PreK-5	2025	n/a	53	674	890
Sub totals				86	1,152	1,540
Middle Schools: Walter C. Polson Sub totals	6-8	1960	1965,1970,1987,1990	30 30	<u>560</u> 560	650 650
High School: Daniel Hand Totals	9-12	2003	n/a	60 176	728 2,440	1,250 3,440

¹ Includes special education students.

Source: Superintendent of Schools.

ENROLLMENT HISTORY

The following table presents school enrollment history as of October 1 of each year.

School Year	Pre-K	K-3	4-5	6-8	9-12	Total			
	Historical								
2016-17	43	831	414	487	1,154	2,929			
2017-18	41	820	393	433	1,132	2,819			
2018-19	46	797	380	424	1,072	2,719			
2019-20	40	637	335	590	1,012	2,614			
2020-21	38	602	319	549	970	2,478			
2021-22	48	640	338	539	875	2,440			
2022-23	44	678	354	522	828	2,426			
2023-24	42	706	345	537	777	2,407			
2024-25	51	723	361	541	753	2,429			
2025-26	56	720	376	560	728	2,440			
			Projected						
2026-27	56	761	394	566	723	2,500			
2027-28	56	760	395	588	732	2,531			
2028-29	56	782	393	604	748	2,583			
2029-30	57	796	397	629	764	2,643			
2030-31	57	775	444	621	794	2,691			

Source: Superintendent of Schools/Applied Data Services.

² Capacities are programmatic capacities and may differ from the actual physical limitations of the facilities.

POPULATION TRENDS

	South Central							
	Town of	New Haven	Planning	State of				
Year	Madison	County	Region 1	Connecticut				
1990	15,485	761,337	n/a	3,107,576				
2000	17,858	804,219	n/a	3,287,116				
2010	18,269	862,477	n/a	3,574,097				
2020	18,065	855,733	n/a	3,570,549				
2023	17,577	n/a	568,158	3,598,348				

¹ Starting with the 2019-23 American Community Survey, the county level area has been changed to reflect the South Central Planning Region. Source: U.S. Census Bureau, Decennial Census, 1990-2020; American Community Survey, 2019-2023.

AGE DISTRIBUTION OF THE POPULATION

South Central Town of Madison Planning Region **State of Connecticut** Percent Percent Age Number Number Number Percent 181,240 Under 5..... 583 3.3 28,336 5.0 5.0 800 28,509 195,390 5.4 5 - 9..... 4.6 5.0 10 - 14..... 32,419 5.7 217,297 6.0 1,121 6.4 1,116 6.3 39,901 7.0 15 - 19..... 238,145 6.6 20 - 24..... 746 4.2 39,981 7.0 233,423 6.5 25 - 34..... 1,128 6.4 74,615 13.1 449,771 12.5 35 - 44..... 1,806 10.3 70,860 12.5 12.5 451,461 45 - 54..... 15.1 67,377 11.9 462,543 12.9 2,656 55 - 59..... 1,728 9.8 33,575 5.9 260,758 7.2 60 - 64..... 1,586 9.0 43,737 7.7 257,548 7.2 65 - 74..... 16.2 62,469 11.0 376,023 10.4 2,841 996 75 - 84..... 5.7 32,308 5.7 187,378 5.2 470 2.7 2.4 85 and over... 14,071 2.5 87,371

568,158

100.0

3,598,348

100.0

100.0

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

Total.....

17,577

EDUCATIONAL ATTAINMENT

	Town of I	Madison	Planning	Region	State of Connecticut	
Educational Attainment Group	Number	Percent	Number	Percent	Number	Percent
Less than 9th grade	64	0.5	14,954	3.8	101,530	4.0
9th to 12th grade	123	0.9	18,123	4.6	118,019	4.7
High School graduate	1,677	12.7	110,944	28.0	647,094	25.5
Some college, no degree	1,203	9.1	61,963	15.6	410,591	16.2
Associate's degree	665	5.0	27,918	7.0	193,216	7.6
Bachelor's degree	4,761	36.0	84,323	21.2	581,935	23.0
Graduate or professional degree	4,718	35.7	78,700	19.8	480,468	19.0
Total	13,211	100.0	396,925	100.0	2,532,853	100.0
Percent of High School Graduates		98.6%		91.7%		91.3%
Percent of College Graduates		71.8%		41.1%		41.9%

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

SELECTED WEALTH AND INCOME INDICATORS

	Median Family Income		Per Capit	ta Income
	(2000)	(2023)	(2000)	(2023)
Town of Madison	\$101,297	\$189,803	\$40,537	\$ 85,234
South Central Planning Region	n/a	104,757	n/a	45,854
Connecticut	65,521	120,011	28,766	54,409
United States	49,600	96,922	21,690	43,289

Source: U.S. Census Bureau Decennial Census, 2000; American Community Survey 2019-2023.

INCOME DISTRIBUTION

	South Central					
	Town of N	Madison	Planning	Region	State of Connecticut	
	Families	Percent	Families	Percent	Families	Percent
Less than \$10,000	7	0.1	5,467	3.9	22,973	2.5
\$ 10,000 to 14,999	-	0.0	1,497	1.1	12,547	1.4
\$ 15,000 to 24,999	42	0.8	4,734	3.4	29,893	3.3
\$ 25,000 to 34,999	24	0.5	6,841	4.9	35,598	3.9
\$ 35,000 to 49,999	115	2.2	11,400	8.1	61,793	6.7
\$ 50,000 to 74,999	230	4.3	17,602	12.6	108,046	11.8
\$ 75,000 to 99,999	579	10.9	18,845	13.4	108,216	11.8
\$100,000 to 149,999	862	16.3	26,749	19.1	185,242	20.2
\$150,000 to 199,999	944	17.8	18,757	13.4	128,574	14.0
\$200,000 or more	2,499	47.1	28,251	20.2	224,258	24.5
Total	5,302	100.0	140,143	100.0	917,140	100.0

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

EMPLOYMENT BY INDUSTRY

			South C	Central		
	Town of	Madison	Planning	Region	State of Co	nnecticut
Employment Sector	Number	Percent	Number	Percent	Number	Percent
Agriculture, Forestry, Fishing, Hunting & Mining		0.0	385	0.1	7,261	0.4
Manufacturing	1,282	14.5	27,994	9.4	195,355	10.6
Construction	285	3.2	16,614	5.6	112,821	6.1
Wholesale Trade	257	2.9	3,819	1.3	37,294	2.0
Retail Trade	680	7.7	27,619	9.3	192,535	10.5
Transportaion, Warehousing & Utilities	274	3.1	15,268	5.1	84,571	4.6
Information	185	2.1	5,936	2.0	36,631	2.0
Finance, Insurance & Real Estate	592	6.7	17,482	5.9	162,724	8.9
Professional, Scientific & Management	1,474	16.7	30,538	10.3	223,982	12.2
Educational Services & Health Care	2,927	33.2	110,011	37.0	490,839	26.7
Arts, Entertainment, Recreation & Food Services	281	3.2	21,860	7.4	145,445	7.9
Other Service (including nonprofit)	269	3.0	11,834	4.0	67,335	3.7
Public Administration	320	3.6	7,978	2.7	78,662	4.3
Total	8,826	100.0	297,338	100.0	1,835,455	100.0

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

MAJOR EMPLOYERS

		Estimated Number of
Name of Employer	Nature of Entity	Employees
Town of Madison	Municipality	642
Clarity Software Solutions/mPulse	Private Business	267
Camp Laurelwood	Camp	157
Madison Beach Hotel/Wharf Restaurant	Hotel	138
Grove School	Educational Facility	124
Harborside Healthcare/Madison House	Long-Term Health Care Facility	120
Stop and Shop	Grocery Store	95
Harbor Chase of Madison/The Hearth at Tuxis Pond	Healthcare Facility	94
Madison Beach Club	Private Club	50
Total		1,687

Source: Town officials.

UNEMPLOYENT RATE STATISTICS

The following table presents non-seasonally adjusted unemployment rates for the Town, the New Haven Labor Market, the State, and for the United States:

	Town of	f Madison	Percentage Unemployed				
		<u>.</u>	Town of	New Haven	State of		
Period	Employed	Unemployed	Madison (%)	Labor Market (%)	Connecticut (%)		
Jan - July 2025	9,326	274	2.9	3.9	3.9		
Annual Average							
2024	9,194	244	2.6	3.3	3.5		
2023	9,067	291	3.1	3.5	3.8		
2022	9,126	302	3.2	3.9	4.1		
2021	8,547	394	4.4	6.1	6.4		
2020	8,547	503	5.6	7.4	8.0		
2019	9,094	246	2.6	3.5	3.6		
2018	9,004	264	2.8	3.8	3.9		
2017	8,962	301	3.2	4.4	4.4		
2016	8,754	327	3.6	4.8	4.8		
2015	8,664	364	4.0	5.6	5.6		

Source: State of Connecticut, Department of Labor.

BUILDING PERMITS

_
0
4 ¹
6
2
8
0
0
5
5
3

¹ Includes permits for the Town's new \$61 million Neck River Elementary School.

Source: Town Building Department.

NUMBER OF DWELLLING UNITS

					% Increase	% Increase
2023	2020	2010	2000	1990	2000-2023	1990-2023
8.020	8,162	8.049	7,386	6,511	8.6%	23.2%

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

HOUSING INVENTORY

	Town of Madison			
Type	Number	Percent		
1-unit, detached	7,387	92.1		
1-unit, attached	231	2.9		
2 units	99	1.2		
3 or 4 units	103	1.3		
5 to 9 units	71	0.9		
10 to 19 units	30	0.4		
20 or more units	99	1.2		
Mobile home, boat, other	0	0.0		
Total	8,020	100.0		

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

[The remainder of this page intentionally left blank]

OWNER-OCCUPIED HOUSING VALUES

Percent

0.6

0.5

0.4

1.6

4.1

38.7

44.6

9.4

54,017

26,415

4,414

Town of Madison

40

31

24

102

257

2,408

2,780

588

Number

South Central Planning Region State of Connecticut Number Percent Number Percent 5,183 22,174 2.4 3.8 1,317 1.0 15,116 1.6 4,817 3.5 38,832 4.1 7,429 5.4 77,152 8.2 33,398 24.9 24.4 233,824

319,703

173,643

59,468

34.0

18.5

100.0

6.3

39.4

19.3

3.2

 Median Value
 \$534,800
 \$349,200
 \$343,200

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

Value of Owner Occupied

Less than \$50,000.....

\$ 100,000 to \$149,999

\$ 150,000 to \$199,999

\$ 200,000 to \$299,999

\$ 300,000 to \$499,999

\$ 500,000 to \$999,999

\$1,000,000 or more

50,000 to \$ 99,999

AGE DISTRIBTUION OF HOUSING

South Central Town of Madison **Planning Region State of Connecticut Year Structure Built** Number Percent Number Percent Number Percent Built 2020 or later..... 11 0.1 1,696 0.7 6,350 0.4 Built 2010 to 2019...... 182 2.3 9,256 3.7 66,546 4.3 Built 2000 to 2009...... 792 9.9 14,232 5.7 108,430 7.1 Built 1990 to 1999...... 1,082 13.5 15,512 6.2 116,617 7.6 Built 1980 to 1989...... 1,121 14.0 33,030 13.3 197,533 12.9 Built 1970 to 1979...... 1,710 21.3 31,196 12.5 210,611 13.7 Built 1960 to 1969...... 1,246 15.5 28,203 11.3 198,807 12.9 Built 1950 to 1959...... 591 7.4 40,082 16.1 221,879 14.4 Built 1940 to 1949...... 363 4.5 16,045 6.4 95,842 6.2 Built 1939 or earlier..... 922 11.5 59,848 24.0 313,434 20.4 100.0 100.0 100.0 Total housing units...... 8,020 249,100 1,536,049

Source: U.S. Census Bureau, American Community Survey, 2019-2023.

BREAKDOWN OF LAND USE

	Total A	rea	Developed		Undeveloped	
Land Use	Acreage	<u>%</u>	Acreage	<u>%</u>	Acreage	<u>%</u>
Residential	10,724	45.5	8,170	38.9	2,553	99.3
Commercial	279	1.2	261	1.2	18	0.7
Institutional	635	2.7	635	3.0	-	0.0
Open Space	10,315	43.8	10,315	49.1	-	0.0
Other 1	1,611	6.8	1,611	7.7		0.0
Total Area	23,564	100.0	20,992	100.0	2,571	100.0

¹ Other use contains Public Utilities and Roads/Right of Ways

Source: Town of Madison, Planning Department.

ASSESSMENTS

The Town of Madison had a general property revaluation for the Grand List dated October 1, 2023. The Town's next revaluation will be for the Grand List dated October 1, 2028. Under Section 12-62 of the Connecticut General Statutes, the Town must do a revaluation every five years based on generally accepted mass appraisal methods and a revaluation by physical inspection no later than 10 years from the preceding physical inspection. Prior to the completion of each revaluation, the Assessor shall conduct a field review. Public Act 06-148 permits a municipality, upon approval of its legislative body, to phase-in a real property assessment increase resulting from a revaluation over a period of up to five years.

The maintenance of an equitable tax base and the location and appraisal of all real and personal property within the Town for inclusion onto the Grand List is the responsibility of the Assessor's Office. The Grand List represents the total of assessed value for all taxable real and personal property and motor vehicles located within the Town on October 1. A Board of Assessment Appeals determines whether adjustments to the Assessor's list on assessments under appeal are warranted. Assessments for real property are computed at 70 percent of the estimated market value at the time of the last general revaluation.

When a new structure, or modification to an existing structure, is undertaken, the Assessor's Office receives a copy of the permit issued by the Building Inspector. A physical appraisal is then completed and the structure classified and priced from a schedule developed at the time of the revaluation. The property depreciation and obsolescence factors are also considered when arriving at an equitable value.

Motor vehicle lists are furnished to the Town by the State of Connecticut and appraisals of motor vehicles are accomplished in accordance with an automobile price schedule recommended by the Office of Policy and Management.

All personal property (furniture, fixtures, equipment, machinery and leased equipment) is assessed annually with manufacturers and businesses completing and returning to the Assessor's Office standard worksheets for computing value. An assessor's check and audit is completed periodically. Assessments for both personal property and motor vehicles are computed at 70 percent of present market value.

Section 12-124a of the Connecticut General Statutes permits a municipality, upon approval by its legislative body, to abate property taxes on owner-occupied residences to the extent that the taxes exceed eight percent (8%) of the owner's total income, from any source, adjusted for self-employed persons to reflect expenses allowed in determining adjusted gross income. The owner must agree to pay the amount of taxes abated with interest at six percent (6%) per annum, at such rate approved by the legislative body at such time that the residence is sold or transferred or on the death of the last surviving owner. A lien for such amounts is recorded in the land records but does not take precedence over any mortgage recorded before the lien. To date, the Town has one project where 60% of the taxes are abated for the first five years. For the fiscal year ending June 30, 2024, the amount of taxes abated totaled \$10,500.

TAX COLLECTION PROCEDURE

Taxes for the fiscal year are paid on the Grand List of the prior October 1, and are due July 1, payable in two installments, one half on July 1 and one half on January 1. Payments not received by August 1 and February 1 become delinquent and interest will accrue at the rate of 1.5% per month (18% per annum). Outstanding real estate tax accounts are automatically liened each year prior to June 30 with legal demands and alias tax warrants used in the collection of personal property and motor vehicle tax bills. Delinquent motor vehicle and personal property accounts are transferred to suspense account after three years at which time they cease to be carried as receivables. Real estate accounts are transferred to suspense fifteen years after the due date in accordance with state statutes.

COMPARATIVE ASSESSED VALUATIONS

Cuand List	Dool	Donconol	Motor	Gross	Ι	Net
Grand List	Real	Personal	Vehicle	Taxable	Less	Taxable
As of 10/1	Property	Property	Property	Grand List	Exemptions	Grand List
2024	\$3,950,189,900	\$104,235,550	\$211,697,590	\$4,266,123,040	\$14,542,996	\$4,251,580,044
2023^{1}	3,934,824,300	95,699,380	231,946,610	4,262,470,290	10,437,053	4,252,033,237
2022	2,750,319,097	91,741,060	243,837,010	3,085,897,167	10,423,685	3,075,473,482
2021	2,731,454,207	87,967,350	229,620,480	3,049,042,037	9,462,850	3,039,579,187
2020	2,717,330,077	82,865,770	181,706,810	2,981,902,657	8,186,691	2,973,715,966
2019	2,709,711,900	79,251,530	171,650,441	2,960,613,871	8,245,513	2,952,368,358
2018 1	2,695,098,900	74,927,671	171,465,907	2,941,492,478	8,583,260	2,932,909,218
2017	2,682,848,200	62,627,330	167,606,825	2,913,082,355	8,697,430	2,904,384,925
2016	2,672,487,600	61,544,750	164,082,112	2,898,114,462	9,206,150	2,888,908,312
2015	2,660,790,600	59,406,441	162,452,600	2,882,649,641	9,824,120	2,872,825,521

		Commercial		
Grand	Residential	& Industrial		
List	Real	Real	Vacant	Total Real
As of 10/1	Property	Property	Land	Property
2024	\$3,649,298,500	\$267,767,700	\$33,123,700	\$3,950,189,900
$2023^{\ 1}$	3,636,531,400	266,163,200	32,129,700	3,934,824,300
2022	2,521,374,317	201,520,080	27,424,700	2,750,319,097
2021	2,502,224,717	200,142,290	29,087,200	2,731,454,207
2020	2,489,859,887	197,891,390	29,578,800	2,717,330,077
2019	2,481,022,940	196,997,860	31,691,100	2,709,711,900
2018^{-1}	2,473,164,700	191,392,700	30,541,500	2,695,098,900
2017	2,472,996,000	180,611,300	29,240,900	2,682,848,200
2016	2,462,672,800	179,595,100	30,219,700	2,672,487,600
2015	2,450,789,900	180,454,900	29,545,800	2,660,790,600

¹ Revaluation Year.

Source: Assessor's Office, Town of Madison.

PROPERTY TAX LEVIES AND COLLECTIONS

Fiscal	eal Total		Collecte		Uncollected Taxes		
Ended	Taxable	Tax Rate	Adjusted	End of	% Annual Levy	As of	
30-Jun	Grand List	(Mills)	Tax Levy	Each FY	Fiscal Year	6/30/2025 ¹	
2026 ²	\$4,251,580,044	22.43	\$95,987,988	N/A	N/A	N/A	
$2025^{-1, 3}$	4,252,033,237	22.00	93,080,498	99.7%	0.3%	\$290,764	
2024	3,075,473,482	29.97	91,714,198	99.6%	0.2%	144,968	
2023	3,039,579,187	29.41	89,540,679	99.6%	0.1%	55,320	
2022	2,973,715,966	28.85	86,031,358	99.5%	0.1%	62,420	
2021	2,952,368,358	28.35	83,631,378	99.9%	0.1%	61,804	
2020^{3}	2,932,909,218	28.35	83,058,081	99.9%	0.1%	61,780	
2019	2,904,384,925	28.04	81,527,844	99.4%	0.1%	55,549	
2018	2,888,908,312	27.30	78,890,981	99.5%	0.0%	34,325	
2017	2,872,825,521	26.49	76,096,977	99.5%	0.0%	13,036	
2016	2,861,223,204	25.76	73,526,539	99.5%	0.0%	12,092	

Unaudited estimate.
 Adopted Budget.
 Revaluation Year.

Source: Assessors Office, Town of Madison.

MOTOR VEHICLE PROPERTY TAX RATE

Connecticut General Statutes Section 12-71e creates a cap on the local property tax mill rate for motor vehicles. The statute provides that (1) for the assessment year October 1, 2016, the mill rate for motor vehicles shall not exceed 39 mills, and (2) for the assessment year October 1, 2017 to October 1, 2020, inclusive, the mill rate for motor vehicles shall not exceed 45 mills, and (3) for the assessment year commencing October 1, 2021, and each assessment year thereafter, the mill rate for motor vehicles shall not exceed 32.46 mills. No district or borough may set a motor vehicle mill rate that if combined with the motor vehicle mill rate of the town or city in which such district or borough is located would result in a combined motor vehicle mill rate in excess of these mill rate caps. The Town's mill rate for motor vehicles for fiscal year 2025-2026 is 22.43.

For the fiscal year ending June 30, 2022, motor vehicle property tax grants to municipalities that impose mill rates on real property and personal property other than motor vehicles greater than 45 mills or that, when combined with the mill rate of any district located within the municipality, impose mill rates greater than 45 mills, shall be made in an amount equal to the difference between the amount of property taxes levied by the municipality and any district located within the municipality on motor vehicles for the assessment year October 1, 2020, and the amount such levy would have been if the mill rate on motor vehicles for that assessment year was 45 mills. For the fiscal year ending June 30, 2024, and each fiscal year thereafter, motor vehicle property tax grants to municipalities that impose mill rates on real property and personal property other than motor vehicles greater than 32.46 mills or that, when combined with the mill rate of any district located within the municipality, impose mill rates greater than 32.46 mills, shall be made in an amount equal to the difference between the amount of property taxes levied by the municipality and any district located within the municipality on motor vehicles for the assessment year October 1, 2021, and each assessment year thereafter, and the amount such levy would have been if the mill rate on motor vehicles for that assessment year was 32.46 mills.

TEN LARGEST TAXPAYERS

Name of Townsyon	Noture of Dropouts	Estimated Assessment as of 10/1/2024	Rank	Percent of Total
Name of Taxpayer	Nature of Property		<u>Kank</u>	
Eversource	Utility	\$ 56,199,240	1	1.32%
Madison Beach Hotel	Hotel	10,053,000	2	0.24%
5M Realty Inc	Real Estate	8,746,100	3	0.21%
Debolina LLC	School	8,693,400	4	0.20%
Davis Realty LLC	Real Estate	7,605,800	5	0.18%
Sherwood Island 44 LLC	Supermarket/Retail	7,084,800	6	0.17%
Hearth at Tuxis Pond	Healthcare / Nursing Home	6,766,100	7	0.16%
Connecticut Water Company	Utility	6,708,870	8	0.16%
Ironworks LLC	Construction	6,611,800	9	0.16%
Youngs Village LLC	Real Estate	6,565,000	10	0.15%
Total		\$ 125,034,110		2.94%

Source: Assessor Office, Town of Madison.

EQUALIZED NET GRAND LIST

Grand List	Equalized Net	%
of 10/1	Grand List	Growth
2023^{1}	\$6,074,723,196	-3.45%
2022	6,292,036,271	6.37%
2021	5,915,327,082	15.42%
2020	5,125,254,449	16.78%
2019	4,388,761,355	4.72%
2018 1	4,190,771,740	-1.85%
2017	4,269,820,427	1.59%
2016	4,202,834,048	-0.15%
2015	4,209,286,504	-0.04%
2014	4,211,167,689	3.07%

Source: State of Connecticut, Office of Policy and Management.

FISCAL YEAR

The Town's fiscal year begins July 1 and ends June 30.

BASIS OF ACCOUNTING

Accounting Policies

The financial statements of the Town of Madison, Connecticut have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. Please refer to Appendix A "Basic Financial Statements" herein for compliance and implementation details.

The reporting model includes the following segments:

Management's Discussion and Analysis ("MD&A") – provides introductory information on basic financial statements and an analytical overview of the Town's financial activities.

Government-wide financial statements – consists of a statement of net assets and a statement of activities, which are prepared on the accrual basis of accounting. These statements distinguish between governmental activities and business-type activities and exclude fiduciary activities (employee retirement system and agency funds). Capital assets, including infrastructure and long-term obligations are included along with current assets and liabilities.

Fund financial statements – provides information about the Town's governmental, proprietary and fiduciary funds. These statements emphasize major fund activity and, depending on the fund type, utilize a different basis of accounting.

Required supplementary information – in addition to the MD&A, budgetary comparison schedules are presented for the General Fund.

Please refer to Appendix A "Basic Financial Statements" herein for measurement focus and basis of accounting of the government-wide financial statements as well as the fiduciary fund financial statements of the Town of Madison.

ANNUAL AUDIT

Pursuant to the provisions of the Municipal Auditing Act (Chapter 111 of the Connecticut General Statutes) and the Town of Madison Charter, the Town is obligated to undergo an annual examination by an independent certified public accountant. The current auditors, Mahoney Sabol & Company, LLP, were appointed by the Board of Finance and are required to conduct their examination under the guidelines issued by the State of Connecticut Office of Policy & Management, who receive a copy of said Audit Report when completed.

The most recent annual audit covers the fiscal year ended June 30, 2024, a portion of which is included in this document and made a part hereof as Appendix A. Included in Appendix A are the Town's Basic Financial Statements, Notes to the Financial Statements and Required Supplemental Information, together with the report of the independent auditor as prepared by Mahoney Sabol & Company, LLP, Certified Public Accountants, Glastonbury, Connecticut. The information contained in "Appendix A" is not the whole audit report. Individuals wishing a complete document should contact the Finance Director.

<u>Certificate of Achievement for Excellence in Financial Reporting:</u> The Government Finance Officers' Association of the United States and Canada ("GFOA") has awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Madison for its Comprehensive Annual Financial Reports for the fiscal years ending 2016 to 2024. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. The Town plans to submit the fiscal year ending 2025 ACFR to the GFOA for consideration of the Certificate of Achievement.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. The comprehensive annual financial report must satisfy both generally accepted accounting principles and applicable legal requirements.

BUDGETARY PROCEDURES

The referendum adopted budget is used by the Board of Selectmen as a management control device during the year.

Each department head and/or board, commission, committee and agency chairperson must, prior to the end of the third week in December, submit budget requests for the upcoming fiscal year. The requests must be accompanied by a clear explanation of all requests together with an estimate of the current year's expenditures. At this time, all anticipated revenues are submitted with the requests.

During the months of January and February the Board of Selectmen reviews the individual department budgets with department heads and/or commission chairpersons and holds budget workshops. Upon completion of the workshops the Board of Selectmen prepares its budget recommendations which are then presented to the Board of Finance along with the budget requests.

The Board of Finance, during the months of March and April, meets with department heads and/or commission chairpersons and reviews the budget requests. The final recommended budget is printed as a legal notice and goes to referendum for approval.

A public hearing is held by the Board of Finance at which the Board of Selectmen and the Board of Education presents their budget recommendations, at which time the public is encouraged to speak out on the budget. The Board of Finance recommends a preliminary budget no later than April 15.

In the event that the Board of Finance considers adding to the recommended budget as submitted by the Board of Selectmen, the Board of Finance will confer with the Board of Selectmen concerning such additions. The decision of the Board of Finance is final. During the last week of April, the Board of Finance holds a public hearing on the preliminary budgets as recommended by the Board of Finance. After the public hearing, the Board of Finance approves the final recommended budgets to be submitted for referendum. The Board of Finance publishes the final recommended budget no less than ten days prior to the referendum. The Board of Selectmen sets the date of the referendum vote on the budgets. The vote must take place no less than 20 days, or more than 30 days from the date of their action. In the event of a budget rejection, the Board of Finance will hold a public hearing. For the purposes of re-votes on the budget, the Board of Finance need only publish the details of changes of the budget that was previously published.

During the course of the year, the Board of Finance maintains supervision and control over expenditures and revenues through a monthly financial statement prepared by the Director of Finance.

All disbursements are handled by the assistant comptroller in the Finance Office. No appropriation may be used for any purpose other than for which it is made unless recommended by the Board of Selectmen and approved by the Board of Finance and referendum. A request for a Special Appropriation of \$250,000 or less may be recommended by the Board of Selectmen and approved by the Board of Finance without Town Meeting approval. All balances in the General Fund at the end of the fiscal year revert to the Fund Balance.

MUNICIPAL BUDGET EXPENDITURES CAP

Connecticut General Statutes Section 4-661 creates a cap on adopted general budget expenditures for municipalities in Connecticut in order for municipalities to be eligible to receive the full amount of the State's municipal revenue sharing grant. Beginning in fiscal year ending June 30, 2018, and in each fiscal year thereafter, the Office of Policy and Management ("OPM") must reduce the municipal revenue sharing grant amount for those municipalities whose adopted general budget expenditures (with certain exceptions including but not limited to debt service, special education, implementation of court orders or arbitration awards, budgeting for an audited deficit, nonrecurring grants, capital expenditures of \$100,000 or more, or payments on unfunded pension liabilities, and certain major disaster or emergency expenditures) exceeds the spending limits specified in the statute. For each applicable fiscal year, OPM must determine the municipality's percentage growth in general budget expenditures over the prior fiscal year and reduce the grant if the growth rate is equal to or greater than 2.5% or the inflation rate, whichever is greater, each of those amounts adjusted by an amount proportionate to any increase in the municipality's population from the previous fiscal year. The reduction is generally equal to 50 cents for every dollar the municipality spends over this cap. Each municipality must annually certify to the Secretary of the OPM whether such municipality has exceeded the cap set forth in the statute and if so the amount by which the cap was exceeded. For fiscal year ending June 30, 2026, the Town expects to receive \$175,258 in municipal revenue sharing grants.

PENSION PLANS

Defined Benefit Public Retirement System Pension Plans

The Town is the administrator of three single-employer Public Retirement Systems ("PERS") established and administered by the Town to provide pension benefits for its employees. The PERS are considered to be part of the Town's financial reporting entity and are accounted for in the fiduciary fund financial statements as Pension Trust Funds. The PERS include the Town Employees' Pension Plan (the "Town Plan"), the Police Pension Plan (the "Police Plan"), and the Firemen's Benefit Plan (the "Fire Plan"). The PERS covers substantially all of its employees except certified teachers, who are covered by the State of Connecticut Teachers' Retirement Fund. Custodial employees of the Board of Education are covered under a defined contribution plan, under a collective bargaining agreement with the Teamsters, Chauffeurs, Warehousemen and Helpers Local 443, participating in the New England Teamsters and Trucking Industry Pension Fund. All Town plans are trusted contributory pension plans funded annually in an amount recommended by an actuary. The Town has invested money in an investment fund to provide partial or full retirement benefits to eligible members. It is the policy of the Town to have actuarial valuations every year. The most recent completed actuarial valuations for the Town Plan, Police Plan and Fire Plan is dated July 1, 2023.

In accordance with Government Accounting Standards Board's (GASB) Statement No. 67, the components of the net pension liability of the Town plans as of June 30, 2025 were as follows:

	Town Employees' Retirement Plan						
Fiscal Year Ending June 30	2025	2024	2023	2022	2021		
Total pension liability	\$37,647,620	\$36,549,854	\$35,375,692	\$34,318,409	\$33,263,700		
Plan fiduciary net position	28,354,538	26,173,738	24,196,493	22,388,045	25,778,252		
Net pension liability	\$ 9,293,082	\$10,376,116	\$11,179,199	\$11,930,364	\$ 7,485,448		
Plan fiduciary net position as a %							
of total pension liability	75.32%	71.61%	68.40%	65.24%	77.50%		
Covered Employee Payroll	\$ 7,104,303	\$ 7,442,907	\$ 7,670,867	\$ 8,503,214	\$ 8,431,963		
Net Pension liability as a % of							
covered employee payroll	130.81%	139.41%	145.74%	140.30%	88.77%		
		Pol	ice Retirement Pl	an			
Fiscal Year Ending June 30	2025	2024			2021		
1 15car Tear Ename 5 cane 5 c	2020		2012.3	2022	2021		
Total pension liability	\$22,130,196		\$21.711.059	\$21.134.652	\$20.842.966		
Total pension liabilityPlan fiduciary net position	\$22,130,196 15,920,804	\$22,072,613 15,179,640	\$21,711,059 14,435,197	\$21,134,652 13,854,821	\$20,842,966 16,834,453		
		\$22,072,613	\$21,711,059	\$21,134,652	\$20,842,966		
Plan fiduciary net position	15,920,804	\$22,072,613 15,179,640	\$21,711,059 14,435,197	\$21,134,652 13,854,821	\$20,842,966 16,834,453		
Plan fiduciary net position Net pension liability	15,920,804	\$22,072,613 15,179,640	\$21,711,059 14,435,197	\$21,134,652 13,854,821	\$20,842,966 16,834,453		
Plan fiduciary net position Net pension liability Plan fiduciary net position as a %	15,920,804 \$ 6,209,392	\$22,072,613 15,179,640 \$6,892,973	\$21,711,059 14,435,197 \$7,275,862	\$21,134,652 13,854,821 \$7,279,831	\$20,842,966 16,834,453 \$ 4,008,513		
Plan fiduciary net position Net pension liability Plan fiduciary net position as a % of total pension liability	15,920,804 \$ 6,209,392 71.94%	\$22,072,613 15,179,640 \$ 6,892,973 68.77%	\$21,711,059 14,435,197 \$ 7,275,862 66.49%	\$21,134,652 13,854,821 \$ 7,279,831	\$20,842,966 16,834,453 \$ 4,008,513 80.77%		

[The remainder of this page intentionally left blank]

Fiscal Year Ending June 30	2025	2024	2023	2022	2021
Total pension liability	\$3,754,421	\$3,768,997	\$3,591,318	\$2,024,067	\$1,956,643
Plan fiduciary net position	3,385,454	3,065,898	2,511,367	1,467,995	1,802,669
Net pension liability	\$ 368,967	\$ 703,099	\$1,079,951	\$ 556,072	\$ 153,974
Plan fiduciary net position as a % of total pension liability	90.17%	81.35%	69.93%	72.53%	92.13%
Covered Employee Payroll	N/A	N/A	N/A	N/A	N/A
Net Pension liability as a % of covered employee payroll	N/A	N/A	N/A	N/A	N/A

The following represents the net pension liability of the Town, calculated using the current discount rate of each plan, as well as what the Town's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

1% Decrease 5.75%	Current Discount Rate 6.75%	1% Increase 7.75%
\$13,312,081	\$ 9,293,082	\$ 5,874,255
1% Decrease	Current Discount Rate	1% Increase
		7.75% \$ 4,199,873
	5.75% \$13,312,081	1% Decrease Discount Rate 5.75% 6.75% \$13,312,081 \$ 9,293,082 Current 1% Decrease 5.75% 6.75%

	Current					
	1% Decrease 5.50%		Discount Rate 6.50%		1% Increase 7.50%	
Volunteer Fire Department						
Supplemental Retirement Plan	\$	790,933	\$	368,967	\$	10,249

[The remainder of this page intentionally left blank]

The following represents historic trend information of the Town's Pension Plans:

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)		Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
Town Employe	es' Retirement Pla	<u>ın</u>					
7/1/2024	\$26,520,778	\$ 36,843,838	\$	10,323,060	72.0%	\$6,387,923	161.6%
7/1/2023	25,622,985	35,564,267		9,941,282	72.0%	7,104,303	139.9%
7/1/2022	24,892,471	34,305,788		9,413,317	72.6%	7,442,907	126.5%
7/1/2021	22,865,369	33,201,772		10,336,403	68.9%	7,670,867	134.7%
7/1/2020	20,764,679	31,855,473		11,090,794	65.2%	8,503,214	130.4%
Police Retirem	ent Plan						
7/1/2024	\$15,347,803	\$ 21,991,649	\$	6,643,846	69.8%	\$1,151,344	577.1%
7/1/2023	15,249,904	21,898,494		6,648,590	69.6%	1,312,489	506.6%
7/1/2022	15,345,438	21,500,505		6,155,067	71.4%	1,423,299	432.5%
7/1/2021	15,158,801	21,024,271		5,865,470	72.1%	1,529,152	383.6%
7/1/2020	14,225,668	20,548,948		6,323,280	69.2%	1,762,519	358.8%
<u>Volunteer Fire</u>	Supplemental Re	tirement Plan					
7/1/2024	\$ 3,078,768	\$ 3,619,576	\$	540,808	85.1%	N/A	N/A
7/1/2023	2,624,564	3,607,335		982,771	72.8%	N/A	N/A
7/1/2022	1,625,601	3,436,591 1		1,810,990	47.3%	N/A	N/A
7/1/2021	1,639,922	1,980,129		340,207	82.8%	N/A	N/A
7/1/2020	1,546,609	1,925,318		378,709	80.3%	N/A	N/A

Effective July 1, 2022 the Town modified the Volunteer Fire Supplemental Retirement Plan to phase-in an increase in retiree benefits from \$250/month to \$500/month.

Schedule of Employer Contributions

Schedule of Employer Contributions Town Employee's Volunteer Fire Department Retirement Plan Police Retirement Plan Supplemental Retirement Plan Actuarially Actuarially Actuarially **Fiscal** Determined Percentage Determined Determined Percentage Actual Actual Percentage Actual Year Contribution Contribution Contributed Contribution Contribution Contributed Contribution Contribution Contributed 2026 \$ 1,465,226 \$ 1,465,226 100.0% 657,345 657,345 100.0% 127,550 127,550 100.0% 2025^{2} 1,473,226 1,473,226 100.0% 648,213 648,213 100.0% 173,768 173,768 100.0% 2024 1,447,028 1,447,028 100.0% 602,509 602,509 100.0% 252,651 452,651 179.2% 1,500,563 1,500,563 100.0% 561,797 561,797 100.0% 64,952 1,064,952 3 2023 1639.6% 2022 1,554,614 2,558,316 164.6% 626,752 655,220 104.5% 70,856 71,949 101.5%

Source: Town officials and annual audit reports.

Connecticut State Teachers' Retirement System

The faculty and professional personnel of the Board of Education are eligible to participate in the State of Connecticut Teachers' Retirement System, a multiple employer public employees' retirement system described in the Connecticut General

Adopted budget.

² Unaudited budget.

³ In connection with the July 2022 increase in retiree benefits for the Volunteer Fire Supplemental Retirement Plan, the Town made a supplemental appropriation to increase the pension contribution in fiscal year 2022-23.

Statutes Chapter 167a. The system has been established to provide retirement and other benefits for teachers, their survivors and beneficiaries. The financial report for this may be obtained through the State Teachers' Retirement Board.

For further information regarding Pension Plans, fund information and other relevant information, see Appendix A – "Notes to the Financial Statements" herein.

OTHER POST-EMPLOYMENT BENEFITS

The Town provides a single-employer other post-employment benefits plan to all Town employees retiring under the Town of Madison's Retiree Medical Program. The level of these benefits is determined by contract for all union employees and by a Town ordinance for all non-represented employees. The Town currently pays for its other post-employment benefits on a pay-as-you-go basis.

The Town implemented GASB Statement No. 74. The following net OPEB liability of the Town OPEB Plan at June 30, 2025, determined by an actuarial valuation as of July 1, 2023 and based on actuarial assumptions as of that date, were as follows:

	June 30, 2025	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021
Beginning Balance	\$ 13,429,757	\$ 16,796,057	\$ 15,707,902	\$ 27,010,475	\$ 28,147,634
Changes for the year:					
Service cost	230,959	259,324	304,022	476,679	543,473
Interest on total OPEB liability	524,559	610,237	553,258	585,518	625,901
Changes in benefit terms	-	-	-	277,552	230,577
Difference between expected and actual experience.	-	(2,203,486)	-	(7,209,992)	-
Effect of assumptions changes or inputs	(1,887,600)	(1,353,186)	1,003,901	(4,668,654)	(1,793,438)
Benefit payments	(632,393)	(679,189)	(773,026)	(763,676)	(743,672)
Net changes	(1,764,475)	(3,366,300)	1,088,155	(11,302,573)	(1,137,159)
Ending Balance	\$11,665,282	\$13,429,757	\$16,796,057	\$15,707,902	\$27,010,475

The following represents the net OBEB liability of the Town, calculated using the current discount rate, as well as what the Town's net OBEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	Current					
	1% Decrease	Discount Rate	1% Increase			
	4.20%	5.20%	6.20%			
Town's Net OPEB Liability	\$ 13,111,623	\$ 11,665,282	\$ 10,465,046			

The following represents the net OBEB liability of the Town, calculated using the current healthcare trend rate, as well as what the Town's net OBEB liability would be if it were calculated using a rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

Current

	Current				
	Healthcare Cost				
	1% Decrease	Trend Rate	1% Increase		
Town's Net OPEB Liability	\$ 10,180,295	\$ 11,665,282	\$ 13,482,374		

[The remainder of this page intentionally left blank]

The following represents historic trend information of the Town's OPEB Plans:

			Actuarial				UAAL as a
Actuarial	Actuai	rial	Accrued	Unfunded			Percentage of
Valuatio	Valu	ıe	Liability	AAL	Funded	Covered	Covered
Date	of Ass	ets	(AAL)	(UAAL)	Ratio	Payroll	Payroll
7/1/2023	\$	-	\$13,854,172	\$(13,854,172)	0.00%	\$34,834,833	39.8%
7/1/2021		-	19,171,499	(19,171,499)	0.00%	33,412,168	57.4%
7/1/2019		-	22,159,177	(22,159,177)	0.00%	29,140,269	76.0%
7/1/2017		-	18,812,581	(18,812,581)	0.00%	28,320,133	66.4%
1/1/2015		-	17,046,172	(17,046,172)	0.00%	27,011,000	63.1%

For further information regarding Other Post-Employment Benefits, see Appendix A - "Notes to the Financial Statements" herein.

INVESTMENT POLICIES AND PROCEDURES

Under the Town Charter and Connecticut General Statutes Sections 7-400, as amended by Public Act 94-190, 7-401 and 7-402, the Town may invest in (a) obligations of the United States of America, including joint and several obligations of the Federal Home Loan Mortgage Association, the Federal National Mortgage Association, the Federal Savings and Loan Insurance Corporation, obligations of the United States Postal Service, all the federal home loan banks, all the federal land banks, the Tennessee Valley Authority, or any other agency of the United States government, (b) certain mutual funds and money market mutual funds investing in such obligations or repurchase agreements fully collateralized by such obligations, and (c) certain state and municipal bonds and notes, and may make deposits with certain "qualified public depositories". Under the Town's investment policy, the Town may invest in any obligation authorized under the Connecticut General Statutes as well as State of Connecticut Investment Pools.

The Town has an investment policy for all financial assets of the Town, excluding assets of funds of any pension plan held by or managed by the Town, dated January 21, 2004. As previously adopted, the policy limits investments to instruments maturing within one year at the time of purchase for funds required during the course of the fiscal year. The average maturity of all funds invested shall not exceed six months at any time to insure liquidity of funds. The policy has a provision which allows a portion of the fund balance reserve and non-cyclical funds to be invested in longer term securities with an objective of increasing the rate of return consistent with prudent risk management, subject to the following investment limitations: (a) maturities shall not exceed eight years, (b) securities shall have maturities evenly spread over the investment period ("laddering"), (c) the maximum dollar amount of the portion to be so invested shall be set by the Board of Finance and reviewed annually or as required, and (d) an investment committee, consisting of the First Selectman or Acting First Selectman and the Chairman of the Board of Finance shall oversee the investments. All investment securities purchased by the Town of Madison shall be held in third party safekeeping by an institution designated as the primary agent. The primary agent shall issue a safekeeping receipt to the Town of Madison listing the specific instrument, rate, maturity and other pertinent information. The Town does not invest in derivative products.

The Department of Finance is required to generate semi-annual reports for review by the Board of Selectmen and the Board of Finance. These reports shall indicate the specific instrument, rate and maturity of investments held as of that date.

All Town pension funds are invested with investment managers and for educators, the State of Connecticut Retirement Commission oversees the investment pool for teachers and administrators. For a further description of the Town's Pension Plans, see Appendix A, herein.

[The remainder of this page intentionally left blank]

COMPARATIVE GENERAL FUND OPERATING STATEMENT FISCAL YEAR 2023-24

(Budgetary Basis)

	Fiscal Year 2023-24				
				Variance	
		Revised	Actual	Favorable	
		Budget	Operations	(Unfavorable)	
REVENUES					
Property taxes	\$	90,925,636	\$ 92,589,817	\$ 1,664,181	
Income on investments		272,000	2,986,007	2,714,007	
Intergovernmental		629,932	2,089,388	1,459,456	
Charges for services		1,935,551	2,623,967	688,416	
TOTAL REVENUES		93,763,119	100,289,179	6,526,060	
EXPENDITURES					
Current:					
General government	\$	2,789,659	2,721,697	67,962	
Public safety		6,805,703	6,780,745	24,958	
Public works		3,992,241	3,922,516	69,725	
Land and buildings administration		604,095	592,584	11,511	
Health and welfare		1,801,339	1,728,725	72,614	
Beach and recreation		1,769,337	1,718,133	51,204	
Library		1,486,034	1,486,034	-	
Education		60,915,305	60,771,426	143,879	
Insurance and benefits		3,713,223	3,697,289	15,934	
Miscellaneous		2,259,880	2,258,185	1,695	
Capital outlay		37,051	33,251	3,800	
Debt Service		2,646,925	2,646,925	-	
TOTAL EXPENDITURES		88,820,792	88,357,510	463,282	
Excess (deficiency) of revenues					
over expenditures		4,942,327	11,931,669	6,989,342	
Other financing sources (uses):					
Appropriation of Fund Balance		2,942,124	-	(2,942,124)	
Cancellation of prior year encumbrance		_	118,252	118,252	
Operating transfers in		103,500	92,000	11,500	
Operating transfers out		(7,987,951)	(7,987,951)	-	
Total Other financing sources (uses)		(4,942,327)	(7,777,699)	2,835,372	
Excess (deficiency) of revenues					
and other financing sources					
over (under) expenditures and					
other financing uses	\$	_	\$ 4,153,970	\$ 4,153,970	

Source: Fiscal year 2023-24 audited financial statements.

COMPARATIVE GENERAL FUND OPERATING STATEMENT FISCAL YEARS 2024-25 & 2025-26

(Budgetary Basis)

	Fiscal Year	ed estimate)	Fiscal Year	
			Variance	2025-26
	Revised		Favorable	Adopted
	Budget	Estimate	(Unfavorable)	Budget
REVENUES				
Property taxes	\$ 92,351,532	\$ 93,224,790	\$ 873,258	\$ 94,134,578
Income on investments	1,600,000	3,382,110	1,782,110	1,900,000
Intergovernmental	1,107,541	2,526,332	1,418,791	1,437,491
Charges for services	1,953,183	2,864,309	911,126	2,272,764
TOTAL REVENUES	97,012,256	101,997,541	4,985,285	99,744,833
EXPENDITURES				
Current:				
General government	3,001,861	2,878,815	123,046	3,722,274
Public safety	6,910,134	6,887,949	22,185	8,292,459
Public works	4,074,437	4,009,485	64,952	5,668,015
Land and buildings administration	658,895	644,245	14,650	665,550
Health and welfare	1,855,558	1,770,489	85,069	1,853,090
Beach and recreation	1,739,676	1,661,625	78,051	1,870,067
Library	1,543,828	1,543,828	-	1,552,236
Education	63,193,326	62,802,069	391,257	65,152,582
Insurance and benefits	3,492,044	3,359,106	132,938	3,582,465
Miscellaneous	2,594,088	2,594,059	29	2,474,072
Contingency	11,705	-	11,705	60,000
Capital outlay	26,700	25,508	1,192	-
Debt Service	2,366,200	2,366,200	-	2,918,298
TOTAL EXPENDITURES	91,468,452	90,543,378	925,074	97,811,108
Excess (deficiency) of revenues				
over expenditures	5,543,804	11,454,163	5,910,359	1,933,725
Other financing sources (uses):				
Appropriation of Fund Balance	6,393,309	-	(6,393,309)	400,000
Cancellation of prior year's			, , ,	
Encumbrances	_	132,404	132,404	
Operating transfers in	107,000	46,500	(60,500)	-
Operating transfers out	(12,044,113)	(12,044,113)	-	(2,333,725)
Total Other financing sources (uses)	(5,543,804)	(11,865,209)	(6,321,405)	(1,933,725)
Excess (deficiency) of revenues				
and other financing sources				
over (under) expenditures and				
other financing uses	\$ -	\$ (411,046)	\$ (411,046)	\$ -

Source: Fiscal year 2024-25 unaudited estimate; fiscal year 2025-26 adopted budget.

COMPARATIVE GENERAL FUND BALANCE SHEET

Summary of Audited Assets and Liabilities (GAAP Basis)

FISCAL YEAR ENDED:	2021	2022	2023	2024	2025 1
ASSETS					
Cash and cash equivalents	\$37,449,089	\$33,263,739	\$36,248,910	\$52,787,056	\$23,919,339
Investments	-	-	-	-	-
Receivables, net	1,507,088	1,218,770	1,131,937	908,840	847,769
Due from other funds	5,414,362	8,159,881	10,418,596	2,316,748	6,697,649
Prepaid items and inventories	8,675			27,573	
TOTAL ASSETS	\$44,379,214	\$42,642,390	\$47,799,443	\$56,040,217	\$31,464,757
LIABILITIES, DEFERED INFLOWS OF					
RESOURCES AND FUND BALANCE					
LIABILITIES					
Accounts payable	\$ 802,289	\$ 699,290	\$ 823,131	\$ 652,180	\$ 514,612
Accrued expense	459,893	455,559	517,331	520,144	548,140
Due to other funds	18,221,817	14,573,414	19,949,421	24,319,522	1,054,509
Unearned revenue	-	-	-	1,900	-
Deposts payable	437,346	443,936	393,751	422,017	468,569
TOTAL LIABILITIES	19,921,345	16,172,199	21,683,634	25,915,763	2,585,830
DEFERRED INFLOWS OF					
RESOURCES					
Unavailable revenue-property taxes	1,112,011	1,054,393	1,000,392	750,043	744,419
Advance property tax collections	3,331,711	3,293,691	3,570,878	3,456,652	3,101,073
TOTAL DEFERED INFLOWS					
OF RESOURCES	4,443,722	4,348,084	4,571,270	4,206,695	3,845,492
FUND BALANCES					
Nonspendable	8,675	-	-	27,573	-
Assigned	1,605,711	1,350,702	1,455,280	1,674,530	1,200,945
Unassigned	18,399,761	20,771,405	20,089,259	24,215,656	23,832,490
TOTAL FUND BALANCES	20,014,147	22,122,107	21,544,539	25,917,759	25,033,435
TOTAL LIABILITIES, DEFERED					
INFLOWS OF RESOURCES AND					
FUND BALANCES	\$44,379,214	\$42,642,390	\$47,799,443	\$56,040,217	\$31,464,757

¹ Unaudited estimate.

Source: Annual audited financial statements.

COMPARATIVE GENERAL FUND REVENUES AND EXPENDITURES

Summary of Audited Revenues and Expenditures (GAAP Basis)

FISCAL YEAR ENDED:	2021	2022	2023	2024	2025
REVENUES					
Property taxes	\$83,864,517	\$86,154,537	\$ 89,633,623	\$ 92,589,817	\$ 93,224,790
Intergovernmental	9,777,578	9,684,225	10,834,322	12,126,413	12,215,502
Charges for services	3,188,418	3,187,393	2,590,871	2,670,386	2,909,544
Income on investments	701,891	400,270	1,857,748	2,986,007	3,382,110
Other	701,071	1,075	1,037,740	585	2,472
TOTAL REVENUES	97,532,404	99,427,500	104,916,564	110,373,208	111,734,418
EXPENDITURES					
Current:					
General government	2 5 4 9 1 0 5	2 704 262	2 746 145	2710000	2 0 1 1 0 0 6
Public safety	2,548,105 6,061,009	2,704,263 6,559,177	2,746,145 6,775,056	2,718,888 6,737,036	2,841,886
Public works					6,898,009
	3,741,585	3,568,146	3,667,739	4,061,033	3,912,979
Land and buildings administration Health and welfare	492,465	499,707	540,262 1,738,377	587,965	653,664
	1,543,855	1,657,651		1,715,029	1,750,798
Beach and recreation	1,671,760	1,552,276	1,522,497	1,702,392	1,648,720
Education	63,378,730	64,546,602	1,457,837	70,279,345	72,642,338
Library	1,181,247	1,547,321	67,112,327	1,486,034	1,543,828
Insurance and benefits	5,332,178	6,238,830	6,307,158	5,951,643	6,006,186
Capital outlay	31,481	62,705	60,935	37,151	270,410
Debt Service	3,401,133	3,378,993	3,021,504	2,687,648	2,433,548
TOTAL EXPENDITURES	89,383,548	92,315,671	94,949,837	97,964,164	100,602,366
F (1.6°					
Excess (deficiency) of revenues	0 140 056	7 111 020	0.066.727	12 400 044	11 122 052
over expenditures	8,148,856	7,111,829	9,966,727	12,409,044	11,132,052
Other financing sources (uses):					
Payment to refunded bond escrow agent	(3,876,683)	-	-	_	-
Proceeds from bond refunding	3,230,000	-	_	_	-
Premium on bond refunding	710,878	_	_	_	-
Capital Lease Financing	_	_	_	_	100,535
Sale of general capital assets	_	2,300,000	_	_	-
Operating transfers in	107,181	318,412	362,982	130,800	101,983
Operating transfers (out)	(6,658,543)	(7,622,281)	(10,907,277)	(8,166,624)	(12,218,894)
Total other financing sources (uses)	(6,487,167)	(5,003,869)	(10,544,295)	(8,035,824)	(12,016,376)
Total other maileing sources (uses)	(0,407,107)	(3,003,007)	(10,544,273)	(0,033,024)	(12,010,370)
Excess (deficiency) of revenues					
and other financing sources over					
expenditures and other uses	1 661 690	2,107,960	(577 569)	4 272 220	(884 224)
expenditures and other uses	1,661,689	2,107,900	(577,568)	4,373,220	(884,324)
Fund Balance - July 1	18,352,458	20.014.147	22 122 107	21 544 530	25 017 750
1 und Datance - July 1	10,332,430	20,014,147	22,122,107	21,544,539	25,917,759
Fund Balance - June 30	\$20,014,147	\$22,122,107	\$ 21,544,539	\$ 25,917,759	\$ 25,033,435

¹ Unaudited estimate.

Source: Annual audited financial statements.

PROPERTY TAX REVENUES

General Fund				Property Tax Revenues
	Fiscal	Revenues	Property Tax	as a Percentage of Total
	Year	& Transfers In	Revenues	General Fund Revenues
	2026 1	\$ 100,144,833	\$ 94,134,578	94.0%
	2025^{-2}	111,836,401	93,224,790	83.4%
	2024	110,504,006	92,589,817	83.8%
	2023	105,279,549	89,633,623	85.1%
	2022	102,045,912	86,154,537	84.4%

¹ Adopted Budget, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

INTERGOVERNMENTAL REVENUES

	General Fund		Intergovernmental Revenue as a Percentage
Fiscal Year	Revenues & Transfers In	governmental Revenues	of Total General Fund Revenue
2026 1	\$100,144,833	\$ 1,437,491	1.4%
2025^{-2}	111,836,401	12,215,502	10.9%
2024	110,504,006	12,126,413	11.0%
2023	105,279,549	10,834,322	10.3%
2022	102,045,912	9,684,225	9.5%

Adopted Budget, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

EXPENDITURES

Fiscal		Public	Debt	Insurance	Public
Year	Education	Safety	Service	& Benefits	Works
2026 1	65.1%	8.3%	2.9%	6.0%	5.7%
2025^{-2}	72.2%	6.9%	2.4%	6.0%	3.9%
2024	66.2%	6.3%	2.5%	5.6%	3.8%
2023	57.9%	5.8%	2.6%	5.4%	3.2%
2022	69.9%	7.1%	3.7%	6.8%	3.9%
2021	70.9%	6.8%	3.8%	6.0%	4.2%

¹ Adopted Budget, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

² Unaudited estimate, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

² Unaudited estimate, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

² Unaudited estimate, excludes on-behalf payments to the Connecticut State Teachers' Retirement System.

PRINCIPAL AMOUNT OF INDEBTEDNESS

As of December 18, 2025 (Pro Forma)

Long-Term Debt

					Fiscal
Date of			Original	Debt	Year
Issue	Purpose	Rate %	Issue	Outstanding	<u>Maturity</u>
06/09/16	Refunding - General Purpose	2.00 - 4.00	\$ 3,490,000	\$ 1,410,000	2030
06/27/19	General Purpose	2.25 - 5.00	9,100,000	6,700,000	2039
06/02/21	Refunding - General Purpose	5.00	3,230,000	1,805,000	2030
12/21/23	School Purpose	4.00 - 5.00	10,500,000	9,450,000	2044
12/19/24	General Purpose	3.00 - 5.00	6,715,000	6,715,000	2045
12/19/24	School Purpose	3.00 - 5.00	19,000,000	19,000,000	2045
12/18/25	The Bonds - (This Issue)	TBD	20,670,000	20,670,000	2046
	Total		\$ 72,705,000	\$ 65,750,000	

Short-Term Debt

			Debt		
			Notes	Outstanding	
Date of		Coupon	Maturing	Including	Final
Issue	Issue	Rate %	12/18/2025	This Issue	<u>Maturity</u>
12/18/25	Bond Anticipation Notes (This Issue)	TBD	\$ 30,000,000	\$ 24,685,000	12/17/2026
	Total			\$ 24,685,000	

OTHER LONG-TERM COMMITMENTS

The Town has entered into an agreement to finance certain town equipment. The Town's capital leases lease obligations as of June 30, 2025 are as follows:

Fiscal Year	Prncipal		
Ending	Payments		
2026	\$ 543,568		
2027	414,223		
	957.791		

SCHOOL BUILDING GRANT REIMBURSEMENTS

The State of Connecticut provides proportional progress payments for eligible school construction expenses on projects approved after July 1, 1996. Under the current program, the State of Connecticut will make proportional progress payments for eligible construction costs during the construction of the projects at the estimated reimbursement rates shown below. Currently, the Town is receiving reimbursement for the following projects:

		Estimated		
	Total	Eligible	Reimbursement	Estimated
Project	Appropriation	Cost	Rate	Grant 1
New Elementary School & Systemwide Renovations.	\$ 89,200,000	\$ 55,187,876	28.21%	\$ 15,568,500

¹ Estimated grants receivable are based upon eligibility of reimbursable project costs. Final eligible costs to be determined at completion of post project audit. To date, the Town has received \$9,762,521 in progress payments for the project.

COMBINED SCHEDULE OF DEBT THROUGH MATURITY

As of December 18, 2025 (Pro Forma)

	Ex	isting Indebtedne		ALL ISSUES		
Fiscal	Principal	Interest	Total Debt	The Bonds	Total	
Year	Payments	Payments	Service	(This Issue)	Principal	
2025-26 1	\$ 840,000	\$ 849,753	\$ 1,689,753	\$ -	\$ 840,000	
2026-27	1,655,000	1,641,431	3,296,431	-	1,655,000	
2027-28	2,750,000	1,549,731	4,299,731	-	2,750,000	
2028-29	2,750,000	1,430,081	4,180,081	850,000	3,600,000	
2029-30	2,745,000	1,309,250	4,054,250	900,000	3,645,000	
2030-31	2,480,000	1,191,513	3,671,513	950,000	3,430,000	
2031-32	2,205,000	1,101,331	3,306,331	1,025,000	3,230,000	
2032-33	2,355,000	1,017,331	3,372,331	1,075,000	3,430,000	
2033-34	2,355,000	929,731	3,284,731	1,095,000	3,450,000	
2034-35	2,455,000	839,531	3,294,531	1,150,000	3,605,000	
2035-36	2,465,000	745,831	3,210,831	1,150,000	3,615,000	
2036-37	2,475,000	659,156	3,134,156	1,200,000	3,675,000	
2037-38	2,475,000	578,734	3,053,734	1,225,000	3,700,000	
2038-39	2,600,000	494,438	3,094,438	1,225,000	3,825,000	
2039-40	2,125,000	407,188	2,532,188	1,225,000	3,350,000	
2040-41	2,175,000	333,375	2,508,375	1,225,000	3,400,000	
2041-42	2,175,000	257,719	2,432,719	1,275,000	3,450,000	
2042-43	2,175,000	180,000	2,355,000	1,275,000	3,450,000	
2043-44	2,175,000	100,219	2,275,219	1,275,000	3,450,000	
2044-45	1,650,000	29,906	1,679,906	1,275,000	2,925,000	
2045-46				1,275,000	1,275,000	
	\$45,080,000	\$15,646,250	\$60,726,250	\$20,670,000	\$65,750,000	

¹ Includes principal payments of \$825,000 and interest payments of \$865,878 made as of December 18, 2025.

THE TOWN OF MADISON, CONNECTICUT HAS NEVER DEFAULTED IN THE PAYMENT OF PRINCIPAL OR INTEREST ON ITS BONDS OR NOTES.

OVERLAPPING/UNDERLYING DEBT

The Town does not have overlapping or underlying debt.

Apart from the Town, other political subdivisions with power to issue debt or cause taxes to be levied on taxable property in the Town include various beach associations.

DEBT STATEMENT

As of December 18, 2025 (Pro Forma)

The Bonds (This Issue)	\$ 20,670,000
General Purpose	16,630,000
Schools	28,450,000

Total Bonded Debt..... 65,750,000

Total Direct Debt...... 90,435,000

Exclusions. -

Total Net Direct Debt...... \$ 90,435,000

Bonded Debt¹

CURRENT DEBT RATIOS

As of December 18, 2025 (Pro Forma)

m 101 011	Φ00 127 000
Total Direct Debt ¹	\$90,435,000
Net Direct Debt ¹	\$90,435,000
Population (2023) ²	17,577
Net Taxable Grand List (10/1/24)	\$4,251,580,044
Estimated Full Value	\$6,073,685,777
Equalized Net Taxable Grand List (2025) ³	\$6,074,723,196
Per Capita Income (2023) ²	\$85,234
Total Direct Debt:	
Per Capita	\$5,145.08
To Net Taxable Grand List	2.13%
To Estimated Full Value	1.49%
To Equalized Net Taxable Grand List	1.49%
Per Capita to Per Capita Income	6.04%
Net Direct Debt:	
Per Capita	\$5,145.08
To Net Taxable Grand List	2.13%
To Estimated Full Value	1.49%
To Equalized Net Taxable Grand List	1.49%
Per Capita to Per Capita Income	6.04%
1	2.2.70

¹ Excludes capital lease obligations.

¹ Excludes capital lease obligations.

² U.S. Census Bureau, American Community Survey, 2019-2023

³ State of Connecticut, Office of Policy and Management.

LEGAL REQUIREMENTS FOR APPROVAL OF BORROWING

The Town has the power to incur indebtedness by issuing its bonds as authorized by the General Statutes of the State of Connecticut subject to statutory debt limitations and the requirements of the Town Charter for the authorization of indebtedness. Under the Charter, issuance of bonds and notes shall require approval by a town meeting except for notes issued in anticipation of taxes.

Pursuant to Section 7-370c of the General Statutes of the State of Connecticut, the elective legislative body of a municipality is empowered to authorize by resolution the issuance of refunding bonds.

TEMPORARY FINANCING

When general obligation bonds have been authorized, bond anticipation notes may be issued maturing in not more than two years (CGS Sec. 7-378). Temporary notes may be renewed up to ten years from their original date of issue as long as all project grant payments are applied toward payment of project costs or temporary notes when they become due and payable, and the legislative body schedules principal reductions by the end of the third year and for each subsequent year during which such temporary notes remain outstanding, in an amount equal to a minimum of 1/20th (1/30th for sewer projects and certain school projects) of the estimated net project cost (CGS Sec. 7-378a). The term of the bond issue is reduced by the amount of time temporary financing exceeds two years.

Temporary notes must be permanently funded no later than ten years from their initial borrowing date, except sewer notes issued in anticipation of State and/or Federal grants. If written commitment exists, the municipality may renew the sewer notes from time to time in terms not to exceed six months until such time that the final grant payments are received (CGS Sec. 7-378b).

Temporary notes may also be issued for up to 15 years for certain capital projects associated with the operation of a waterworks system (CGS Sec. 7-244a) or a sewage system (CGS Sec. 7-264a). In the first year following the completion of the project(s), or in the sixth year following the original date of issue (whichever is sooner), and in each year thereafter, the notes must be reduced by 1/15th of the total amount of the notes issued by funds derived from sources of payment specified by statute. Temporary notes may be issued in one-year maturities for up to 15 years in anticipation of sewer assessments receivable, such notes to be reduced annually by the amount of assessments received during the preceding year (CGS Sec. 7-269a).

LIMITATION OF INDEBTEDNESS

Municipalities shall not incur indebtedness through the issuance of bonds or notes, which will cause aggregate indebtedness by class to exceed the following:

General Purposes:	2.25 times annual receipts from taxation
School Purposes:	4.50 times annual receipts from taxation
Sewer Purposes:	3.75 times annual receipts from taxation
Urban Renewal Purposes:	3.25 times annual receipts from taxation
Pension Obligation Purposes:	3.00 times annual receipts from taxation

In no case however, shall total indebtedness exceed seven times the base. "Annual receipts from taxation," (the "base,") are defined as total tax collections (including interest, penalties, and late payment of taxes, and state payments for revenue loss under CGS Sections 12-129d and 7-528).

The statutes also provide for exclusion from the debt limit calculation debt issued in anticipation of taxes; for the supply of water, gas, electricity; for the construction of subways for cables, wires and pipes; for the construction of underground conduits for cables, wires and pipes; and for two or more of such purposes. There are additional exclusions for indebtedness issued in anticipation of the receipt of proceeds from assessments levied upon property benefited by any public improvement and for indebtedness issued in anticipation of the receipt of proceeds from State or Federal grants evidenced by a written commitment or contract but only to the extent such indebtedness can be paid from such proceeds. The statutes also provide for exclusion from the debt limitation any debt uponplacement in escrow of the proceeds of refunding bonds, note or other obligations or other funds of the municipality in amount sufficient to provide for the payment when due of the principal and interest on such debt.

STATEMENT OF STATUTORY DEBT LIMITATION

As of December 18, 2025 (Pro Forma)

Total Fiscal Year 2025 tax collections (including interest and lien fees)(unaudited estimate) State Reimbursement for Revenue Loss on: Tax Relief for the Elderly										
Base for Establishing Debt Lin						\$ 93,283,079				
Debt Limit 1	General Purpose	Schools	Sewers	Urban Renewal	Unfunded Past Pension	Total Debt				
(2.25 times base)	\$209,886,928									
(4.50 times base)		\$419,773,856								
(3.75 times base)			\$349,811,546							
(3.25 times base)				\$303,170,007						
(3.00 times base)					\$279,849,237					
(7.00 times base)						\$652,981,553				
Indebtedness										
Bonds Payable	\$ 16,630,000	\$ 28,450,000	\$ -	\$ -	\$ -	\$ 45,080,000				
The Bonds (This Issue)	-	20,670,000	-	-	-	20,670,000				
The Notes (This Issue)	-	24,685,000	-	-	-	24,685,000				
Authorized but										
Unissued Debt	5,185,000	4,582,479	-	-	-	9,767,479				
Total Bonded Indebtedness	21,815,000	78,387,479			_	100,202,479				
School Grants Receivable	-	(5,805,979)	-	_	-	(5,805,979)				
Net Bonded Indebtedness	21,815,000	72,581,500				94,396,500				
Excess of Limit Over										
Outstanding and										
Authorized Debt	\$188,071,928	\$347,192,356	\$349,811,546	\$303,170,007	\$279,849,237	\$558,585,053				

AUTHORIZED BUT UNISSUED DEBT

						Authorized
	Amount of	Prior				But
	Total	Bonds	Grants	The Bonds	The Notes	Unissued
<u>Project</u>	Authorization	Issued	Received	(This Issue)	(This Issue)	Debt
New Elementary School & Systemwide Renovations	\$ 89,200,000	\$29,500,000	\$ 9,762,521	\$20,670,000	\$24,685,000	\$ 4,582,479
Academy Community Center & Municipal Building	15,900,000	6,715,000	4,000,000	-	-	5,185,000
Total All Projects	\$105,100,000	\$36,215,000	\$13,762,521	\$20,670,000	\$24,685,000	\$ 9,767,479

HISTORICAL DEBT STATEMENT

	2024-25 ¹	2023-24	2022-23	2021-22	2020-21
Population ²	17,577	17,577	17,577	17,658	17,742
Net taxable grand list	\$4,252,033,237	\$3,075,473,482	\$3,039,579,187	\$2,973,715,966	\$2,952,368,358
Estimated full value	\$6,074,333,196	\$4,393,533,546	\$4,342,255,981	\$4,248,165,666	\$4,217,669,083
Equalized net taxable grand list ³	\$6,074,723,196	\$6,292,036,271	\$5,915,327,082	\$5,125,254,449	\$4,388,761,355
Per capita income ²	\$85,234	\$85,234	\$85,234	\$81,103	\$71,493
Short-term debt	\$ 30,000,000	\$ 30,000,000	\$ 8,200,000	\$ -	\$ -
Long-term debt	\$ 45,905,000	\$ 22,210,000	\$ 13,760,000	\$ 16,300,000	\$ 19,255,000
Total Direct debt	\$ 75,905,000	\$ 52,210,000	\$ 21,960,000	\$ 16,300,000	\$ 19,255,000
Net Direct debt	\$ 75,905,000	\$ 52,210,000	\$ 21,960,000	\$ 16,300,000	\$ 19,255,000

¹ Unaudited estimate.

HISTORICAL DEBT RATIOS

	2024-25 ¹	2023-24	2022-23	2021-22	2020-21
Total Direct debt:					
Per capita	\$4,318.43	\$2,970.36	\$1,249.36	\$923.09	\$1,085.28
To net taxable grand list	1.79%	1.70%	0.72%	0.55%	0.65%
To estimated full value	1.25%	1.19%	0.51%	0.38%	0.46%
To equalized net taxable					
grand list	1.25%	0.83%	0.37%	0.32%	0.44%
Debt per capita to per capita					
income	5.07%	3.48%	1.47%	1.14%	1.52%
Net direct debt:					
Per capita	\$4,318.43	\$2,970.36	\$1,249.36	\$923.09	\$1,085.28
To net taxable grand list	1.79%	1.70%	0.72%	0.55%	0.65%
To estimated full value	1.25%	1.19%	0.51%	0.38%	0.46%
To equalized net taxable					
grand list	1.25%	0.83%	0.37%	0.32%	0.44%
Debt per capita to per capita					
income	5.07%	3.48%	1.47%	1.14%	1.52%

¹ Unaudited estimate.

² U.S. Census Bureau, American Community Survey, 2019-2023.

³ Office of Policy and Management, State of Connecticut

CAPITAL IMPROVEMENT PLAN

Proposed Projects \$(000)	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Beach and Recreation	\$ 300,000	\$ -	\$ -	\$ -	\$ 430,000	\$ 730,000
Education	1,611,192	1,286,254	125,000	450,000	4,110,525	7,582,971
General Government	3,324,400	10,000	10,000	10,000	60,000	3,414,400
Facilities	113,812	353,497	55,000	55,000	372,722	950,031
Public Safety	1,286,350	812,690	731,896	645,127	1,252,794	4,728,857
Public Works	1,377,506	2,031,602	2,042,348	1,304,682	1,310,993	8,067,131
Technology	210,330	215,799	221,409	227,166	233,072	1,107,776
Total Project Costs	\$ 8,223,590	\$ 4,709,842	\$ 3,185,653	\$ 2,691,975	\$ 7,770,106	\$26,581,166
Funding Sources						
Capital Project Funds	\$ 5,752,090	\$ 3,783,588	\$ 3,185,653	\$ 2,691,975	\$ 6,741,769	\$22,155,075
Grants	2,471,500	926,254	-	-	1,028,337	4,426,091
General Obligation Bonds						<u> </u>
Total Funding Sources	\$ 8,223,590	\$ 4,709,842	\$ 3,185,653	\$ 2,691,975	\$ 7,770,106	\$26,581,166

LITIGATION

The Town of Madison, its officers, employees, boards and commissions are defendants in a number of lawsuits. After consultation with the Town Attorney and other attorneys providing legal counsel to the Town, it is the opinion of the Town officials that there are no claims or litigation pending, or to their knowledge threatened, which would individually or in the aggregate result in final judgments against the Town, which would have a material adverse affect on the finances of the Town.

MUNICIPAL ADVISOR

The Town has retained Munistat Services, Inc. (the "Municipal Advisor") to serve as its municipal advisor in connection with the issuance of the Bonds and the Notes. The Municipal Advisor has not independently verified any of the information contained in this Official Statement and makes no guarantee as to its completeness or accuracy. The Municipal Advisor's fee for services rendered with respect to the sale of the Bonds and the Notes is contingent upon the issuance and delivery of the Bonds and the Notes, and receipt by the Town of payment therefor. The Town may engage the Municipal Advisor to perform other services, including without limitation, providing certain investment services with regards to the investment of Bond or the Note proceeds.

CLOSING DOCUMENTS

Upon the delivery of the Bonds and the Notes, the winning bidder(s) will be furnished with the following:

- 1. A Signature and No Litigation Certificate stating that at the time of delivery no litigation is pending or threatened affecting the validity of the Bonds and the Notes or the levy or collection of taxes to pay them;
- 2. A certificate on behalf of the Town, signed by the First Selectman and the Executive Director of Finance and Town Administrative Services, which will be dated the date of delivery and attached to a signed copy of the Official Statement, certifying that to the best of said officials' knowledge and belief, as of the date bids were received on the Bonds and the Notes, the descriptions and statements in the Official Statement (with such supplemental information concerning ratings, interest rates, and corrections) relating to the Town and its finances were true and correct in all material respects, and did not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in light of the circumstances under which they were made, not misleading, and that there has been no material adverse change in the financial condition of the Town from that set forth in or contemplated by the Official Statement;
- 3. The approving opinions of Shipman & Goodwin LLP, Bond Counsel, in substantially the forms set out in Appendices B and C hereto;
- 4. Executed Continuing Disclosure Agreements in substantially the forms set out in Appendices D and E hereto; and
- 5. Receipts for the purchase prices of the Bonds and the Notes.

The Town has prepared a Preliminary Official Statement for the Bonds and the Notes which is dated November ___, 2025. The Town deems such Official Statement final as of its date for the purposes of SEC Rule 15c2-12(b)(1), but it is subject to revision or amendment. Within seven business days of the award for the Bonds and the Notes, the Town will furnish the winning bidder(s) with a reasonable number of copies of the Official Statement, as prepared for this issue at the Town's expense.

CONCLUDING STATEMENT

Additional information may be obtained upon request from the Office of the Director of Finance and Town Administration at (203) 245-6310 or from Munistat Services, Inc. at (203) 421-2880.

Any statements in this Official Statement involving matters of opinion or estimates, whether or not expressly so stated, are intended as such and not as representations of fact. No representation is made that any of such statements will be realized. This Official Statement is not to be constructed as a contract or agreement between the Town and the purchasers or holders of any of the Bonds or the Notes.

This Official Statement is submitted only in connection with the sale of the Bonds and the Notes by the Town and may not be reproduced or used in whole or part for any other purpose.

Shipman & Goodwin LLP is not passing upon, and do not assume responsibility for, the accuracy or completeness of the statements made in this Official Statement, other than as set forth in Appendix B and Appendix C, herein, and they make no representation that they have independently verified the same.

TOWN OF MADISON, CONNECTICUT

By:		
	PEGGY LYONS	
	First Selectman	
By:		
•	STACY S. NOBITZ, CPA	
	Executive Director of Finance and Town Administrati	νε

Services

Dated: December __, 2025

APPENDIX A - AUDITED FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

<u>Appendix A - Financial Statements</u> - is taken from the Annual Financial Report of the Town of Madison for the Fiscal Year ended June 30, 2024, and does not include all the schedules or management letter in such report. A copy of the complete report is available upon request to the Director of Finance, Town of Madison, Connecticut.

mahoneysabol.com

Mahoney Sabol CPAs and Advisors

860.541.2000 main 860.541.2001 fax Glastonbury Essex

INDEPENDENT AUDITOR'S REPORT

To the Board of Finance Town of Madison, Connecticut

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Madison, Connecticut, (the Town) as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Madison, Connecticut, as of June 30, 2024, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 14 and the information on pages 64 through 79 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

Mahoney Sabol + Caypeny, LLP

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2024, on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Certified Public Accountants Glastonbury, Connecticut

December 23, 2024

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

The management of the Town of Madison, Connecticut, (the Town) offers the readers of its financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2024. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i - vii of this Annual Comprehensive Financial Report.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the Town exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$113,168,820 (net position). Of this amount, \$10,783,095 represents the Town's unrestricted net position. The Town's total net position increased by \$10,888,425.
- The Town's total short-term and long-term debt, consisting of general obligation bonds, financed purchases, and bond anticipation notes increased by \$30,668,718.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$70,242,083, an increase of \$22,231,390 in comparison with the prior year. Of this amount, \$24,215,656 constitutes unassigned fund balance and is available for new spending.
- At the end of the current fiscal year, unassigned fund balance of the General Fund was \$24,215,656. Unassigned fund balance is sufficient to cover 2.9 months of and represents approximately 24.8% of the Town's fiscal year 2025 budgetary expenditure appropriations.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town's assets, deferred outflows and inflows of resources, and liabilities, with the difference between these elements reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Government-wide Financial Statements (Continued)

Both of the government-wide financial statements are intended to distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include: general government, public safety, public works, land and building administration, health and welfare, beach and recreation, library, and education. The Town does not have any business-type activities. The government-wide financial statements include only the Town itself because there are no legally separate organizations for which the Town is financially accountable. The government-wide financial statements can be found on pages 15 and 16 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Town's near-term financing requirements. Because the focus of governmental funds financial statements is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains a number of individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Projects Fund, both of which are considered to be major funds. Data from the other remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided as supplementary information in the form of combining statements. The basic governmental fund financial statements can be found on pages 17 through 20 of this report.

Proprietary Funds

The Town maintains one type of proprietary fund. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Town's various functions. The Town uses internal service funds to report activities that provide supplies and services for the Town's other programs and activities - such as the Town's Health Internal Service Fund. Because these services benefit governmental functions, they have been included within governmental activities in the government-wide financial statements. The basic proprietary fund financial statements can be found on pages 21 through 23 of this report.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Fund Financial Statements (Continued)

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to the Town's own programs. The accounting used for fiduciary funds is much like that used for the government-wide financial statements. The basic fiduciary fund financial statements can be found on pages 24 and 25 of this report.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and governmental funds financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also contains required supplementary information, combining and individual fund statements and schedules, and a statistical section.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net Position

Over time, net position may serve as one measure of a government's financial position. Net position of the Town totaled \$113,168,820 and \$102,280,395, as of June 30, 2024 and 2023, respectively, and are summarized as follows:

	2024		2023		\$ Variance		% Variance
Current and other assets	\$	90,963,793	\$	65,429,625	\$	25,534,168	39.0%
Capital assets, net		130,513,501		113,905,013		16,608,488	14.6%
Total assets		221,477,294		179,334,638		42,142,656	23.5%
Deferred outflows of resources		5,137,407		8,929,199		(3,791,792)	-42.5%
Long-term liabilities		58,881,849		54,689,043		4,192,806	7.7%
Other liabilities		38,812,815		16,627,156		22,185,659	133.4%
Total liabilities		97,694,664		71,316,199		26,378,465	37.0%
Deferred inflows of resources		15,751,217		14,667,243		1,083,974	7.4%
Net position:							
Net investment in capital assets		99,726,758		96,418,447		3,308,311	3.4%
Restricted		2,658,967		2,831,568		(172,601)	-6.1%
Unrestricted		10,783,095		3,030,380		7,752,715	255.8%
Total net position	\$	113,168,820	\$	102,280,395	\$	10,888,425	10.6%

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

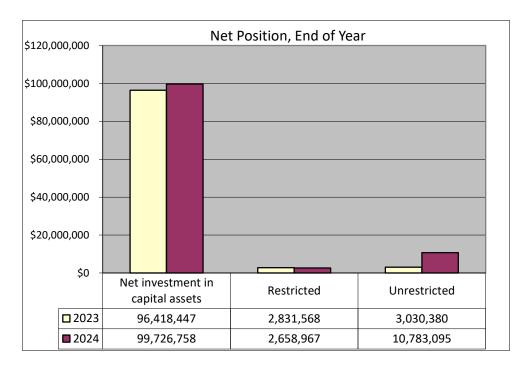
GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Net Position (Continued)

During the fiscal year, the Town issued \$10,500,000 in general obligation bonds and \$30,000,000 in bond anticipation notes, resulting in a significant increase in both cash and cash equivalents (current and other asset), as well as long-term and other liabilities. The increase in cash and cash equivalents is primarily due to unspent proceeds from the debt issuances, which are restricted for specific capital authorizations. These include the construction of the Town's new elementary school and systemwide renovations, and the reconstruction of the former Academy School Building into a community center and municipal offices.

Long-term liabilities and deferred outflows and inflows of resources were also impacted by reductions in the Town's net pension and total other post-employment benefits liabilities. The Town's pension trust funds experienced favorable investment gains on plan assets that had a positive impact on the Town's net pension liabilities. In addition, the Town's total other post-employment benefits liability decreased significantly due to differences between expected and actual experience and the effect of assumption changes. These gains resulted in an overall decrease in deferred outflows of resources and an increase in deferred inflows of resources, which will be amortized as a component of pension and other post-employment benefit expenses in future years.

The Town experienced an increase in its unrestricted net position driven by the overall positive change in net position of \$10,888,425.



88.1% of the Town's net position as of June 30, 2024 reflects its investment in capital assets, less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Net Position (Continued)

2.3% of the Town's net position as of June 30, 2024 is subject to external restrictions on how they may be used and are, therefore, presented as restricted.

The remainder of the Town's net position is considered unrestricted and may be used to meet the Town's ongoing obligations to citizens and creditors.

Changes in Net Position

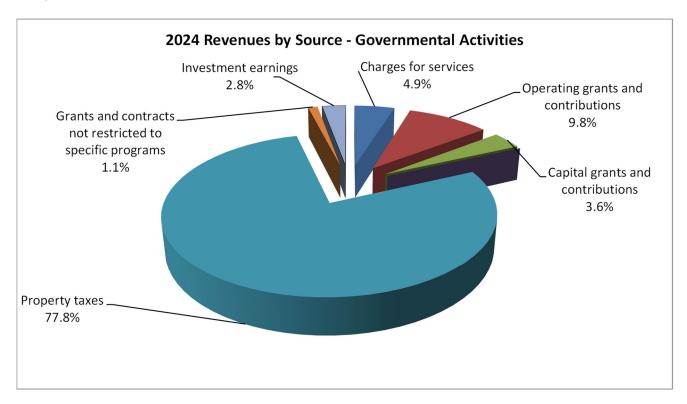
Changes in net position for the years ended June 30, 2024 and 2023 are as follows:

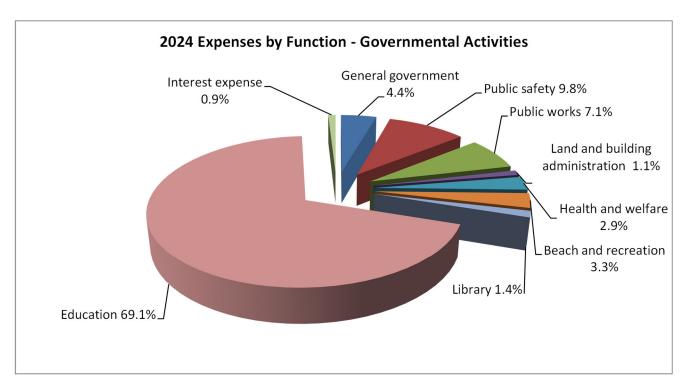
	2024		2023		\$ Variance		% Variance	
Program revenues:								
Charges for services	\$	5,673,701	\$	5,349,215	\$	324,486	6.1%	
Operating grants and contributions		11,604,576		14,892,137		(3,287,561)	-22.1%	
Capital grants and contributions		4,299,323		2,996,452		1,302,871	43.5%	
General revenues:								
Property taxes		92,339,468		89,579,622		2,759,846	3.1%	
Grants and contracts not								
restricted to specific programs		1,354,160		1,151,182		202,978	17.6%	
Unrestricted investment earnings		3,350,696		1,959,002		1,391,694	71.0%	
Total revenues		118,621,924		115,927,610		2,694,314	2.3%	
Program expenses:								
General government		4,767,645		4,641,380		126,265	2.7%	
Public safety		10,546,777		11,938,375		(1,391,598)	-11.7%	
Public works		7,698,031		5,589,041		2,108,990	37.7%	
Land and building administration		1,176,354		907,664		268,690	29.6%	
Health and welfare		3,176,526		3,536,944		(360,418)	-10.2%	
Beach and recreation		3,504,623		3,311,624		192,999	5.8%	
Library		1,495,823		1,484,574		11,249	0.8%	
Education		74,378,156		74,361,780		16,376	0.0%	
Interest expense		989,564		41,352		948,212	2293.0%	
Total expenses		107,733,499		105,812,734		1,920,765	1.8%	
Change in net position		10,888,425		10,114,876	\$	773,549	7.6%	
Net position - beginning		102,280,395		92,165,519				
Net position - ending	\$	113,168,820	\$	102,280,395				

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Changes in Net Position (Continued)





MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Governmental Activities

Governmental activities increased the Town's net position by \$10,888,425. Revenues reported by the Town increased by \$2,694,314 or 2.3% and expenses increased by \$1,920,765 or 1.8% when compared to the prior year.

The increase in revenues was impacted by the following:

- Operating grants and contributions decreased by \$3.2 million. The decrease was primarily driven by a \$2.4 million reduction in the amount of pension and other post-employment benefit contributions recognized by the Town for its participation in the Connecticut Teachers' Retirement System. In addition, the Town recognized a \$1.1 million nonrecurring grant in the prior year for a modernization project of an affordable housing project in Town.
- Capital grants and contributions increased by \$1.3 million. Capital grants and contributions are used to fund the acquisition, construction, or improvement of capital assets (such as infrastructure, buildings, or equipment), and their variability can result from changes in funding availability and project timelines. In the current year, the Town recognized \$1.5 million in grant reimbursements for the construction of a new elementary school, along with \$2.0 million in grants from the American Rescue Plan Act (ARPA). The ARPA funds were used to finance several projects, including the Town campus geothermal initiative, lighting for two Little League baseball fields, and reconstruction of tennis courts.
- Property tax revenues increased by \$2,759,846 or 3.1% to fund an overall increase in the expenditure budget for the General Fund.
- Investment earnings increased by \$1.4 million driven by a higher volume of cash invested in short-term investments combined with the continuation of elevated interest rates on debt securities.

The increase in expenses was impacted by the following:

- Public safety expenses decreased by \$1.4 million. This decrease was directly related to a \$1.3 million reduction in pension expense recognized for both police and fire personnel.
- Public works expenses increased by \$2.1 million. This was a result of an increase in non-capitalized road and related infrastructure improvements incurred during the current year.
- There was a nominal increase in education expenses. However, education expenses decreased by \$2.4 million from a reduction in pension and other post-employment benefit expenses recognized by the Town for its participation in the Connecticut Teachers' Retirement System. This is a non-cash expense and can fluctuate significantly from year to year based on changes in the various components of the State's net pension and other-postemployment liabilities. This decrease was offset by increases in contractual wages and benefits, utilities, outplaced tuition, transportation, and programmatic supplies.
- Interest expense increased by \$948 thousand driven by the impact of recent debt issuances to fund capital projects.

FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the fiscal year.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

FINANCIAL ANALYSIS OF THE TOWN'S FUNDS (Continued)

Governmental Funds (Continued)

As of the end of the current fiscal year, the Town's governmental funds reported a combined ending fund balance of \$70,242,083, an increase of \$22,231,390 from the prior year. This increase was driven by proceeds from the issuance of general obligation bonds and bond anticipation notes utilized to finance capital projects.

General Fund

The General Fund is the chief operating fund of the Town. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$24,215,656. Unassigned fund balance is sufficient to cover 2.9 months of and represents approximately 24.8% of the Town's fiscal year 2025 budgetary expenditure appropriations. The General Fund has a total fund balance of \$25,917,759 as of June 30, 2024, an increase of \$4,373,220 from the prior year. Revenues increased by \$5,456,644 or 5.2% driven by increases in property taxes, state-aid and investment earnings. Expenditures increased by \$3,014,327 or 3.2% driven by an increase in educational expenditures.

Budgetary Highlights

The original budget for the year ended June 30, 2024 planned for the utilization of fund balance of \$500,000. During the year, additional appropriations were approved in the amount of \$2,442,124, resulting in a final planned use of fund balance of \$2,942,124. The actual change in fund balance on a budgetary basis was an increase of \$4,153,970, resulting in an overall favorable budgetary variance of \$7,096,094. Revenues were \$6,526,060 higher than estimates, driven by favorable collections on property taxes, state-aid, building permits and investment earnings. Expenditures were \$463,282 less than budget and other financing sources were \$106,752 more than budgeted.

Special appropriations during the year totaled \$2,442,124. Appropriations were approved for the following purposes:

- \$455,000 for severance payouts;
- \$300,000 for additional contributions to the Fire Pension Plan;
- \$810,783 transferred to the Capital Projects Fund for the Town Campus Geothermal project;
- \$225,000 transferred to the Capital Projects Fund for funding of the capital improvement plan;
- \$100,000 transferred to the Capital Projects Fund for funding of small equipment purchases;
- \$18,000 for medical leave;
- \$200,400 transferred to the Capital Projects Fund to fund the local share on a state funded projects;
- \$226,541 for special education outside placements;
- \$69,400 for police private duty pay; and
- \$37,000 for overtime pay.

Propriety Funds

The net position of the Town's internal service funds decreased by \$342,631 during the current year. The Town currently maintains a net position of \$4,129,514, which represents just over 3.6 months of operating expenses.

Capital Projects Fund

The Capital Projects Fund has a fund balance of \$40,738,570 as of June 30, 2024, an increase of \$17,899,255 from the prior year fund balance. This increase is attributable the issuance of debt for the purpose of funding the construction of the Town's new elementary school and systemwide renovations, and the reconstruction of the former Academy School Building into a community center and municipal offices.

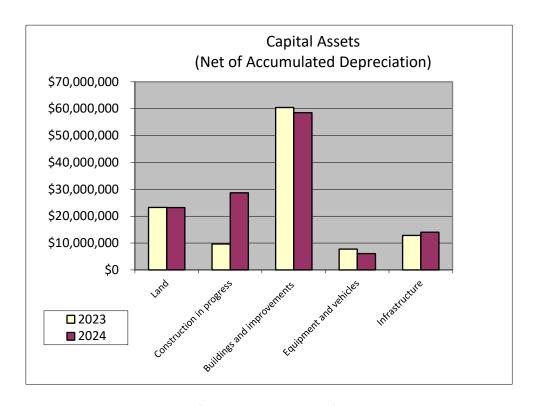
MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The Town's investment in capital assets for its governmental activities (net of accumulated depreciation) as of June 30, 2024 and 2023 totaled \$130,513,501 and \$113,905,013, respectively. This investment in capital assets includes land, construction in progress, buildings and improvements, land improvements, equipment and vehicles, and infrastructure, including park facilities, roads, bridges, and water and storm sewers. The net increase in the Town's investment in capital assets for the current fiscal year was \$16,608,488 or 14.6%.

	 2024	2023		 \$ Variance	% Variance
Land	\$ 23,197,674	\$	23,222,674	\$ (25,000)	-0.1%
Construction in progress	28,679,828		9,658,853	19,020,975	196.9%
Buildings and improvements	58,549,518		60,428,634	(1,879,116)	-3.1%
Equipment and vehicles	6,068,204		7,752,496	(1,684,292)	-21.7%
Infrastructure	 14,018,277		12,842,356	 1,175,921	9.2%
Totals	\$ 130,513,501	\$	113,905,013	\$ 16,608,488	14.6%



Major capital asset events during the current fiscal year included the following:

- \$8.5 million in construction in progress on the Town's new elementary school;
- \$5.4 million in construction in progress for renovations to the Town's intermediate school; and
- \$2.0 million in construction in progress for the Town Campus geothermal project.

Additional information on the Town's capital assets can be found in Note 4 of this report starting on page 37.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

CAPITAL ASSET AND DEBT ADMINISTRATION (Continued)

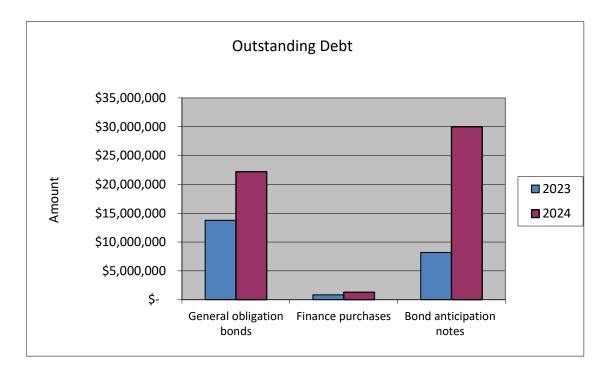
Short-Term and Long-Term Debt

At the end of the current fiscal year, the Town had total principal outstanding on short-term and long-term debt, consisting of bonds, financed purchase contracts, and bond anticipation notes of \$53,470,667. This entire amount is comprised of debt backed by the full faith and credit of the Town.

The Town's total short-term and long-term debt increased by \$30,668,718 or 134.5% during the current fiscal year due to the issuance of general obligation bonds and bond anticipation notes to provide financing for authorized capital project, offset by scheduled debt repayments.

The following table is a two-year comparison of short-term and long-term debt:

	 2024	2023		2023 \$ Variance		
General obligation bonds	\$ 22,210,000	\$	13,760,000	\$	8,450,000	61.4%
Financed purchases	1,260,667		841,949		418,718	49.7%
Bond anticipation notes	 30,000,000		8,200,000		21,800,000	265.9%
Totals	\$ 53,470,667	\$	22,801,949	\$	30,668,718	134.5%



MANAGEMENT DISCUSSION AND ANALYSIS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

CAPITAL ASSET AND DEBT ADMINISTRATION (Continued)

Short-Term and Long-Term Debt (Continued)

The Town has appropriated \$89,200,000 for the construction of a new elementary school and systemwide renovations. In addition, the Town has appropriated \$15,900,000 for the reconstruction of the former Academy School Building into a community center and municipal offices. As of June 30, 2024, the Town has bonded for \$10,500,000 towards the construction of the new elementary school and systemwide renovations. In addition, the Town has issued bond anticipation notes in the amount of \$24,000,000 and \$6,000,000, respectively, to provide short-term financing for these projects.

The Town's capital plan is established to control the level of capital expenditures and debt service expenditures in order to maintain a level amount of debt service expenditures and to avoid any sharp increase in property tax rates. Debt levels are managed to ensure that debt service requirements of new debt reasonably coincide with the normal amortization of existing debt service expenditures.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation, as defined by the statutes. The current capacity of borrowing for the Town is significantly in excess of the Town's outstanding general obligation debt.

Additional information on the Town's short-term debt and long-term debt can be found in Notes 7 and 8 of this report starting on page 38.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

A summary of key economic factors affecting the Town are as follows:

- Inflationary trends in the region approximate the national indices.
- Significant estimates affecting next year's budget that are subject to change in the near term consist of the following:
 - For purposes of calculating property tax revenues for fiscal year 2025, the assessor's grand list was
 used along with an estimated tax rate, and an estimated rate of collection, with deductions for taxes
 to be paid by the State on behalf of certain taxpayers.
 - The Town receives intergovernmental revenues from the State of Connecticut. Connecticut's
 economy moves in the same general cycle as the national economy, which may affect the amount of
 intergovernmental revenues the Town will receive. The Town's budget for such grants were based
 on estimates from the State.

All of these factors were considered in preparing the Town's budget for fiscal year 2025.

The fiscal year 2025 budget was adopted by the Town in May 2024. The budget provides for \$97,619,256 in expenditures. The budget appropriation allows the Town to continue maintaining the same level of programs and services to its residents. The budget includes a planned use of fund balance in the amount of \$500,000.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Department, Town of Madison, at 8 Campus Drive, Madison, Connecticut 06443.

STATEMENT OF NET POSITION AS OF JUNE 30, 2024

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 89,731,272
Receivables:	
Property taxes and interest	852,379
Grants and contracts	258,646
Other	62,535
Other	58,961
Capital assets:	
Non-depreciable	51,877,502
Depreciable, net	78,635,999
Total assets	221,477,294
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charges on refundings	108,160
Pension related	1,126,024
OPEB related	3,903,223
Total deferred outflows of resources	5,137,407
LIABILITIES	
Accounts payable	5,919,815
Accrued liabilities	520,144
Accrued interest	712,314
Bond anticipation notes payable	30,000,000
Unearned revenue	1,238,525
Deposits payable	422,017
Noncurrent liabilities:	
Due within one year	3,490,706
Due in more than one year	55,391,143
Total liabilities	97,694,664
DEFERRED INFLOWS OF RESOURCES	
Pension related	322,645
OPEB related	11,971,920
Advance tax collections	3,456,652
Total deferred inflows of resources	15,751,217
NET POSITION	
Net investment in capital assets	99,726,758
Restricted for:	. ,
Trust purposes - expendable	485,564
Grant programs	1,701,220
Other purposes	472,183
Unrestricted	10,783,095
Total net position	\$ 113,168,820

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024

					Prog	gram Revenues			ı	let (Expense) Revenue and Changes in Net Position
				n .		Operating		Capital		
Eunstians/Dragrams		Expenses	(Charges for Services		Grants and ontributions	-	Grants and ontributions	G	overnmental Activities
Functions/Programs Primary Government:		Expenses		Services		ontributions		ontributions		Activities
Governmental activities:										
General government	\$	4,767,645	\$	995,998	\$	173,287	\$	906,172	\$	(2,692,188)
Public safety	т	10,546,777	,	146,268	,	98,884	,	194,646	,	(10,106,979)
Public works		7,698,031		12,289		-		547,060		(7,138,682)
Land and building administration		1,176,354		810,065		5,722		62,304		(298,263)
Health and welfare		3,176,526		327,192		263,796		49,000		(2,536,538)
Beach and recreation		3,504,623		1,230,898		12,390		68,314		(2,193,021)
Library		1,495,823		-		-		-		(1,495,823)
Education		74,378,156		2,150,991		11,050,497		2,471,827		(58,704,841)
Interest expense		989,564		-		-		-		(989,564)
Total governmental activities	\$	107,733,499	\$	5,673,701	\$	11,604,576	\$	4,299,323		(86,155,899)
	Gen	eral revenues:								
	P	operty taxes, lev	vied fo	r general purpo	ses					92,339,468
		rants and contril				cific programs				1,354,160
	U	nrestricted inves	tment	earnings, net	•					3,350,696
		Total general re	evenue	S						97,044,324
			Char	nge in net positi	on					10,888,425
			Net	position - begin	ning					102,280,395
			Net	position - endin	g				\$	113,168,820

BALANCE SHEET -GOVERNMENTAL FUNDS AS OF JUNE 30, 2024

	General Fund		Capital Projects Fund		Nonmajor Governmental Funds			Total Governmental Funds	
ASSETS									
Cash and cash equivalents	\$	52,787,056	\$	27,535,865	\$	3,565,440	\$	83,888,361	
Receivables:									
Property taxes		788,843		-		-		788,843	
Interest on property taxes		63,536		-		-		63,536	
Grants and contracts		-		89,189		169,457		258,646	
Other		56,461		-		6,074		62,535	
Due from other funds		2,316,748		21,450,600		2,884,542		26,651,890	
Other		27,573				31,388		58,961	
Total assets	\$	56,040,217	\$	49,075,654	\$	6,656,901	\$	111,772,772	
LIABILITIES									
Accounts payable	\$	652,180	\$	3,995,762	\$	629,273	\$	5,277,215	
Accrued liabilities		520,144		-		-		520,144	
Bond anticipation notes		-		4,285,000		-		4,285,000	
Due to other funds		24,319,522		-		1,261,571		25,581,093	
Unearned revenue		1,900		56,322		1,180,303		1,238,525	
Deposits payable		422,017		-		-		422,017	
Total liabilities		25,915,763		8,337,084		3,071,147		37,323,994	
DEFERRED INFLOWS OF RESOURCES									
Unavailable revenues - property taxes									
and interest		750,043		-		_		750,043	
Advance property tax collections		3,456,652		-		-		3,456,652	
Total deferred inflows of resources		4,206,695		-		-	_	4,206,695	
FUND BALANCES									
Nonspendable		27,573		-		31,388		58,961	
Restricted		-		25,736,636		2,658,967		28,395,603	
Committed		-		15,001,934		895,399		15,897,333	
Assigned		1,674,530		-		-		1,674,530	
Unassigned		24,215,656		-		-		24,215,656	
Total fund balances	-	25,917,759		40,738,570		3,585,754		70,242,083	
Total liabilities, deferred inflows of		-		-					
resources and fund balances	\$	56,040,217	\$	49,075,654	\$	6,656,901	\$	111,772,772	

RECONCILIATION OF THE BALANCE SHEET OF

GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION AS OF JUNE 30, 2024

Total fund balance for governmental funds	\$	70,242,083
Total net position reported for governmental activities in the statement of net position is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds. Those assets consist of:		
Land \$ 23,197,674 Construction in progress 28,679,828 Buildings and improvements 107,393,774 Equipment and vehicles 22,566,631 Infrastructure 32,754,623 Less accumulated depreciation and amortization (84,079,029) Total capital assets, net	<u>)</u>	130,513,501
Some of the Town's taxes, assessments and interest receivables will be collected after year end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred inflows of resources in the funds.		750,043
Deferred outflows and inflows of resources resulting from changes in the components of the Town's net pension and total OPEB liabilities are reported in the statement of net position.		(7,265,318)
Long-term liabilities applicable to the Town's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long-term - are reported in the statement of net position.		
Accrued interest (712,314)	
Long-term debt: Bonds (22,210,000 Unamortized bond premiums (1,573,722 Bond anticipation notes (25,715,000 Deferred charges on refunding 108,160 Financed purchases (1,260,667)	
Other long-term liabilities: Heart and Hypertension obligations Compensated absences (1,221,329 Early retirement incentives Net pension liabilities (17,972,188 Total OPEB liability Total long-term liabilities)))	(85,201,003)
An internal service fund is used by the Town to charge the cost of risk management activities to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the		, .,
statement of net position.		4,129,514
Net position of governmental activities	\$	113,168,820

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2024

	 General Fund	Capital Projects Fund		Projects Governmental		Total Governmental Funds		
REVENUES	02 500 047						02 500 047	
Property taxes	\$ 92,589,817	\$	-	\$	-	\$	92,589,817	
Intergovernmental	12,126,413		1,606,210		4,229,607		17,962,230	
Charges for services	2,670,386		-		2,995,248		5,665,634	
Investment earnings	2,986,007		364,689		-		3,350,696	
Contributions	-		18,068		176,507		194,575	
Other	 585	_	-		9,974		10,559	
Total revenues	 110,373,208		1,988,967		7,411,336		119,773,511	
EXPENDITURES Current:								
General government	2,718,888				146,004		2,864,892	
Public safety	6,737,036		-		33,453		6,770,489	
Public works	4,061,033		-		604,320		4,665,353	
Land and building administration	587,965		-		68,026		655,991	
Health and welfare	1,715,029				398,071		2,113,100	
Beach and recreation	1,702,392		_		703,653		2,406,045	
Library	1,486,034		_		703,033		1,486,034	
Education	70,279,345		_		5,521,662		75,801,007	
Insurance, employee benefits and other	5,951,643		_		3,321,002		5,951,643	
Capital outlays	37,151		21,297,834		_		21,334,985	
Debt service:	37,131		21,237,034				21,334,303	
Principal payments	2,090,723		594,327		_		2,685,050	
Interest and fiscal charges	596,925		212,965		_		809,890	
Total expenditures	97,964,164		22,105,126		7,475,189		127,544,479	
Excess (deficiency) of revenues								
over expenditures	12,409,044		(20,116,159)		(63,853)		(7,770,968)	
OTHER FINANCING SOURCES (USES)								
Bonds issued	-		10,500,000		-		10,500,000	
Premium on bonds issued	-		698,990		-		698,990	
Bond anticipation notes issued	-		25,715,000		-		25,715,000	
Premium on bond anticipation notes issued	-		234,600		-		234,600	
Repayment of bond anticipation notes	-		(8,200,000)		-		(8,200,000)	
Financed purchases	-		1,053,768		-		1,053,768	
Transfers in	130,800		8,013,056		324,473		8,468,329	
Transfers out	 (8,166,624)		-		(301,705)		(8,468,329)	
Total other financing sources (uses)	 (8,035,824)	_	38,015,414		22,768		30,002,358	
Net change in fund balances	4,373,220		17,899,255		(41,085)		22,231,390	
Fund balances - beginning	 21,544,539		22,839,315		3,626,839		48,010,693	
Fund balances - ending	\$ 25,917,759	\$	40,738,570	\$	3,585,754	\$	70,242,083	

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024

FOR THE YEAR ENDED JUNE 30, 2024			
Net change in fund balances - total governmental funds		\$	22,231,390
Total change in net position reported for governmental activities in the statement of activities is different because:			
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The amount by which depreciation and amortization exceeded capital outlays in the current period is as follows:			
Expenditures for capital assets Depreciation and amortization expense Net adjustment	(4,074,929)		16,636,463
In the statement of activities, only the gain (loss) on the sale of capital assets is reported whereas the proceeds from the sale increase financial resources in the governmental funds.			(27,975)
Deferred outflows and inflows of resources resulting from changes in the components of the net pension and total OPEB liabilities are amortized as			(27,373)
a component of pension and OPEB expenses in the statement of activities.			(4,934,790)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal on long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. The net effect of these differences in the treatment of long-term obligations is as follows:			
Debt issued or incurred:			
Bonds Premium on bonds	(10,500,000) (698,990)		
Financed purchases	(1,053,768)		
Bond anticipation notes issued	(25,715,000)		
Principal repayments:			
Bonds Financed purchases	2,050,000 635,050		
Bond anticipation notes	8,200,000		
Net adjustment	<u> </u>		(27,082,708)
Certain revenues reported in the statement of activities do not provide current financial resources and therefore are reported as unavailable revenues in the governmental funds. This amount represents the change in unavailable revenues.			(250,349)
Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The net effect of such items is as follows:			
Accrued interest	(660,675)		
Amortization of deferred charges on refunding	(55,202)		
Amortization of bond premiums Heart and Hypertension obligations	301,603 106,163		
Compensated absences	73,094		
Early retirement incentives	(35,082)		
Net pension liabilities Total OPEB liability	1,562,824 3,366,300		
Total of Eb liability	3,300,300		4,659,025
Internal service funds are used by management to charge the costs of certain			
activities to individual funds. The net revenue (expense) of the internal service fund is reported within governmental activities.		_	(342,631)
Change in net position of governmental activities The accompanying notes are an integral part of these financial statements.		\$	10,888,425

STATEMENT OF PROPRIETARY NET POSITION PROPRIETARY FUNDS AS OF JUNE 30, 2024

	Governmental Activities
	Internal
	Service Funds
ASSETS	
Current assets:	
Cash and cash equivalents	\$ 5,842,911
Total assets	5,842,911
LIABILITIES	
Current liabilities:	
Claims payable	642,600
Due to other funds	1,070,797
Total liabilities	1,713,397
NET POSITION	
Restricted for medical benefits	11,199
Unrestricted	4,118,315
Total net position	\$ 4,129,514

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2024

	Governmental Activities						
	Internal						
	Service Funds						
OPERATING REVENUES							
Charges for services	\$ 13,139,569						
OPERATING EXPENSES							
Claims incurred	11 001 570						
	11,981,578						
Administrative expenses	1,500,622						
Total operating expense	13,482,200						
Operating loss /							
change in net position	(342,631)						
Net position - beginning of year	4,472,145						
Net position - end of year	\$ 4,129,514						

STATEMENT OF CASH FLOWS -PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Governmen Activities Internal Service Fun					
CASH FLOWS FROM OPERATING ACTIVITIES						
Cash received from charges for services	\$	13,312,897				
Cash payments for claims incurred		(12,044,678)				
Cash payments to providers of benefits		(1,500,622)				
Net cash used in operating activities		(232,403)				
Net decrease in cash and cash equivalents		(232,403)				
Cash and cash equivalents - beginning of year		6,075,314				
Cash and cash equivalents - end of year	\$	5,842,911				
RECONCILIATION OF OPERATING LOSS TO NET CASH						
USED IN OPERATING ACTIVITIES						
Operating loss	\$	(342,631)				
Adjustments to reconcile operating loss to						
net cash used in operating activities						
Increase in claims payable		(63,100)				
Change in due to (from) other funds		173,328				
Net cash used in operating activities	\$	(232,403)				

STATEMENT OF FIDUCIARY NET POSITION -FIDUCIARY FUNDS AS OF JUNE 30, 2024

	Pension Trust Funds	
ASSETS	4 250 27	
Cash and cash equivalents	\$ 1,259,974	4
Investments:		
U.S. Treasury securities	4,073,662	2
Corporate bonds	4,438,320	0
Municipal bonds	702,347	7
Equity securities	7,967,582	2
Mutual funds	17,716,926	6
Mortgage-backed securities	2,354,625	5
Asset-backed securities	34,841	1
Exchange traded funds	5,682,909	9
Real estate investment trust funds	205,241	1
Total investments	43,176,453	3
Total assets	44,436,427	7
LIABILITIES		
Payables	17,318	8
,		_
NET POSITION		
Restricted for pensions	\$ 44,419,109	9

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION - FIDUCIARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2024

	Pension Trust Funds					
ADDITIONS						
Contributions:						
Employer	\$	2,502,188				
Plan members		110,796				
Total contributions		2,612,984				
Investment earnings:						
Net change in the fair value of investment		3,826,413				
Interest and dividends		614,193				
Total investment earnings		4,440,606				
Less investment expense		141,887				
Net investment earnings		4,298,719				
Total additions		6,911,703				
DEDUCTIONS						
Benefit payments		3,577,698				
Administrative expenses		57,953				
Total deductions		3,635,651				
Change in net position		3,276,052				
Net position - beginning		41,143,057				
Net position - ending	\$	44,419,109				

NOTES TO FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Town of Madison, Connecticut, (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The Town's significant accounting policies are described below.

Financial Reporting Entity

The Town operates under the provisions of its charter and the General Statutes of the State of Connecticut. The legislative body is the Town Meeting. The executive body is made up of a Board of Selectmen, consisting of a First Selectman and four other board members. Election to the Board of Selectmen is for two-year terms. A six-member Board of Finance is responsible for presenting fiscal operating budgets to the Annual Town Meeting. Board of Finance members are elected for four-year terms. A nine-member elected Board of Education is responsible for the operation of the Town's public school system.

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. A government is financially accountable for a legally separate organization if it appoints a voting majority of the organization's governing body and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the government. These criteria have been considered and have resulted in the inclusion of the fiduciary component units as detailed below.

Fiduciary Component Units - The Town has established three single-employer defined benefit pension plans to provide retirement benefits to employees and their beneficiaries. The Town performs the duties of a governing board for the pension plans and makes contributions to the plans. The financial statements of the fiduciary component units are reported as Pension Trust Funds in the fiduciary fund financial statements. Separate financial statements have not been prepared for the fiduciary component units.

Government-wide Financial Statements

The statement of net position and the statement of activities display information about the Town and include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities, however interfund services provided and used are not eliminated in the process of consolidation. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The Town has no business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Financial Statements

The fund financial statements provide information about the Town's funds, including its fiduciary funds. Separate statements for each fund category - governmental, proprietary and fiduciary - are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds.

The Town reports the following major governmental funds:

General Fund - This fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Capital Projects Fund - This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds or Trust Funds). The major sources of revenue for this fund are annual transfers from the General Fund, bond proceeds and grant revenues.

In addition, the Town reports the following fund types:

Internal Service Funds - These funds account for certain risk management activities of the Town.

Pension Trust Funds - These funds are used to account for resources held in trust for the members and beneficiaries of the Town's retirement pension plans.

Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of recognition in the financial statements of various kinds of transactions or events.

The government-wide, proprietary, and fiduciary fund financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized when they have been earned and they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service principal and interest expenditures on general long-term debt, including lease and subscription based technology liabilities, as well as expenditures related to compensated absences, claims and judgments, and postemployment benefits are recognized later based on specific accounting rules applicate to each, generally when payment is due. General capital asset acquisitions, including entering into contracts giving the Town the right to use tangible and intangible assets, are reported as expenditures in governmental funds. Issuance of long-term debt and financing through leases and subscription based technology arrangements are reported as other financing sources.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus and Basis of Accounting (Continued)

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues in the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is either received or available to be received during the period or within the availability period for this revenue source (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is either received or available to be received during the period or within the availability period for this revenue source (within 60 days of year-end). All other revenue items are considered to be measurable and available only when the cash is received.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's internal service funds are charges to customers for services. Operating expenses for the internal service funds include the cost of services and administrative expenses. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance

Cash and Cash Equivalents

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. For purposes of the statement of cash flows, the Town's proprietary funds consider their demand deposits and all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents.

Investments

Investments with a maturity of less than one year when purchased, non-negotiable certificates of deposit, and other nonparticipating investments are reported at cost or amortized cost. Investments in certain external investment pools that meet specific criteria for measuring its investments at amortized cost are reported at amortized cost. All other investments in external investment pools and investments with maturity greater than one year when purchased are stated at fair value. Fair value is the price that would be received to sell an investment in an orderly transaction at year end.

Donor-restricted Endowments

The Town has received certain endowments for education scholarships. The amounts are reflected in net position as restricted for trust purposes. Investment income (including appreciation) is approved for expenditure by the Board of Education. The amount of appreciation included in restricted fund balance was \$485,564.

The Town allocates investment income of donor-restricted endowments in accordance with donor restrictions and Connecticut law, which has adopted the provisions of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). Under UPMIFA, investment income earned on donor-restricted endowment funds is considered to be unrestricted in the absence of explicit donor restrictions. Further, in the absence of explicit donor restrictions regarding investment appreciation, such appreciation is treated the same as the related investment income. Investment losses that reduce the value of endowment investments below the original principal amount serve to reduce restricted net position or unrestricted net position, depending on the applicable donor's stipulations regarding the treatment of investment income and appreciation.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

Property Taxes and Assessments

Property taxes are assessed as of October 1 and are levied on the following July 1. Real estate and personal property taxes are due in two installments, July 1 and the following January 1. Motor vehicle taxes are payable on July 1 and supplemental motor vehicle taxes are payable on January 1. Taxes become delinquent thirty days after the installment is due and liens are filed on delinquent real estate taxes on May 1st following the due date. Interest is charged on delinquent amounts at a statutory rate of 1.5% per month. Based on historical collection experience and other factors, the Town has established an allowance for uncollectible taxes and interest as of June 30, 2024 of \$85,000 and \$28,000, respectively.

Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year.

As the Town constructs or acquires capital assets each period, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs, which are amounts spent in relation to capital assets that do not increase the asset's capacity or efficiency or increase its estimated useful life. Donated capital assets are recorded at acquisition value at the date of donation. Acquisition value is the price that would be paid to acquire an asset with equivalent service potential on the date of the donation. Intangible assets follow the same capitalization policies as tangible capital assets and are reported with tangible assets in the appropriate capital asset class.

Land and construction in progress are not depreciated. Other tangible and intangible property and equipment are depreciated/amortized using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings and improvements	25 – 50
Equipment and vehicles	3 – 20
Infrastructure	10 – 65

Leases (as Lessor)

The Town recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements. At the commencement of a lease, the Town initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the Town determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts. The Town uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee. The Town monitors changes in circumstances that would require a remeasurement of its lease, and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

Deferred Outflows and Inflows of Resources

Deferred outflows and inflows of resources represent an acquisition or consumption of net assets that applies to a future period(s) and so will not be recognized as an inflow or outflow of resources until that time.

Deferred outflows and inflows of resources consists of deferred charges on refundings and deferred pension and OPEB expenses reported in the government-wide statement of net position. Deferred charges on refundings resulted from the difference in the carrying value of previously refunded debt and the reacquisition price of the debt and are being amortized to interest expense using the effective-interest method over the life of the related bonds. Deferred pension and OPEB expenses resulted from changes in the components of the Town's net pension and OPEB liabilities and are being amortized as a component of pension and OPEB expenses on a systematic and rational basis.

Deferred inflows of resources also include unavailable revenues from property taxes and related interest in the governmental funds balance sheet. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Unearned Revenue

Unearned revenue represents resources that have been received but not yet earned.

Long-term Obligations

Long-term Debt

The applicable accounting standards define debt as a liability that arises from a contractual obligation to pay cash, or other assets that may be used in lieu of cash, in one or more payments to settle and amount that is fixed at the date the contractual obligation is established. For disclosure purposes, debt does not include accounts payable or leases, except for contracts reported as financed purchase of the underlying assets.

In the government-wide financial statements, long-term debt is reported as liabilities in the statement of net position. Premiums and discounts on long-term debt are deferred and amortized over the life of the related debt using the effective interest rate method and the debt is reported net of any unamortized premium or discount. In the governmental fund financial statements, premiums and discounts are recognized in the current period.

In the governmental fund financial statements, debt premiums and discounts are recognized during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Compensated Absences and Employee Retirement Obligations

It is the Town's policy to permit employees to accumulate unused sick and vacation pay benefits. Benefits are determined by union contracts. Certain Board of Education personnel are also eligible for certain retirement incentives that are paid out over time. In addition, certain police employees are eligible for heart and hypertension benefits. All compensated absences and employee retirement obligations are recorded when incurred in the government-wide financial statements. Expenditures for compensated absences and employee retirement obligations are recognized in the governmental fund financial statements in the current year to the extent they are paid during the year, or the vested amount is expected to be paid with available resources.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

Long-term Obligations (Continued)

Leases (as Lessee)

The Town recognizes a lease liability and an intangible right-to-use lease asset (lease asset) for a noncancellable lease in the government-wide financial statements. The Town recognizes lease liabilities with an initial, individual value of \$20,000 or more.

Net Position

For government-wide reporting as well as in proprietary funds, the difference between assets and deferred outflows of resources less liabilities and deferred inflows of resources is called net position. Net position is comprised of three components: net investment in capital assets, restricted, and unrestricted.

Net investment in capital assets - This component of net position consists of capital assets, net of accumulated depreciation and amortization and reduced by outstanding balances for bonds, notes and other debt that are attributed to the acquisition, construction or improvement of those assets. Deferred outflows and inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related are also included in this component of net position.

Restricted net position - This component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Assets are reported as restricted when constraints are placed on the use of those assets either by external parties or by law through constitutional provision or enabling legislation.

Unrestricted net position - This component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that does not meet the definition of the two preceding categories.

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Town's practice to consider restricted net position to have been depleted before unrestricted net position is applied.

Fund Balance

In governmental fund types, the difference between assets and deferred outflows of resources less liabilities and deferred inflows of resources is called fund balance. The Town's governmental funds report the following categories of fund balance, based on the nature of any limitations requiring the use of resources for specific purposes.

The Town's governmental funds report the following fund balance categories:

Nonspendable - Amounts that cannot be spent because they are not in spendable form or they are legally or contractually required to be maintained intact.

Restricted - Constraints placed on the use of resources that are either externally imposed by creditors, grantors, contributors or laws and regulations of other governments, or imposed by law through enabling legislation.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

Fund Balance (Continued)

Committed - Amounts can only be used for specific purposes pursuant to constraints imposed by formal action of the citizens of the Town (the highest level of decision making authority) specified by charter or ordinance and cannot be used for any other purpose unless the Town removes or changes the specified use by taking the same formal action. The formal action required to be taken to commit fund balance includes formal voting procedures regulated by the Town Charter.

Assigned - Amounts are constrained by the government's intent to be used for specific purposes, but are not restricted or committed. Amounts may be constrained to be used for a specific purpose by a governing board or body or official that has been delegated authority to assign amounts by Town Charter. The Board of Finance has delegated the responsibility to assign funds to the Town's Director of Finance, with the exception of those amounts assigned by the Board of Finance during the Town's annual budgeting process. Funds are assigned through the approval of a valid purchase order resulting in an encumbering of the funds as of year-end.

Unassigned - Residual classification for the General Fund or amounts necessary in other governmental funds to eliminate otherwise negative fund balance amounts in the other four categories.

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. In accordance with the Town's policy, the Town uses restricted resources first, then unrestricted resources as needed. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Interfund Activity

During the course of operations the Town has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. Further, certain activity occurs during the year involving transfers of resources between funds reported at gross amounts as transfers in/out. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column.

<u>Use of Estimates</u>

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 2 - CASH DEPOSITS AND INVESTMENTS

Cash Deposits

A reconciliation of the Town's cash deposits as of June 30, 2024 is as follows:

Government-wide statement of net position:	
Cash and cash equivalents	\$ 89,731,272
Statement of fiduciary net position:	
Cash and cash equivalents	 1,259,974
	90,991,246
Less: cash equivalents considered investments	
for disclosure purposes	(26,168,891)
	\$ 64,822,355

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The Town's policy provides for uninsured demand and time deposits with banks and savings and loan institutions to be collateralized as prescribed in the Connecticut General Statutes. In addition, in order to anticipate market changes and provide for a level of security for all funds, all public deposits shall be held in qualified public depositories. As of June 30, 2024, \$64,723,560 of the Town's bank balance of \$65,261,119 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 58,251,204
Uninsured and collateralized with securities held by the pledging	
bank's trust department or agent but not in the Town's name	6,472,356
	\$ 64,723,560

All of the Town's deposits were in qualified public institutions as defined by Connecticut General Statutes. Under this statute, any bank holding public deposits must at all times maintain, segregated from its other assets, eligible collateral in an amount equal to a certain percentage of its public deposits. The applicable percentage is determined based on the bank's risk-based capital ratio. The amount of public deposits is determined based on either the public deposits reported on the most recent quarterly call report, or the average of the public deposits reported on the four most recent quarterly call reports, whichever is greater. The collateral is kept in the custody of the trust department of either the pledging bank or another bank in the name of the pledging bank.

Investments

A reconciliation of the Town's investments as of June 30, 2024 is as follows:

Government-wide statement of net position:	
Investments	\$ -
Statement of fiduciary net position:	
Investments	 43,176,453
	43,176,453
Add: cash equivalents considered investments	
for disclosure purposes	 26,168,891
	\$ 69,345,344

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 2 - CASH DEPOSITS AND INVESTMENTS (Continued)

Investments (Continued)

As of June 30, 2024, the Town's investments consisted of the following:

			Investment Maturities							
				(In Years)						
	Valuation			Less						More
Investment type	Basis	 Value		Than 1		1 to 5		6 to 10		Than 10
DEBT SECURITIES:										
Governmental Activities:										
Short-Term Investment Fund	Amortized cost	\$ 21,023,505	\$	21,023,505	\$	-	\$	-	\$	-
Money market mutual funds	Amortized cost	4,227,835		4,227,835		-		-		-
Fiduciary Activities:										
Money market mutual funds	Amortized cost	917,551		917,551		-		-		-
U.S. Treasury securities	Fair value	4,073,662		-		1,171,740		1,401,953		1,499,971
Corporate bonds	Fair value	4,438,320		89,399		686,289		825,370		2,837,260
Mortgage-backed securities	Fair value	2,354,625		-		-		-		2,354,625
Municipal bonds	Fair value	702,347		-		-		-		702,347
Asset-backed securities	Fair value	34,841		-		34,841		-		-
		37,772,686	\$	26,258,290	\$	1,892,870	\$	2,227,323	\$	7,394,203
OTHER INVESTMENTS:					-	 -		-		
Fiduciary Activities:										
Mutual funds	Fair value	17,716,926								
Equity securities	Fair value	7,967,582								
Exchange traded funds	Fair value	5,682,909								
Real estate investment trust funds	Fair value	 205,241								
Total Investments		\$ 69,345,344								

Interest Rate Risk

The Town limits their maximum final stated maturities to 15 years, unless specific authority is given to exceed. To the extent possible, the Town will attempt to match its investments with anticipated cash flow requirements.

Credit Risk

The Town has no investment policy that would further limit its investment choices beyond those already limited by Connecticut state statutes. Connecticut state statutes permit the Town to invest in: (1) obligations of the United States, including its instrumentalities and agencies; (2) in obligations of any state or of any political subdivision, authority or agency thereof, provided such obligations are rated within one of the top two rating categories of any recognized rating service; (3) in shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations; (4) or in obligations of the State of Connecticut or of any political subdivision thereof, provided such obligations are rated within one of the top three rating categories of any recognized rating service. Other provisions of the statutes cover specific municipal funds with particular investment authority. The provisions of the statutes regarding the investment of municipal pension funds does not specify permitted investments. Therefore, the investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable pension plan.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 2 - CASH DEPOSITS AND INVESTMENTS (Continued)

Investments (Continued)

Credit Risk (Continued)

The Town's investments in debt securities were rated as follows at June 30, 2024:

Investment type	_	AAA	 AA	Α	BBB		Unrated	 Total
Governmental Activities:		_		_	_	,	_	
Short-Term Investment Fund	\$	21,023,505	\$ -	\$ -	\$ -	\$	-	\$ 21,023,505
Money market mutual funds		-	-	-	-		4,227,835	4,227,835
Fiduciary Activities:								
Money market mutual funds		-	-	-	-		917,551	917,551
Corporate bonds		68,004	445,320	2,588,566	1,336,430		-	4,438,320
Mortgage-backed securities		-	-	-	-		2,354,625	2,354,625
Municipal bonds		215,763	359,804	126,780	-		-	702,347
Asset-backed securities		34,841	-					 34,841
	\$	21,342,113	\$ 805,124	\$ 2,715,346	\$ 1,336,430	\$	7,500,011	33,699,024
					Add: U.S. Treasury securities			 4,073,662
								\$ 37,772,686

Custodial Credit Risk

Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk. At June 30, 2024, the Town did not have any uninsured and unregistered securities held by the counterparty or by its trust department or agent that were not in the Town's name.

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the Town's investment in a single issuer. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments are excluded from concentration of credit risk disclosures. As of June 30, 2024, none of the Town's investments, in any one issuer that is subject to concentration of credit risk disclosures, exceeded 5.0% or more of the total investments reported for the Town's governmental activities or fiduciary funds. Additional disclosures regarding concentration of credit risks related to the Town's pension trust funds have been disclosed in Note 9.

NOTE 3 - FAIR VALUE DISCLOSURES

The Town measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy as follows:

- Level 1: Quoted prices for identical investments in active markets;
- Level 2: Observable inputs other than those in Level 1; and
- Level 3: Unobservable inputs.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 3 - FAIR VALUE DISCLOSURES (Continued)

Investments are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Town's financial assets that are accounted for at fair value on a recurring basis as of June 30, 2024, by level within the fair value hierarchy are presented in the table below:

Financial Assets Measured at Fair Value Fiduciary Activities:	Prices in Active Market (Level 1)		•	nificant Other ervable Inputs (Level 2)	Unob In	oificant servable puts evel 3)		Total	
U.S. Treasury securities	Ś	4,073,662	\$	_	\$	_	\$	4,073,662	
Corporate bonds	*	-	7	4,438,320	*	-	*	4,438,320	
Municipal bonds		-		702,347		-		702,347	
Asset-backed securities		-		34,841		-		34,841	
Mortgage-backed securities		-		2,354,625		-		2,354,625	
Mutual funds		17,716,926		-		-		17,716,926	
Equity securities		7,967,582		-		-		7,967,582	
Exchange traded funds		5,682,909		-		-		5,682,909	
Real estate investment trusts		205,241		-		-		205,241	
	\$	35,646,320	\$	7,530,133	\$	-		43,176,453	
			Investments reported at amortized cost					26,168,891	
							\$	69,345,344	

U.S. Treasury securities are normally valued using a model that incorporates market observable data such as reported sales of similar securities, broker quotes, yields, bids, offers, and reference data. U.S. Treasury securities are categorized in level 1 or level 2 of the fair value hierarchy depending on the inputs and market activity levels for specific securities.

Corporate bonds, municipal bonds, asset-backed securities, and mortgage-backed securities are estimated using various techniques, which may consider the recently executed transactions in securities of the issuer or comparable issuers, market price quotations (where observable), bond spreads, and fundamental data relating to the issuer. To the extent the inputs are observable and timely, the values have been categorized in level 2 of the valuation hierarchy.

Mutual funds, equity securities, exchange traded funds and real estate investment trust funds that are traded on a national securities exchange are valued at the last reported sales price on the day of valuation. To the extent these securities are actively trade and valuation adjustments are not applied, they are categorized in level 1 of the fair value hierarchy.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 4 - CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2024 was as follows:

	Beginning						Ending
	Balance		Increases		Decreases		Balance
Governmental Activities	,						
Capital assets, not being depreciated:							
Land	\$	23,222,674	\$	-	\$	(25,000)	\$ 23,197,674
Construction in progress		9,658,853		19,020,975		-	28,679,828
Total capital assets, not being depreciated		32,881,527		19,020,975		(25,000)	51,877,502
Capital assets, being depreciated:							
Buildings and improvements		107,290,857		102,917		-	107,393,774
Equipment and vehicles		22,770,635		23,455		(227,459)	22,566,631
Infrastructure		31,190,578		1,564,045		-	32,754,623
Total capital assets, being depreciated		161,252,070		1,690,417		(227,459)	162,715,028
Less accumulated depreciation and amortization for:							
Buildings and improvements		(46,862,223)		(1,982,033)		-	(48,844,256)
Equipment and vehicles		(15,018,139)		(1,704,772)		224,484	(16,498,427)
Infrastructure		(18,348,222)		(388,124)		-	(18,736,346)
Total accumulated depreciation and	,						
amortization		(80,228,584)		(4,074,929)		224,484	 (84,079,029)
Total capital assets, being depreciated, net		81,023,486		(2,384,512)		(2,975)	78,635,999
Governmental activities capital assets, net	\$	113,905,013	\$	16,636,463	\$	(27,975)	\$ 130,513,501

Depreciation expense was charged to functions/programs as follows:

Governmental Activities	s:
-------------------------	----

General government	\$ 201,873
Public safety	1,327,461
Public works	716,222
Health and welfare	65,947
Beach and recreation	217,546
Education	 1,545,880
Total depreciation and amortization expense -	
governmental activities	\$ 4,074,929

NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivable and payable balances at June 30, 2024 are as follows:

Receivable Fund	Payable Fund	Amount
Governmental Funds:		
General Fund	Internal Service Funds	\$ 1,070,797
	Other Governmental Funds	1,245,951
		2,316,748
Capital Projects Fund	General Fund	21,450,600
Other Governmental Funds	General Fund	2,868,922
	Other Governmental Funds	15,620
		2,884,542
		\$ 26,651,890

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES (Continued)

The interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, or (3) payments between funds are made.

NOTE 6 - INTERFUND TRANSFERS

Interfund transfers for the year ended June 30, 2024 consisted of the following:

Transfers In	Transfers Out	 Amount
Governmental Funds		
General Fund	Other Governmental Funds	\$ 130,800
Capital Projects Fund	General Fund	7,987,951
	Other Governmental Funds	25,105
		 8,013,056
Other Governmental Funds	General Fund	178,673
	Other Governmental Funds	 145,800
		324,473
Total transfers		\$ 8,468,329

Transfers/ are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, and (2) account for unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

NOTE 7 - SHORT-TERM DEBT

The following is a summary of terms and changes in short-term capital borrowings for the year ended June 30, 2024:

Covernmental Astivities	Coupon Rate	Maturity Date	Beginning Balance		 Increases	 Decreases	 Ending Balance
Governmental Activities							
Bond anticipation notes	4.00%	12/21/2023	\$	8,200,000	\$ -	\$ (8,200,000)	\$ -
Bond anticipation notes	4.00%	12/19/2024			 30,000,000	 	30,000,000
			\$	8,200,000	\$ 30,000,000	\$ (8,200,000)	\$ 30,000,000

The purpose of the bond anticipation notes are to provide interim financing for various ongoing construction projects until future general obligation bonds are issued. As discussed more fully in Note 14, the \$25,715,000 in bond anticipation notes outstanding as of June 30, 2024 were subsequently retired through proceeds from the issuance of general obligation bonds. As such, proceeds from these notes have been recognized on a long-term basis as other financing sources in the governmental funds statement of revenues, expenditures, and changes in fund balances.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 8 - LONG-TERM LIABILITIES

Changes in Long-term Liabilities

Changes in the Town's long-term liabilities for the year ended June 30, 2024, are as follows:

	Beginning Balance	Increases		Increases		Increases		eases Decreases		Ending Balance		Due Within One Year	
Governmental Activities													
Long-term Debt:													
Bonds payable:													
General obligation bonds	\$ 13,760,000	\$	10,500,000	\$	(2,050,000)	\$	22,210,000	\$	2,020,000				
Unamortized premium	1,176,335		698,990		(301,603)		1,573,722		-				
Total bonds payable	14,936,335		11,198,990		(2,351,603)		23,783,722		2,020,000				
Financed purchases	841,949		1,053,768		(635,050)		1,260,667		535,836				
Other Long-term Liabilities:													
Compensated absences	1,294,423		-		(73,094)		1,221,329		121,000				
Heart and hypertension (See Note 12)	1,266,955		-		(106,163)		1,160,792		116,000				
Early retirement incentives	18,312		59,056		(23,974)		53,394		17,870				
Net pension liability (See Note 9)	19,535,012		-		(1,562,824)		17,972,188		-				
Total OPEB liability (See Note 10)	16,796,057		-		(3,366,300)		13,429,757		680,000				
	\$ 54,689,043	\$	12,311,814	\$	(8,119,008)	\$	58,881,849	\$	3,490,706				

Long-term liabilities have typically been liquidated in the General Fund.

General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations of the Town for which full faith and credit are pledged and payable from taxes levied on all taxable properties located within the Town. General obligation bonds currently outstanding are as follows:

	Date of	Original	Interest	Maturity	Amount
Purpose of Bonds	Issue	 Issue Rates Date		 Outstanding	
Governmental Activities		 			
Bonds Payable					
General Obligation Refunding Bonds	6/2016	\$ 8,555,000	2.0 - 4.0%	12/2030	\$ 2,370,000
General Obligation Bonds	6/2019	9,100,000	2.25 - 5.0%	6/2039	7,180,000
General Obligation Refunding Bonds	6/2021	3,230,000	5.0%	3/2030	2,160,000
General Obligation Bonds	12/2023	10,500,000	4.0 - 5.0%	12/2043	 10,500,000
					\$ 22,210,000

Financed Purchases

The Town has entered into financed purchase arrangements for the acquisition of capital assets. The contracts include non-appropriation clauses and provide the obligors with security interests in the underlying assets in the event of default. Ownership of the underlying assets are transferred to the Town at the end of the contract. The Town makes equal annual payments of principal and interest at an interest rates ranging from 1.3% to 5.9% through various maturity dates.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 8 - LONG-TERM LIABILITIES (Continued)

Advance Refundings

The Town has refunded general obligation bonds in prior years. At June 30, 2024, \$7,395,000 of defeased bonds remain outstanding. The difference between the reacquisition price (the amount placed in escrow) and the net carrying amount of the refunded bonds resulted in deferred charges on refundings. This amount, net of accumulated amortization, has been presented as a deferred outflow of resources in the government-wide financial statements and is being amortized to interest expense using the effective-interest method over the life of the new bonds. Amortization of deferred charges on refundings totaled \$55,202 for the year ended June 30, 2024.

The general obligation bonds refunded are considered defeased and the liability for those bonds has been removed from the statement of net position. Proceeds from the issuance of the refunding bonds are being held by an escrow agent in an irrevocable trust fund to provide all future debt service payments on the refunded bonds.

<u>Legal Debt Limit</u>

Connecticut General Statutes Section 7-374(b) provides that authorized debt of the Town shall not exceed seven times base receipts, as defined in the statute. Further, the statute limits the amount of debt that may be authorized by the Town for general purposes, schools, sewers, urban renewal and pension deficit. The statute does exclude from the Town's aggregate debt calculation any debt issued (a) in anticipation of taxes; (b) for water, gas, or electricity supply, electric demand response, conservation and load management, distributed generation, renewable energy projects, cable, wire, and pipe subway construction, underground cable, wire, and pipe conduit construction, constructing and operating a municipal community antenna television system, or a combination of such projects; (c) in anticipation of public improvement benefit assessment revenue; (d) in anticipation of state or federal grant funding; (e) for water pollution control projects in order to meet the energy and environmental protection commissioner's abatement order requirements; and debt issued (f) for which funds have been placed in escrow (from the proceeds of refunding bonds, notes, or other obligations or other municipal funds) in an amount sufficient, together with investment earnings, to provide for the payment when due of the principal of and interest on such debt. The Town did not exceed this statutory debt limitation as of June 30, 2024.

Long-term Debt Service Requirements

The debt service requirements for the Town's long-term debt are as follows:

Year ending	General Obliga	Bonds		Financed Purchases			
June 30:	Principal		Interest		Principal		Interest
2025	\$ 2,020,000	\$	821,200	\$	535,836	\$	49,824
2026	1,665,000		737,000		345,526		31,978
2027	1,655,000		662,800		229,603		18,985
2028	1,650,000		598,600		149,702		7,096
2029	1,650,000		533,950		-		-
2030-2034	5,940,000		1,891,499		-		-
2035-2039	5,005,000		1,001,400		-		-
2040-2044	2,625,000		262,500		-		-
	\$ 22,210,000	\$	6,508,949	\$	1,260,667	\$	107,883

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 8 - LONG-TERM LIABILITIES (Continued)

Early Retirement Incentives

The Town provides special termination benefits to former employees in the form of early retirement incentives. During the year ended June 30, 2024, the Town entered into new early retirement incentives in the amount of \$59,056 and made payments totaling \$23,974. As of June 30, 2024, the Town's liability for early retirement incentives totaled \$53,394. Future annual payments on early retirement incentives as of June 30, 2024 are as follows:

Year ending	Govern	nmental
June 30:	Acti	vities
2025	\$	17,870
2026		11,766
2027		11,766
2028		11,765
2029		227
	\$	53,394

NOTE 9 - PENSION PLANS

Defined Benefit Pension Plans

The Town accounts for activity relating to four defined benefit pension plans, (1) the Town Employees' Pension Plan, (2) the Police Pension Plan, (3) the Firemen's Benefit Plan, and (4) the Connecticut Teachers' Retirement System. As of and for the year ended June 30, 2024, the four plans had the following balances reported in the Town's government-wide financial statements:

	 let Pension Liability	0	Deferred utflows of Resources	Ir	eferred iflows of esources	On Behalf Revenues	Pension Expense
Town Employees' Pension Plan	\$ 10,376,116	\$	733,986	\$	89,754	\$ -	\$ 2,273,351
Police Pension Plan	6,892,973		248,620		-	-	1,020,896
Firemen's Benefit Plan	703,099		143,418		232,891	-	144,569
Connecticut Teachers' Retirement System							
(proportionate share)	_					 9,237,288	 9,237,288
	\$ 17,972,188	\$	1,126,024	\$	322,645	\$ 9,237,288	\$ 12,676,104

Detailed disclosures for each plan follow.

Plan Descriptions

The Town maintains three single employer Public Retirement Systems (PERS) established and administered by the Town to provide pension benefits for its employees. The PERS are considered to be part of the Town's financial reporting entity and are accounted for in the fiduciary fund financial statements as Pension Trust Funds. The Town does not issue stand-alone financial statements for the Pension Trust Funds. The plans are established under authority of a Town Meeting and any changes to the plans must also be approved at a Town Meeting.

Management of the Town Employees' Pension Plan (the Town Plan) rests with the Employee Retirement Board, which consists of five members, one being the Selectman designated as the Pension Liaison (Chairman).

Management of the Firemen's Benefit Plan (the Fire Plan) rests with the Firemen's Benefit Committee, which consists of seven members; one member from North Madison Fire Company, one member from Madison Hose Company, four members-at-large, and the Selectman designated as the Pension Liaison.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

<u>Defined Benefit Pension Plans (Continued)</u>

Plan Descriptions (Continued)

Management of the Police Pension Plan (the Police Plan) rests with the Police Retirement Board, which consists of five members. The members consist of a Police Union Representative, three members-at-large, and the Selectman designated as the Pension Liaison.

Summary of Significant Accounting Policies

The PERS are accounted for using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the plans are recognized when due and the employer has made a formal commitment to provide contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plans.

Investments - Investments are generally measured at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments in money market mutual funds are measured at net asset value per share as determined by the fund. Investment income is recognized when earned and gains and losses on sales or exchanges are recognized on the transaction date.

Investment policy - The investment policy in regard to the allocation of invested assets is established and may be amended by the PERS Board by a majority vote of its members. It is the policy of the PERS Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans.

Concentrations - As of June 30, 2024, there were no investments in any one issuer, that is subject to concentration of credit risk disclosures, that represented 5.0% or more of each plan's total investments.

Rate of return - For the year ended June 30, 2024, the annual money-weighted rate of return on the Town Plan's, the Police Plan's and the Fire Plan's investments, net of pension plan investment expense, was 10.55%, 10.64% and 9.65%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Administrative costs - A portion of the administrative costs of the Plans are funded through the Town's General Fund with the remaining portion funded from investment earnings of the Plans.

Plan Membership

Membership of the PERS consisted of the following as of at the date of the latest actuarial valuations:

Town	Police	Fire
Plan	Plan	Plan
158	46	29
72	3	2
135	12_	78
365	61	109
	158 72 135	Plan Plan 158 46 72 3 135 12

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

<u>Defined Benefit Pension Plans (Continued)</u>

Benefit Provisions

Town Plan - The retirement plan for Town and Board of Education employees is a noncontributory plan that provides retirement benefits only. However, Town United Public Service Employees Union members (UPSEU Members) are required to pay 2.0% of pre-tax salary through payroll deduction to the plan. Effective January 1, 2014, the plan is closed to new employees. Beginning July 1, 2004, the vesting period was reduced from 10 years to 5 years of credited service. Members who retire at or after age 65 with 5 years of credited service are entitled to an annuity benefit, payable monthly for life, in an amount equal to 2.0% average compensation (average salary over highest 5 consecutive years) times credited service, with a maximum benefit of 70.0% of average compensation. Employees may elect actuarial equivalent options including joint and survivor or contingent annuities. Early retirement is available at age 55 and 5 years of employment at a reduced benefit level.

Police Plan - The Police Plan provides retirement benefits as well as disability benefits. Effective January 1, 2014, the plan is closed to new employees. All benefits vest after 10 years of service. Members who retire after age 55 with 10 years of service, or 20 years of service, are entitled to an annuity retirement benefit, payable monthly for life, in an amount equal to 2.5% of average monthly compensation, times years of credited service (maximum 20 years).

Fire Plan - The Fire Plan provides benefits to volunteer firemen. All active firemen on who have completed 6 months of service and are age 20 (applicable for the Madison Hose #1 Fire Company) or age 18 (applicable for the North Madison Fire Company) are eligible for the plan. One year of service is earned for each Plan year during which the member has been credited with 60 credits by one of the fire companies. Benefits vest 50% after 12 years, 75% after 16 years and 100% after 20 years of active service for the Madison Hose #1 Fire Company. Benefits vest 50% after 15 years, 75% after 18 years and 100% after 20 years of active service for the North Madison Fire Company. Upon retirement after 20 years of active service and having attained the age of 60, members are entitled to a 15 Year Certain and Life Annuity. Deferred retirement benefit age is noted to be age 65.

Funding Policy

Employer contribution rates are established by the Board of Selectmen and approved by the Board of Finance. Employees covered under the police plan are required to contribute 7.5% of their earnings to the Plan. Police hired after January 1, 2006 are required to contribute 9.0% of their salary. Employees covered under the fire plan are not required to contribute to their plan. For the town plan, UPSEU Members only are required to pay 2.0% salary through payroll deduction to the plan, effective July 1, 2004. The Town is required to contribute the remaining amounts necessary to finance the benefits for the participants as determined by its actuaries. The Town made contributions to the Town Plan, Police Plan and Fire Plan of \$1,447,028, \$602,509 and \$452,651, respectively, for the year ended June 30, 2024.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

<u>Defined Benefit Pension Plans (Continued)</u>

Net Pension Liabilities

The components of the Town's net pension liabilities for each PERS as of June 30, 2024 were as follows:

	Town			Police	Fire
		Plan		Plan	 Plan
Total pension liability	\$	36,553,412	\$	22,069,078	\$ 3,768,807
Plan fiduciary net position		26,177,296		15,176,105	 3,065,708
Town's net pension liability	\$	10,376,116	\$	6,892,973	\$ 703,099
Plan fiduciary net position as a percentage of the total pension liability		71.6%		68.8%	81.3%

The components of the changes in the net pension liability for each of the PERS for the year ended June 30, 2024, were as follows:

	Increase (Decrease)									
	To	tal Pension	Pla	an Fiduciary	Net Pension Liability					
		Liability	N	et Position						
Town Plan		(a)		(b)	(a) - (b)					
Balance as of June 30, 2023	\$	35,375,692	\$	24,196,493	\$	11,179,199				
Changes for the year:										
Service cost		597,916		-		597,916				
Interest		2,362,057		-		2,362,057				
Effect of plan changes		-		-		-				
Effect of economic/demographic gains or losses		205,077		-		205,077				
Effect of assumptions changes		-		-		-				
Contributions - employer		-		1,447,028		(1,447,028)				
Contributions - employee		-		7,981		(7,981)				
Net investment income		-		2,538,094		(2,538,094)				
Benefit payments, including refunds		(1,987,330)		(1,987,330)		-				
Administrative expense				(24,970)		24,970				
Net changes		1,177,720		1,980,803		(803,083)				
Balance as of June 30, 2024	\$	36,553,412	\$	26,177,296	\$	10,376,116				

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Defined Benefit Pension Plans (Continued)

Net Pension Liabilities (Continued)

	Increase (Decrease)									
	To	tal Pension	Pla	an Fiduciary	N	et Pension				
		Liability	N	et Position		Liability				
Police Plan		(a)		(b)	(a) - (b)					
Balance as of June 30, 2023	\$	21,711,059	\$	14,435,197	\$	7,275,862				
Changes for the year:		_			,	_				
Service cost		175,677		-		175,677				
Interest		1,429,666		-		1,429,666				
Effect of economic/demographic gains or losses		196,314		-		196,314				
Effect of assumptions changes		-		-		-				
Contributions - employer		-		602,509		(602,509)				
Contributions - employee		-		102,815		(102,815)				
Net investment income		-		1,497,949		(1,497,949)				
Benefit payments, including refunds		(1,443,638)		(1,443,638)		-				
Administrative expense		-		(18,727)		18,727				
Net changes		358,019		740,908		(382,889)				
Balance as of June 30, 2024	\$	22,069,078	\$	15,176,105	\$	6,892,973				
Fire Plan										
Balance as of June 30, 2023	\$	3,591,318	\$	2,511,367	\$	1,079,951				
Changes for the year:										
Service cost		73,812		-		73,812				
Interest		233,562		-		233,562				
Effect of plan changes		-		-		-				
Effect of economic/demographic gains or losses		16,845		-		16,845				
Effect of assumptions changes		-		-		-				
Contributions - employer		-		452,651		(452,651)				
Net investment income		-		262,676		(262,676)				
Benefit payments, including refunds		(146,730)		(146,730)		-				
Administrative expense		-		(14,256)		14,256				
Net changes		177,489		554,341		(376,852)				
Balance as of June 30, 2024	\$	3,768,807	\$	3,065,708	\$	703,099				

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

<u>Defined Benefit Pension Plans (Continued)</u>

Net Pension Liabilities (Continued)

Actuarial Assumptions - The Town's net pension liabilities were measured as of June 30, 2024. The total pension liabilities were determined by actuarial valuations as of July 1, 2023 for each plan, using the following actuarial assumptions, applied to all periods included in the measurement:

	Town	Police	Fire
	Plan	Plan	Plan
Inflation	2.50%	2.50%	2.50%
Salary increases, including inflation	Age related	Graded by age	Not applicable
Investment rate of return, net	6.75%	6.75%	6.50%

Mortality rates were based on the PubG-2010 Mortality with generational projection per MP-2021 Ultimate Scale for the Town Plan, and PubS-2010 Mortality with generational projection per MP-2021 Ultimate Scale for the Police and Fire Plans.

The long-term expected rates of return on investments were determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the plan's target asset allocation as of June 30, 2024 are summarized in the following table:

			LU	iig-teiiii Expecteu					
Ta	arget Allocation		Real Rate of Return						
Town	Police	Fire	Town	Police	Fire				
Plan	Plan	Plan	Plan	Plan	Plan				
3.0%	3.0%	3.0%	3.0%	3.0%	3.0%				
32.0%	32.0%	37.0%	4.3%	4.3%	4.3%				
58.0%	58.0%	53.5%	7.1%	9.0%	12.7%				
7.0%	7.0%	6.5%	7.2%	7.2%	7.2%				
	Town Plan 3.0% 32.0% 58.0%	Plan Plan 3.0% 3.0% 32.0% 32.0% 58.0% 58.0%	Town Police Fire Plan Plan Plan 3.0% 3.0% 3.0% 32.0% 32.0% 37.0% 58.0% 58.0% 53.5%	Target Allocation Reference Town Police Fire Town Plan Pl	Town Plan Police Plan Fire Plan Town Plan Police Plan 3.0% 3.0% 3.0% 3.0% 3.0% 32.0% 32.0% 37.0% 4.3% 4.3% 58.0% 58.0% 53.5% 7.1% 9.0%				

Long-term Evnected

Discount Rate - The discount rate used to measure the total pension liabilities were 6.75% for the Town and Police plans and 6.50% for the Fire plan. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rates and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rates. Based on those assumptions, each plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on each plan's investments were applied to all periods of projected benefit payments to determine the total pension liabilities.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Defined Benefit Pension Plans (Continued)

Net Pension Liabilities (Continued)

Sensitivity of the Net Pension Liabilities to Changes in the Discount Rate - The following presents the net pension liabilities of the Town, calculated using the current discount rate for each plan as well as what the Town's net pension liabilities would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

				Current		
	1	1% Decrease Discount Rate				% Increase
Town Plan - Net pension liability	\$	14,344,801	\$	10,376,116	\$	7,000,841
Police Plan - Net pension liability		9,319,552		6,892,973		4,852,511
Fire Plan - Net pension liability		1,135,266		703,099		335,609
	\$	\$ 24,799,619		17,972,188	\$	12,188,961

Pension Expense and Deferred Outflows and Inflows of Resources

For the year ended June 30, 2024, the Town recognized pension expense of \$2,273,351 for the Town Plan, \$1,020,896 for the Police Plan and \$144,569 for the Fire Plan. At June 30, 2024, the Town reported deferred outflows and inflows of resources related to each plan from the following sources:

	Deferred Outflows of Resources		 rred Inflows Resources	Net Deferrals	
Town Plan:	. <u></u>				
Differences between expected and actual experience	\$	265,804	\$ 18,123	\$	247,681
Change of assumptions		111,053	71,631		39,422
Net difference between projected and actual					
earnings on pension plan investments		357,129	-		357,129
		733,986	89,754		644,232
Police Plan:					
Differences between expected and actual experience		73,618	-		73,618
Change of assumptions		-	-		-
Net difference between projected and actual					
earnings on pension plan investments		175,002	-		175,002
		248,620	-		248,620
Fire Plan:					
Differences between expected and actual experience		55,882	188,967		(133,085)
Change of assumptions		73,938	43,924		30,014
Net difference between projected and actual					
earnings on pension plan investments		13,598	-		13,598
		143,418	232,891		(89,473)
Total	\$	1,126,024	\$ 322,645	\$	803,379

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Defined Benefit Pension Plans (Continued)

Pension Expense and Deferred Outflows and Inflows of Resources (Continued)

Amounts reported as deferred outflows and inflows of resources related to each of the plans will be recognized as an increase or (decrease) to pension expense in future years as follows:

Year ended June 30,	T	own Plan	P	olice Plan	 Fire Plan	 Total
2025	\$	243,029	\$	52,117	\$ (16,324)	\$ 278,822
2026		915,547		501,948	37,296	1,454,791
2027		(329,673)		(195,736)	(35,143)	(560,552)
2028		(184,671)		(109,709)	(30,879)	(325,259)
2029		-		-	(9,400)	(9,400)
Thereafter					(35,023)	(35,023)
	\$	644,232	\$	248,620	\$ (89,473)	\$ 803,379

Plan Financial Statements

The following presents the statement of fiduciary net position and the statement of changes in fiduciary net position for each of the Town's defined benefit plans as of and for the year ended June 30, 2024.

	Town Plan	Police Plan	Fire Plan	Total Pension Trust Funds		
ASSETS						
Cash and cash equivalents	\$ 703,002	\$ 465,123	\$ 91,849	\$	1,259,974	
Investments	25,474,294	14,710,982	2,991,177		43,176,453	
Total assets	26,177,296	15,176,105	3,083,026		44,436,427	
LIABILITIES						
Payables	-	-	17,318		17,318	
	÷	-	17,318		17,318	
NET POSITION						
Restricted for pension benefits	\$ 26,177,296	\$ 15,176,105	\$ 3,065,708	\$	44,419,109	

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

<u>Defined Benefit Pension Plans (Continued)</u>

Plan Financial Statements (Continued)

	Town Plan Police Pla		Police Plan	Fire Plan			Total Pension Trust Funds		
ADDITIONS								,	
Contributions:									
Employer	\$	1,447,028	\$	602,509	\$	452,651	\$	2,502,188	
Plan members		7,981		102,815		-		110,796	
Total contributions		1,455,009		705,324		452,651		2,612,984	
Investment earnings:									
Interest and dividends		329,791		242,018		42,384		614,193	
Net change in the fair value of									
investments		2,284,937		1,313,582		227,894		3,826,413	
Total investment earnings		2,614,728		1,555,600		270,278		4,440,606	
Less investment expense		76,634		57,651		7,602		141,887	
Net investment earnings		2,538,094		1,497,949		262,676		4,298,719	
Total additions		3,993,103		2,203,273		715,327		6,911,703	
DEDUCTIONS									
Benefit payments		1,987,330		1,443,638		146,730		3,577,698	
Administration		24,970		18,727		14,256		57,953	
Total deductions		2,012,300		1,462,365		160,986		3,635,651	
Change in net position		1,980,803		740,908		554,341		3,276,052	
Net pension held in trust for pension benefits:									
Beginning of year		24,196,493		14,435,197		2,511,367		41,143,057	
End of year	\$	26,177,296	\$	15,176,105	\$	3,065,708	\$	44,419,109	

Connecticut Teachers' Retirement System

Plan Description

The Connecticut Teachers' Retirement System (TRS or the Plan) is the public pension plan offered by the State of Connecticut (the State) to provide retirement, disability, survivorship and health insurance benefits for Connecticut public school teachers and their beneficiaries. The Plan is governed by Connecticut Statute Title 10, Chapter 167a of the Connecticut General Statutes. TRS is a multiemployer pension plan administered by the Connecticut State Teachers' Retirement Board (TRB). The State Treasurer is responsible for investing TRS funds for the exclusive benefit of TRS members.

Teachers, principals, superintendents or supervisors engaged in the service of public schools are provided with pensions through the Connecticut Teachers' Retirement System - a cost sharing multi-employer defined benefit pension plan administered by the TRB. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS issues a publicly available financial report that can be obtained at www.ct.gov.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Connecticut Teachers' Retirement System (Continued)

Benefit Provisions

The Plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement: Retirement benefits for the employees are calculated as 2.0% of the average annual salary times the years of credited service (maximum benefit is 75.0% of average annual salary during the 3 years of highest salary). In addition, amounts derived from the accumulation of the 6.0% contributions made prior to July 1, 1989 and voluntary contributions are payable.

Early Retirement: Employees are eligible after 25 years of credited service with a minimum of 20 years of Connecticut service, or age 55 with 20 years of credited service with a minimum of 15 years of Connecticut service. Benefit amounts are reduced by 6.0% per year for the first 5 years preceding normal retirement age and 4.0% per year for the next 5 years preceding normal retirement age. Effective July 1, 1999, the reduction for individuals with 30 or more years of service is 3.0% per year by which retirement precedes normal retirement date.

Minimum Benefit: Effective January 1, 1999, Public Act 98-251 provides a minimum monthly benefit of \$1,200 to teachers who retire under the normal retirement provisions and who have completed at least 25 years of full time Connecticut service at retirement.

Disability Retirement: Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required to be eligible for non-service related disability. Disability benefits are calculated as 2.0% per year of service times the average of the highest three years of pensionable salary, but not less than 15.0%, nor more than 50.0%. In addition, disability benefits under this Plan (without regard to cost-of-living adjustments) plus any initial award of Social Security benefits and workers' compensation cannot exceed 75.0% of average annual salary. A plan member who leaves service and has attained 10 years of service will be entitled to 100.0% of the accrued benefit as of the date of termination of covered employment. Benefits are payable at age 60, and early retirement reductions are based on the number of years of service the member would have had if they had continued work until age 60.

Pre-Retirement Death Benefit: The plan also offers a lump-sum return of contributions with interest or surviving spouse benefit depending on length of service.

Contributions

State of Connecticut - Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State are amended and certified by the TRB and appropriated by the General Assembly. The contributions are actuarially determined as an amount that, when combined with employee contributions and investment earnings, is expected to finance the costs of the benefits earned by employees during the year, with any additional amounts to finance any unfunded accrued liability.

Employers - School District employers are not required to make contributions to the Plan, as contributions are required only from employees and the State.

Employees - Each teacher is required to contribute 7.0% of pensionable salary for the pension benefit.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Connecticut Teachers' Retirement System (Continued)

Administrative Expenses

Administrative costs of the plan are to be paid by the General Assembly per Section 10-183r of the Connecticut General Statutes.

Basis of Presentation

The components associated with pension expense and deferred outflows and inflows of resources have been determined based on fiduciary net position as audited by the State of Connecticut Auditors of Public Accounts as part of the State of Connecticut Annual Comprehensive Financial Report as of and for the year ended June 30, 2023. The net pension liability has been calculated using the audited amounts. TRS is included in the State of Connecticut audit as a pension trust fund. The State of Connecticut's Annual Comprehensive Financial Report can be obtained at www.ct.gov.

The accounting standards require participating employers to recognize their proportional share of the collective net pension liability, deferred outflows and inflows of resources and pension expense. Contributions remitted by the State are recognized when legally due, based upon statutory requirements.

Allocation Methodology

The allocations for participating employers are based on the expected contribution effort for each participating employer. The employer allocations were then applied to the net pension liability and pension expense to determine the amount applicable to each employer. Based upon the employee contributions made by the employees of each employer, as compared to the total employee contributions, an employer allocation percentage is calculated to six decimal places and is used to allocate the elements noted above. The employer allocation applied to Town totaled 0.567% as of the most recent measurement date.

Collective Net Pension Liability

The following summarizes the collective net pension liability of the State for the TRS as of June 30, 2023, the measurement date, in addition to the Town's and State's proportionate shares of the collective net pension liability that is attributed to the Town:

Collective Net Pension Liability of the State for the TRS		\$	17,007,295,000
	Proportion	Propo	ortionate Share
Town's proportionate share of the Collective Net Pension Liability	0.000%	\$	-
State's proportionate share of the Collective Net Pension Liability attributed to the Town	0.567%	\$	96,479,000

Collective Pension Expense

The Town's expected contribution effort for allocation purposes totaled \$8,951,886 or 0.567% of the total expected contribution effort. The Town has recognized this amount as an on-behalf payment into the TRS as intergovernmental revenues and related education expenditures in the General Fund for the year ended June 30, 2024.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Connecticut Teachers' Retirement System (Continued)

Collective Pension Expense (Continued)

The collective pension expense includes certain current period changes in the collective net pension liability, projected earnings on pension plan investments and the amortization of deferred outflows of resources and deferred inflows of resources for the current period. The portion of the collective pension expense attributed to the Town totaled \$9,237,288 or 0.567% of the total collective pension expense and has been recognized as an operating contribution and related education expenses in the statement of activities for the year ended June 30, 2024.

Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2023, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.50%

Salary increases 3.00% - 6.50%, including inflation Investment rate of return 6.90%, net of pension plan investment

expense, including inflation

Administrative expenses \$0 assumption as expenses are paid for

by the General Assembly

Mortality rates were based on the PubT-2010 Healthy Retiree Table, adjusted 105% for males and 103% for females at ages 82 and above, projected generationally with MP-2019 for the period after service retirement.

Future cost-of-living increases for teachers who retired prior to September 1, 1992, are made in accordance with increases in the Consumer Price Index, with a minimum of 3.0% and a maximum of 5.0% per annum. For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6.0% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%. For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5.0% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3.0%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

Long-Term Rate of Return

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 9 - PENSION PLANS (Continued)

Connecticut Teachers' Retirement System (Continued)

Long-Term Rate of Return (Continued)

The current capital market assumptions and the target asset allocation as provided by the Treasurer's Office are summarized in the following table:

Target	Long-Term Expected
Allocation	Real Rate of Return
37.0%	6.8%
2.0%	2.9%
13.0%	0.4%
1.0%	-0.4%
5.0%	0.1%
15.0%	11.2%
10.0%	6.1%
10.0%	6.2%
7.0%	7.7%
100%	
	Allocation 37.0% 2.0% 13.0% 1.0% 5.0% 15.0% 10.0% 10.0% 7.0%

Discount Rate

The discount rate used to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that the State contributions will be made at the actuarially determined rates in future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS

The Town accounts for activity relating to two other post-employment benefits plans, (1) the Town and Board of Education Other Post-employment Benefit Plan and (2) the Connecticut Teachers' Retirement System. As of and for the year ended June 30, 2024, the two plans had the following balances reported in the Town's government-wide financial statements:

	 Total OPEB Liability	0	Deferred utflows of Resources	Deferred Inflows of Resources	On Behalf Revenues	OPEB Expense
Town and Board of Education Other Post-employment Connecticut Teachers' Retirement System	\$ 13,429,757	\$	3,903,223	\$ 11,971,920	\$ -	\$ (267,521)
(proportionate share)	\$ - 13,429,757	\$	3,903,223	\$ - 11,971,920	\$ (1,064,822) (1,064,822)	\$ (1,064,822) (1,332,343)

Detailed disclosures for each plan follow.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Town and Board of Education Plan

Plan Description

Plan administration - The Town provides a single-employer other post-employment benefits plan to all Town employees retiring under the Town of Madison's Retiree Medical Program. The level of these benefits is determined by contract for all union employees and by a Town ordinance for all non-represented employees. The Town does not issue a stand-alone financial report for the plan.

Plan membership - As of July 1, 2023, the date of the most recent actuarial valuation, membership data was as follows:

Current retirees and eligible surviving spouses	61
Current active participants	489
	550

Benefits Provided

Unrepresented Retired Employees - Health Insurance is offered to non-represented, retired employees, between the ages of 55 and 65, hired before July 1, 2013, receiving pension benefits. The retired employee is responsible to pay the full premium coverage on a timely basis.

UPSEU Building & Grounds Retired Employees - Retiree health insurance is offered to retired employees, between the ages of 55 and 65, hired before July 1, 2013, receiving pension benefits. The retired employee is responsible to pay the full premium coverage on a timely basis. Premium payments are due on the 20th of the month prior to the coverage month.

Police - For employees hired before January 1, 2006, the Town pays the full cost of retiree medical insurance for the retiree and his/her spouse. Retirees and their spouse must opt for and maintain medical insurance coverage at the time of retirement or they will forfeit this benefit. For those retired participants hired before January 1, 2006, and their spouses, who reach Medicare/Medicaid eligibility, the Town will provide a supplemental health insurance coverage for both for life at no cost to the retiree or spouse. This is a Medicare Supplementary plan in which Medicare is the primary coverage. No health insurance benefits are offered to those retirees hired after January 1, 2006.

Board of Education - The Board of Education provides certain post-retirement benefits to retirees through negotiated contracts. Eligibility for benefits are as follows:

Teachers/Administrators - Post-retirement insurance can be purchased through Medicare eligibility; if not eligible for Medicare.

Para-professionals/Secretaries - If retiring under pension, insurance may be purchased between ages 55 and 65.

Custodians - For employees who retired before July 1, 2018, post-retirement insurance can be purchased through Medicare eligibility; if not eligible for Medicare.

Cafeteria Workers - No post-retirement benefits are provided for health insurance for retirees.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Town and Board of Education Plan (Continued)

Funding Policy

The Town currently pays for its other post-employment benefits on a pay-as-you-go basis. As of June 30, 2024, the Town has not established a trust fund to irrevocably segregate assets to fund liabilities associated with these other post-employment benefits, which would require the reporting of a trust fund in accordance with GASB guidelines. The contribution requirements of plan members and the Town are also negotiated with the various unions representing the employees.

Total OPEB Liability

The Town's total OPEB liability reported as of June 30, 2024 totaled \$13,429,757. The total OPEB liability was measured as of June 30, 2024 and determined by an actuarial valuation as of July 1, 2023.

Actuarial Assumptions and Other Inputs - The total OPEB liability as of June 30, 2024 was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Discount rate	3.93%
Inflation	2.50%
Medical trend rates - Pre-65	6.70% - 3.90% over 50 years
Medical trend rates - Post-65	7.00% - 3.90% over 50 years
Salary increases, including inflation	Graded by service

The discount rate was based on the Bond Buyer 20 (GO 20 Index) as of the measurement date, which represents municipal bond trends based on a portfolio of 20 general obligation bonds that mature in 20 years. Mortality rates were based on generational projection per Scale AA to the PubT-2010 Mortality Table projected with MP ultimate scale.

Changes in the Total OPEB Liability

	Total OPEB Liability	
Balance as of June 30, 2023	\$	16,796,057
Changes for the year:		
Service cost		259,324
Interest		610,237
Changes of benefit terms		-
Effect of economic/demographic gains or losses		(2,203,486)
Effect of assumptions changes or inputs		(1,353,186)
Benefit payments		(679,189)
Net changes		(3,366,300)
Balance as of June 30, 2024	\$	13,429,757

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Town and Board of Education Plan (Continued)

Changes in the Total OPEB Liability (Continued)

Changes of assumptions primarily reflects a change in the discount rate from 3.65% to 3.93%.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate - The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.93%) or 1-percentage-point higher (4.93%) than the current discount rate:

	Current				
	1% Decrease	1% Decrease Discount Rate		1% Increase	
Total OPEB liability	\$ 15,304,471	\$ 13,429,757	\$	11,899,389	

Sensitivity of the Total OPEB liability to Changes in the Healthcare Cost Trend Rates - The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		Current			
	1% Decrease	Trend Rate	e 1% Increase		
Total OPEB liability	\$ 11,679,093	\$ 13,429,757	\$	15,601,381	

OPEB Expense and Deferred Outflows and Inflows of Resources

For the year ended June 30, 2024, the Town recognized a negative OPEB expense of \$(267,521). As of June 30, 2024, the Town reported deferred outflows and inflows of resources related to OPEB from the following sources:

	 rred Outflows f Resources	_	ferred Inflows f Resources	Net Deferrals
Differences between expected and actual experience	\$ -	\$	6,748,477	\$ (6,748,477)
Change of assumptions	 3,903,223		5,223,443	 (1,320,220)
Total	\$ 3,903,223	\$	11,971,920	\$ (8,068,697)

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized as a decrease to OPEB expense in future years as follows:

Year ended June 30,	
2025	\$ (1,137,082)
2026	(1,137,082)
2027	(1,147,910)
2028	(1,588,073)
2029	(1,729,241)
Thereafter	 (1,329,309)
	\$ (8,068,697)

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Connecticut Teachers' Retirement System

Plan Description

The Connecticut Teachers' Retirement System (TRS or the Plan) is the public pension plan offered by the State of Connecticut (the State) to provide retirement, disability, survivorship and health insurance benefits for Connecticut public school teachers and their beneficiaries. The Plan is governed by Connecticut Statute Title 10, Chapter 167a of the Connecticut General Statutes. TRS is a multiemployer pension plan administered by the Connecticut State Teachers' Retirement Board (TRB). The State Treasurer is responsible for investing TRS funds for the exclusive benefit of TRS members.

Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with benefits, including retiree health insurance, through the Connecticut Teachers' Retirement System - a cost sharing multi-employer defined benefit pension plan administered by the TRB. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS issues a publicly available financial report that can be obtained at www.ct.gov.

Benefit Provisions

The Plan covers retired teachers and administrators of public schools in the State who are receiving benefits from the Plan. The Plan provides healthcare insurance benefits to eligible retirees and their spouses. Any member that is currently receiving a retirement or disability benefit through the Plan is eligible to participate in the healthcare portion of the Plan. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the TRB Sponsored Medicare Supplemental Plans provide coverage for those participating in Medicare, but not receiving Subsidized Local School District Coverage.

Any member that is not currently participating in Medicare Parts A & B is eligible to continue health care coverage with their former employer. A subsidy of up to \$220 per month for a retired member plus an additional \$220 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, any remaining portion is used to offset the district's cost. The subsidy amount is set by statute. A subsidy amount of \$440 per month may be paid for a retired member, spouse or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost, and contributes at least \$440 per month towards coverage under a local school district plan.

Any member that is currently participating in Medicare Parts A & B is eligible to either continue health care coverage with their former employer, if offered, or enroll in the plan sponsored by the System. If they elect to remain in the Plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage. If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplemental Plans. Active members, retirees, and the State pay equally toward the cost of the basic coverage (medical and prescription drug benefits).

Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Connecticut Teachers' Retirement System (Continued)

Contributions

State of Connecticut - Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are amended and certified by the TRB and appropriated by the General Assembly. The State pays for one third of plan costs through an annual appropriation in the General Fund.

Employers - School Town employers are not required to make contributions to the Plan.

Employees/Retirees - The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers' pay for one third of the Plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one third of the Plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

Administrative Expenses

Administrative costs of the Plan are to be paid by the General Assembly per Section 10-183r of the Connecticut General Statutes.

Basis of Presentation

The components associated with the other postemployment benefits (OPEB) expense and deferred outflows and inflows of resources have been determined using the unrecognized portions of each year's experience and assumption changes as audited by the State of Connecticut Auditors of Public Accounts as part of the State of Connecticut Annual Comprehensive Financial Report as of and for the year ended June 30, 2023. The net OPEB liability has been calculated using the audited amounts. The OPEB trust fund is included in the TRS, and the TRS is included in the State of Connecticut audit as a pension trust fund. The State of Connecticut's Annual Comprehensive Financial Report can be obtained at www.ct.gov.

The accounting standards require participating employers to recognize their proportional share of the collective net OPEB liability, deferred outflows and inflows of resources and OPEB expense. Contributions remitted by the State are recognized when legally due, based upon statutory requirements.

Allocation Methodology

The allocations for participating employers are based on the expected contribution effort as of the date of the latest biennial valuation. The employer allocations were then applied to the net OPEB liability and OPEB expense to determine the amount applicable to each employer. Based upon the employee contributions made by the employees of each employer, as compared to the total employee contributions, an employer allocation percentage is calculated to six decimal places and is used to allocate the elements noted above. The employer allocation applied to Town totaled 0.567% as of the most recent measurement date.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Connecticut Teachers' Retirement System (Continued)

Collective Net OPEB Liability

The following summarizes the collective net OPEB liability of the State for the TRS as of June 30, 2023, the measurement date, in addition to the Town's and State's proportionate shares of the collective net OPEB liability that is attributed to the Town:

Collective Net OPEB Liability of the State for the TRS		\$	1,593,350,000
	Proportion	Propo	rtionate Share
Town's proportionate share of the Collective Net OPEB Liability	0.000%	\$	-
State's proportionate share of the Collective Net OPEB Liability attributed to the Town	0.567%	\$	9,039,000

Collective OPEB Expense

The Town's expected contribution effort for allocation purposes totaled \$121,818 or 0.567% of the total expected contribution effort. The Town has recognized this amount as an on-behalf payment into the TRS as intergovernmental revenues and related education expenditures in the General Fund for the year ended June 30, 2024.

The collective OPEB expense includes certain current period changes in the collective net OPEB liability, projected earnings on OPEB plan investments and the amortization of deferred outflows of resources and deferred inflows of resources for the current period. The portion of the negative collective OPEB expense attributed to the Town totaled \$(1,064,822) or 0.567% of the total negative collective OPEB expense and has been recognized as a reduction to operating contributions and related education expenses in the statement of activities for the year ended June 30, 2024.

Actuarial Assumptions

Inflation

The total OPEB liability was determined by an actuarial valuation as of June 30, 2023 using the following actuarial assumptions, applied to all periods included in the measurement:

2.50%

minucion	2.3070
Real Wage Growth	0.50%
Wage Inflation	3.00%
Salary increases	3.00% - 6.50%, including inflation
Investment rate of return	3.00%, net of OPEB plan investment expense, including inflation
Healthcare cost trend rates:	
Medicare	Known increases until 2024, then
	general trend decreasing to an

Mortality rates were based on the PubT-2010 Healthy Retiree Table, adjusted 105% for males and 103% for females as ages 82 and above, projected generationally with MP-2019 for the period after service retirement.

ultimate rate of 4.50% by 2031

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Connecticut Teachers' Retirement System (Continued)

Long-Term Rate of Return

The long-term expected rate of return on plan assets is reviewed as part of the actuarial valuation process. Several factors are considered in evaluating the long-term rate of return assumption, including the Plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) for each major asset class. The long-term expected rate of return was determined by weighing the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years. The target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

		Expected 10-Year
	Target	Geometric Real
Asset Class	Allocation	Rate of Return
U.S. Treasuries (Cash Equivalents)	100.0%	0.77%

Discount Rate

The discount rate used to measure the total OPEB liability was 3.64%. The projection of cash flows used to determine the discount rate was performed in accordance with the applicable standards. The projection's basis was an actuarial valuation performed as of June 30, 2023. In addition to the actuarial methods and assumptions of the June 30, 2023 actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annual at a rate of 3.00%.
- Employee contributions were assumed to be made at the current member contribution rate.
 Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Annual State contributions were assumed to be equal to the most recent five-year average of state contributions toward the fund.

Based on those assumptions, the Plan's fiduciary net position was projected to be depleted in 2028 and, as a result, the Municipal Bond Index Rate of 3.65% was used in the determination of the single equivalent rate of 3.64%.

NOTE 11 - FUND BALANCE

Fund Balance Policy

The Town's adopted policy states that the Town shall endeavor to maintain a minimum unassigned fund balance in the General Fund of 10.0% of budgeted expenditures.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 11 - FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2024 are as follows:

		General Fund		Capital Projects Fund		Nonmajor vernmental Funds		Total
Nonspendable:								
Prepaid items and inventories	\$	27,573	\$	_	\$	31,388	\$	58,961
Restricted for:	Ψ.		Ψ.		Ψ.	02,000	Ψ.	55,552
Grant programs		_		-		1,766,898		1,766,898
Education		-		-		49,267		49,267
Student and Alumni Activities		-		-		357,238		357,238
Endowments		-		-		485,564		485,564
Capital purposes, unspent debt proceeds		-		25,736,636		-		25,736,636
Committed to:								
Capital purposes		-		15,001,934		-		15,001,934
Public safety		-		-		7,480		7,480
Health and welfare		-		-		198,159		198,159
Beach and recreation		-		-		300,921		300,921
Education		-		-		388,839		388,839
Assigned to:								
Encumbrances:								
Public works		86,411		-		-		86,411
Education		962,560		-		-		962,560
Other		125,559		-		-		125,559
Use in subsequent year's budget		500,000		-		-		500,000
Unassigned		24,215,656						24,215,656
	\$	25,917,759	\$	40,738,570	\$	3,585,754	\$	70,242,083

Encumbrances are commitments as of June 30, 2024 related to unperformed (executory) contracts for goods or services. Such amounts have been included in assigned fund balance within the balance sheet of the General Fund.

NOTE 12 - RISK MANAGEMENT

Insurance

The Town is exposed to various risks of loss including torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town generally obtains commercial insurance for management of these risks. Neither the Town nor its insurers have settled claims, which exceeded the Town's insurance coverage in any of the last three fiscal years. In addition, there have been no significant reductions in any insurance coverage from amounts maintained in the prior year.

The Town provides medical and dental coverage to employees through a self-insured plan. The Town retains the risk of loss under the plan and claims are processed by a third party administrator. The Town utilizes a Health Insurance Internal Service Fund to report the activities of the plan. The Town contributes based on estimates made using historical data. The Town covers all claims up to \$200,000 per employee per year with a stop-loss policy covering amounts exceeding this limit. The Town has also purchased an aggregate stop-loss policy that would cover claims exceeding 125% of the total estimated claims for the plan year. The Town establishes claims liabilities based on estimates of claims that have been incurred but not reported as of yearend. This estimate is based on the ultimate costs of settling the claims, which include past experience data, inflation and other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 12 - RISK MANAGEMENT (Continued)

Insurance (Continued)

Changes in the claims liability for the previous two fiscal years were as follows:

	Clair	ns Payable	(Claims and		Clai	ms Payable
Year Ended	Beg	ginning of	(Changes in	Claim		End of
June 30	_	Year		Estimates	Payment		Year
2023	\$	792,800	\$	11,187,420	\$ 11,274,520	\$	705,700
2024		705,700		11,981,578	12,044,678		642,600

Risk Management - Heart and Hypertension

The Town also maintains the risk related to heart and hypertension claims payable to police employees under State benefit requirements. The Town does not maintain a separate cash reserve to cover the benefits provided by the heart and hypertension program and does not prefund the benefits to be paid in future years. Expenditures related to this program are funded annually through General Fund appropriations. The estimated liability at June 30, 2024 is \$1,160,792. This liability is reported in the government-wide financial statements.

NOTE 13 - COMMITMENTS AND CONTINGENCIES

Federal Awards and State Financial Assistance

The Town has received state and federal funding for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, Town management believes such disallowances, if any, will not be material.

Litigation, Claims and Assessments

The Town, in the normal course of operations, is named as defendants in lawsuits, tax appeals, administrative proceedings and other miscellaneous claims. The outcome and eventual liability to the Town, if any, for such matters are not known at this time. The Town's management, based upon consultation with legal counsel, estimates that potential claims against the Town, not covered by insurance, resulting from such matters would not materially affect the financial position of the Town.

<u>Arbitrage</u>

The Town may be subject to arbitrage rebate penalties to the federal government relating to various bond and note issues. The Town expects such amounts, if any, would not have a material adverse effect on the financial condition of the Town.

Construction Contracts

The Town has total project authorizations totaling approximately \$131.1 million as of June 30, 2024. The remaining balance of those authorizations totaled approximately \$58.9 million as of June 30, 2024. Outstanding commitments on construction contracts totaled approximately \$46.9 million as of June 30, 2024.

NOTES TO FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 14 - SUBSEQUENT EVENTS

In December 2024, the Town issued \$25,715,000 of general obligation bonds and \$30,000,000 of bond anticipation notes. The proceeds from the issuance were used to retire the \$30,000,000 of bond anticipation notes outstanding as of June 30, 2024 and to provide additional funding for capital improvements. The general obligation bonds bear coupon rates ranging from 3.0% to 5.0% and mature in December 2044. Interest is payable beginning on June 15, 2025 and semiannually thereafter on June 15 and December 15, in each year until maturity. Principal is payable beginning on December 15, 2027 and annually thereafter through December 15, 2044. The bond anticipation notes bear a coupon rate of 3.5% and mature on December 18, 2025.

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2024

	Budgeted	l Amo	unts			riance With nal Budget
	Original		Final	 Actual	0	er (Under)
PROPERTY TAXES		_				
Property taxes	\$ 90,824,036	\$	90,824,036	\$ 92,326,506	\$	1,502,470
Interest and lien fees	 101,600		101,600	 263,311		161,711
Total property taxes	 90,925,636		90,925,636	 92,589,817		1,664,181
INTERGOVERNMENTAL REVENUES						
General Government:						
In lieu of taxes - state-owned property	325,000		325,000	513,032		188,032
In lieu of taxes - water	143,652		143,652	149,230		5,578
Local capital improvement program	110,932		110,932	164,511		53,579
Telecommunications property tax share	34,553		34,553	60,138		25,585
Miscellaneous state/federal grants	6,795		6,795	20,911		14,116
Municipal revenue sharing	-		-	446,798		446,798
Supplemental revenue sharing grant	-		-	175,790		175,790
Additional veterans exempt	-		-	8,272		8,272
Disability exempt	-		-	900		900
Court fees	 <u> </u>		<u> </u>	 4,303		4,303
Total general government	 620,932		620,932	 1,543,885		922,953
Board of Education:						
Medicaid reimbursement	9,000		9,000	36,582		27,582
Education cost sharing	-		-	378,902		378,902
Miscellaneous state/federal grants	-		-	120,225		120,225
Private school health and welfare	 -		-	 9,794		9,794
Total board of education	 9,000		9,000	 545,503		536,503
Total intergovernmental revenues	629,932		629,932	2,089,388		1,459,456
LICENSES, FEES AND CHARGES FOR SERVICES						
General government:						
Board of selectman	323,706		323,706	343,733		20,027
Town clerk	558,500		558,500	617,679		59,179
Public works - landfill	18,000		18,000	12,289		(5,711)
Police department	58,545		58,545	135,547		77,002
Fire, ambulance and civil preparedness	2,500		2,500	2,795		295
Land use	14,000		14,000	26,638		12,638
Building department	500,000		500,000	810,065		310,065
Beach and recreation	311,000		311,000	347,350		36,350
Youth services	85,300		85,300	234,559		149,259
Senior citizens council	12,000		12,000	10,887		(1,113)
Health department	52,000		52,000	55,623		3,623
EV charging revenue	 _			 585		585
Total general government	1,935,551		1,935,551	2,597,750		662,199
Board of education:						
Facilities rental	-		-	809		809
Miscellaneous	 			 25,408		25,408
Total board of education	 			 26,217		26,217
Total licenses, fees and charges for services	 1,935,551		1,935,551	 2,623,967		688,416
INVESTMENT INCOME						
Interest on temporary funds	 272,000		272,000	 2,986,007		2,714,007
Total revenues	 93,763,119		93,763,119	100,289,179		6,526,060
						(Continued)

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND *(Continued)*FOR THE YEAR ENDED JUNE 30, 2024

		Budgeted	l Amou	nts			nce With
	Orig	ginal		Final	Actual	Ove	r (Under)
GENERAL GOVERNMENT		245 470		204.440	202.402		(4.046)
Board of Selectmen	\$	245,178	\$	204,148	\$ 203,102	\$	(1,046)
Human resources		193,391		205,553	192,357		(13,196)
Fiscal services Town counsel		425,796		397,146	390,792		(6,354)
Town clerk		200,000		220,000	202,754		(17,246)
		299,762		315,006	313,729		(1,277)
Election expense (registrars) Assessor's office		94,598 370,588		95,495 377,974	80,149 372,031		(15,346)
		1,120		ŕ	•		(5,943)
Board of assessment appeals Tax collector		1,120		1,120 203,343	1,101 201,876		(19)
Courts		8,000		•	•		(1,467)
Technology		221,991		8,000 226,671	7,901 225,922		(99) (749)
Town administration				•	529,983		
Total general government		791,459 ,051,203		535,203 2,789,659	 2,721,697		(5,220) (67,962)
rotal general government		,031,203		2,765,655	 2,721,037		(07,302)
PUBLIC SAFETY							
Police service	3	,823,380		3,980,544	3,971,532		(9,012)
Animal control		79,089		82,831	80,986		(1,845)
Communications		864,763		926,232	918,142		(8,090)
Fire/ambulance/civil preparedness	1	,810,478		1,816,096	1,810,085		(6,011)
Total public safety	6	,577,710		6,805,703	6,780,745		(24,958)
DUDUG WODKS							
PUBLIC WORKS Public works	า	210 572		2 240 650	2 222 420		(10 221)
Public works		,319,573		2,340,659	2,322,438		(18,221)
Maintenance	1	,521,255		1,524,174	1,473,400		(50,774)
Landfill		131,808		127,408	 126,678		(730)
Total public works	3	,972,636		3,992,241	 3,922,516		(69,725)
LAND AND BUILDING ADMINISTRATION							
Land use office		328,266		265,704	260,394		(5,310)
Historic district commission		1,336		1,336	155		(1,181)
Conservation commission		5,000		5,000	4,444		(556)
Economic development		16,479		17,379	17,379		-
Building department		194,009		215,676	211,360		(4,316)
Town campus operations		99,000		99,000	98,852		(148)
Total land and building administration		644,090		604,095	592,584		(11,511)
UEALTH AND WELFARE							
HEALTH AND WELFARE		274 005		200 740	272 522		/7.24 <i>C</i> \
Department of health Youth services		274,985		280,749	273,533		(7,216)
		944,911		966,048	942,670		(23,378)
Community support services		26,500		26,500	23,600		(2,900)
Senior citizen council		521,087		528,042	 488,922		(39,120)
Total health and welfare	1	,767,483		1,801,339	 1,728,725		(72,614)
BEACH AND RECREATION							
Beach and recreation	1	,736,702		1,769,337	1,718,133		(51,204)
LIBRARY	1	,486,034		1,486,034	 1,486,034		-
		_		_		(Co	ontinued)

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND *(Continued)*FOR THE YEAR ENDED JUNE 30, 2024

	 Budgeted	Amou	ınts			riance With nal Budget
	Original		Final	Actual	Ov	er (Under)
EMPLOYEE BENEFITS - TOWN	\$ 3,456,223	\$	3,713,223	\$ 3,697,289	\$	(15,934)
MISCELLANEOUS						
General insurance	2,251,685		2,251,685	2,251,685		-
Contingency	30,000		8,195	6,500		(1,695)
Total miscellaneous	 2,281,685		2,259,880	2,258,185		(1,695)
CAPITAL OUTLAYS						
Beach and recreation	15,000		13,261	10,853		(2,408)
Public works/engineering	17,900		17,290	15,899		(1,391)
Youth services	1,500		1,500	1,499		(1)
General government	5,000		5,000	5,000		-
Total capital outlays	39,400		37,051	33,251		(3,800)
BOARD OF EDUCATION						
Public schools	51,640,329		51,866,874	51,725,685		(141,189)
Private schools	305,366		305,366	302,676		(2,690)
Health benefits	8,743,065		8,743,065	8,743,065		-
Total board of education	60,688,760		60,915,305	60,771,426		(143,879)
DEBT SERVICE						
General government	1,694,125		1,694,125	1,694,125		-
Board of education	952,800		952,800	952,800		-
Total debt service	2,646,925		2,646,925	2,646,925		-
Total expenditures	 88,348,851		88,820,792	 88,357,510		(463,282)
Excess of revenues over expenditures	5,414,268		4,942,327	11,931,669		6,989,342
OTHER FINANCING SOURCES (USES)						
Appropriations from fund balance	500,000		2,942,124	-		(2,942,124)
Cancellation of prior year encumbrances	-		-	118,252		118,252
Transfers in:						
Dog fund	-		-	3,500		3,500
Beach and recreation program fund	103,500		103,500	88,500		(15,000)
Transfer out:						
Capital projects fund	(6,017,768)		(7,987,951)	(7,987,951)		-
Total other financing sources (uses)	(5,414,268)		(4,942,327)	(7,777,699)		(2,835,372)
Net change in fund balances	\$ 	\$		\$ 4,153,970	\$	4,153,970
	 					(Concluded)

SCHEDULE OF CHANGES IN NET PENSION LIABILITY TOWN PLAN (UNAUDITED) LAST TEN FISCAL YEARS

	2024	2023	2022	2021	2020	0 2019 2018 2017 2016		2016	2015	
Total pension liability						-		-		
Service cost	\$ 597,916	\$ 643,253	\$ 661,084	\$ 668,410	\$ 626,981	\$ 620,164	\$ 608,909	\$ 544,440	\$ 520,219	\$ 533,079
Interest	2,362,057	2,302,694	2,231,249	2,132,864	1,890,397	1,815,981	1,728,187	1,674,964	1,591,804	1,486,730
Effect of plan changes	-	-	-	111,529	-	-	301,441	-	-	-
Effect of economic/demographic gains										
and losses	205,077	151,834	(67,548)	490,786	460,386	27,280	4,188	158,138	286,267	-
Effect of assumption changes or inputs	-	(167,137)	-	851,421	1,952,277	-	-	606,991	298,115	(303,962)
Benefit payments, including refunds	(1,987,330)	(1,873,361)	(1,770,076)	(1,555,725)	(1,456,614)	(1,365,315)	(1,429,470)	(1,208,988)	(1,068,587)	(930,911)
Net change in total pension liability	1,177,720	1,057,283	1,054,709	2,699,285	3,473,427	1,098,110	1,213,255	1,775,545	1,627,818	784,936
Total pension liability - beginning	35,375,692	34,318,409	33,263,700	30,564,415	27,090,988	25,992,878	24,779,623	23,004,078	21,376,260	20,591,324
Total pension liability - ending	36,553,412	35,375,692	34,318,409	33,263,700	30,564,415	27,090,988	25,992,878	24,779,623	23,004,078	21,376,260
Plan fiduciary net position										
Contributions - employer	1,447,028	1,500,563	2,558,316	1,511,805	1,249,336	1,142,688	1,030,611	905,263	890,486	951,003
Contributions - members	7,981	7,402	7,433	7,473	7,901	7,703	10,196	10,489	10,516	9,732
Net investment income	2,538,094	2,221,600	(4,138,718)	5,569,986	635,916	1,268,887	1,304,145	1,740,211	(50,651)	120,972
Benefit payments, including refunds	(1,987,330)	(1,873,361)	(1,770,076)	(1,555,725)	(1,456,614)	(1,365,315)	(1,429,470)	(1,208,988)	(1,068,587)	(930,911)
Administrative expense	(24,970)	(47,756)	(47,162)	(42,046)	(24,717)	(44,321)	(64,719)	(20,082)	(24,581)	(23,636)
Net change in plan fiduciary net position	1,980,803	1,808,448	(3,390,207)	5,491,493	411,822	1,009,642	850,763	1,426,893	(242,817)	127,160
Plan fiduciary net position - beginning	24,196,493	22,388,045	25,778,252	20,286,759	19,874,937	18,865,295	18,014,532	16,587,639	16,830,456	16,703,296
Plan fiduciary net position - ending	26,177,296	24,196,493	22,388,045	25,778,252	20,286,759	19,874,937	18,865,295	18,014,532	16,587,639	16,830,456
Town's net pension liability	\$ 10,376,116	\$ 11,179,199	\$ 11,930,364	\$ 7,485,448	\$ 10,277,656	\$ 7,216,051	\$ 7,127,583	\$ 6,765,091	\$ 6,416,439	\$ 4,545,804
Plan fiduciary net position as a percentage of total pension liability	71.61%	68.40%	65.24%	77.50%	66.37%	73.36%	72.58%	72.70%	72.11%	78.73%
Covered payroll	\$ 7,442,907	\$ 7,670,867	\$ 8,503,214	\$ 8,431,963	\$ 8,301,642	\$ 8,446,424	\$ 7,593,574	\$ 7,511,806	\$ 7,969,860	\$ 7,681,806
Town's net pension liability as a percentage of covered payroll	139.41%	145.74%	140.30%	88.77%	123.80%	85.43%	93.86%	90.06%	80.51%	59.18%

SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - TOWN PLAN (UNAUDITED)

	YEARS

	2024	 2023	2022		2021	2020	 2019	2018	 2017	 2016	2015
Actuarially determined contribution	\$ 1,447,028	\$ 1,500,563	\$ 1,554,6	514	\$ 1,511,805	\$ 1,249,336	\$ 1,142,688	\$ 1,030,611	\$ 905,263	\$ 890,486	\$ 951,003
Contributions in relation to the actuarially determined contribution	 1,447,028	 1,500,563	2,558,3	316	1,511,805	1,249,336	 1,142,688	1,030,611	 905,263	 890,486	 951,003
Contribution deficiency (excess)	\$ -	\$ -	\$ (1,003,7	702)	\$ _	\$ -	\$ -	\$ 	\$ -	\$ -	\$ -
Covered payroll	\$ 7,442,907	\$ 7,670,867	\$ 8,503,2	214	\$ 8,431,963	\$ 8,301,642	\$ 8,446,424	\$ 7,593,574	\$ 7,511,806	\$ 7,969,860	\$ 7,681,806
Contributions as a percentage of covered payroll	19.44%	19.56%	30.0	09%	17.93%	15.05%	13.53%	13.57%	12.05%	11.17%	12.38%
Annual money-weighted rate of return, net of investment expense	10.55%	9.73%	-15.4	14%	26.95%	3.29%	6.83%	7.45%	10.62%	-0.30%	0.73%

SCHEDULE OF CHANGES IN NET PENSION LIABILITY POLICE PLAN (UNAUDITED) LAST TEN FISCAL YEARS

	2024		2022	2021	2020	2019	2018	2017	2016	2015	
Total pension liability											
Service cost	\$ 175,677	\$ 201,337	\$ 108,210	\$ 270,311	\$ 302,692	\$ 295,578	\$ 291,187	\$ 280,532	\$ 280,866	\$ 316,801	
Interest	1,429,666	1,393,756	1,368,825	1,381,314	1,316,309	1,293,845	1,277,727	1,256,838	1,278,794	1,225,819	
Effect of economic/demographic gains and losses	196,314	418,345	189,738	(118,184)	34,539	144,944	(67,435)	(410,348)	(33,634)	71,303	
Effect of assumption changes or inputs	-	(31,496)	-	530,166	552,508	-	-	468,903	526,516	-	
Benefit payments, including refunds	(1,443,638)	(1,405,535)	(1,375,087)	(1,336,993)	(1,349,550)	(1,302,609)	(1,254,673)	(1,241,807)	(1,356,577)	(1,228,517)	
Net change in total pension liability	358,019	576,407	291,686	726,614	856,498	431,758	246,806	354,118	695,965	385,406	
Total pension liability - beginning	21,711,059	21,134,652	20,842,966	20,116,352	19,259,854	18,828,096	18,581,290	18,227,172	17,531,207	17,145,801	
Total pension liability - ending	22,069,078	21,711,059	21,134,652	20,842,966	20,116,352	19,259,854	18,828,096	18,581,290	18,227,172	17,531,207	
Plan fiduciary net position											
Contributions - employer	602,509	561,797	655,220	755,497	645,044	598,363	586,962	543,323	526,000	521,830	
Contributions - members	102,815	102,745	130,225	142,554	151,039	155,311	158,336	155,007	168,570	187,108	
Net investment income	1,497,949	1,340,284	(2,372,450)	3,562,693	340,045	739,145	965,464	1,363,252	(33,225)	134,475	
Benefit payments, including refunds	(1,443,638)	(1,405,535)	(1,375,087)	(1,336,993)	(1,349,550)	(1,302,609)	(1,254,673)	(1,241,807)	(1,356,577)	(1,228,517)	
Administrative expense	(18,727)	(18,915)	(17,540)	(15,620)	(18,995)	(24,323)	(20,703)	(10,472)	(25,540)	(26,857)	
Net change in plan fiduciary net position	740,908	580,376	(2,979,632)	3,108,131	(232,417)	165,887	435,386	809,303	(720,772)	(411,961)	
Plan fiduciary net position - beginning	14,435,197	13,854,821	16,834,453	13,726,322	13,958,739	13,792,852	13,357,466	12,548,163	13,268,935	13,680,896	
Plan fiduciary net position - ending	15,176,105	14,435,197	13,854,821	16,834,453	13,726,322	13,958,739	13,792,852	13,357,466	12,548,163	13,268,935	
Town's net pension liability	\$ 6,892,973	\$ 7,275,862	\$ 7,279,831	\$ 4,008,513	\$ 6,390,030	\$ 5,301,115	\$ 5,035,244	\$ 5,223,824	\$ 5,679,009	\$ 4,262,272	
Plan fiduciary net position as a percentage of total pension liability	68.77%	66.49%	65.55%	80.77%	68.23%	72.48%	73.26%	71.89%	68.84%	75.69%	
Covered payroll	\$ 1,423,299	\$ 1,529,152	\$ 1,762,519	\$ 1,777,185	\$ 1,734,081	\$ 1,678,549	\$ 1,634,080	\$ 1,701,371	\$ 1,996,009	\$ 1,881,292	
covered payron	y 1,723,233	y 1,323,132	y 1,702,313	y 1,111,100	y 1,757,001	Ţ 1,070,3 4 3	y 1,057,000	y 1,701,371	Ţ 1,550,005	y 1,001,232	
Town's net pension liability as a percentage of covered payroll	484.30%	475.81%	413.04%	225.55%	368.50%	315.82%	308.14%	307.04%	284.52%	226.56%	

SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS POLICE PLAN (UNAUDITED) LAST TEN FISCAL YEARS

	 2024	 2023	2022	 2021	2020 2019		2018		2017		2016		2015	
Actuarially determined contribution	\$ 602,509	\$ 561,797	\$ 626,752	\$ 755,497	\$	645,044	\$ 598,365	\$ 586,962	\$	543,323	\$	514,887	\$	521,830
Contributions in relation to the actuarially determined contribution	602,509	561,797	655,220	755,497		645,044	 598,363	586,962		543,323		526,000		521,830
Contribution deficiency (excess)	\$ -	\$ -	\$ (28,468)	\$ -	\$	-	\$ 2	\$ -	\$	-	\$	(11,113)	\$	-
Covered payroll	\$ 1,423,299	\$ 1,529,152	\$ 1,762,519	\$ 1,777,185	\$	1,734,081	\$ 1,678,549	\$ 1,634,080	\$	1,701,371	\$	1,996,009	\$	1,881,292
Contributions as a percentage of covered payroll	42.33%	36.74%	37.18%	42.51%		37.20%	35.65%	35.92%		31.93%		26.35%		27.74%
Annual money-weighted rate of return, net of investment expense	10.64%	9.79%	-14.32%	26.03%		2.56%	5.50%	7.46%		11.15%		-0.26%		1.00%

SCHEDULE OF CHANGES IN NET PENSION LIABILITY FIRE PLAN (UNAUDITED) LAST TEN FISCAL YEARS

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total pension liability								,		
Service cost	\$ 73,812	\$ 36,477	\$ 37,113	\$ 31,854	\$ 34,788	\$ 31,794	\$ 33,608	\$ 41,044	\$ 38,426	\$ 36,251
Interest	233,562	129,493	125,760	127,565	122,862	123,710	128,944	125,384	108,942	106,278
Effect of plan changes	-	1,590,647	-	-	-	-	-	-	-	-
Effect of economic/demographic gains and losses	16,845	(27,322)	24,802	(49,268)	(28,892)	(43,727)	(113,522)	41,596	-	(79,518)
Effect of assumptions changes or inputs	-	(22,793)	-	48,184	56,734	-	-	(48,803)	-	-
Benefit payments	(146,730)	(139,251)	(120,251)	(117,084)	(109,251)	(144,793)	(105,083)	(104,151)	(101,501)	(99,167)
Net change in total pension liability	177,489	1,567,251	67,424	41,251	76,241	(33,016)	(56,053)	55,070	45,867	(36,156)
Total pension liability - beginning	3,591,318	2,024,067	1,956,643	1,915,392	1,839,151	1,872,167	1,928,220	1,873,150	1,827,283	1,863,439
Total pension liability - ending	3,768,807	3,591,318	2,024,067	1,956,643	1,915,392	1,839,151	1,872,167	1,928,220	1,873,150	1,827,283
Plan fiduciary net position										
Contributions - employer	452,651	1,064,952	71,949	83,799	58,113	68,247	97,342	102,856	95,956	104,867
Net investment income	262,676	134,570	(247,787)	366,235	38,297	79,265	71,077	102,711	3,077	15,178
Benefit payments, including refunds	(146,730)	(139,251)	(120,251)	(117,084)	(109,251)	(144,793)	(105,083)	(104,151)	(101,501)	(99,167)
Administrative expenses	(14,256)	(16,899)	(38,585)	(1,000)	(7,740)	(13,305)			-	
Net change in plan fiduciary net position	554,341	1,043,372	(334,674)	331,950	(20,581)	(10,586)	63,336	101,416	(2,468)	20,878
Plan fiduciary net position - beginning	2,511,367	1,467,995	1,802,669	1,470,719	1,491,300	1,501,886	1,438,550	1,337,134	1,339,602	1,318,724
Plan fiduciary net position - ending	3,065,708	2,511,367	1,467,995	1,802,669	1,470,719	1,491,300	1,501,886	1,438,550	1,337,134	1,339,602
Town's net pension liability	\$ 703,099	\$ 1,079,951	\$ 556,072	\$ 153,974	\$ 444,673	\$ 347,851	\$ 370,281	\$ 489,670	\$ 536,016	\$ 487,681
Plan fiduciary net position as a percentage of total pension liability	81.34%	69.93%	72.53%	92.13%	76.78%	81.09%	80.22%	74.61%	71.38%	73.31%

SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS FIRE PLAN (UNAUDITED) LAST TEN FISCAL YEARS

	 2024	 2023		2022		2021		2020		2019		2018		2017	2016	2015	
Actuarially determined contribution	\$ 252,651	\$ 64,952	\$	70,856	\$	83,799	\$	58,113	\$	68,247	\$	85,475	\$	82,077	\$ 102,856	\$	102,856
Contributions in relation to the actuarially determined contribution	 452,651	 1,064,952		71,949		83,799		58,113		68,247		97,342		102,856	 95,956		104,867
Contribution deficiency (excess)	\$ (200,000)	\$ (1,000,000)	\$	(1,093)	\$	-	\$	-	\$	-	\$	(11,867)	\$	(20,779)	\$ 6,900	\$	(2,011)
Annual money-weighted rate of return, net of investment expense	9.65%	8.82%		-14.00%		24.82%		2.67%		5.43%		4.96%		7.69%	0.23%		1.14%

SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE COLLECTIVE NET PENSION LIABILITY -

CONNECTICUT TEACHERS' RETIREMENT SYSTEM (UNAUDITED)

LAST TEN FISCAL YEARS

(Rounded to nearest thousand)

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Town's proportion of the collective net pension liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Town's proportionate share of the collective net pension liability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State's proportionate share of the collective net pension liability										
attributed to the Town	96,479,000	103,127,000	<u>-</u>	107,728,000	102,595,000	79,106,000	\$1,772,000	86,270,000	66,390,000	61,365,000
Total	\$ 96,479,000	\$ 103,127,000	\$ 85,321,000	\$ 107,728,000	\$ 102,595,000	\$ 79,106,000	\$ 81,772,000	\$ 86,270,000	\$ 66,390,000	\$ 61,365,000
Town's covered payroll	\$ 28,347,000	\$ 25,747,000	\$ 25,727,000	\$ 24,882,000	\$ 26,379,000	\$ 25,969,000	\$ 25,921,000	\$ 24,984,000	\$ 24,678,000	\$ 23,786,000
Town's proportionate share of the collective net pension liability as a percentage of its covered payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total collective pension liability	58.39%	54.06%	60.77%	49.24%	52.00%	57.69%	55.93%	52.26%	59.50%	61.51%

SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY OTHER POST-EMPLOYMENT BENEFITS PLAN (UNAUDITED)** LAST SEVEN FISCAL YEARS*

	2024	2023	2022	2021	2020	2019	2018
Total OPEB liability							
Service cost	\$ 259,324	\$ 304,022	\$ 476,679	\$ 543,473	\$ 339,736	\$ 325,311	\$ 339,036
Interest	610,237	553,258	585,518	625,901	741,250	759,242	720,567
Changes in benefit terms	-	-	277,552	230,577	-	-	-
Differences between expected							
and actual experience	(2,203,486)	-	(7,209,992)	-	(527,529)	-	-
Effect of assumptions changes or inputs	(1,353,186)	1,003,901	(4,668,654)	(1,793,438)	7,115,179	1,161,839	(901,124)
Benefit payments, including refunds	 (679,189)	 (773,026)	(763,676)	(743,672)	(713,522)	 (687,890)	(620,512)
Net change in total OPEB liability	(3,366,300)	1,088,155	(11,302,573)	 (1,137,159)	 6,955,114	1,558,502	(462,033)
Total OPEB liability - beginning	16,796,057	 15,707,902	 27,010,475	 28,147,634	 21,192,520	 19,634,018	 20,096,051
Total OPEB liability - ending	\$ 13,429,757	\$ 16,796,057	\$ 15,707,902	\$ 27,010,475	\$ 28,147,634	\$ 21,192,520	\$ 19,634,018
Covered employee payroll	\$ 34,934,833	\$ 33,412,168	\$ 33,412,168	\$ 26,004,163	\$ 29,140,269	\$ 29,140,269	\$ 28,320,133
Town's total OPEB liability as a percentage of covered employee payroll	38.44%	50.27%	47.01%	103.87%	96.59%	72.73%	69.33%

^{*} This schedule is intended to show information for ten years and additional years' information will be displayed as it becomes available.

^{**} There are no assets being accumulated in a trust to pay benefits.

SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE COLLECTIVE NET OPEB LIABILITY -

CONNECTICUT TEACHERS' RETIREMENT SYSTEM (UNAUDITED) LAST SEVEN FISCAL YEARS*

(Rounded to Nearest Thousand)

		2024		2023		2022		2021		2020		2019		2018
Town's proportion of the collective net OPEB liability		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
Town's proportionate share of the collective net OPEB liability	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
State's proportionate share of the collective net OPEB liability														
attributed to the Town	_	9,039,000	_	9,032,000	_	9,296,000	_	16,068,000	_	16,000,000	_	15,814,000	_	21,047,000
Total	\$	9,039,000	Ş	9,032,000	\$	9,296,000	Ş	16,068,000	Ş	16,000,000	\$	15,814,000	Ş	21,047,000
Town's covered payroll	\$	26,638,000	\$	26,447,000	\$	25,372,000	\$	25,371,000	\$	26,379,000	\$	25,969,000	\$	25,921,000
Town's proportionate share of the collective net OPEB liability as a percentage of its covered payroll		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
Plan fiduciary net position as a percentage of the total collective OPEB liability		11.92%		9.46%		6.11%		2.50%		2.08%		1.49%		1.79%

^{*} This schedule is intended to show information for ten years and additional years' information will be displayed as it becomes available.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 1 - STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND

Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund financial statements in accordance with provisions of Connecticut General Statutes and annually adopted budget polices.

- An annual referendum to vote on the recommended Town budget, including the Board of Education budget, shall be held no later than the 25th of May by use of voting machines. The operating budget includes proposed expenditures and the means of financing them.
- The legal level of budgetary control is the department level. The Board of Finance is authorized to make special appropriations from unassigned fund balance of up to \$250,000 to any department. Any special appropriation over \$250,000 must be approved at a Town Meeting. Transfers up to \$20,000 of unexpended balances from one appropriation to another within a single department, or departments with a common department head can be authorized by the First Selectmen or their designee. Transfers in excess of \$20,000 in the aggregate within a single department's budget can be authorized by the Board of Finance on request by the Board of Selectmen.
- Formal budgetary integration is employed as a management control device during the year for the General Fund. Additional appropriations approved during the year amounted to \$2,442,124. All unencumbered appropriations lapse at year end, except those for capital projects and certain special revenue grants. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year. Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as assigned fund balance and do not constitute expenditures or liabilities because the commitments will be re-appropriated and honored during the subsequent year.

As described above, accounting principles applied for purposes of developing data on a budgetary basis may differ from those used to present financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP basis"). A reconciliation of General Fund amounts presented on the budgetary basis to amounts presented on the GAAP basis is as follows for the year ended June 30, 2024:

	Total		Total	Otl	her Financing	Ne	t Change in
	Revenues	E	xpenditures		Uses, Net	Fu	nd Balance
Budgetary basis	\$ 100,289,179	\$	88,357,510	\$	\$ (7,777,699)		4,153,970
"On-behalf" payments -							
State Teachers Retirement Fund	9,073,704		9,073,704		-		-
Adjustment for encumbrances	-		(337,502)		(118,252)		219,250
Reimbursement for certain grant							
and other revenues recorded as a							
reduction to expenditures							
for budgetary purposes	1,010,325		1,010,325		-		-
Certain transfers recorded as							
expenditures for budgetary							
purposes	-		(139,873)		(139,873)		-
GAAP basis	\$ 110,373,208	\$	97,964,164	\$	(8,035,824)	\$	4,373,220

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 2 - SCHEDULE OF THE CHANGES IN NET PENSION LIABILTY - TOWN PLAN

Actuarial valuations are prepared every year with the most recent available actuarial valuation performed as of July 1, 2023.

Benefit Changes - There have been no benefit term changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

Assumption Changes - There have been no assumption changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

NOTE 3 - SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - TOWN PLAN

Actuarially determined contributions rates are calculated as of July 1, one year prior to the end of the fiscal year in which contributions are reported.

The following methods and assumptions were utilized to determine the contribution rates for the year ended June 30, 2024.

Actuarial cost method: Entry Age Normal Amortization method: Level Percent

Remaining amortization period: Closed 17 years from July 1, 2023

Asset valuation method: 5 Year Non-asymptotic

Actuarial assumptions:

Inflation rate 2.50% Discount rate 6.75%

Projected salary Increases Age related table

Amortization growth rate 3.50%

Mortality rates were based on the PubG-2010 Mortality with generational projection per MP-2021 Ultimate improvement scale.

NOTE 4 - SCHEDULE OF THE CHANGES IN NET PENSION LIABILTY - POLICE PLAN

Actuarial valuations are prepared every year with the most recent available actuarial valuation performed as of July 1, 2023.

Benefit Changes - There have been no benefit term changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

Assumption Changes - There have been no assumption changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 5 - SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - POLICE PLAN

Actuarially determined contributions rates are calculated as of July 1, one year prior to the end of the fiscal year in which contributions are reported.

The following methods and assumptions were utilized to determine the contribution rates for the year ended June 30, 2024.

Actuarial cost method: Entry Age Normal Amortization method: Level Percent

Remaining amortization period: Closed 17 years from July 1, 2023

Asset valuation method: 5 Year Non-asymptotic

Actuarial assumptions:

Inflation rate 2.50% Discount rate 6.75%

Projected salary Increases Age related table

Amortization growth rate 3.50%

Mortality rates were based on the PubS-2010 Mortality with generational projection per MP-2021 Ultimate Scale.

NOTE 6 - SCHEDULE OF THE CHANGES IN NET PENSION LIABILTY - FIRE PLAN

Actuarial valuations are prepared every year with the most recent available actuarial valuation performed as of July 1, 2023.

Benefit Changes - There have been no benefit term changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

Assumption Changes - There have been no assumption changes that have had a significant effect on the measurement of the net pension liability reported as of June 30, 2024.

NOTE 7 - SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - FIRE PLAN

Actuarially determined contributions rates are calculated as of July 1, one year prior to the end of the fiscal year in which contributions are reported.

The following methods and assumptions were utilized to determine the contribution rates for the year ended June 30, 2024.

Actuarial cost method: Entry Age Normal Amortization method: Level Percent

Remaining amortization period: Closed 17 years from July 1, 2023

Asset valuation method: 5 Year Non-asymptotic

Actuarial assumptions:

Inflation rate 2.50%
Discount rate 6.50%
Projected salary Increases N/A
Amortization growth rate 3.50%

Mortality rates were based on the PubS-2010 Mortality with generational projection per MP-2021 Ultimate Scale.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

NOTE 8 - SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE COLLECTIVE NET PENSION LIABILITY - CONNECTICUT STATE TEACHERS' RETIREMENT SYSTEM

Actuarial valuations are prepared every two years with the most recent available actuarial valuation performed as of June 30, 2022. The liabilities were estimated based on a measurement date of June 30, 2023. The employer allocations were then applied to the net pension liability and pension expense to determine the amount applicable to each employer. This information is utilized by the Town for reporting as of June 30, 2024.

Benefit Changes - There were no benefit term changes that had a significant effect on the measurement of the collective net pension liability reported as of June 30, 2024.

Assumption Changes - There were no changes in assumptions that have had a significant effect on the measurement of the collective net pension liability reported as of June 30, 2024.

NOTE 9 - SCHEDULE OF CHANGES IN TOTAL OPEB LIABILTY - OTHER POST-EMPLOYMENT BENEFITS PLAN

The Town began to report this schedule when it implemented GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pension, in fiscal year 2019. GASB Statement No. 75 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every year with the most recent available actuarial valuation performed as of July 1, 2023. The July 1, 2023 valuation was utilized to calculate the total OPEB liability as of June 30, 2024.

Benefit Changes - There have been no benefit term changes that have had a significant effect on the measurement of the total OPEB liability as of June 30, 2024.

Assumption Changes - The discount rate was increased from 3.65% to 3.93% in connection with the measurement of the total OPEB liability as of June 30, 2024.

NOTE 10 - SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE COLLECTIVE NET OTHER POST-EMPLOYMENT BENEFITS LIABILITY - CONNECTICUT STATE TEACHERS' RETIREMENT SYSTEM

The Town began to report this schedule when it implemented GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pension, in fiscal year 2018. GASB Statement No. 75 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every two years with the most recent available actuarial valuation performed as of June 30, 2022. The liabilities were estimated based on a measurement date of June 30, 2023. The employer allocations were then applied to the net OPEB liability and OPEB expense to determine the amount applicable to each employer. This information is utilized by the Town for reporting as of June 30, 2024.

Benefit Changes - There were no benefit term changes that had a significant effect on the measurement of the collective net OPEB liability reported as of June 30, 2024.

Assumption Changes - There were no changes in assumptions that have had a significant effect on the measurement of the net collective net OPEB liability reported as of June 30, 2024.

APPENDIX B – FORM OF LEGAL OPINION OF BOND COUNSEL AND TAX EXEMPTION FOR THE BONDS

The legal opinion of the firm of Shipman & Goodwin LLP of Hartford, Connecticut, Bond Counsel, will be furnished to the successful purchaser when the Bonds are delivered, and a copy of the legal opinion will be included in the record of proceedings of the Town authorizing the Bonds. The opinion will be dated and given on and will speak only as of the date of original delivery of the Bonds to the successful purchaser.

The opinion of Shipman & Goodwin LLP will be in substantially the following form:

Town of Madison, Connecticut Town Hall 8 Campus Drive Madison, Connecticut 06443

Ladies and Gentlemen:

We have acted as bond counsel in connection with the issuance by the Town of Madison, Connecticut (the "Town") of its \$20,670,000 General Obligation Bonds, Issue of 2025, dated December 18, 2025, maturing December 15, 2028-2045 (the "Bonds").

In connection with our representation of the Town as bond counsel with respect to the Bonds, we have examined the executed Tax Certificate and Tax Compliance Agreement of the Town, each dated as of December 18, 2025, the executed Bonds, and certified records of proceedings of the Town authorizing the Bonds. In addition, we have examined and relied on originals or copies, identified to us as genuine, of such other documents, instruments or records, and have made such investigations of law as we considered necessary or appropriate for the purposes of this opinion. In making the statements contained in this opinion, we have assumed, without independently verifying, the genuineness of all signatures, the authenticity of all documents submitted to us as originals, the conformity to original documents of documents submitted to us as certified or photostatic copies, and the legal capacity and authority of all persons executing such documents.

On the basis of our review noted above and subject to the qualifications set forth herein:

- 1. We are of the opinion that the proceedings and above-referenced evidence show lawful authority for the issuance and sale of the Bonds under the authority of the constitution and statutes of the State of Connecticut, and that the Bonds are valid and binding general obligations of the Town payable, with respect to both principal and interest, unless paid from other sources, from *ad valorem* taxes which may be levied on all property subject to taxation by the Town without limitation as to rate or amount except as to classified property. Classified property includes certified forest land which is taxable at a limited rate. Classified property also includes dwelling houses of qualified elderly persons of low income which are taxable at limited amounts.
- 2. We are of the opinion that the Tax Compliance Agreement is a valid and binding agreement of the Town and that the Tax Certificate and Tax Compliance Agreement were duly authorized by the Town.
- 3. The Internal Revenue Code of 1986, as amended (the "Code"), establishes certain requirements that must be met subsequent to the issuance and delivery of the Bonds if interest on the Bonds is to be excludable from gross income under Section 103 of the Code. The Town has covenanted in the Tax Compliance Agreement that it will at all times perform all acts and things necessary or appropriate under any valid provision of law to ensure that interest paid on the Bonds will not be includable in the gross income of the owners thereof for federal income tax purposes under the Code. In our opinion, under existing law:
- (i) interest on the Bonds is excludable from gross income of the owners thereof for federal income tax purposes pursuant to Section 103 of the Code; and
- (ii) such interest is not treated as an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals under the Code; however, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code.

We express no opinion regarding other federal income tax consequences caused by ownership of, or receipt of interest on, the Bonds. In rendering the foregoing opinions regarding the federal income tax treatment of interest on the Bonds, we have relied upon and assumed (i) the material accuracy of the representations, statements of intention and reasonable expectations, and certifications of fact contained in the Tax Certificate and the Tax Compliance Agreement, and (ii) full compliance by the Town with the covenants set forth in the Tax Compliance Agreement. The inaccuracy of the representations, statements of intention and reasonable expectations, and certifications of fact, contained in the Tax Certificate or the Tax Compliance Agreement, or the failure of the Town to fully comply with the covenants set forth therein, may cause interest on the Bonds to be included in gross income for federal income tax purposes retroactively to the date of issuance of the Bonds.

4. We are of the opinion that, under existing statutes, interest on the Bonds is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

The rights of the holders of the Bonds and the enforceability of the Bonds and the enforceability of the Tax Compliance Agreement are limited by bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights generally, and by equitable principles, whether considered at law or in equity.

We express no opinion herein as to the accuracy, adequacy or completeness of the Official Statement relating to the Bonds.

This opinion is given as of the date hereof and we assume no obligation to revise or supplement this opinion to reflect any facts or circumstances that may hereafter come to our attention or any changes in law, regulation or judicial interpretation that may hereafter occur.

Very truly yours,

Shipman & Goodwin LLP

CERTAIN ADDITIONAL FEDERAL TAX CONSEQUENCES.

The following is a brief discussion of certain federal income tax matters with respect to the Bonds under existing statutes. It does not purport to deal with all aspects of federal taxation that may be relevant to a particular owner of a bond. Prospective owners of the Bonds, particularly those that may be subject to special rules, are advised to consult their own tax advisors regarding the federal tax consequences of owning and disposing of the Bonds.

Recent Tax Legislation. The opinion of Bond Counsel is rendered as of its date and Bond Counsel assumes no obligation to update or supplement its opinion to reflect any facts or circumstances that may come to its attention or any changes in law or the interpretation thereof that may occur after the date of its opinion.

From time to time, there are Presidential proposals, proposals of various federal committees, and legislative proposals in the Congress and in the states that, if enacted, could alter or amend the federal and state tax matters referred to herein or adversely affect the marketability or market value of the Bonds or otherwise prevent holders of the Bonds from realizing the full benefit of the tax exemption of interest on the Bonds.

In addition, regulatory actions are from time to time announced or proposed and litigation is threatened or commenced which, if implemented or concluded in a particular manner, could adversely affect the market value, marketability or tax status of the Bonds. It cannot be predicted whether any such regulatory action will be implemented, how any particular litigation or judicial action will be resolved, or whether the Bonds would be impacted thereby.

Purchasers of the Bonds should consult their tax advisors regarding any pending or proposed legislation, regulatory initiatives or litigation. The opinions expressed by Bond Counsel are based upon existing legislation and regulations as interpreted by relevant judicial and regulatory authorities as of the date of issuance and delivery of the Bonds, and Bond Counsel has expressed no opinion as of any date subsequent thereto or with respect to any proposed or pending legislation, regulatory initiatives or litigation.

Alternative Minimum Tax. The Code imposes an alternative minimum tax. The alternative minimum tax is imposed on alternative minimum taxable income, which includes items of tax preference. The interest on certain tax-exempt "private activity bonds" is treated as an item of tax preference. The Town's Tax Compliance Agreement will contain certain representations and covenants to ensure that the Bonds are not "private activity bonds" so that interest on the Bonds will not be treated as an item of tax preference for purposes of calculating the federal alternative minimum tax. However, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code.

Financial Institutions. The Code provides that commercial banks, thrift institutions and certain other financial institutions may not deduct the portion of their interest expense allocable to tax-exempt obligations acquired after August 7, 1986, other than "qualified tax-exempt obligations". The Bonds **shall not be** designated by the Town as "qualified tax-exempt obligations" for purposes of the deduction for federal income tax purposes by financial institutions of a portion of interest expense allocable to tax-exempt obligations.

Changes in Federal Tax Law. Legislation affecting municipal bonds is regularly under consideration by the United States Congress. There can be no assurance that legislation enacted or proposed after the date of issuance of the Bonds will not have an adverse effect on the tax-exempt status or the market price of the Bonds.

Other. Ownership of the Bonds may result in collateral federal income tax consequences to various categories of persons, such as corporations (including S corporations and foreign corporations), financial institutions, property and casualty and life insurance companies, individual recipients of Social Security and railroad retirement benefits, and individuals otherwise eligible for the earned income credit, and to taxpayers deemed to have incurred or continued indebtedness to purchase or carry obligations the interest on which is not included in gross income for federal income tax purposes.

STATE OF CONNECTICUT TAX ON INTEREST.

The opinion of Bond Counsel will state in substance that, based on the record of proceedings authorizing the Bonds, under existing statutes, interest on the Bonds is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

Interest on the Bonds is included in gross income for purposes of the Connecticut corporation business tax.

Owners of the Bonds should consult their tax advisors with respect to other applicable state and local tax consequences of ownership of the Bonds and the disposition thereof, including the extent to which gains and losses from the sale or exchange of Bonds held as capital assets reduce and increase, respectively, amounts taken into account in computing the Connecticut income tax on individuals, trusts and estates and may affect the net Connecticut minimum tax on such taxpayers who are also required to pay the federal alternative minimum tax.

ORIGINAL ISSUE DISCOUNT.

The initial public offering prices of certain maturities of the Bonds (the "OID Bonds") may be less than their stated principal amounts. Under existing law, the difference between the stated principal amount and the initial offering price of each maturity of the OID Bonds to the public (excluding bond houses and brokers) at which a substantial amount of such maturity of the OID Bonds is sold will constitute original issue discount ("OID"). The offering prices relating to the yields set forth in this Official Statement for the OID Bonds are expected to be the initial offering prices to the public at which a substantial amount of each maturity of the OID Bonds are sold. Under existing law OID on the Bonds accrued and properly allocable to the owners thereof under the Code is not included in gross income for federal income tax purposes if interest on the Bonds is not included in gross income for federal income tax purposes.

Under the Code, for purposes of determining an owner's adjusted basis in an OID Bond, OID treated as having accrued while the owner holds the OID Bond will be added to the owner's basis. OID will accrue on a constant-yield-to-maturity method based on regular compounding. The owner's adjusted basis will be used to determine taxable gain or loss upon the sale or other disposition (including redemption or payment at maturity) of an OID Bond.

Prospective purchasers of OID Bonds should consult their own tax advisors as to the calculation of accrued OID, the accrual of OID in the cases of owners of the OID Bonds purchasing such Bonds after the initial offering and sale, and the state and local tax consequences of owning or disposing of such OID Bonds.

ORIGINAL ISSUE PREMIUM.

The initial public offering prices of certain maturities of the Bonds (the "OIP Bonds") may be more than their stated principal amounts. An owner who purchases a Bond at a premium to its principal amount must amortize bond premium as provided in applicable Treasury Regulations, and amortized premium reduces the owner's basis in the Bond for federal income tax purposes. Prospective purchasers of Bonds should consult their tax advisors regarding the amortization of premium and the effect upon basis.

* * * * * * * * * * * *

The information above does not purport to deal with all aspects of federal or state taxation that may be relevant to particular investors. Prospective investors, particularly those that may be subject to special rules, are advised to consult their own tax advisors regarding the federal and state tax consequences of owning and disposing of the Bonds, including any tax consequences arising under the laws of any state or other taxing jurisdiction.

APPENDIX C – FORM OF LEGAL OPINION OF BOND COUNSEL AND TAX EXEMPTION FOR THE NOTES

The legal opinion of the firm of Shipman & Goodwin LLP of Hartford, Connecticut, Bond Counsel, will be furnished to the successful purchaser when the Notes are delivered, and a copy of the legal opinion will be included in the record of proceedings of the Town authorizing the Notes. The opinion will be dated and given on and will speak only as of the date of original delivery of the Notes to the successful purchaser.

The opinion of Shipman & Goodwin LLP will be in substantially the following form:

Town of Madison, Connecticut Town Hall 8 Campus Drive Madison, Connecticut 06443

Ladies and Gentlemen:

We have acted as bond counsel in connection with the issuance by the Town of Madison, Connecticut (the "Town") of its \$24,685,000 General Obligation Bond Anticipation Notes, dated December 18, 2025, maturing December 17, 2026 (the "Notes").

In connection with our representation of the Town as bond counsel with respect to the Notes, we have examined the executed Tax Certificate and Tax Compliance Agreement of the Town, each dated as of December 18, 2025, the executed Notes, and certified records of proceedings of the Town authorizing the Notes. In addition, we have examined and relied on originals or copies, identified to us as genuine, of such other documents, instruments or records, and have made such investigations of law as we considered necessary or appropriate for the purposes of this opinion. In making the statements contained in this opinion, we have assumed, without independently verifying, the genuineness of all signatures, the authenticity of all documents submitted to us as originals, the conformity to original documents of documents submitted to us as certified or photostatic copies, and the legal capacity and authority of all persons executing such documents.

On the basis of our review noted above and subject to the qualifications set forth herein:

- 1. We are of the opinion that the proceedings and above-referenced evidence show lawful authority for the issuance and sale of the Notes under the authority of the constitution and statutes of the State of Connecticut, and that the Notes are valid and binding general obligations of the Town payable, with respect to both principal and interest, unless paid from other sources, from *ad valorem* taxes which may be levied on all property subject to taxation by the Town without limitation as to rate or amount except as to classified property. Classified property includes certified forest land which is taxable at a limited rate. Classified property also includes dwelling houses of qualified elderly persons of low income which are taxable at limited amounts.
- 2. We are of the opinion that the Tax Compliance Agreement is a valid and binding agreement of the Town and that the Tax Certificate and Tax Compliance Agreement were duly authorized by the Town.
- 3. The Internal Revenue Code of 1986, as amended (the "Code"), establishes certain requirements that must be met subsequent to the issuance and delivery of the Notes if interest on the Notes is to be excludable from gross income under Section 103 of the Code. The Town has covenanted in the Tax Compliance Agreement that it will at all times perform all acts and things necessary or appropriate under any valid provision of law to ensure that interest paid on the Notes will not be includable in the gross income of the owners thereof for federal income tax purposes under the Code. In our opinion, under existing law:
- (i) interest on the Notes is excludable from gross income of the owners thereof for federal income tax purposes pursuant to Section 103 of the Code; and
- (ii) such interest is not treated as an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals under the Code; however, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code.

We express no opinion regarding other federal income tax consequences caused by ownership of, or receipt of interest on, the Notes. In rendering the foregoing opinions regarding the federal income tax treatment of interest on the Notes, we have relied upon and assumed (i) the material accuracy of the representations, statements of intention and reasonable expectations, and certifications of fact contained in the Tax Certificate and the Tax Compliance Agreement, and (ii) full compliance by the Town with the covenants set forth in the Tax Compliance Agreement. The inaccuracy of the representations, statements of intention and reasonable expectations, and certifications of fact, contained in the Tax Certificate or the Tax Compliance Agreement, or the failure of the Town to fully comply with the covenants set forth therein, may cause interest on the Notes to be included in gross income for federal income tax purposes retroactively to the date of issuance of the Notes.

4. We are of the opinion that, under existing statutes, interest on the Notes is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

The rights of the holders of the Notes and the enforceability of the Notes and the enforceability of the Tax Compliance Agreement are limited by bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights generally, and by equitable principles, whether considered at law or in equity.

We express no opinion herein as to the accuracy, adequacy or completeness of the Official Statement relating to the Notes.

This opinion is given as of the date hereof and we assume no obligation to revise or supplement this opinion to reflect any facts or circumstances that may hereafter come to our attention or any changes in law, regulation or judicial interpretation that may hereafter occur.

Very truly yours,

Shipman & Goodwin LLP

CERTAIN ADDITIONAL FEDERAL TAX CONSEQUENCES.

The following is a brief discussion of certain federal income tax matters with respect to the Notes under existing statutes. It does not purport to deal with all aspects of federal taxation that may be relevant to a particular owner of the Notes. Prospective owners of the Notes, particularly those that may be subject to special rules, are advised to consult their own tax advisors regarding the federal tax consequences of owning and disposing of the Notes.

Recent Tax Legislation. The opinion of Bond Counsel is rendered as of its date and Bond Counsel assumes no obligation to update or supplement its opinion to reflect any facts or circumstances that may come to its attention or any changes in law or the interpretation thereof that may occur after the date of its opinion.

From time to time, there are Presidential proposals, proposals of various federal committees, and legislative proposals in the Congress and in the states that, if enacted, could alter or amend the federal and state tax matters referred to herein or adversely affect the marketability or market value of the Notes or otherwise prevent holders of the Notes from realizing the full benefit of the tax exemption of interest on the Notes.

In addition, regulatory actions are from time to time announced or proposed and litigation is threatened or commenced which, if implemented or concluded in a particular manner, could adversely affect the market value, marketability or tax status of the Notes. It cannot be predicted whether any such regulatory action will be implemented, how any particular litigation or judicial action will be resolved, or whether the Notes would be impacted thereby.

Purchasers of the Notes should consult their tax advisors regarding any pending or proposed legislation, regulatory initiatives or litigation. The opinions expressed by Bond Counsel are based upon existing legislation and regulations as interpreted by relevant judicial and regulatory authorities as of the date of issuance and delivery of the Notes, and Bond Counsel has expressed no opinion as of any date subsequent thereto or with respect to any proposed or pending legislation, regulatory initiatives or litigation.

Alternative Minimum Tax. The Code imposes an alternative minimum tax. The alternative minimum tax is imposed on alternative minimum taxable income, which includes items of tax preference. The interest on certain tax-exempt "private activity bonds" is treated as an item of tax preference. The Town's Tax Compliance Agreement will contain certain representations and covenants to ensure that the Notes are not "private activity bonds" so that interest on the Notes will not be treated as an item of tax preference for purposes of calculating the federal alternative minimum tax. However, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code.

Financial Institutions. The Code provides that commercial banks, thrift institutions and certain other financial institutions may not deduct the portion of their interest expense allocable to tax-exempt obligations acquired after August 7, 1986, other than "qualified tax-exempt obligations". The Notes **shall not be** designated by the Town as "qualified tax-exempt obligations" for purposes of the deduction for federal income tax purposes by financial institutions of a portion of interest expense allocable to tax-exempt obligations.

Changes in Federal Tax Law. Legislation affecting municipal bonds is regularly under consideration by the United States Congress. There can be no assurance that legislation proposed or enacted after the date of issuance of the Notes will not have an adverse effect on the tax exempt status or the market price of the Notes.

Other. Ownership of the Notes may result in collateral federal income tax consequences to various categories of persons, such as corporations (including S corporations and foreign corporations), financial institutions, property and casualty and life insurance companies, individual recipients of Social Security and railroad retirement benefits, and individuals otherwise eligible for the earned income credit, and to taxpayers deemed to have incurred or continued indebtedness to purchase or carry obligations the interest on which is not included in gross income for federal income tax purposes.

STATE OF CONNECTICUT TAX ON INTEREST.

The opinion of Bond Counsel will state in substance that, based on the record of proceedings authorizing the Notes, under existing statutes, interest on the Notes is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

Interest on the Notes is included in gross income for purposes of the Connecticut corporation business tax.

Owners of the Notes should consult their tax advisors with respect to other applicable state and local tax consequences of ownership of the Notes and the disposition thereof, including the extent to which gains and losses from the sale or exchange of Notes held as capital assets reduce and increase, respectively, amounts taken into account in computing the Connecticut income tax on individuals, trusts and estates and may affect the net Connecticut minimum tax on such taxpayers who are also required to pay the federal alternative minimum tax.

ORIGINAL ISSUE DISCOUNT.

The initial public offering price of the Notes (the "OID Notes") may be less than the stated principal amount. Under existing law, the difference between the stated principal amount and the initial offering price of the OID Notes to the public (excluding bond houses and brokers) at which a substantial amount of the OID Notes is sold will constitute original issue discount ("OID"). The offering price relating to the yield set forth on the cover page of this Official Statement for the OID Notes is expected to be the initial offering price to the public at which a substantial amount of the OID Notes are sold. Under existing law, OID on the Notes accrued and properly allocable to the owners thereof under the Code is not included in gross income for federal income tax purposes.

Under the Code, for purposes of determining an owner's adjusted basis in an OID Note, OID treated as having accrued while the owner holds the OID Note will be added to the owner's basis. OID will accrue on a constant-yield-to-maturity method based on regular compounding. The owner's adjusted basis will be used to determine taxable gain or loss upon the sale or other disposition (including redemption or payment at maturity) of an OID Note.

Prospective purchasers of OID Notes should consult their own tax advisors as to the calculation of accrued OID, the accrual of OID in the cases of owners of the OID Notes purchasing such Notes after the initial offering and sale, and the state and local tax consequences of owning or disposing of such OID Notes.

ORIGINAL ISSUE PREMIUM.

The initial public offering price of the Notes (the "OIP Notes") may be more than the stated principal amount. An owner who purchases a Note at a premium to its principal amount must amortize bond premium as provided in applicable Treasury Regulations, and amortized premium reduces the owner's basis in the Note for federal income tax purposes. Prospective purchasers of OIP Notes should consult their tax advisors regarding the amortization of premium and the effect upon basis.

* * * * * * * * * * * *

The information above does not purport to deal with all aspects of federal or state taxation that may be relevant to particular investors. Prospective investors, particularly those that may be subject to special rules, are advised to consult their own tax advisors regarding the federal and state tax consequences of owning and disposing of the Notes, including any tax consequences arising under the laws of any state or other taxing jurisdiction.

APPENDIX D - FORM OF CONTINUING DISCLOSURE AGREEMENT FOR THE BONDS

In accordance with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission, the Town will agree to provide, or cause to be provided, (i) certain annual financial information and operating data, (ii) timely, but not in excess of ten (10) business days after the occurrence of the event, notice of the occurrence of certain listed events with respect to the Bonds, and (iii) timely notice of a failure by the Town to provide the required annual financial information on or before a specified date, all pursuant to a Continuing Disclosure Agreement for the Bonds in substantially the following form:

CONTINUING DISCLOSURE AGREEMENT

This Continuing Disclosure Agreement (the "Agreement") is made as of the 18th day of December, 2025 by the Town of Madison, Connecticut (the "Town") acting by its undersigned officers, duly authorized, in connection with the issuance of the Town's \$20,670,000 General Obligation Bonds, Issue of 2025 (the "Bonds"), dated December 18, 2025 for the benefit of the beneficial owners from time to time of the Bonds.

<u>Section 1. Definitions</u>. For purposes of this Agreement, the following capitalized terms shall have the following meanings:

"MSRB" means the Municipal Securities Rulemaking Board established under the Securities Exchange Act of 1934, as amended, or any successor thereto. As of the date of this Agreement, the MSRB has designated its Electronic Municipal Market Access System ("EMMA") (http://emma.msrb.org) to receive submissions of continuing disclosure documents that are described in the Rule.

"Rule" means Rule 15c2-12 under the Securities Exchange Act of 1934, as of the date of this Agreement.

"SEC" means the Securities and Exchange Commission of the United States, or any successor thereto.

Section 2. Annual Financial Information.

- (a) The Town agrees to provide, or cause to be provided, to the MSRB in an electronic format as prescribed by the MSRB, in accordance with the provisions of the Rule and this Agreement, annual financial information and operating data (commencing with information and data for the fiscal year ending June 30, 2025), as follows:
- (i) the audited general purpose financial statements of the Town, which financial statements include the Town's general fund, any special revenue funds, enterprise and internal service (proprietary) funds, agency and trust (fiduciary) funds and the general fixed assets and general long-term debt account groups, for the prior fiscal year, which statements shall be prepared in accordance with generally accepted accounting principles or mandated state statutory principles as in effect from time to time. As of the date of this Agreement, the Town prepares its financial statements in accordance with generally accepted accounting principles.
- (ii) the following financial information and operating data to the extent not included in the financial statements described in (i) above:
 - A. amounts of the gross and the net taxable grand list applicable to the fiscal year,
 - B. listing of the ten largest taxpayers on the applicable grand list, together with each such taxpayer's taxable valuation thereon,
 - C. percentage of the annual property tax levy uncollected as of the close of the preceding fiscal year,
 - D. schedule of annual debt service on outstanding long-term bonded indebtedness as of the close of the fiscal year,
 - E. calculation of total direct debt and total direct net debt as of the close of the fiscal year,
 - F. total direct debt and total direct net debt of the Town per capita,

- G. ratios of the total direct debt and total direct net debt of the Town to the Town's net taxable grand list,
- H. statement of statutory debt limitation as of the close of the fiscal year, and
- I. funding status of the Town's pension benefit obligation.
- (b) The financial information and operating data described above shall be provided not later than eight months after the close of the fiscal year for which such information is being provided, commencing with information for the fiscal year ending June 30, 2025. The Town agrees that if audited information is not available eight months after the close of the fiscal year, it shall submit unaudited information by such time and will submit audited information when available.
- (c) Annual financial information and operating data may be provided in whole or in part by reference to other documents available to the public on the MSRB's internet website or filed with the SEC. All or a portion of the financial information and operating data may be provided in the form of a comprehensive annual financial report.
- (d) The Town reserves the right (i) to provide financial statements which are not audited if no longer required by law, (ii) to modify from time to time the format for the presentation of such information or data, and (iii) to modify the accounting principles it follows to the extent required or permitted by law, by changes in generally accepted accounting principles, or by changes in accounting principles adopted by the Town; provided that the Town agrees that any such modification will be done in a manner consistent with the Rule.
- (e) The Town may file information with the MSRB, from time to time, in addition to that specifically required by this Agreement (a "Voluntary Filing"). If the Town chooses to make a Voluntary Filing, the Town shall have no obligation under this Agreement to update information contained in such Voluntary Filing or include such information in any future filing. Notwithstanding the foregoing provisions of this Section 2(e), the Town is under no obligation to provide any Voluntary Filing.

Section 3. Listed Events.

The Town agrees to provide, or cause to be provided, in a timely manner, not in excess of ten (10) business days after the occurrence of the event, to the MSRB in an electronic format as prescribed by the MSRB, notice of the occurrence of any of the following events with respect to the Bonds:

- (a) principal and interest payment delinquencies;
- (b) non-payment related defaults, if material;
- (c) unscheduled draws on debt service reserves reflecting financial difficulties;
- (d) unscheduled draws on credit enhancements reflecting financial difficulties;
- (e) substitution of credit or liquidity providers, or their failure to perform;
- (f) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the security, or other material events affecting the tax status of the Bonds;
- (g) modifications to rights of holders of the Bonds, if material;
- (h) Bond calls, if material, and tender offers;
- (i) Bond defeasances;
- (j) release, substitution, or sale of property securing repayment of the Bonds, if material;
- (k) rating changes;
- (l) bankruptcy, insolvency, receivership or similar event of the Town;

- (m) the consummation of a merger, consolidation, or acquisition involving the Town or the sale of all or substantially all of the assets of the Town, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
- (n) appointment of a successor or additional trustee or the change of name of a trustee, if material;
- (o) incurrence of a financial obligation, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a financial obligation of the Town, any of which affect security holders, if material; and
- (p) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a financial obligation of the Town, any of which reflect financial difficulties.

For purposes of events (o) and (p) above, the term "financial obligation" is defined as a (i) debt obligation, (ii) derivative instrument entered into in connection with or pledged as security or a source of payment for an existing or planned debt obligation, or (iii) guarantee of (i) or (ii). The term financial obligation does not include municipal securities for which a final official statement has been filed with the MSRB pursuant to the Rule.

Section 4. Notice of Failure to Provide Annual Financial Information.

The Town agrees to provide, or cause to be provided, in a timely manner, to the MSRB in an electronic format as prescribed by the MSRB, notice of any failure by the Town to provide annual financial information as set forth in Section 2(a) hereof on or before the date set forth in Section 2(b) hereof.

Section 5. Use of Agents.

Annual financial information and operating data and notices to be provided pursuant to this Agreement may be provided by the Town or by any agents which may be employed by the Town for such purpose from time to time.

Section 6. Termination.

The obligations of the Town under this Agreement shall terminate upon the earlier of (i) payment or legal defeasance, at maturity or otherwise, of all of the Bonds, or (ii) such time as the Town ceases to be an obligated person with respect to the Bonds within the meaning of the Rule.

Section 7. Identifying Information.

All documents provided to the MSRB shall be accompanied by identifying information as prescribed by the MSRB.

Section 8. Enforcement.

The Town acknowledges that the undertakings set forth in this Agreement are intended to be for the benefit of, and enforceable by, the beneficial owners from time to time of the Bonds. In the event the Town shall fail to perform its duties hereunder, the Town shall have the option to cure such failure within a reasonable time (but not exceeding thirty (30) days with respect to the undertakings set forth in Section 2 hereof or five (5) business days with respect to undertakings set forth in Sections 3 and 4 hereof) from the time the Director of Finance receives written notice from any beneficial owner of the Bonds of such failure. The present address of the Executive Director of Finance and Town Administrative Services is Town of Madison, Town Hall, 8 Campus Drive, Madison, Connecticut 06443. In the event the Town does not cure such failure within the time specified above, the beneficial owner of any Bonds shall be entitled only to the remedy of specific performance. The Town expressly acknowledges and the beneficial owners are hereby deemed to expressly agree that no monetary damages shall arise or be payable hereunder nor shall any failure to comply with this Agreement constitute an event of default with respect to the Bonds.

Section 9. Miscellaneous.

- (a) The Town shall have no obligation to provide any information, data or notices other than as set forth in this Agreement; provided, however, nothing in this Agreement shall be construed as prohibiting the Town from providing such additional information, data or notices from time to time as it deems appropriate in connection with the Bonds. If the Town elects to provide any such additional information, data or notices, the Town shall have no obligation under this Agreement to update or continue to provide further additional information, data or notices of the type so provided.
 - (b) This Agreement shall be governed by the laws of the State of Connecticut.
- (c) Notwithstanding any other provision of this Agreement, the Town may amend this Agreement, and any provision of this Agreement may be waived, if (i) such amendment or waiver is made in connection with a change of circumstances that arises from a change in legal requirements, a change in law, or a change in the identity, nature or status of the Town, (ii) the Agreement as so amended or waived would have complied with the requirements of the Rule as of the date of the Agreement, taking into account any amendments or interpretations of the Rule, as well as any changes in circumstances, and (iii) such amendment or waiver is supported by an opinion of counsel expert in federal securities laws to the effect that such amendment or waiver would not materially adversely affect the beneficial owner of the Bonds. A copy of any such amendment or waiver will be filed in a timely manner with the MSRB. The annual financial information provided on the first date following the adoption of any such amendment or waiver will explain, in narrative form, the reasons for the amendment or waiver and the impact of the change in the type of operating data or financial information being provided.

TOWN OF MADISON, CONNECTICUT

$By_{\underline{\ }}$	
	Peggy Lyons
	First Selectman
By	
• -	Stacy S. Nobitz
	Executive Director of Finance and
	Town Administrative Services

APPENDIX E - FORM OF CONTINUING DISCLOSURE AGREEMENT FOR THE NOTES

In accordance with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission, the Town will agree to provide, or cause to be provided, timely, but not in excess of ten (10) business days after the occurrence of the event, notice of the occurrence of certain listed events with respect to the Notes, pursuant to a Continuing Disclosure Agreement for the Notes in substantially the following form:

CONTINUING DISCLOSURE AGREEMENT

This Continuing Disclosure Agreement (the "Agreement") is made as of the 18th day of December, 2025 by the Town of Madison, Connecticut (the "Town") acting by its undersigned officers, duly authorized, in connection with the issuance of \$24,685,000 General Obligation Bond Anticipation Notes of the Town, dated December 18, 2025 (the "Notes"), for the benefit of the beneficial owners from time to time of the Notes.

<u>Section 1. Definitions</u>. For purposes of this Agreement, the following capitalized terms shall have the following meanings:

"MSRB" means the Municipal Securities Rulemaking Board established under the Securities Exchange Act of 1934, as amended, or any successor thereto. As of the date of this Agreement, the MSRB has designated its Electronic Municipal Market Access System ("EMMA") (http://emma.msrb.org) to receive submissions of continuing disclosure documents that are described in the Rule.

"Rule" means Rule 15c2-12 under the Securities Exchange Act of 1934, as of the date of this Agreement.

"SEC" means the Securities and Exchange Commission of the United States, or any successor thereto.

Section 2. Listed Events.

The Town agrees to provide, or cause to be provided, in a timely manner, not in excess of ten (10) business days after the occurrence of the event, to the MSRB in an electronic format as prescribed by the MSRB, notice of the occurrence of any of the following events with respect to the Notes:

- (a) principal and interest payment delinquencies;
- (b) non-payment related defaults, if material;
- (c) unscheduled draws on debt service reserves reflecting financial difficulties;
- (d) unscheduled draws on credit enhancements reflecting financial difficulties;
- (e) substitution of credit or liquidity providers, or their failure to perform;
- (f) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the security, or other material events affecting the tax status of the Notes;
- (g) modifications to rights of holders of the Notes, if material;
- (h) Note calls, if material, and tender offers;
- (i) Note defeasances;
- (j) release, substitution, or sale of property securing repayment of the Notes, if material;
- (k) rating changes;
- (l) bankruptcy, insolvency, receivership or similar event of the Town;

- (m) the consummation of a merger, consolidation, or acquisition involving the Town or the sale of all or substantially all of the assets of the Town, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
- (n) appointment of a successor or additional trustee or the change of name of a trustee, if material;
- (o) incurrence of a financial obligation, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a financial obligation of the Town, any of which affect security holders, if material; and
- (p) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a financial obligation of the Town, any of which reflect financial difficulties.

For purposes of events (o) and (p) above, the term "financial obligation" is defined as a (i) debt obligation, (ii) derivative instrument entered into in connection with or pledged as security or a source of payment for an existing or planned debt obligation, or (iii) guarantee of (i) or (ii). The term financial obligation does not include municipal securities for which a final official statement has been filed with the MSRB pursuant to the Rule.

Section 3. Use of Agents.

Any notices to be provided pursuant to this Agreement may be provided by the Town or by any agents which may be employed by the Town for such purposes from time to time.

Section 4. Termination.

The obligations of the Town under this Agreement shall terminate upon the earlier of (i) payment or legal defeasance, at maturity or otherwise, of all of the Notes, or (ii) such time as the Town ceases to be an obligated person with respect to the Notes within the meaning of the Rule.

Section 5. Identifying Information.

All documents provided to the MSRB shall be accompanied by identifying information as prescribed by the MSRB.

Section 6. Enforcement.

The Town acknowledges that the undertakings set forth in Section 2 of this Agreement are intended to be for the benefit of, and enforceable by, the beneficial owners from time to time of the Notes. In the event the Town shall fail to perform its duties hereunder, the Town shall have the option to cure such failure within a reasonable time (but not exceeding five business days with respect to the undertakings set forth in Section 2 hereof) from the time the Director of Finance receives written notice from any beneficial owner of the Notes of such failure. The present address of the Executive Director of Finance and Town Administrative Services is Town of Madison, Town Hall, 8 Campus Drive, Madison, Connecticut 06443.

In the event the Town does not cure such failure within the time specified above, the beneficial owner of the Notes shall be entitled only to the remedy of specific performance. The Town expressly acknowledges and the beneficial owners are hereby deemed to expressly agree that no monetary damages shall arise or be payable hereunder nor shall any failure to comply with this Agreement constitute an event of default with respect to the Notes.

Section 7. Miscellaneous.

- (a) The Town shall have no obligation to provide any information, data or notices other than as set forth in this Agreement; provided, however, nothing in this Agreement shall be construed as prohibiting the Town from providing such additional information, data or notices from time to time as it deems appropriate in connection with the Notes. If the Town elects to provide any such additional information, data or notices, the Town shall have no obligation under this Agreement to update or continue to provide further additional information, data or notices of the type so provided.
 - (b) This Agreement shall be governed by the laws of the State of Connecticut.

(c) Notwithstanding any other provision of this Agreement, the Town may amend this Agreement, and any provision of this Agreement may be waived, if (i) such amendment or waiver is made in connection with a change of circumstances that arises from a change in legal requirements, a change in law, or a change in the identity, nature or status of the Town, (ii) the Agreement as so amended or waived would have complied with the requirements of the Rule as of the date of the Agreement, taking into account any amendments or interpretations of the Rule, as well as any changes in circumstances, and (iii) such amendment or waiver is supported by an opinion of counsel expert in federal securities laws to the effect that such amendment or waiver would not materially adversely affect the beneficial owner of the Notes. A copy of any such amendment or waiver will be filed in a timely manner with the MSRB.

By	
	Peggy Lyons
	First Selectman
By	
	Stacy S. Nobitz
	Executive Director of Finance and
	Town Administrative Services

NOTICE OF SALE

\$20,670,000

TOWN OF MADISON, CONNECTICUT

GENERAL OBLIGATION BONDS, ISSUE OF 2025 BOOK-ENTRY-ONLY

ELECTRONIC PROPOSALS via PARITY® Competitive Bidding System ("PARITY") will be received by the Town of Madison, Connecticut (the "Town") at the Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443, until 12:00 (NOON) (Eastern Time) on WEDNESDAY,

DECEMBER 3, 2025

for the purchase, when issued, of the whole of the Town's \$20,670,000 General Obligation Bonds, Issue of 2025, dated December 18, 2025, bearing interest payable semiannually on June 15 and December 15 in each year until maturity, commencing December 15, 2026, and maturing on December 15 in each year as follows:

2028	\$850,000	2037	\$1,225,000
2029	\$900,000	2038	\$1,225,000
2030	\$950,000	2039	\$1,225,000
2031	\$1,025,000	2040	\$1,225,000
2032	\$1,075,000	2041	\$1,275,000
2033	\$1,095,000	2042	\$1,275,000
2034	\$1,150,000	2043	\$1,275,000
2035	\$1,150,000	2044	\$1,275,000
2036	\$1,200,000	2045	\$1,275,000

(the "Bonds"). The Bonds will be delivered against payment in Federal funds in New York, New York on or about December 18, 2025. The Bonds **shall not be** designated by the Town as "qualified tax-exempt obligations" for purposes of the deduction for federal income tax purposes by financial institutions of a portion of interest expense allocable to tax-exempt obligations.

The Bonds will be general obligations of the Town and the Town will pledge its full faith and credit to pay the principal of and interest on the Bonds when due.

The Bonds maturing on or before December 15, 2031 are not subject to redemption prior to maturity. The Bonds maturing on December 15, 2032 and thereafter are subject to redemption prior to maturity, at the option of the Town, on and after December 15, 2031, at any time in whole or in part and by lot within a maturity, in such amounts and in such order of maturity as the Town may determine, at the redemption price (expressed as a percentage of the principal amount of the Bonds to be redeemed) set forth in the following table, plus interest accrued and unpaid to the redemption date:

Redemption Dates	Redemption Price
December 15, 2031 and thereafter	100%

Proposals. All proposals for the purchase of the Bonds must specify the amount bid for the Bonds (which shall be the aggregate par value of the Bonds, and, at the option of the bidder, a premium), and must specify in a multiple of 1/20 or 1/8 of 1% the rate or rates of interest per annum which the Bonds are to bear, but shall not specify (a) more than one interest rate for any Bonds having a like maturity, or (b) any interest rate for any Bonds which exceeds the interest rate specified in such proposal for any other Bonds by more than 2%. Interest shall be computed on the basis of a 360-day year consisting of twelve 30-day months. In addition to the amount bid for the Bonds, the purchaser must pay an amount equal to any interest on the Bonds accrued to the date of delivery. **No proposal for less than the entire \$20,670,000 Bonds, or for less than par and accrued interest, will be considered.**

Basis of Award. As between proposals which comply with this Notice of Sale, the Bonds will be sold to the responsible bidder or bidders offering to purchase the Bonds at the <u>lowest true interest cost</u> to the Town. For the purpose of determining the successful bidder, the true interest cost to the Town will be the annual interest rate, compounded semiannually, which, when used to discount all payments of principal and interest payable on the Bonds to December 18, 2025, the date of the Bonds, results in an amount equal to the purchase price for the Bonds, excluding interest accrued to the date of delivery. If there is more than one responsible bidder making said offer at the same lowest true interest cost, the Bonds will be sold to the responsible bidder whose proposal is selected by the Town by lot from among all such proposals. It is requested that each proposal be accompanied by a statement of the percentage of true interest cost completed to four decimal places. Such statement shall not be considered as part of the proposal.

The Town reserves the right to reject any and all proposals, to reject any proposal not complying with this Notice of Sale and to waive any irregularity or informality with respect to any proposal.

The Town further reserves the right to postpone the sale to another time and date in its sole discretion for any reason. The Town will use its best efforts to notify prospective bidders in a timely manner of any need for a postponement.

Electronic Proposals Bidding Procedure. Electronic proposals for the purchase of the Bonds must be submitted through the facilities of PARITY® by 12:00 (NOON) (Eastern Time), on Wednesday, December 3, 2025. Any prospective bidder must be a subscriber of Bidcomp's competitive bidding system. Further information about Bidcomp/ PARITY®, including any fee charged, may be obtained from i-Deal LLC, 1359 Broadway, 2nd Floor, New York, New York 10018, telephone (212) 849-5021. The Town will neither confirm any subscription nor be responsible for any failure of a prospective bidder to subscribe.

Once an electronic proposal made through the facilities of PARITY® is communicated to the Town, it shall constitute an irrevocable offer, in response to this Notice of Sale, and shall be binding upon the bidder as if made by a signed, sealed proposal delivered to the Town. By submitting a proposal for the Bonds via PARITY®, the bidder represents and warrants to the Town that such bidder's proposal for the purchase of the Bonds is submitted for and on behalf of such prospective bidder by an officer or agent who is duly authorized to bind the prospective bidder by an irrevocable offer and that acceptance of such proposal by the Town will bind the bidder by a legal, valid and enforceable contract, for the purchase of the Bonds on the terms described in this Notice of Sale. The Town shall not be responsible for any malfunction or mistake made by, or as a result of the use of the facilities of, PARITY®, the use of such facilities being the sole risk of the prospective bidder.

Disclaimer - Each PARITY® prospective electronic bidder shall be solely responsible to make necessary arrangements to access PARITY® for the purposes of submitting its proposal in a timely manner and in compliance with the requirements of this Notice of Sale. Neither the Town nor PARITY® shall have any duty or obligation to undertake such arrangements to bid for any prospective bidder or to provide or assure such access to any prospective bidder, and neither the Town nor PARITY® shall be responsible for a bidder's failure to make a proposal or for proper operation of, or have any liability for, any delays or interruptions of, or any damages caused by, PARITY®. The Town is using PARITY® as a communication mechanism, and not as the Town's agent, to conduct the electronic bidding for the Bonds. The Town is not bound by any advice and determination of PARITY® to the effect that any particular proposal complies with the terms of this Notice of Sale and in particular the proposal requirements set forth herein. All costs and expenses incurred by prospective bidders in connection with their subscription to, arrangements with and submission of proposals via PARITY® are the sole responsibility of the bidders, and the Town is not responsible, directly or indirectly, for any such costs or expenses. If a prospective bidder encounters any difficulty in arranging to bid or submitting, modifying or withdrawing a proposal for the Bonds, the prospective bidder should telephone PARITY® at (212) 849-5021. If any provision of this Notice of Sale conflicts with information provided by PARITY®, this Notice of Sale shall control.

For the purpose of the bidding process, the time as maintained on PARITY® shall constitute the official time. For information purposes only, bidders are requested to state in their proposals the true interest cost to the Town, as described under "Basis of Award" above, represented by the rate or rates of interest and the premium, if any, specified in their respective proposals. All electronic proposals shall be deemed to incorporate the provisions of this Notice of Sale.

Bond Counsel Opinion. The legal opinion of Shipman & Goodwin LLP of Hartford, Connecticut, Bond Counsel, will be furnished without charge and will be placed on file with the certifying bank for the Bonds. A copy of the opinion will be delivered to each purchaser of the Bonds. The opinion of Bond Counsel will cover the following matters: (1) that the Bonds will be valid and binding general obligations of the Town when duly certified, (2) that, assuming the accuracy of and continuing compliance by the Town with its representations and covenants relating to certain requirements contained in the Internal Revenue Code of 1986, as amended (the "Code"), based on existing law, interest on the Bonds is excludable from gross income of the owners thereof for federal income tax purposes and is not treated as an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals; however, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code; and (3) that interest on the Bonds is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates, and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

Obligation to Deliver Issue Price Certificate. Pursuant to the Code and applicable Treasury Regulations, the Town must establish the "issue price" of the Bonds. In order to assist the Town, the winning bidder is obligated to deliver to the Town a certificate (an "Issue Price Certificate") and such additional information satisfactory to Bond Counsel described below, prior to the delivery of the Bonds. The Town will rely on the Issue Price Certificate and such additional information in determining the issue price of the Bonds. The form of Issue Price Certificate is available by contacting Mr. William N. Lindsay, Managing Director, Munistat Services, Inc., Email: bill.lindsay@munistat.com, Telephone: (203) 421-2880, municipal advisor to the Town (the "Municipal Advisor").

By submitting a bid, each bidder is certifying that its bid is a firm offer to purchase the Bonds, is a good faith offer which the bidder believes reflects current market conditions, and is not a "courtesy bid" being submitted for the purpose of assisting in meeting the competitive sale rule relating to the establishment of the issue price of the Bonds pursuant to Section 148 of the Code, including the requirement that bids be received from at least three (3) underwriters of municipal bonds who have established industry reputations for underwriting new issuances of municipal bonds (the "Competitive Sale Rule").

The Municipal Advisor will advise the winning bidder if the Competitive Sale Rule was met at the same time it notifies the winning bidder of the award of the Bonds. Bids will not be subject to cancellation in the event that the Competitive Sale Rule is not satisfied.

Competitive Sale Rule Met. If the Municipal Advisor advises the winning bidder that the Competitive Sale Rule has been met, the winning bidder shall, within one (1) hour after being notified of the award of the Bonds, advise the Municipal Advisor by electronic or facsimile transmission of the reasonably expected initial offering price to the public of each maturity of the Bonds as of December 3, 2025 (the "Sale Date").

Competitive Sale Rule Not Met. By submitting a bid, the winning bidder agrees (unless the winning bidder is purchasing the Bonds for its own account and not with a view to distribution or resale to the public) that if the Competitive Sale Rule is not met, it will satisfy either the 10% Sale Rule or the Hold the Offering Price Rule described below with respect to each maturity of the Bonds prior to the delivery date of the Bonds. The rule selected with respect to each maturity of the Bonds shall be set forth on an Issue Price Rule Selection Certificate, which shall be sent to the winning bidder promptly after the award of the Bonds. The winning bidder shall complete and execute the Issue Price Rule Selection Certificate and email it to Bond Counsel and the Municipal Advisor by 5:00 P.M. Eastern Time on the day after the Sale Date. If the Issue Price Rule Selection Certificate is not returned by this deadline, or if no selection is made with respect to maturity, the winning bidder agrees that the Hold the Offering Price Rule shall apply to such maturities.

10% Sale Rule. To satisfy the 10% Sale Rule for any maturity, the winning bidder:

- (i) will make a bona fide offering to the public of all of the Bonds at the initial offering prices and provide the Town with reasonable supporting documentation, such as a copy of the pricing wire or equivalent communication, the form of which is acceptable to Bond Counsel;
- (ii) will report to the Town information regarding the actual prices at which at least 10 percent (10%) of the Bonds of each maturity have been sold to the public;

- (iii) will provide the Town with reasonable supporting documentation or certifications of such sales prices, the form of which is acceptable to Bond Counsel. If the 10% Sale Rule is used with respect to a maturity of the Bonds, this reporting requirement will continue, beyond the closing date of the Bonds, if necessary, until such date that at least 10 percent (10%) of such maturity of the Bonds has been sold to the public; and
- (iv) has or will include in any agreement among underwriters, selling group agreement or retail distribution agreement (to which the winning bidder is a party) relating to the initial sale of the Bonds to the public, together with the related pricing wires, language obligating each underwriter to comply with the reporting requirement described above.

Hold the Offering Price Rule. To satisfy the Hold the Offering Price Rule for any maturity, the winning bidder:

- (i) will make a bona fide offering to the public of all of the Bonds at the initial offering prices and provide Bond Counsel with reasonable supporting documentation, such as a copy of the pricing wire or equivalent communication, the form of which is acceptable to Bond Counsel;
- (ii) will neither offer nor sell to any person any Bonds of such maturity at a price that is higher than the initial offering price of each maturity until the earlier of (i) the date on which the winning bidder has sold to the public at least ten percent (10%) of the Bonds of such maturity at a price that is no higher than the initial offering price of such maturity or (ii) the close of business on the fifth (5th) business day after the Sale Date of the Bonds; and
- (iii) has or will include within any agreement among underwriters, selling group agreement or retail distribution agreement (to which the winning bidder is a party) relating to the initial sale of the Bonds to the public, together with the related pricing wires, language obligating each underwriter to comply with the limitations on the sale of the Bonds as set forth above.

For purposes of the 10% Sale Rule or the Hold the Offering Price Rule, a "maturity" refers to Bonds that have the same interest rate, credit and payment terms.

If the winning bidder has purchased any maturity of the Bonds for its own account and not with a view to distribution or resale to the public, then, whether or not the Competitive Sale Rule was met, the Issue Price Certificate will recite such facts and identify the price or prices at which such maturity of the Bonds was purchased.

For purposes of this Notice of Sale, the "public" does not include the winning bidder or any person that agrees pursuant to a written contract with the winning bidder to participate in the initial sale of the Bonds to the public (such as a retail distribution agreement between a national lead underwriter and a regional firm under which the regional firm participates in the initial sale of the Bonds to the public). In making the representations described above, the winning bidder must reflect the effect on the offering prices of any "derivative products" (e.g., a tender option) used by the bidder in connection with the initial sale of any of the Bonds.

Preliminary Official Statement and Official Statement. The Town has prepared a Preliminary Official Statement dated November 24, 2025 for this Bond issue. The Town deems such Preliminary Official Statement final as of its date for purposes of Securities and Exchange Commission Rule 15c2-12(b)(1), except for omissions permitted thereby, but the Preliminary Official Statement is subject to revision or amendment. The Town will make available to the winning purchaser a reasonable number of copies of the final Official Statement at the Town's expense by the delivery of the Bonds or, if earlier, by the seventh business day after the day proposals on the Bonds are received. The purchaser shall arrange with the Municipal Advisor the method of delivery of the copies of the final Official Statement to the purchaser. Additional copies may be obtained by the purchaser at its own expense by arrangement with the printer.

The purchaser agrees to promptly file the final Official Statement with the Municipal Securities Rulemaking Board and to take any and all other actions necessary to comply with applicable Securities and Exchange Commission and Municipal Securities Rulemaking Board rules governing the offering, sale and delivery of the Bonds to the ultimate purchasers.

DTC Book-Entry. The Bonds will be issued by means of a book-entry-only system with no physical distribution of bond certificates made to the public. The Bonds will be issued in registered form and one bond certificate for each maturity will be issued to the Depository Trust Company ("DTC"), New York, New York, registered in the name of its nominee, Cede & Co., and immobilized in its custody. Ownership of the Bonds will be evidenced in principal amounts of \$5,000 or integral multiples thereof, with transfers of ownership effected on the records of DTC and its Participants pursuant to rules and procedures adopted by DTC and its Participants. The purchaser, as a condition to delivery of the Bonds, will be required to deposit the bond certificates with DTC, registered in the name of Cede & Co. Principal of and interest on the Bonds will be payable by the Town or its agent to DTC or its nominee as registered owner of the Bonds. Principal and interest payments by DTC to Participants of DTC will be the responsibility of DTC; principal and interest payments to Beneficial Owners by Participants of DTC will be the responsibility of such Participants and other nominees of Beneficial Owners. The Town will not be responsible or liable for payments by DTC to its Participants or by DTC Participants or Indirect Participants to Beneficial Owners or for maintaining, supervising or reviewing the records maintained by DTC, its Participants or persons acting through such Participants.

Certifying, Transfer and Paying Agent; Registrar. The Bonds will be certified by U.S. Bank Trust Company, National Association, Hartford, Connecticut, which will also act as transfer and paying agent and registrar.

CUSIP Numbers. The deposit of the Bonds with DTC under a book-entry-only system requires the assignment of CUSIP numbers prior to delivery. It shall be the responsibility of the Town's Municipal Advisor, Munistat Services, Inc., to apply for CUSIP numbers for the Bonds by no later than one business day after dissemination of this Notice of Sale. Munistat Services, Inc. will provide CUSIP Global Services with the final details of the sale of the Bonds in accordance with Rule G-34 of the Municipal Securities Rulemaking Board, including the identity of the winning purchaser. The Town will not be responsible for any delay caused by the inability to deposit the Bonds with DTC due to the failure of Munistat Services, Inc. to obtain such numbers and provide them to the Town in a timely manner. The Town assumes no responsibility for any CUSIP Service Bureau charge or other charge that may be imposed for the assignment of such numbers, which charges shall be the responsibility of and shall be paid for by the purchaser.

Continuing Disclosure Agreement. The Town will agree, in a Continuing Disclosure Agreement entered into in accordance with the requirements of Rule 15c2-12(b)(5) promulgated by the Securities and Exchange Commission, to provide, or cause to be provided, (i) certain annual financial information and operating data; (ii) timely, but not in excess of ten (10) business days after the occurrence of the event, notice of the occurrence of certain events with respect to the Bonds; and (iii) timely notice of a failure by the Town to provide the required annual financial information on or before a specified date. The winning purchaser's obligation to purchase the Bonds shall be conditioned upon its receiving, at or prior to the delivery of the Bonds, an executed copy of the Continuing Disclosure Agreement for the Bonds.

Additional Information. For more information regarding this Bond issue and the Town, reference is made to the Preliminary Official Statement dated November 24, 2025. The Preliminary Official Statement may be accessed via the Internet at www.i-dealprospectus.com. Electronic access to the Preliminary Official Statement is being provided as a matter of convenience only. The only official version of the Preliminary Official Statement is the printed version for physical delivery. Copies of the Preliminary Official Statement and Official Statement may be obtained from Mr. William N. Lindsay, Managing Director, Munistat Services, Inc., 129 Samson Rock Drive, Suite A, Madison, Connecticut 06443, telephone (203) 421-2880.

November 24, 2025

Peggy Lyons First Selectman Stacy Nobitz
Executive Director of Finance
and Town Administrative Services

ISSUE PRICE RULE SELECTION CERTIFICATE

Town of Madison, Connecticut \$20,670,000 General Obligation Bonds, Issue of 2025

The undersigned, on behalf of [NAME OF UNDERWRITER/REPRESENTATIVE] (the "Representative"), on behalf of itself and [OTHER UNDERWRITERS] (together, the "Underwriting Group"), hereby certifies that it will use the rule selected below for the respective maturity of the above-captioned bonds (the "Bonds"), as described in the Notice of Sale for the Bonds, dated November 24, 2025 (the "Notice of Sale"). For a description of the requirements of each rule, please refer to the section "Obligation to Deliver Issue Price Certificate" in the Notice of Sale. Capitalized terms used but not defined herein are defined in the Notice of Sale.

Date of <u>Maturity</u>	Principal <u>Amount</u>	Interest <u>Rate</u>	10% Sale Rule (Underwriter has or will comply with 10% Sale Rule for this Maturity) Check Sales Box Price		(Underwri Hold the O	Offering Price Rule ter will comply with ffering Price Rule for is Maturity) Initial Offering Price
12/15/2028 12/15/2029 12/15/2030 12/15/2031 12/15/2032 12/15/2033 12/15/2034 12/15/2035 12/15/2036	\$ 850,000 900,000 950,000 1,025,000 1,075,000 1,095,000 1,150,000 1,200,000			\$		\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$
12/15/2037 12/15/2038 12/15/2039 12/15/2040 12/15/2041 12/15/2042 12/15/2043 12/15/2044 12/15/2045	1,225,000 1,225,000 1,225,000 1,225,000 1,275,000 1,275,000 1,275,000 1,275,000 1,275,000	% % % % % % % % % % % % % % % % % % %		\$\$ \$\$ \$\$ \$\$ \$\$		\$

(All Sales Prices or Initial Offering Prices must be filled in prior to the delivery date of the Bonds.)

[NAME OF UNDERWRITER/REPRESENTATIVE]

Ву:			
Name:			
Title:			

Email this completed and executed certificate to the following by 5:00 P.M. (Eastern Time) on December 4,2025:

Bond Counsel: dbraun@goodwin.com Municipal Advisor: bill.lindsay@munistat.com

NOTICE OF SALE

\$24,685,000

TOWN OF MADISON, CONNECTICUT

GENERAL OBLIGATION BOND ANTICIPATION NOTES

ELECTRONIC PROPOSALS via PARITY® ("PARITY") will be received by the Town of Madison, Connecticut (the "Town") at the Office of the First Selectman, 8 Campus Drive, Madison, Connecticut 06443 until 12:30 P.M. (Eastern Time) on WEDNESDAY,

DECEMBER 3, 2025

for the purchase, when issued, of the Town's \$24,685,000 General Obligation Bond Anticipation Notes dated December 18, 2025, maturing December 17, 2026 (the "Notes"). The Notes are not subject to redemption prior to maturity. The Notes will be payable with interest at maturity and delivered against payment in Federal funds in New York, New York on or about December 18, 2025. The Notes will be general obligations of the Town payable, as to both principal and interest, unless paid from other sources, from *ad valorem* taxes levied on all property subject to taxation by the Town without limitation as to rate or amount except as to classified property such as certified forest land taxable at a limited rate and dwelling houses of qualified elderly persons of low income taxable at limited amounts.

Certifying Bank, Transfer and Paying Agent; Registrar. The Notes will be certified by U.S. Bank Trust Company, National Association, Hartford, Connecticut, which will also act as transfer and paying agent and registrar.

DTC Book-Entry. The Notes will be issued by means of a book-entry-only system with no physical distribution of note certificates made to the public. The Notes will be issued in registered form and one note certificate for each interest rate will be issued to the Depository Trust Company ("DTC"), New York, New York, registered in the name of its nominee, Cede & Co., and immobilized in its custody. Ownership of the Notes will be evidenced in principal amounts of \$5,000 or integral multiples thereof, with transfers of ownership effected on the records of DTC and its Participants pursuant to rules and procedures adopted by DTC and its Participants. The purchaser, as a condition to delivery of the Notes, will be required to deposit the note certificates with DTC, registered in the name of Cede & Co. Principal of and interest on the Notes will be payable by the Town or its agent to DTC or its nominee as registered owner of the Notes. Principal and interest payments by DTC to Participants of DTC will be the responsibility of DTC; principal and interest payments to Beneficial Owners by Participants of DTC will be the responsibility of such Participants and other nominees of Beneficial Owners. The Town will not be responsible or liable for payments by DTC to its Participants or by DTC Participants or Indirect Participants to Beneficial Owners or for maintaining, supervising or reviewing the records maintained by DTC, its Participants or persons acting through such Participants.

Electronic Proposals Bidding Procedure. Electronic proposals for the purchase of the Notes must be submitted through the facilities of PARITY by **12:30 P.M.** (**Eastern Time**), on Wednesday, December **3**, **2025**. Any prospective bidder must be a subscriber of Bidcomp's competitive bidding system. Further information about Bidcomp/ PARITY, including any fee charged, may be obtained from i-Deal LLC, 1359 Broadway, 2nd Floor, New York, New York 10018, (telephone (212) 849-5021). The Town will neither confirm any subscription nor be responsible for any failure of a prospective bidder to subscribe.

Once an electronic proposal made through the facilities of PARITY is communicated to the Town, it shall constitute an irrevocable offer, in response to this Notice of Sale, and shall be binding upon the bidder as if made by a signed, sealed proposal delivered to the Town. By submitting a proposal for the Notes via PARITY, the bidder represents and warrants to the Town that such bidder's proposal for the purchase of the Notes is submitted for and on behalf of such prospective bidder by an officer or agent who is duly authorized to bind the prospective bidder by an irrevocable offer and that acceptance of such proposal by the Town will bind the bidder by a legal, valid and enforceable contract, for the purchase of the Notes on the terms described in this Notice of Sale. The Town shall not be responsible for any malfunction or mistake made by, or as a result of the use of the facilities of, PARITY, the use of such facilities being the sole risk of the prospective bidder.

Disclaimer- Each PARITY prospective electronic bidder shall be solely responsible to make necessary arrangements to access PARITY for the purposes of submitting its proposal in a timely manner and in compliance with the requirements of this Notice of Sale. Neither the Town nor PARITY shall have any duty or obligation to undertake such arrangements to bid for any prospective bidder or to provide or assure such access to any prospective bidder, and neither the Town nor PARITY shall be responsible for a bidder's failure to make a proposal or for proper operation of, or have any liability for, any delays or interruptions of, or any damages caused by, PARITY. The Town is using PARITY as a communication mechanism, and not as the Town's agent, to conduct the electronic bidding for the Notes. The Town is not bound by any advice and determination of PARITY to the effect that any particular proposal complies with the terms of this Notice of Sale and in particular the proposal requirements set forth herein. All costs and expenses incurred by prospective bidders in connection with their subscription to, arrangements with and submission of proposals via PARITY are the sole responsibility of the bidders, and the Town is not responsible, directly or indirectly, for any such costs or expenses. If a prospective bidder encounters any difficulty in arranging to bid or submitting, modifying or withdrawing a proposal for the Notes, the prospective bidder should telephone PARITY at (212) 849-5021. If any provision of this Notice of Sale shall conflict with information provided by PARITY, this Notice of Sale shall control.

For the purpose of the bidding process, the time as maintained on PARITY shall constitute the official time. For information purposes only, bidders are requested to state in their proposals the net interest cost to the Town, as described under "Basis of Award" below, represented by the rate or rates of interest and the premium, if any, specified in their respective proposals. All electronic proposals shall be deemed to incorporate the provisions of this Notice of Sale.

Proposals. Proposals may be made for all or any part of the Notes, but any proposal for a part must be for \$100,000 or a whole multiple thereof, except that one such proposal may include the odd \$85,000, and a separate proposal will be required for each part of the Notes for which a separate interest rate is bid. No proposal for less than the minimum denomination or for less than par and accrued interest will be accepted. Each proposal must specify the amount bid for the Notes (which shall be the aggregate par value of the Notes, and, at the option of the bidder, a premium), and must specify one rate of interest in a multiple of one-hundredth (1/100) of one percent (1%) per annum for each part of the Notes bid for in the proposal. Interest shall be computed on the basis of a 360-day year consisting of twelve 30-day months.

Basis of Award. As between proposals which comply with this Notice of Sale, the Notes will be sold to the responsible bidder or bidders offering to purchase the Notes at the lowest net interest cost to the Town, which will be determined by computing as to each interest rate stated the total interest to be payable at such rate and deducting therefrom any premium. If there is more than one responsible bidder making an offer to purchase all or any portion of the Notes at the same lowest net interest cost, the Notes will be sold to the responsible bidder with the proposal for the largest principal amount of the Notes specified. If more than one responsible bidder makes an offer to purchase all or any portion of the Notes at the same lowest net interest cost and for the same largest principal amount of the Notes specified, the Notes or any portion thereof will be sold to the responsible bidder who is chosen by lot. If a bidder is awarded only a part of the Notes, any premium offered in such proposal will be proportionately reduced so that the resulting net interest cost to the Town with respect to the Notes awarded is the same as that contained in the bidder's proposal with respect to the entire amount bid, carried to four decimal places. It is requested that each proposal be accompanied by a statement of the percentage of net interest cost completed to four decimal places. Such statement shall not be considered as part of the proposal.

The Town reserves the right to reject any and all proposals and to waive any irregularity or informality with respect to any proposal.

The Town further reserves the right to postpone the sale to another time and date in its sole discretion for any reason. The Town will use its best efforts to notify prospective bidders in a timely manner of any need for a postponement.

Qualified Tax-Exempt Obligations. The Notes <u>will not</u> be designated by the Town as "qualified tax-exempt obligations" for purposes of the deduction for federal income tax purposes by financial institutions of a portion of interest expense allocable to tax-exempt obligations.

Bond Counsel Opinion. The legal opinion of Shipman & Goodwin LLP of Hartford, Connecticut, Bond Counsel, will be furnished without charge and will be placed on file with the certifying bank for the Notes. A copy of the opinion will be delivered to each purchaser of the Notes. The opinion of Bond Counsel will cover the following matters: (1) that the Notes will be valid and binding general obligations of the Town when duly certified, (2) that, assuming the accuracy of and continuing compliance by the Town with its representations and covenants relating to certain requirements contained in the Internal Revenue Code of 1986, as amended (the "Code"), based on existing law, interest on the Notes is excludable from

gross income of the owners thereof for federal income tax purposes and is not treated as an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals, however, such interest is taken into account in determining the annual adjusted financial statement income of certain corporations for the purpose of computing the alternative minimum tax imposed on corporations under the Code and (3) that interest on the Notes is excluded from Connecticut taxable income for purposes of the Connecticut income tax on individuals, trusts and estates, and is excluded from amounts on which the net Connecticut minimum tax is based in the case of individuals, trusts and estates required to pay the federal alternative minimum tax.

Obligation to Deliver Issue Price Certificate. Pursuant to the Code and applicable Treasury Regulations, the Town must establish the "issue price" of the Notes. In order to assist the Town, the winning bidder is obligated to deliver to the Town a certificate (an "Issue Price Certificate") and such additional information satisfactory to Bond Counsel described below, prior to the delivery of the Notes. The Town will rely on the Issue Price Certificate and such additional information in determining the issue price of the Notes. The form of Issue Price Certificate is available by contacting Mr. William Lindsay, Managing Director, Munistat Services, Inc., Email: bill.lindsay@munistat.com, Telephone: (203) 421-2880, municipal advisor to the Town (the "Municipal Advisor").

By submitting a bid, each bidder is certifying that its bid is a firm offer to purchase the Notes, is a good faith offer which the bidder believes reflects current market conditions, and is not a "courtesy bid" being submitted for the purpose of assisting in meeting the competitive sale rule relating to the establishment of the issue price of the Notes pursuant to Section 148 of the Code, including the requirement that bids be received from at least three (3) underwriters of municipal bonds who have established industry reputations for underwriting new issuances of municipal bonds (the "Competitive Sale Rule").

The Municipal Advisor will advise the winning bidder if the Competitive Sale Rule was met at the same time it notifies the winning bidder of the award of the Notes. Bids will not be subject to cancellation in the event that the Competitive Sale Rule is not satisfied.

Competitive Sale Rule Met. If the Municipal Advisor advises the winning bidder that the Competitive Sale Rule has been met, the winning bidder shall, within one (1) hour after being notified of the award of the Notes, advise the Municipal Advisor by electronic or facsimile transmission of the reasonably expected initial offering price to the public of each maturity of the Notes as of December 3, 2025 (the "Sale Date").

Competitive Sale Rule Notes. By submitting a bid, the winning bidder agrees (unless the winning bidder is purchasing the Notes for its own account and not with a view to distribution or resale to the public) that if the Competitive Sale Rule is not met, it will satisfy either the 10% Sale Rule or the Hold the Offering Price Rule described below with respect to each maturity of the Notes prior to the delivery date of the Notes. The rule selected with respect to each maturity of the Notes shall be set forth on an Issue Price Rule Selection Certificate, which shall be sent to the winning bidder promptly after the award of the Notes. The winning bidder shall complete and execute the Issue Price Rule Selection Certificate and email it to Bond Counsel and the Municipal Advisor by 5:00 P.M. Eastern Time on the day after the Sale Date. If the Issue Price Rule Selection Certificate is not returned by this deadline, or if no selection is made with respect to maturity, the winning bidder agrees that the Hold the Offering Price Rule shall apply to such maturities.

10% Sale Rule. To satisfy the 10% Sale Rule for any maturity, the winning bidder:

- (i) will make a bona fide offering to the public of all of the Notes at the initial offering prices and provide the Town with reasonable supporting documentation, such as a copy of the pricing wire or equivalent communication, the form of which is acceptable to Bond Counsel;
- (ii) will report to the Town information regarding the actual prices at which at least 10 percent (10%) of the Notes of each maturity have been sold to the public;
- (iii) will provide the Town with reasonable supporting documentation or certifications of such sales prices, the form of which is acceptable to Bond Counsel. If the 10% Sale Rule is used with respect to a maturity of the Notes, this reporting requirement will continue, beyond the closing date of the Notes, if necessary, until such date that at least 10 percent (10%) of such maturity of the Notes has been sold to the public; and
- (iv) has or will include in any agreement among underwriters, selling group agreement or retail distribution agreement (to which the winning bidder is a party) relating to the initial sale of the Notes to the public, together with the related pricing wires, language obligating each underwriter to comply with the reporting requirement described above.

Hold the Offering Price Rule. To satisfy the Hold the Offering Price Rule for any maturity, the winning bidder:

- (i) will make a bona fide offering to the public of all of the Notes at the initial offering prices and provide Bond Counsel with reasonable supporting documentation, such as a copy of the pricing wire or equivalent communication, the form of which is acceptable to Bond Counsel;
- (ii) will neither offer nor sell to any person any Notes of such maturity at a price that is higher than the initial offering price of each maturity until the earlier of (i) the date on which the winning bidder has sold to the public at least ten percent (10%) of the Notes of such maturity at a price that is no higher than the initial offering price of such maturity or (ii) the close of business on the fifth (5th) business day after the Sale Date of the Notes; and
- (iii) has or will include within any agreement among underwriters, selling group agreement or retail distribution agreement (to which the winning bidder is a party) relating to the initial sale of the Notes to the public, together with the related pricing wires, language obligating each underwriter to comply with the limitations on the sale of the Notes as set forth above.

For purposes of the 10% Sale Rule or the Hold the Offering Price Rule, a "maturity" refers to Notes that have the same interest rate, credit and payment terms.

If the winning bidder has purchased any maturity of the Notes for its own account and not with a view to distribution or resale to the public, then, whether or not the Competitive Sale Rule was met, the Issue Price Certificate will recite such facts and identify the price or prices at which such maturity of the Notes was purchased.

For purposes of this Notice of Sale, the "public" does not include the winning bidder or any person that agrees pursuant to a written contract with the winning bidder to participate in the initial sale of the Notes to the public (such as a retail distribution agreement between a national lead underwriter and a regional firm under which the regional firm participates in the initial sale of the Notes to the public). In making the representations described above, the winning bidder must reflect the effect on the offering prices of any "derivative products" (e.g., a tender option) used by the bidder in connection with the initial sale of any of the Notes.

Preliminary Official Statement and Official Statement. The Town has prepared a Preliminary Official Statement dated November 24, 2025 for this Note issue. The Town deems such Preliminary Official Statement final as of its date for purposes of Securities and Exchange Commission Rule 15c2-12(b)(1), except for omissions permitted thereby, but the Preliminary Official Statement is subject to revision or amendment. The Town will make available to each winning purchaser a reasonable number of copies of the final Official Statement at the Town's expense by the delivery of the Notes or, if earlier, by the seventh business day after the day proposals on the Notes are received. The purchaser shall arrange with the Municipal Advisor the method of delivery of the copies of the final Official Statement to the purchaser. Additional copies may be obtained by the purchaser at its own expense by arrangement with the printer.

CUSIP Numbers. The deposit of the Notes with DTC under a book-entry-only system requires the assignment of CUSIP numbers prior to delivery. It shall be the responsibility of the Town's Municipal Advisor, Munistat Services, Inc., to apply for CUSIP numbers for the Notes by no later than one business day after dissemination of this Notice of Sale. Munistat Services, Inc. will provide CUSIP Global Services with the final details of the sale of the Notes in accordance with Rule G-34 of the Municipal Securities Rulemaking Board, including the identity of the winning purchaser. The Town will not be responsible for any delay caused by the inability to deposit the Notes with DTC due to the failure of Munistat Services, Inc. to obtain such numbers and provide them to the Town in a timely manner. The Town assumes no responsibility for any CUSIP Service Bureau charge or other charge that may be imposed for the assignment of such numbers, which charges shall be the responsibility of and shall be paid for by the purchaser.

Continuing Disclosure Agreement. The Town will agree, in a Continuing Disclosure Agreement entered into in accordance with the requirements of Securities and Exchange Commission Rule 15c2-12(b)(5), to provide timely, but not in excess of ten (10) business days after the occurrence of the event, notice of the occurrence of certain listed events with respect to the Notes. The winning purchaser's obligation to purchase the Notes shall be conditioned upon its receiving, at or prior to the delivery of the Notes, an executed copy of the Continuing Disclosure Agreement for the Notes.

Additional Information. For more information regarding this Note issue and the Town, reference is made to the Preliminary Official Statement dated November 24, 2025. The Preliminary Official Statement may be accessed via the Internet at www.i-dealprospectus.com. Electronic access to the Preliminary Official Statement is being provided as a matter of convenience only. The only official version of the Preliminary Official Statement is the printed version for physical delivery. Copies of the Preliminary Official Statement and the Official Statement may be obtained from Mr. William Lindsay, Managing Director, Munistat Services, Inc., 129 Samson Rock Drive, Suite A, Madison, Connecticut 06443, telephone (203) 421-2880.

November 24, 2025

Peggy Lyons First Selectman Stacy S. Nobitz Executive Director of Finance and Town Administrative Services

ISSUE PRICE RULE SELECTION CERTIFICATE

Town of Madison, Connecticut \$24,685,000 General Obligation Bond Anticipation Notes

The undersigned, on behalf of [NAME OF UNDERWRITER/REPRESENTATIVE] (the "Representative"), on behalf of itself and [OTHER UNDERWRITERS] (together, the "Underwriting Group"), hereby certifies that it will use the rule selected below for the respective maturity of the above-captioned notes (the "Notes"), as described in the Notice of Sale for the Notes, dated November 24, 2025 (the "Notice of Sale"). For a description of the requirements of each rule, please refer to the section "Obligation to Deliver Issue Price Certificate" in the Notice of Sale. Capitalized terms used but not defined herein are defined in the Notice of Sale.

			10% Sale Rule (Underwriter has or will comply with 10% Sale Rule for this Maturity)		(Underwri Hold the O	Offering Price Rule iter will comply with offering Price Rule for his Maturity)
Date of <u>Maturity</u>	Principal <u>Amount</u>	Interest <u>Rate</u>	Check <u>Box</u>	Sales <u>Price</u>	Check <u>Box</u>	Initial Offering Price
12/17/2026	\$24,685,000	%		\$		\$

(All Sales Prices or Initial Offering Prices must be filled in prior to the delivery date of the Notes.)

[NAME OF UNDERWRITER/REPRESENTATIVE]

By:		
Name:		
Title:		

Email this completed and executed certificate to the following by 5:00 P.M. (Eastern Time) on December 4, 2025:

Bond Counsel: dbraun@goodwin.com Municipal Advisor: bill.lindsay@munistat.com